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# PRACTITIONERS FORUM

## ADAPTIVE PROGRAMMING AND MONITORING, EVALUATION & LEARNING

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JUNE 5-6, 2018

The Makati Shangri-La Hotel | Philippines



The Australian Embassy - The Asia Foundation Partnership in the Philippines



The Asia Foundation

**COALITIONS** for **CHANGE**



Research  
& Policy in  
Development

Arnaldo Pellini

[odi.org](http://odi.org)



**It's MLE not MEL! Key challenges from ODI's experience with effective Monitoring, Learning & Evaluation in adaptive programming**



M - E - L

M - L - E



Day-to-day

Intermittent



# Monitoring

# Monitoring

## Some challenges:

- Gap in the team
- Complicated frameworks

# Monitoring



Report

## Incubating policy for economic transformation

Lessons from Nepal

David Booth

April 2018

# Monitoring

Eg. Outcome indicators

Number of issues around which institutional structures and capacities have been significantly improved



# Monitoring

Eg. Output indicators

Number of significant and tractable policy problems identified with stakeholders



# Monitoring

DFAT

Performance  
Assessment  
Framework



# Learning

# Learning

Learning for  
the programme  
& partners



# Learning

## Learning from the programme & partners



— DISCUSSION PAPER —



**Politically smart, locally led development**

September 2014

David Booth and Sue Unsworth

# Learning

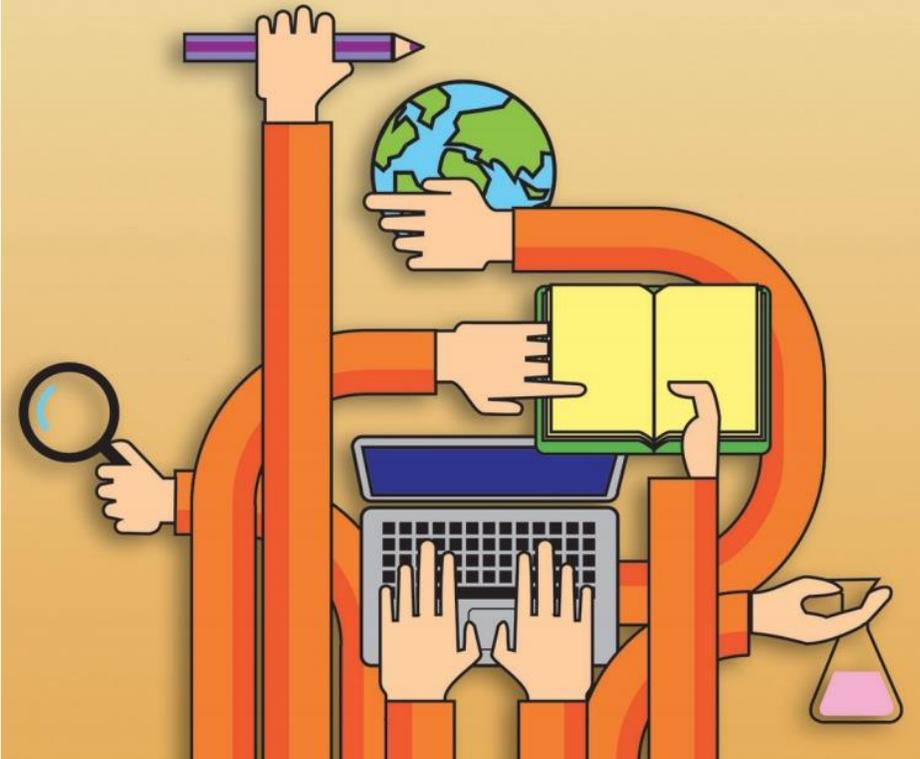
Learning with  
the programme  
& partners



