



USAID ERAT

TATA KELOLA PEMERINTAHAN YANG EFEKTIF, EFISIEN, DAN KUAT

FISCAL YEAR 2023 ANNUAL REPORT

OCTOBER 2022-SEPTEMBER 2023

OCTOBER 2023

This publication was produced for review by the United States Agency for International Development. It was prepared by The Asia Foundation.

This Fiscal Year 2023 Annual Report was produced for review by the United States Agency for International Development by The Asia Foundation.

This report was made possible through support provided by the Office of Democratic Resilience and Governance (DRG), U.S. Agency for International Development, under the terms of Contract No. **72049721D00001/72049721F00002 (Task Order I)**. The opinions expressed herein are those of the authors and do not necessarily reflect the views of the U.S. Agency for International Development.

This Fiscal Year 2023 Annual Report was prepared by:

The Asia Foundation
PO Box 1139 JKS 12011
Jakarta 1230, Indonesia
Telephone: +62-21-7278 6557
Fax: +62-21-7278 6587

The Asia Foundation Contacts:

Erman Rahman, IDIQ Activity Director
Erman.Rahman@program-erat.or.id

Luce Bulosan, DIQ Deputy Activity Director
Luce.Bulosan@program-erat.or.id

CONTENTS

| | |
|--|------|
| CONTENTS | I |
| ACRONYMS AND ABBREVIATIONS | I |
| EXECUTIVE SUMMARY | V |
| RINGKASAN EKSEKUTIF | VIII |
| 1. PREFACE | I |
| 1.1 ABOUT USAID ERAT | I |
| 1.2 STRUCTURE OF THE REPORT | 2 |
| 2. PROGRESS OF COMPONENT 1: REFINE, ADMINISTRATION AND MANAGEMENT | 2 |
| 2.1 ADMINISTRATION AND MANAGEMENT | 3 |
| 2.1.1 DELIVERABLES | 3 |
| 2.1.2 PERSONNEL | 4 |
| 2.1.3 JAKARTA AND SUBNATIONAL OFFICES | 4 |
| 2.1.4 PROCUREMENT OF OFFICE EQUIPMENT AND RENOVATION | 5 |
| 2.1.5 GRANTS AND SUBCONTRACT ADMINISTRATION | 5 |
| 2.1.6 COORDINATION WITH SUBCONTRACTORS | 6 |
| 2.1.7 INTERNAL COORDINATION | 7 |
| 2.1.8 FY 2024 WORK PLANNING AND TECHNICAL COMMITTEE MEETING | 7 |
| 2.1.9 OTHER COORDINATION AND ENGAGEMENT WITH STAKEHOLDERS | 9 |
| 2.1.10 LIMITED FINANCIAL REVIEW (LFR) | 11 |
| 2.2 COMMUNICATION AND OUTREACH | 12 |
| 2.2.1 WEBSITE AND SOCIAL MEDIA | 12 |
| 2.2.2 MEDIA COVERAGE | 13 |
| 2.3 MONITORING, EVALUATION AND LEARNING | 13 |
| 2.3.1 ACTIVITY MEL PLAN UPDATE | 13 |
| 2.3.2 BASELINE DATA COLLECTION FOR GOVERNMENT EFFECTIVENESS PERCEPTION | 13 |
| 2.3.3 ITERATIVE TOC | 14 |
| 2.3.4 CAPACITY BUILDING FOR SUBCONTRACTORS | 14 |
| 2.3.5 AFTER-ACTION REVIEWS | 14 |
| 2.3.6 MID-TERM EVALUATION | 15 |
| 3. PROGRESS OF COMPONENT 2: IMPLEMENT | 15 |
| 3.1 CENTRAL LEVEL | 16 |
| 3.1.1 ACTIVITY C.1: STRENGTHEN SUBNATIONAL PERFORMANCE MONITORING AND EVALUATION (M&E) SYSTEMS | 16 |
| 3.1.2 ACTIVITY C.2: IMPROVE POLICY FORMULATION AND HARMONIZATION | 20 |
| 3.1.3 ACTIVITY C.3: FACILITATE INNOVATION EXCHANGE AND LEARNING ON GOVERNANCE AND PUBLIC SERVICES | 22 |
| 3.1.4 ACTIVITY C.4: SUPPORT MORE INCLUSIVE, PROBLEM-DRIVEN, MULTI-SECTORAL, INTER-GOVERNMENTAL, AND MULTI-YEAR PLANNING AND BUDGETING POLICIES | 23 |
| 3.1.5 ACTIVITY C.5: IMPROVE CENTRAL GOVERNMENT FISCAL TRANSFERS TO INCENTIVIZE IMPROVED SUBNATIONAL GOVERNANCE AND PUBLIC SERVICE DELIVERY | 24 |
| 3.2 PROVINCIAL LEVEL | 27 |
| 3.2.1 ACTIVITY P.1: ENHANCE PG ABILITY TO MONITOR THE PERFORMANCE OF AND SUPPORT LGs | 27 |
| 3.2.2 ACTIVITY P.2: IMPROVE PG CAPACITY IN DATA ANALYSIS AND KNOWLEDGE PRODUCTION | 31 |
| 3.2.3 ACTIVITY P.3: SUPPORT PGs TO FACILITATE PEER LEARNING AND REPLICATION OF INNOVATIONS | 33 |
| 3.2.4 ACTIVITY P.4: IMPROVE ACCESS TO INFORMATION AND PUBLIC PARTICIPATION | 35 |

