



KEMENTERIAN PENDIDIKAN DAN KEBUDAYAAN

Australian Government

PRACTITIONERS FORUM ADAPTIVE PROGRAMMING AND MONITORING, EVALUATION & LEARNING

JUNE 5-6, 2018 The Makati Shangri-La Hotel | Philippines

The Asia Foundation COALITIONS for CHANGE

Claiming contribution: how to prove





- About INOVASI
- MERL Strategy
- PDIA (Problem-Driven Iterative Adaptation) in INOVASI
- M&E systems to claim contribution





About INOVASI

- Focus on: primary school for literacy & numeracy
- working on: improving learning quality, support for teacher, learning for all (gender, disability, ethnicity)
- Issue: low learning outcomes literacy & numeracy
- Applying PDIA (Problem-Driven Iterative Adaption) capacitate local resources for local problems and solutions
- Mandate: to find what works and what does not to improve learning outcomes







Work with teachers to improve learning quality → improved learning outcomes



Work together with parents, school principals, school supervisors, and officials to improve support for teachers





PROGRAM GOALS



Accelerated progress toward improved learning outcomes for Indonesian students

End of	The policy a
Program	(distri
Outcomes	Decisio
(2023)	

The policy and practice changes identified are reflected in Indonesian government (district, provincial, national) policies, regulations, budgets and plans

23) Decision makers can access and use evidence to facilitate and implement more effective education reforms

A credible body of evidence on what policy and practice changes work to improve learning outcomes

Intermediate Outcomes

es National and sub-national stakeholders have access to emerging evidence of what does and does not work to improve learning outcomes

District governments adopt policy to directly and indirectly support learning outcomes

Districts scale out successful practices and approaches

District Level

Communicate evidence of successful practices and approaches to national and sub-national stakeholders

Support policy development to directly and indirectly improve learning outcomes

Support scale-out and system-based pilots to directly and indirectly improve learning outcomes



Core Program Principles

Thinking and Working Politically

- Inclusive
 Inclusive
- Tight feedback loops for learning

- Targeted capacity building of stakeholders at all stages of the program
- Continuous sharing



MERL Strategy

- Program documents:
 - Guiding Program Strategy strategic testing
 - MERL Strategy
 - ToC
 - Result Framework and the technical notes (key questions effectiveness & appropriateness, few number of indicators)
 - MERL Annual Plan
- Pilot MERL documents: ToC, RF, Gantt chart





Program-level M&E

Long feedback loop, aggregated baselines & endlines



Pilot-level MEL

Intermediate feedback loop, structured baseline & endline, spot checks, change stories etc.



Tight feedback loop, day-to-day observations, reflection and learning

Evaluating INOVASI's performance (for performance management and accountability):

National MERL team collates and analyses results from school surveys

Additional data: provincial–district studies, monitoring data and analyses of relevant MeE data, are incorporated as appropriate

Generating evidence of what works:

The national MERL team works with service providers to manage school surveys. Provincial MERL officers work with service providers and local universities to conduct the surveys.

Using systematic and structured monitoring processes, additional data are collected by the pilot team (district facilitators) and/or MERL team (MERL officers and local monitoring, evaluation and learning facilitators) as required. MERL officers, service providers, local MEL facilitators and the pilot team will be involved in initial analysis through workshops, facilitated by the national MERL team.

Learning:

Using the PDIA approach, district facilitators and local facilitators continually monitor pilot implementation and adapt as they learn.

HOW INOVASI DOES PDIA: PROGRAM







The evaluation question

How effectively has INOVASI's use of the PDIA approach contributed to:

improved capabilities of teachers and education intermediaries; changes in the behavior or teachers and education intermediaries that are likely to improve students' learning outcomes?



M&E components

- MeE at pilot level
 - 3 format: design, documentation, reflection
- PDMS Program Data Management System (biodata)
- Alumni monitoring system (continuous monitoring)
- NVIVO framework of analysis
- spot check





MeE Monitoring Experiential Learning Evaluation

Functions:

- Program/pilot Team tight feedback loop, day-to-day observations, reflection and learning
- MERL Team analysis on building local capacity for local problems and solutions (how PDIA works)



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– – – Pilot activities	Overview	Objectives	Expected Outcomes	Venue & <u>Time</u> Period	Participants
4) Workshop 2: Synthesis and Initial Design	The 10 local facilitators facilitate the 36 teachers to learn how to prioritize the explored student learning difficulties, analyze the root causes, and explore the possible solutions by providing inspirations and references.	Build the capacity of teachers in synthesizing the identified student learning difficulties and using it to explore the possible solutions	The teachers know how <u>to</u> <u>synthesize</u> the identified student learning difficulties, explore the relevant possible solutions; The teachers have their action plan to explore local context <u>as learning</u> resources (i.e. school facilities, local environment)	Hotel <u>Sinar</u> <u>Tambolaka</u> (26 -27 March 2018)	DF, EPD, 2 STA, MERL 36 teachers 10 local facilitators <u>Kepala Dinas</u> Pendidikan
5) Workshop 3: Finalize Design and Content Strengthening	The 10 local facilitators facilitate the 36 teachers to learn how to finalise the design of their context relevant solution designed to solve the specific problem in their classroom and to develop the learning scenario	Build the capacity of teachers in designing best-fit classroom learning process based on student learning difficulties, student learning stages and local context.	The teachers know how <u>to design</u> best-fit classroom learning process based on student learning difficulties, student learning stages and local context The teachers have their action plan to develop lesson plan based on the finalized learning scenario and prepare the learning resources	SVD <u>and</u> <u>Hotel Sinar</u> <u>Tambolaka</u> (6 -7 April 2018)	DF, EPD, 1 STA, MERI 36 teachers 10 local facilitators Kepala Dinas Pendidikan
6) Workshop 4: Preparation for testing	The 10 local facilitators facilitate the 36 teachers to learn how to assess whether their proposed solution works by developing pre-test, post- test, and formative assessment.	Build teachers' awareness of the importance of formative assessment Build the capacity of teachers in developing assessment that is aligned with the students learning difficulties and focused basic competence	The teachers know the importance of formative assessment The teachers know how <u>to_develop</u> assessment that is aligned with the students learning difficulties and focused basic competence The teachers have their action plan to finalize the assessment and try out their solutions at their classrooms	Hotel <u>Sinar</u> <u>Tambolaka</u> (19-21 April 2018)	DF, EPD, 2 STA, MERL 36 teachers 10 local facilitators Kepala Dinas Pendidikan

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Guru BAIK

Bagian 3: Refleksi Kegiatan Belajar Siswa

No	Kegiatan belajar siswa yang <u>SUDAH membantu siswa</u> mencapai tujuan pembelajaran yang terdapat di RPP	Apa yang sudah saya lakukan sehingga kegiatan belajar siswa sudah membantu siswa mencapai tujuan pembelajaran?	Apa yang harus saya lakukan agar kegiatan belajar siswa dapat berjalan lebih baik lagi?
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PDMS & Alumni Monitoring System

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Challenges & Learning

Challenges of MeE:

- Different ways in implementation
- Different quality: proper poor
- Insufficient documentation
- Due to transition unclear flow and PIC

Learning:

- Require shifted mindset staff and participants
- Proper implementation → powerful claim/strong evidence generated from day to day operation
- Closed coordination and communication across unit is crucially important





Thank you

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