# Learning

Learning with  
the programme  
& partners

## Shifts in the Knowledge Sector in Indonesia from 2013-2016: A Synthesis of Cases of Change





# Evaluation

# Evaluation

## 2018: time to update the DAC evaluation criteria?

17 January 2018 | Insight



Tiina Pasanen



### Related content

**Monitoring and evaluation:  
five reality checks for  
adaptive management**

*Articles and blogs*

14 Dec 2017

# Evaluation

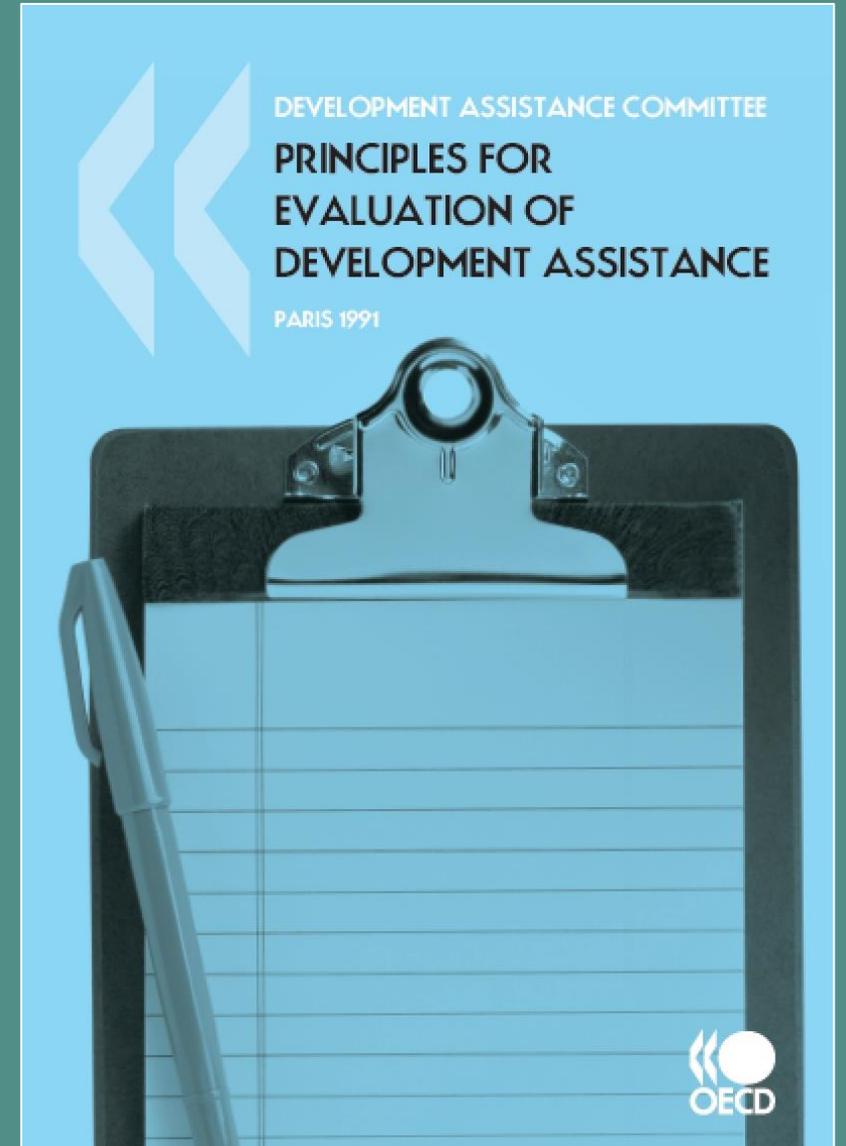
Relevance

Effectiveness

Efficiency

Impact

Sustainability



# Evaluation

METHODS

March 2016

**LAB**

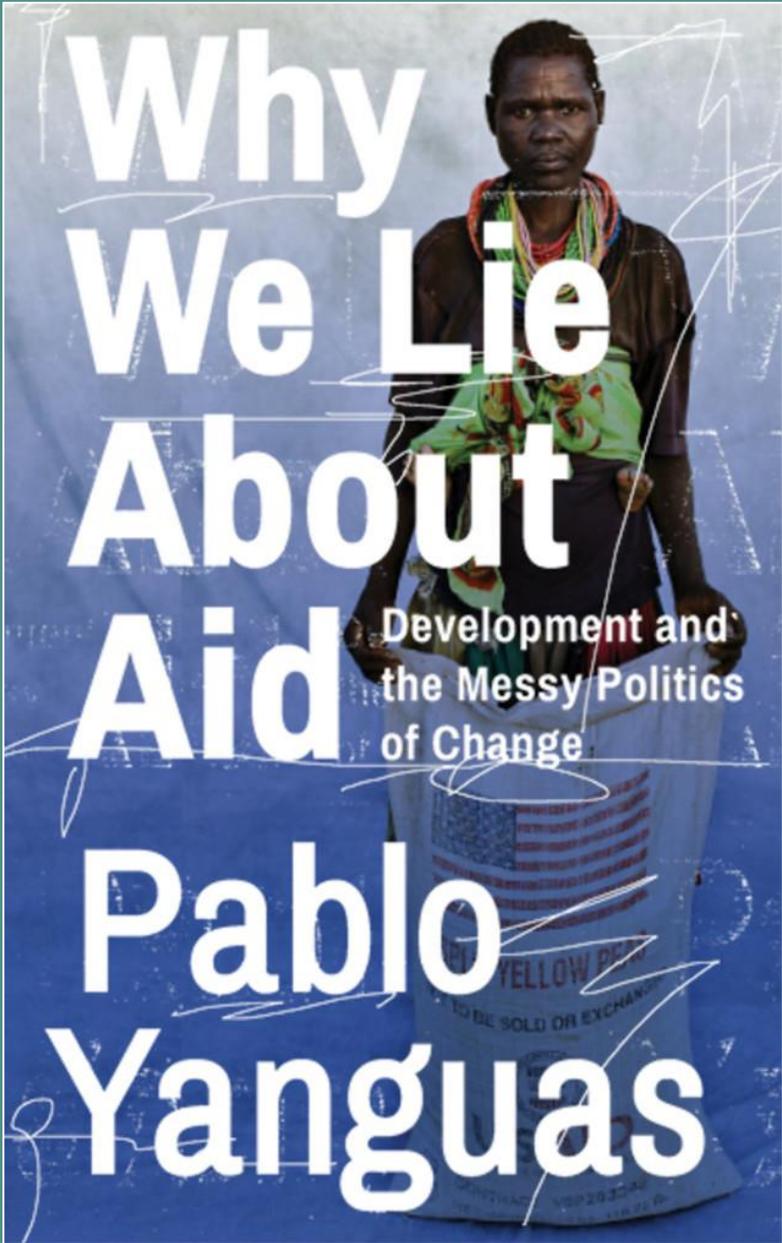
**WHEN AND HOW TO  
DEVELOP AN IMPACT-  
ORIENTED MONITORING AND  
EVALUATION SYSTEM**

*Greet Peersman, Patricia Rogers, Irene Guijt, Simon Hearn, Tiina Pasanen and Anne L. Buffardi*

# Conclusion

M - L - E

- Enabling environment
- Skills
- Culture
- Resources



# Why We Lie About Aid

Development and  
the Messy Politics  
of Change

# Pablo Yanguas



**Results-based  
programming**



**Adaptive  
programming**



**Working  
politically**

**Salamat**