| | | |
|------------|---|-----|
| 3.2.5 | ACTIVITY P.5: PROMOTE PRIVATE SECTOR ENGAGEMENT IN PUBLIC SERVICE DELIVERY | 36 |
| 3.2.6 | ACTIVITY P.6: IMPROVE PG FISCAL TRANSFERS TO REDUCE DISPARITIES AND/OR CREATE INCENTIVES FOR THE LGs | 40 |
| 3.3 | DISTRICT LEVEL..... | 41 |
| 3.3.1 | ACTIVITY D.1: IMPROVE POLICY FORMULATION AND HARMONIZATION | 41 |
| 3.3.2 | ACTIVITY D.2: PROMOTE COLLABORATIVE GOVERNANCE TO IMPROVE PUBLIC SERVICE PROVISION | 44 |
| 3.3.3 | ACTIVITY D.3: IMPROVE ACCESS TO INFORMATION AND PUBLIC PARTICIPATION | 47 |
| 3.3.4 | ACTIVITY D.4: LEVERAGE SMART CITY AND DIGITAL TRANSFORMATION TO IMPROVE PUBLIC SERVICE DELIVERY AND CITIZEN ENGAGEMENT | 48 |
| 3.3.5 | ACTIVITY D.5: STRENGTHEN PROBLEM-DRIVEN, MULTI SECTORAL, MULTI- STAKEHOLDER PLANNING AND BUDGETING PROCESSES..... | 51 |
| 3.3.6 | ACTIVITY D.6: IMPROVE QUALITY OF SPENDING FOR PUBLIC SERVICE PROVISION | 54 |
| 4. | PROGRESS OF COMPONENT 3 – SHORT-TERM TECHNICAL ASSISTANCE (STTA) | 56 |
| 4.1 | ACTIVITY STTA.1: VIDEO DOCUMENTARY SET 2 | 56 |
| 4.2 | ACTIVITY STTA.2: VIDEO DOCUMENTARY SET 3 | 56 |
| 4.3 | ACTIVITY STTA.3: VIDEO DOCUMENTARY ON ERAT | 56 |
| 4.4 | ACTIVITY STTA.3: ON-DEMAND..... | 57 |
| 5. | SUMMARY OF PROGRESS AGAINST INDICATORS | 57 |
| 5.1 | ACHIEVEMENTS OF COMPONENT 2 TARGETS..... | 57 |
| 5.2 | ACHIEVEMENTS OF COMPONENT 3 TARGETS..... | 58 |
| 6. | CHALLENGES AND OPPORTUNITIES..... | 59 |
| 6.1 | CHALLENGES | 59 |
| 6.1.1 | PROGRAMMATIC CHALLENGES..... | 59 |
| 6.1.2 | OPERATIONAL CHALLENGES | 60 |
| 6.2 | OPPORTUNITIES | 60 |
| 7. | PLANNED ACTIVITIES FOR NEXT QUARTER..... | 61 |
| 7.1 | COMPONENT 1: REFINE, ADMINISTRATION AND MANAGEMENT | 61 |
| 7.2 | COMPONENT 2: IMPLEMENT | 62 |
| 7.2.1 | CENTRAL LEVEL | 62 |
| 7.2.2 | PROVINCIAL LEVEL | 63 |
| 7.2.3 | DISTRICT LEVEL..... | 64 |
| 7.3 | COMPONENT 3: STTAS | 65 |
| 7.4 | INTERNATIONAL TRAVEL..... | 65 |
| ANNEX 1: | PROGRESS AGAINST ACTIVITY MONITORING AND EVALUATION (AMEL) PLAN INDICATORS..... | 66 |
| TABLE 1.1: | SUMMARY OF FY 2023 ACHIEVEMENT OF INDICATORS | 66 |
| TABLE 1.2: | USAID ERAT FY 2023 ACHIEVEMENTS OF INDICATOR 5 | 67 |
| TABLE 1.3: | USAID ERAT FY 2023 ACHIEVEMENTS OF INDICATOR 6 | 70 |
| TABLE 1.4: | USAID ERAT FY 2023 ACHIEVEMENTS OF INDICATOR 7 | 76 |
| TABLE 1.5: | USAID ERAT FY 2023 ACHIEVEMENTS OF INDICATOR 8 | 78 |
| TABLE 1.6: | USAID ERAT FY 2023 ACHIEVEMENTS OF INDICATOR 9 | 83 |
| TABLE 1.7: | USAID ERAT FY 2023 ACHIEVEMENTS OF INDICATOR 10 | 89 |
| TABLE 1.8: | USAID ERAT FY 2023 ACHIEVEMENTS OF INDICATOR 11 | 92 |
| TABLE 1.9: | USAID ERAT FY 2023 ACHIEVEMENTS OF INDICATOR 5 OF COMPONENT 3 | 94 |
| ANNEX 2: | PARTICIPANT TRAINING REPORT | 96 |
| ANNEX 3: | LIST OF MEDIA COVERAGE Q4 OF FY 2023..... | 104 |
| ANNEX 4: | SUCCESS STORIES | 115 |

| | |
|--|-----|
| RETURNING OUT-OF-SCHOOL KIDS IN KOTA SERANG | 115 |
| ERADICATING EXTREME POVERTY THROUGH MULTI-SECTORAL AND MULTI-STAKEHOLDERS COLLABORATION IN BARRU, SOUTH SULAWESI | 116 |
| REDUCING INTERDISTRICT DISPARITY AND CREATING FISCAL INCENTIVE THROUGH PROVINCIAL FINANCIAL ASSISTANCE REFORM IN EAST NUSA TENGGARA | 119 |
| ENGAGING SOCIAL ENTREPRENEURS TO IMPROVE PUBLIC SERVICE DELIVERY | 121 |
| ANNEX 5: ACTIVITY LOCATION DATA AND INVESTMENT BY LOCATION DATA | 123 |

ACRONYMS AND ABBREVIATIONS

| | |
|-------------|---|
| ADWIL | <i>Administrasi Wilayah</i> (Regional Administration) |
| ANGIN | Angel Investment Network Indonesia |
| APBD | <i>Anggaran Pendapatan dan Belanja Daerah</i> (Regional Revenue and Expenditure Budget) |
| APIP | <i>Aparat Pengawasan Intern Pemerintah</i> (LGs' internal oversight) |
| ATS | out-of-school children (anak tidak sekolah) |
| B_TRUST | Bandung Trust Advisory Group |
| Balitbangda | <i>Badan Penelitian dan Pengembangan Daerah</i> (Regional Research and Development Agency) |
| BANGDA | <i>Bina Pembangunan Daerah</i> (Regional Development) |
| Bankeu | <i>Bantuan Keuangan</i> (Financial Assistance) |
| BAPPEDA | <i>Badan Perencanaan Pembangunan Daerah</i> (Regional Development Planning Agency) |
| BAPPENAS | <i>Badan Perencanaan Pembangunan Nasional</i> (National Development Planning Agency) |
| BAST | <i>Berita Acara Serah Terima</i> (Hand Over Certificates) |
| BAZNAS | <i>Badan Amil Zakat Nasional</i> (National Zakat Collection Agency) |
| Binwas | <i>Bimbingan dan pengawasan</i> (guidance and supervision) |
| BITRA | <i>Bina Keterampilan Pedesaan Indonesia</i> |
| BPJS | <i>Badan Penyelenggara Jaminan Sosial</i> (Social Insurance Administration Organization) |
| BSKDN | <i>Badan Strategi Kebijakan Dalam Negeri</i> (Agency of Strategic Policy of Home Affairs) |
| CEFM | Child, Early, and Forced Marriage |
| CG | Central Government |
| COPs | Chiefs of Parties |
| CSO | Civil Society Organization |
| DAU | <i>Dana Alokasi Umum</i> (General Allocation Fund) |
| DD | <i>Dana Desa</i> (Village fund) |
| DF | District Facilitator |
| DFAT | Department of Foreign Affairs and Trade |
| DG | Directorate General |
| DJPK | <i>Direktorat Jenderal Perimbangan Keuangan</i> (Directorate General of Fiscal Balance) |
| DRG | Democratic Resilience and Governance |
| DTKS | <i>Data Terpadu Kesejahteraan Sosial</i> (Integrated Social Welfare Data) |
| EA | Executing Agency |
| EJ | East Java |
| ENT | East Nusa Tenggara |
| EPPD | <i>Evaluasi Kinerja Pemerintahan Daerah</i> (Subnational Government Performance Evaluation) |
| ERAT | <i>Tata Kelola Pemerintahan yang Efektif, Efisien, dan Kuat</i> (Efficient, Effective, and Strong Governance) |
| FASKER | <i>Pusat Fasilitasi Kerjasama</i> (Cooperation Facilitation Center) |
| FGD | Focus Group Discussion |

| | |
|----------------|--|
| FY | Fiscal Year |
| GESI | Gender Equality and Social Inclusion |
| GOI | Government of Indonesia |
| HDI | Human Development Index |
| IA | Implementing Agency |
| ICMA | International City/County Management Association |
| IDIQ | Indefinite Delivery Indefinite Quantity |
| IGA | Innovative Governance Award |
| IP | Implementing Partner |
| IPKD | Subnational Financial Management Index (Indeks Pengelolaan Keuangan Daerah) |
| IPP | Indeks Pelayanan Publik |
| IR | Intermediate Result |
| ITJEN | <i>Inspektorat Jenderal</i> (Inspectorate General) |
| ITKPD | <i>Indeks Tata Kelola Pemerintahan Daerah</i> (Regional Governance Index) |
| ITSUS | <i>Inspektorat Khusus</i> (Special Inspectorate) |
| IUWASH TANGGUH | Indonesia Resilient Urban Water, Sanitation and Hygiene |
| IVLT | International Visitor Leadership Program |
| JIPPNas | <i>Jaringan Inovasi Pelayanan Publik Nasional</i> (National Public Service Innovation Network) |
| JKN | National health insurance (Jaminan Kesehatan Nasional) |
| JPIP | <i>Jawa Pos Institute of Pro-Otonomi</i> |
| KEMENPAN-RB | <i>Kementerian Pendayagunaan Aparatur Negara dan Reformasi Birokrasi</i> (Ministry of Administrative and Bureaucracy Reform) |
| Kemitraan | Partnership for Governance Reform |
| KEUDA | <i>Kuangan Daerah</i> (Directorate General of Regional Finance) |
| KIPP | <i>Kompetisi Inovasi Pelayanan Publik</i> (Public Service Innovation Competition) |
| KOPEL | <i>Komite Pemantauan Legislatif</i> (Legislative Watch Committee) |
| LFR | Limited Financial Review |
| LG | Local Government |
| LP3ES | <i>Lembaga Penelitian, Pendidikan, dan Penerangan Ekonomi dan Sosial</i> (Research Institute for Education and Economic and Social Lighting) |
| LPKP | <i>Lembaga Pengkajian Kemasyarakatan dan Pembangunan</i> |
| M&E | Monitoring & Evaluation |
| MEL | Monitoring, Evaluation, and Learning |
| MNCH | Maternal, New Born, and Child Health |
| MOF | Ministry of Finance |
| MOHA | Ministry of Home Affairs |
| MOMENTUM | maternal, neonatal, and child health, MNCH |
| MOU | Memorandum of Understanding |
| MPP | <i>Mal Pelayanan Publik</i> (Public Service Mall) |
| MSS | Minimum Service Standards |
| NS | North Sumatra |
| OPD | <i>Organisasi Perangkat Daerah</i> (subnational government offices) |
| OTDA | <i>Otonomi Daerah</i> (Regional Autonomy) |

| | |
|-----------------------|---|
| P3KE | <i>Pensasaran Percepatan Penghapusan Kemiskinan Ekstrem</i> (Targeting of Extreme Poverty Alleviation Acceleration) |
| PAD | Own-Sourced Revenue (Pajak Asli Daerah) |
| PAMFLET | <i>Perkumpulan Pamflet Generasi</i> |
| PATTIRO | <i>Pusat Telaah dan Informasi Regional</i> (Center for Regional Information and Studies) |
| PC | Provincial Coordinator |
| PCAA | Provincial Contracts and Administration Assistant |
| PD | <i>Direktorat Pembangunan Daerah</i> (Regional Development Directorate) |
| PDRD | <i>Pajak Daerah dan Retribusi Daerah</i> (local taxes and levies) |
| PEPPD | <i>Pemantauan, Evaluasi, dan Pengendalian Pembangunan Daerah</i> (Monitoring, Evaluation and Control of Regional Development) |
| Perbup | Peraturan Bupati |
| Pergub | Peraturan Gubernur |
| Perhimpunan JARI | <i>Jaringan Independen Masyarakat Sipil untuk Transparansi dan Akuntabilitas Pembangunan</i> |
| Perkumpulan IDEA | <i>Ide dan Analitika Indonesia</i> (Indonesia Analytics and Idea) |
| Perkumpulan INISIATIF | National Center for Indonesia Leadership |
| Permendagri | Peraturan Menteri Dalam Negeri |
| PFM | Public Financial Management (Manajemen Finansial Publik) |
| PG | Provincial Government |
| PGA | Provincial Governance Advisor |
| PHD | Produk Hukum Daerah |
| PLN | <i>Perusahaan Listrik Negara</i> (State Electricity Company) |
| PLUS | <i>PT Platform Usaha Sosial</i> |
| PMK | Peraturan Menteri Keuangan |
| PPA | Women and Child Protection (perlindungan perempuan dan anak) |
| PPID | <i>Pejabat Pengelola Informasi dan Dokumentasi</i> (Information and Documentation Officer) |
| PPRG | <i>Perencanaan dan Penganggaran Responsif Gender</i> (Gender Responsive Planning and Budgeting) |
| PSE | Private Sector Engagement |
| PUSPEN | <i>Pusat Penerangan</i> (Information Center) |
| PWD | People with Disabilities |
| RKA | <i>Rencana Kerja dan Anggaran</i> |
| RPD | <i>Rencana Pembangunan Daerah</i> (Regional Development Plan) |
| RPJMN | <i>Rencana Pembangunan Jangka Menengah Nasional</i> (National Medium-Term Development Plan) |
| RPJPN | <i>Rencana Pembangunan Jangka Panjang Nasional</i> (National Long-term Development Plan) |
| RPKD | Subnational Poverty Reduction Plan (Rencana Penanggulangan Kemiskinan Daerah) |
| SAKIP | <i>Sistem Akuntabilitas Kinerja Instansi Pemerintah</i> (Performance Accountability System for Government Institutions) |
| SARIVA | Simpul Jaring Inovasi |
| SDG | Sustainable Development Goals |
| SDI | One Data Indonesia (Satu Data Indonesia) |

| | |
|-------------|---|
| SGA | Subnational Governance Association |
| SIPD | <i>Sistem Informasi Pembangunan Daerah</i> (Regional Development Information System) |
| SMK | Vocational secondary school (Sekolah Menengah Kejuruan) |
| SMT | Senior Management Team |
| SNG | Subnational Government |
| SP4N-LAPOR! | <i>Sistem Pengelolaan Pengaduan Pelayanan Publik Nasional-Layanan Aspirasi dan Pengaduan Online Rakyat</i> (National Public Service Complaint Management System – Public Service Complaint Management System) |
| SPAA | Senior Public Administration Advisor |
| SPBE | <i>Sistem Pemerintahan Berbasis Elektronik</i> (Electronic Governance System) |
| SPM | Standar Pelayanan Minimal |
| SS | South Sulawesi |
| STCL | Senior Technical Component Lead |
| STTA | Short Term Technical Assistance |
| TA | Technical Assistance |
| TAF | The Asia Foundation |
| TKPKD | Subnational Coordination Team of Poverty Reduction (Tim Koordinasi Penanggulangan Kemiskinan Daerah) |
| TNP2K | National Team for Acceleration of Poverty Reduction |
| TO | Task Order |
| TOC | Theory of Change |
| TOCOR | Task Order Contracting Officer's Representative |
| TPPS | Acceleration Team for Stunting Reduction (Tim Percepatan Penurunan Stunting) |
| UHC | Universal Health Coverage |
| USAID | United States Agency for International Development |
| USG | US Government |
| WiNNER | <i>Wirausaha Sosial Untuk Negeri</i> (Social Entrepreneurs for the Nation) |
| WK | West Kalimantan |
| YANLIK | <i>Pelayanan Publik</i> (Deputy of Public Services) |
| YASMIB | <i>Yayasan Swadaya Mitra Bangsa</i> |

EXECUTIVE SUMMARY

PROGRAM HIGHLIGHTS

In fiscal year (FY) 2023, USAID ERAT recorded progress in all six Monitoring, Evaluation, and Learning (MEL) indicators for the Implement component that have targets for this FY.

| Indicator No. | Indicator Description | FY 2023 Target | Q4 Achievement | FY 2023 Cumulative Achievement |
|---------------|---|----------------------|----------------------|--------------------------------|
| 5 | Number of functioning policy coordination and implementation mechanisms supported by the United States Government/USG | 37 | 11 | 38 (103%) |
| 6 | Number of USG-supported technical recommendations to local, provincial, or national governments that have formally shaped policy formulations | 37 | 26 | 55 (149%) |
| 7 | Number of USG engagements jointly undertaken with private sector enterprises to support U.S. foreign assistance objectives | 12 | 12 | 19 (158%) |
| 8 | Number of innovations to improve the quality of policy implementation and service delivery adopted by ministry, institution, and local government as result of ERAT | 37 | 24 | 37 (100%) |
| 9 | Number of individuals who received USG-assisted training, including management skills and fiscal management, to strengthen LG and/or decentralization | 1,110 | 449 | 2,359 (213%) |
| 10 | Number of persons trained with USG assistance to advance outcomes consistent with gender equality or female empowerment through their roles in public or private sector institutions or organizations | 370 | 349 | 743 (201%) |
| 11 | Percentage of USG supported districts with improved budget allocation to address public service issues | 17% (5 districts) | 23% (7 districts) | 23% (140%) |

At the central level, USAID ERAT continued working with various components within the Ministry of Home Affairs (MOHA) and the Ministry of Administrative and Bureaucratic Reform (KEMENPAN-RB) to improve various systems to monitor and evaluate subnational government performance. Significant progress was made to improve the Evaluation of Subnational Government Implementation and to develop the Local Governance Index. Recommendations to improve policies on one-stop public service mall, and methodologies of public service index and monitoring and evaluation (M&E) of subnational international cooperation were also formulated. USAID ERAT developed a M&E instrument for extreme poverty alleviation that has been adopted by the central government (CG) to provide fiscal incentives for good performing provincial and local governments (PGs and LGs). USAID ERAT made important progress in integrating various innovation databases by standardizing and verifying innovations that will be included in an innovation repository that can be used for others to learn. The Activity also made important progress in improving decentralization policy, as USAID ERAT's recommendations has been adopted in the first draft of Indonesia's 2025-2045 National Long-Term Development Plan. With regard to improving fiscal policies, USAID ERAT supported the Ministry of Finance (MOF) and MOHA to improve their policies on General Allocation Grant formula, Performance-based Village Funds, and Guidelines for FY 2024 Budgeting.

At the provincial level, USAID ERAT continued supporting the PGs to improve policies, and their monitoring of and assistance to LGs. USAID ERAT enhanced PG-LG collaboration in reducing poverty, reducing stunting, preventing child, early, and forced marriage (CEFM), improving human development index (MSS), and accelerating the implementation of minimum service standards (MSS). To create a better innovation environment, USAID ERAT has successfully operationalized the provincial innovation hubs of

North Sumatra (NS), Banten, West Kalimantan (WK), and East Nusa Tenggara (ENT), while enhancing the performance of the innovation hubs of two other provinces. Peer-to-peer learning on public service innovation in Banten has led to ten new innovations. In collaboration with KEMENPAN-RB, USAID ERAT launched the Social Entrepreneurship for Public Service Improvement Competition (WiNNER) and ideathons in all ERAT-supported provinces for the purpose of eliciting innovative ideas from social entrepreneurs, university students, young civil servants, and young academics/practitioners. Not less than ten social entrepreneurs identified through WiNNER have been facilitated to establish agreements with LGs, public service providers, or other private companies to improve services. The PG of ENT has adopted provincial financial assistance reform promoted by USAID ERAT to reduce inter-district disparity and to provide fiscal incentives for good performing LGs.

At the district level, USAID ERAT has facilitated numerous LGs in improving the quality of data for development programming, particularly in increasing the years of schooling, expanding health insurance coverage, and alleviating extreme poverty. The LGs have also been facilitated to improve their collaboration with the villages and the private sector in improving public services. Series of workshops and training were provided to improve access to information and complaint handling mechanism, that led to improvement of regulatory framework on these two basic governance principles. USAID ERAT also supported the LGs to accelerate digital transformation, particularly in implementing One Data Indonesia and Electronic Government System. The Activity has been supporting LGs in addressing three multi-sectoral issues: extreme poverty eradication, stunting reduction, and CEFM prevention. Various multi-sectoral teams and local strategies and plans were established with support from USAID ERAT, in addition to multi-stakeholder collaboration and integration to annual plans and budgets.

Under Component 3 (STTA), the third video on how USAID's support in building capacity of civil society to improve public service was launched and received positive feedback. A revised script for the USAID DRG documentary video on religious tolerance was submitted to USAID for review. A video on USAID ERAT was also published and got significant views. In addition, USAID ERAT contracted the World Peace Game Foundation in timely manner to hold a World Peace Game Masterclass.

MANAGEMENT HIGHLIGHTS

With activities growing exponentially in FY 2023, USAID ERAT enhanced its finance team. Aside from the recruitment of a new Finance Director, a Finance Officer and three Finance Assistants came on board. The Communications team was also fully staffed with a Communications Manager, Content Creator and Communications Assistant. For program staff, Provincial Governance Advisors, who were originally short-term technical staff were converted to full time positions with two of the District Facilitators promoted to Provincial Governance Advisor.

USAID ERAT also underwent a Limited Financial Review in the third quarter with no major findings or unallowable costs. USAID ERAT's procurement, finance, human resource systems were found to be adequate and meet USAID's standards. Recommendations put forth by the LFR team such as improving financial oversight on subcontractors, improving property management and limiting use of cash transactions were immediately addressed by USAID ERAT.

USAID ERAT also took the initial steps for the mid-term evaluation which will be conducted in the next quarter. USAID ERAT supported USAID DRG in drafting the scope of work, advertising and collecting the proposals. Since this is an external evaluation USAID DRG selected the evaluator and will provide the technical leadership while USAID ERAT provides the administrative support.

CHALLENGES AND OPPORTUNITIES

Several challenges and opportunities were identified during the reporting period. USAID ERAT has built several foundations until the end of FY 2023: better subnational institutional framework in complying with

CG policies, models in improving data quality for government programming and targeting, enhanced intergovernmental, multi-sectoral, and multi-stakeholder collaboration, participatory process that created great ownerships of the government counterparts at the central and subnational levels. However, these must be translated into concrete actions results in improving local governance and public service delivery in the next two years. USAID ERAT needs to be agile in making the established institutions functioning and delivering results. The main challenges include continuously changing dynamics within the government counterparts, lack of focus of activities due to the participatory nature of the process, and changing political dynamics due to the changing heads of regions.

RINGKASAN EKSEKUTIF

SEKILAS ASPEK PROGRAMATIS

Pada tahun anggaran (TA) 2023, USAID ERAT mencatat kemajuan pada enam indikator Pemantauan, Evaluasi, dan Pembelajaran (*Monitoring, Evaluation, and Learning, MEL*) untuk komponen pelaksanaan yang memiliki target di TA ini.

| No. Indikator | Deskripsi Indikator | Target TA 2023 | Capaian Q3 | Akumulasi Capaian TA 2023 |
|---------------|---|---------------------------|---------------------------|---------------------------|
| 5 | Jumlah mekanisme koordinasi dan implementasi kebijakan yang berfungsi dan didukung oleh Pemerintah Amerika Serikat | 37 | 11 | 38 (103%) |
| 6 | Jumlah rekomendasi teknis kepada pemerintah kabupaten/kota, provinsi, atau pusat yang secara formal telah berkontribusi dalam pembentukan kebijakan | 37 | 26 | 55 (149%) |
| 7 | Jumlah keterlibatan Pemerintah Amerika Serikat yang dilakukan bersama dengan perusahaan sektor swasta untuk mendukung tujuan bantuan luar negeri Amerika Serikat | 12 | 12 | 19 (158%) |
| 8 | Jumlah inovasi untuk meningkatkan kualitas pelaksanaan kebijakan dan penyediaan layanan yang diadopsi oleh kementerian, institusi, dan pemerintah daerah yang merupakan hasil dari ERAT | 37 | 24 | 37 (100%) |
| 9 | Jumlah individu yang menerima pelatihan atas bantuan Pemerintah Amerika Serikat, termasuk di antaranya keahlian manajemen dan pengelolaan fiskal guna memperkuat pemerintah daerah dan/atau desentralisasi, yang terpilah berdasarkan jenis kelamin, usia, dan orang dengan disabilitas | 1,110 | 449 | 2,359 (213%) |
| 10 | Jumlah individu yang menerima pelatihan atas bantuan Pemerintah Amerika Serikat untuk meningkatkan keluaran yang konsisten dengan kesetaraan gender atau pemberdayaan perempuan melalui peran mereka dalam institusi/organisasi publik atau swasta | 370 | 349 | 743 (201%) |
| 11 | Persentase kabupaten/kota yang mengalami peningkatan alokasi anggaran untuk mengatasi permasalahan terkait pelayanan publik | 17% (5 kabupaten/kota) | 23% (7 kabupaten/kota) | 23% (140%) |

Di tingkat pusat, USAID ERAT melanjutkan kerja sama dengan berbagai komponen Kementerian Dalam Negeri (Kemendagri) dan Kementerian Pendayagunaan Aparatur Negara dan Reformasi Birokrasi (KEMENPAN-RB) untuk memperbaiki berbagai sistem pemantauan dan evaluasi kinerja pemerintah daerah. Kemajuan signifikan telah dicapai dalam memperbaiki Evaluasi Penyelenggaraan Pemerintah Daerah dan dalam mengembangkan Indeks Tata Kelola Pemerintahan Daerah. Rekomendasi untuk memperbaiki kebijakan terkait mal layanan publik, metodologi indeks layanan publik, dan pemantauan serta evaluasi kerja sama internasional dengan daerah juga telah diformulasikan. USAID ERAT mengembangkan instrumen pemantauan dan evaluasi untuk pengentasan kemiskinan ekstrem yang telah diadopsi oleh pemerintah pusat dengan cara memberikan insentif fiskal kepada pemerintah provinsi dan pemerintah kabupaten/kota yang memiliki kinerja baik. USAID ERAT telah membuat kemajuan penting dalam mengintegrasikan berbagai basis data inovasi dengan melakukan standarisasi dan verifikasi inovasi yang kemudian dimasukkan dalam repositori inovasi sehingga dapat dipelajari oleh pihak lain. Selain itu, USAID ERAT telah membuat kemajuan penting dalam perbaikan kebijakan desentralisasi, karena rekomendasi USAID ERAT telah diadopsi dalam draf pertama Rencana Pembangunan Jangka Panjang Nasional 2025-2045 Indonesia. Terkait dengan perbaikan kebijakan fiskal, USAID ERAT mendukung Kementerian Keuangan (Kemenkeu) dan

Kemendagri untuk memperbaiki kebijakan mereka mengenai rumus Dana Alokasi Umum, Dana Desa Berbasis Kinerja, dan Pedoman Perencanaan Anggaran Tahun 2024.

Di tingkat provinsi, USAID ERAT terus mendukung pemerintah provinsi (pemprov) untuk memperbaiki kebijakannya serta meningkatkan bimbingan dan pengawasan mereka kepada pemerintah kabupaten/kota (pemkab/pemkot). USAID ERAT meningkatkan kolaborasi antara pemprov dan pemkab/pemkot untuk mengurangi kemiskinan, mengatasi *stunting*, mencegah perkawinan anak, meningkatkan Indeks Pembangunan Manusia (IPM), dan mempercepat implementasi Standar Pelayanan Minimum (SPM). Untuk menciptakan lingkungan inovasi yang lebih baik, USAID ERAT telah berhasil meluncurkan pusat inovasi provinsi di Sumatera Utara (Sumut), Banten, Kalimantan Barat (Kalbar), dan Nusa Tenggara Timur (NTT), serta meningkatkan kinerja pusat inovasi di dua provinsi lainnya. Pembelajaran *peer-to-peer* dari inovasi layanan publik di Banten berhasil mendorong sepuluh inovasi baru.

Bekerja sama dengan KEMENPAN-RB, USAID ERAT meluncurkan kompetisi Kewirausahaan Sosial untuk Negeri (WiNNER) dan Idea-thon di semua provinsi yang didukung ERAT dengan tujuan menggali gagasan inovatif dari pengusaha sosial, mahasiswa, pegawai negeri muda, serta akademisi/praktisi muda. Lebih dari sepuluh pengusaha sosial yang diidentifikasi melalui WiNNER telah difasilitasi dalam membuat perjanjian dengan pemda, penyedia layanan publik, atau perusahaan swasta lainnya untuk meningkatkan layanan publik. Pemprov NTT telah mengadopsi reformasi bantuan keuangan provinsi yang dipromosikan oleh USAID ERAT untuk mengurangi disparitas antar kabupaten/kota dan memberikan insentif fiskal bagi kabupaten/kota yang berkinerja baik.

Di tingkat kabupaten/kota, USAID ERAT telah memfasilitasi pemkab/kota dalam meningkatkan kualitas data untuk program pengembangan, khususnya dalam meningkatkan rata-rata lama sekolah, memperluas cakupan jaminan kesehatan, dan penanggulangan kemiskinan ekstrem. Pemkab/kota juga telah difasilitasi untuk meningkatkan kolaborasi dengan desa dan sektor swasta dalam meningkatkan layanan publik. Rangkaian lokakarya dan pelatihan telah diselenggarakan untuk meningkatkan akses pada informasi dan mekanisme penanganan pengaduan, yang mengarah kepada perbaikan kerangka regulasi atas dua prinsip dasar tata kelola tersebut. USAID ERAT juga mendukung pemkab/kota dalam percepatan transformasi digital, terutama dalam pelaksanaan Satu Data Indonesia dan Sistem Pemerintahan Berbasis Elektronik. Kegiatan USAID ERAT juga mendukung pemkab/kota dalam mengatasi tiga isu multi-sektoral, yaitu pemberantasan kemiskinan ekstrem, penurunan *stunting*, dan pencegahan perkawinan anak. Berbagai tim multi-sektoral, strategi, dan rencana daerah telah dibangun dengan dukungan dari USAID ERAT, sebagai tambahan kolaborasi multi pihak dan integrasi dalam perencanaan dan penganggaran tahunan.

Dalam Komponen 3 (STTA), video ketiga terkait dukungan USAID dalam meningkatkan kapasitas masyarakat sipil untuk meningkatkan layanan publik telah diluncurkan dan mendapatkan tanggapan positif. Naskah revisi untuk video dokumenter USAID DRG tentang toleransi beragama telah diajukan kepada USAID untuk ditinjau. Sebuah video USAID ERAT juga telah dipublikasikan dan cukup banyak ditonton. Selain itu, USAID ERAT mengontrak The World Peace Game Foundation secara tepat waktu untuk menyelenggarakan *World Peace Game Masterclass*.

SEKILAS ASPEK MANAJEMEN

Seiring dengan meningkat pesatnya kegiatan pada TA 2023, USAID ERAT melakukan penguatan pada tim keuangannya. Selain merekrut seorang *Finance Director* baru, seorang *Finance Officer* dan tiga orang *Finance Officer* juga telah direkrut. Posisi Tim Komunikasi juga telah sepenuhnya terisi dengan seorang *Communications Manager*, *Content Creator*, dan *Communication Assistant*. Untuk staf program, *Provincial Governance Advisor*, yang semula adalah staf teknis jangka pendek, diubah menjadi posisi penuh waktu dengan dua dari *District Facilitator* dipromosikan menjadi *Provincial Governance Advisor*.

USAID ERAT juga menyelesaikan proses *Limited Financial Review* (LFR) pada kuartal ketiga, tanpa ada temuan besar atau biaya yang tidak diizinkan. Sistem pengadaan, keuangan, sumber daya manusia USAID

ERAT ditemukan memadai dan memenuhi standar USAID. Rekomendasi yang diajukan oleh tim LFR seperti meningkatkan pengawasan keuangan pada subkontraktor, meningkatkan pengelolaan properti, dan membatasi penggunaan transaksi tunai langsung ditangani secara langsung oleh USAID ERAT.

USAID ERAT juga tengah mempersiapkan pelaksanaan evaluasi tengah periode yang akan dilakukan dalam kuartal berikutnya. USAID ERAT mendukung USAID DRG dalam menyusun ruang lingkup kerja, mengiklankan, dan mengumpulkan proposal. Karena ini adalah evaluasi eksternal, USAID DRG memilih evaluator dan akan memberikan dukungan teknis sementara USAID ERAT memberikan dukungan administratif.

TANTANGAN DAN PELUANG

Beberapa tantangan dan peluang teridentifikasi selama periode pelaporan. USAID ERAT telah membangun beberapa landasan dasar hingga akhir Tahun Anggaran 2023: kerangka kelembagaan daerah yang lebih baik untuk mematuhi kebijakan-kebijakan pemerintah, berbagai model dalam meningkatkan kualitas data untuk program dan penargetan oleh pemerintah, peningkatan kolaborasi antar pemerintah, multi-sektoral, dan multi-pihak, proses partisipatif yang menjadikan kepemilikan yang besar terhadap pemerintah di tingkat pusat dan daerah. Namun, hal ini perlu diterjemahkan dalam berbagai aksi konkret yang menghasilkan peningkatan tata kelola daerah dan penyediaan layanan publik dalam dua tahun ke depan. USAID ERAT perlu tangkas dalam membuat lembaga-lembaga yang sudah ada berfungsi dan memberikan hasil. Tantangan utama yang dihadapi adalah dinamika yang terus berubah di lingkungan mitra pemerintah, kurangnya fokus kegiatan karena prosesnya yang bersifat partisipatif, dan perubahan dinamika politik akibat pergantian kepala daerah.

I. PREFACE

I.1 ABOUT USAID ERAT

The Asia Foundation (TAF) is awarded an Indefinite Delivery Indefinite Quantity (IDIQ) contract by the United States Agency for International Development (USAID), no. 72049721D00001, to implement the USAID ERAT (Tata Kelola PemERintahan yang Efektif, Efisien dan KuAT) Activity for a five-year period, from January 15, 2021 to January 14, 2026. Subsequently, three Task Orders (TOs) were issued: TO 1 for the Refine component on January 19, 2021; TO 3 for Short Term Technical Assistance (STTA) on September 28, 2021; and TO 2 for the Implementation component on January 24, 2022. These three task orders were subsequently consolidated through a modification of contract issued on March 29, 2022.

The goal of ERAT is for the citizens of Indonesia to benefit from effective local government by increasing the quality of policy implementation and service delivery at the subnational level. The goal will be achieved through three interrelated intermediate results (IRs):

1. Coherence between national and subnational policies strengthened;
2. Performance of local service delivery enhanced; and
3. Local budget allocation and execution improved.

USAID ERAT follows a Refine and Implement approach and has three main components:

Component 1: Refine, Administration and Management – includes local governance and public service assessments (LGPSAs) and a co-design process that promotes Indonesian self-reliance by ensuring that the activity capitalizes on contextually responsive opportunities for reform where counterparts own and can sustain interventions and outcomes. Also included in this component is ERAT monitoring, evaluation and learning as well as overall IDIQ administration and management.

Component 2: Implement – technical assistance (TA) and capacity development support to national and subnational partners to address the needs and priorities identified through the LGPSAs and co-design under Component 1 that are implemented in the second through fifth years of ERAT.

Component 3: STTA – provision of STTA to respond to USAID technical office requests to receive targeted TA within ERAT's parameters to meet specific local governance-related needs that arise in the design or implementation of their own technical activities.

USAID ERAT operates in six provinces and 30 districts¹ as indicated in Table I.

Table I: List of USAID ERAT-Supported Provinces and Districts

| North Sumatra (NS) | Banten | East Java (EJ) | West Kalimantan (WK) | South Sulawesi (SS) | East Nusa Tenggara (ENT) |
|---|--|---|--|---|---|
| <ul style="list-style-type: none">• Kota Medan• Karo• Samosir• Mandailing Natal• Nias | <ul style="list-style-type: none">• Kota Tangerang• Kota Cilegon• Kota Serang• Pandeglang• Lebak | <ul style="list-style-type: none">• Sidoarjo• Blitar• Banyuwangi• Lamongan• Sumenep | <ul style="list-style-type: none">• Kubu Raya• Ketapang• Sambas• Sintang• Melawi | <ul style="list-style-type: none">• Kota Makassar• Barru• Gowa• Kepulauan Selayar• Luwu Utara | <ul style="list-style-type: none">• Belu• Manggarai Barat• Timor Tengah Utara• Sumba Timur• Sabu Raijua |

USAID ERAT is implemented in partnership with the Government of Indonesia (GOI), coordinated by the Center of Cooperation Facilitation (*Fasilitasi Kerja Sama*, FASKER) of the Ministry of Home Affairs

¹ Districts include municipalities (*kota*) and regencies (*kabupaten*). “Kota” is indicated in the names of the municipalities, while “kabupaten” is not included for simplicity.

(MOHA) as the Executing Agency (EA). In Fiscal Year 2023, USAID ERAT engaged with 11 Implementing Agencies (IAs) from the MOHA, the Ministry of Finance (MOF), the Ministry of Administrative and Bureaucracy Reform (*Kementerian Pendayagunaan Aparatur Negara dan Reformasi Birokrasi*, KEMENPAN-RB), and the National Development Planning Agency (*Badan Perencanaan Pembangunan Nasional*, BAPPENAS) as listed in Table 2 below. In September 2023, the Information Center (*Pusat Penerangan*, PUSPEN) of MOHA withdrew its participation in USAID ERAT starting in FY 2024.

Table 2: List of USAID ERAT's Implementing Agencies (IAs)

| Ministry | Implementing Agency (IA) | IA Code |
|-------------|---|---------|
| MOHA | Secretariat of Directorate General of Regional Development (<i>Bina Pembangunan Daerah</i>) | BANGDA |
| | Secretariat of Directorate General of Regional Autonomy (<i>Otonomi Daerah</i>) | OTDA |
| | Secretariat of Directorate General of Regional Finance (<i>Bina Keuangan Daerah</i>) | KEUDA |
| | Secretariat of Policy Strategy of Home Affairs Agency (<i>Badan Strategi Kebijakan Dalam Negeri</i>) ⁽¹⁾ | BSKDN |
| | Secretariat of Directorate General of Regional Administration (<i>Bina Administrasi Kewilayahan</i>) | ADWIL |
| | Special Inspectorate (<i>Inspektorat Khusus</i>) | ITSUS |
| | Information Center (<i>Pusat Penerangan</i>) ⁽²⁾ | PUSPEN |
| MOF | Secretariat of Directorate General of Fiscal Balance (<i>Perimbangan Keuangan</i>) | DJP |
| KEMENPAN-RB | Secretariat of Deputy of Public Services (<i>Pelayanan Publik</i>) | YANLIK |
| BAPPENAS | Directorate of Regional Development (<i>Pembangunan Daerah</i>) | PD |
| | Directorate of Monitoring, Evaluation and Control of Regional Development (<i>Pemantauan, Evaluasi dan Pengendalian Pembangunan Daerah</i>) | PEPPD |

Notes:

(1) Until mid-November 2022 the IA was the Center of Research and Development for Regional Administration, Village Administration and Population under BSKDN.

(2) PUSPEN is no longer USAID ERAT's IA in FY 2024.

1.2 STRUCTURE OF THE REPORT

This annual report is prepared and submitted by TAF as a deliverable as required in section F.5, particularly F.5.13.1, of the TO 1 contract (No. 72049721F00002), covering the period of October 1, 2022 to September 30, 2023. In the following three chapters, the report presents the progress of the three components of USAID ERAT: (1) Refine, Administration and Management; (2) Implement; and (3) STTA. Chapter 5 summarizes the progress against Monitoring, Evaluation, and Learning (MEL) indicators. The challenges and opportunities of USAID ERAT are discussed in Chapter 6. The Annual Report concludes with planned activities for the first quarter of FY 2024.

2. PROGRESS OF COMPONENT 1: REFINE, ADMINISTRATION AND MANAGEMENT

Based on the FY 2023 work plan, 18 activities are planned for Component 1. Among the planned activities, 44% have been completed and 39% are ongoing. Three activities (17%), learning events, public community outreach, and strategic media engagement, have not been started and will be carried over to FY 2024. The following sections will detail the discussions about the progress of the activities that were implemented under this component. In addition to coded activities indicated in the FY 2023 Work Plan, this chapter also includes several sections on carried over and ongoing activities that are important to report.

2.1 ADMINISTRATION AND MANAGEMENT

2.1.1 DELIVERABLES

USAID ERAT submitted five fee-based deliverables in FY 2023 as summarized in Table 3 below. Except for Deliverable #25, all the deliverables have been approved. In Q4 of FY 2023, USAID ERAT submitted deliverable #25, report on assessments of transparency and public participation and recommendations for improvement. The report covers the results of USAID ERAT's assessments on the implementation of access to information and complaint handling mechanism in five provinces and 12 districts that were identified as having strong interest to promote these two aspects of basic governance during the co-design process. The report was originally scheduled for submission in Q3 of FY 2023, but USAID ERAT proposed to postpone it for another quarter due to the busy schedule of the IA for this initiative, PUSPEN. USAID approved the deadline extension request on July 1, 2023.

Table 3: List of Fee-Based Deliverable Submission in FY 2023

| No. | Deliverable No. | Deliverable | Schedule* | Submission Date |
|-----|-----------------|---|-------------------------|-----------------|
| 1 | 2 | Annual Progress Report for FY 2022 | Q1 FY 2023 | Oct 17, 2022 |
| 2 | 8 | Report on the assessment of subnational monitoring and evaluations systems and recommendations for improvement | Q1 FY 2023 | Dec 30, 2022 |
| 3 | 18 | Completion report on hack-a-thons to promote social entrepreneurship in service improvement along the youth in at least two provinces | Q2 FY 2023 (Q4 FY 2022) | Mar 31, 2023 |
| 4 | 20 | Report on the assessment of provincial transfer to local government and recommendations for improvement to reduce inter-district disparity and/or provide fiscal incentives | Q3 FY 2023 | Jun 30, 2023 |
| 5 | 25 | Report on assessment to improve transparency and public participation and recommendations for improvement in at least 10 districts | Q4 FY 2023 (Q3 FY 2023) | Sep 30, 2023 |

Note: * time in parenthesis indicates the original schedule, which has been approved by USAID to be rescheduled.

In addition to the fee-based deliverables, USAID ERAT also facilitated the signing of the Hand Over Certificates (*Berita Acara Serah Terima*, BAST) by nine IAs and USAID based on the total expenditure reported to USAID in the Quarterly Accrual Reports in FY 2022, with a total amount of IDR 37,004,453,753 (USD 2,426,999). In Q4 of FY 2023, the BAST for BANGDA of MOHA was signed on July 28, 2023 covering the total amount of IDR 17,792,883,072 (USD 1,166,976). One remaining BAST that has yet to be signed is for the EA, FASKER for the amount of IDR 22,540,067,016 (USD 1,478,328). Two IAs, PD of BAPPENAS and ADWIL of MOHA, did not sign BAST for FY 2022 since there were no USAID ERAT activities directly supporting them during that period.

Table 4: List of FY 2022 BASTs that have been signed by September 30, 2023

| No. | IA | Signing Date | Amount | | No. | IA | Signing Date | Amount | |
|-----|--------|--------------|---------------|---------|-----|--------------|---------------|-----------------------|------------------|
| | | | IDR | USD* | | | | IDR | USD* |
| 1 | KEUDA | Jan 12, 2023 | 624,196,933 | 40,939 | 6 | OTDA | Feb 13, 2023 | 2,636,191,053 | 172,899 |
| 2 | BSKDN | Jan 12, 2023 | 4,259,966,059 | 279,397 | 7 | ITSUS | Feb 21, 2023 | 1,006,119,036 | 65,988 |
| 3 | YANLIK | Feb 08, 2023 | 5,504,258,482 | 361,006 | 8 | DJPK | May 11, 2023 | 3,314,011,685 | 217,355 |
| 4 | PEPPD | Feb 08, 2023 | 1,671,635,339 | 109,637 | 9 | BANGDA | July 28, 2023 | 17,792,883,072 | 1,166,976 |
| 5 | PUSPEN | Feb 10, 2023 | 195,192,094 | 12,802 | | TOTAL | | 37,004,453,753 | 2,426,999 |

Note: * exchange rate: IDR 15,247/USD.

2.1.2 PERSONNEL

USAID ERAT continued enhancing its national and subnational teams in FY 2023. In addition to replacing team members who resigned or whose contracts were not extended, USAID ERAT particularly strengthened its finance, communication, and provincial teams. The finance team was expanded by one Finance Officer and three Finance Assistants. In addition, USAID ERAT also requested and received approval from TOCOR for a new administrative position at the provincial level – the Provincial Operations Assistant. This position will be filled according to provincial needs and availability of funds. West Kalimantan (WK) is given priority since the Provincial Contracts and Administration Assistant (PCAA) is on indefinite and extended leave.

Meanwhile, the communication team was expanded from a Communication Officer to three positions: Communication Manager, Content Creator, and Communication Assistant. In Q4 of FY 2023, TAF completed the recruitment of a new Communication Manager (female) who will also serve as Youth Engagement Specialist. At the provincial level, due to the increasing demand for Provincial Governance Advisor (PGA) services, their employment status was changed STTA to Long-Term Technical Assistance. At the end of the FY, TAF and International City/County Management Association (ICMA) were also in the process of recruiting a new Provincial Coordinator (PC) for Banten and District Facilitator (DF) for Kubu Raya, respectively. Table 5 summarizes the recruitment of USAID ERAT team members in FY 2023.

Table 5: USAID ERAT Personnel Recruited in FY 2023

| No. | Position | Gender | Contract Start Date | No. | Position | Gender | Contract Start Date |
|-----|--------------------------------|-------------|---------------------|-----|----------------------|--------|---------------------|
| 1 | Finance Director | Male | Mar 14, 2023 | 7 | PGA for NS | Male | Jan 10, 2023 |
| 2 | Finance Officer | Male | Jan 1, 2023 | 8 | PGA for Banten | Male | Mar 1, 2023 |
| 3 | Finance Assistants (3 persons) | All females | Jan 1, 2023 | 9 | PGA for EJ | Male | Nov 1, 2022 |
| 4 | Communications Manager | Male | May 2, 2023 | 10 | PGA for WK | Male | Mar 1, 2023 |
| 5 | Content Creator | Female | May 2, 2023 | 11 | PGA for SS | Male | Nov 1, 2022 |
| 6 | Communication Assistant | Female | May 29, 2023 | 12 | PGA for ENT | Male | Sept 1, 2023 |
| | | | | 13 | DF for Ketapang (WK) | Male | Jun 20, 2023 |

2.1.3 JAKARTA AND SUBNATIONAL OFFICES

In FY 2023, USAID ERAT finished the renovation of the USAID ERAT office in Jakarta with minor fixtures and meeting rooms on the building's ground floor. The USAID ERAT Jakarta office is now fully equipped, and staff report to the office at least three times a week from Tuesdays to Thursdays as per the Asia Foundation back to office policy.

At the subnational level, all USAID ERAT subnational teams have started working in the office spaces provided by their provincial and local government (PG and LG) counterparts since FY 2022, except the provincial EJ team. Initially, the PG of EJ allocated an office space not in the capital of the province, which made the coordination with the PG difficult. In October 2022, the PG provided a temporary working space for the USAID ERAT Team at the office of the PG's Organization Bureau in Q2 of FY 2023 and at the Subnational Development Planning Board (*Badan Perencanaan Pembangunan Daerah*, BAPPEDA) office starting in Q3, after having minor renovations and purchasing furniture and office equipment.

2.1.4 PROCUREMENT OF OFFICE EQUIPMENT AND RENOVATION

The procurement process as per the USAID-approved IT procurement plan for FY 2023 was also completed. USAID ERAT purchased hardware and software for use mostly by USAID ERAT's communications team. This included five laptops, one camera, two conference cameras, and two 55-inch television screens. The purchases of software consisted of CANVA, single user subscriptions to Adobe Photoshop and Illustrator, a NITRO PDF license, and a Grammarly business license.

2.1.5 GRANTS AND SUBCONTRACT ADMINISTRATION

As discussed in the FY 2022 Annual Report, USAID ERAT fully executed 11 subcontracts in September 2022, which continue implementing their activities in FY 2023 as summarized in Table 6 below. In FY 2023, five new subcontracts were issued after obtaining USAID TOCO's approval and we have closed three subcontracts that ended on September 30, 2023.

Table 6: USAID ERAT's Subcontracts Fully Executed in FY 2022

| No. | Subcontractor | Scope of work | Subcontract Value/Ceiling | | Subcontract Period | | Type of Subcontract |
|-----|---|---|---------------------------|---------|--------------------|--------------|---------------------|
| | | | IDR mio. | USD | Begin | End | |
| 1 | Yayasan ANGIN (Angel Investment Network Indonesia) Dampak Jaya, Jakarta | Conducting social entrepreneurship competitions and supports in 6 provinces | 3,478 | 234,651 | Sep 1, 2022 | Oct 31, 2023 | Fixed Price |
| 2 | PAMFLET (Perkumpulan Pamflet Generasi), Jakarta | Conducting idea-thon competitions in NS, EJ, and SS | 1,072 | 71,495 | Sep 1, 2022 | Oct 31, 2023 | Fixed Price |
| 3 | YASMIB Sulsel (Yayasan Swadaya Masyarakat Sulawesi Selatan), Makassar | Preventing child, early, and forced marriage (CEFM) in SS | 1,208 | 81,064 | Sep 1, 2022 | Sep 30, 2023 | Cost Reimbursement |
| 4 | JARI (Perhimpunan Jari Indonesia Borneo Barat), Pontianak | Preventing CEFM in WK | 1,192 | 80,016 | Sep 1, 2022 | Sep 30, 2023 | Cost Reimbursement |
| 5 | LPKP (Lembaga Pengkajian Kemasyarakatan dan Pembangunan Jawa Timur), Malang | Preventing CEFM in EJ | 1,234 | 82,810 | Sep 1, 2022 | Sep 30, 2023 | Cost Reimbursement |
| 6 | Perkumpulan IDEA (Ide dan Analitika Indonesia) Yogyakarta | Supporting extreme poverty alleviation in EJ and ENT | 2,581 | 173,721 | Sep 16, 2022 | Dec 31, 2023 | Cost Reimbursement |
| 7 | BITRA (Bina Keterampilan Pedesaan Indonesia), Medan | Supporting provincial innovation hub and peer-to-peer learning in NS | 723.8 | 48,509 | Sep 23, 2022 | Oct 31, 2023 | Cost Reimbursement |
| 8 | PATTIRO (Pusat Telaah dan Informasi Regional), Jakarta | Supporting provincial innovation hub and peer-to-peer learning in Banten | 724.9 | 48,586 | Sep 23, 2022 | Oct 31, 2023 | Cost Reimbursement |
| 9 | Kemitraan (Partnership for Governance Reform), Jakarta | Supporting MOHA in improving subnational government performance monitoring & evaluation (M&E) systems | 2,753 | 203,448 | Sep 16, 2022 | Oct 15, 2023 | Cost Reimbursement |

| No. | Subcontractor | Scope of work | Subcontract Value/Ceiling | | Subcontract Period | | Type of Subcontract |
|--------------|---|---|---------------------------|------------------|--------------------|--------------|---------------------|
| | | | IDR mio. | USD | Begin | End | |
| 10 | KOPEL (<i>Komite Pemantau Legislatif</i>), Makassar | District-level budget analysis in Banten, SS | 779 | 52,351 | Sep 26, 2022 | Oct 31, 2023 | Fixed Price |
| 11 | Perkumpulan INISIATIF, Bandung | District-level budget analysis in NS, EJ, WK, ENT | 1,600 | 107,232 | Sep 26, 2022 | Oct 31, 2023 | Fixed Price |
| TOTAL | | | 17,345 | 1,183,883 | | | |

In FY 2023, five new subcontracts were issued after obtaining USAID TOCO's approval, with a total value of IDR 13.97 billion (equivalent to USD 915.6k) as summarized in Table 7 below.

Table 7: USAID ERAT's Subcontracts Fully Executed in FY 2023

| No. | Subcontractor | Scope of work | Subcontract Value/Ceiling | | Subcontract Period | | Type of Subcontract |
|--------------|--|--|---------------------------|----------------|--------------------|--------------|---------------------|
| | | | IDR mio. | USD | Begin | End | |
| 1 | JPIP (<i>Jawa Pos Institute of Pro-Otonomi</i>) | Supporting provincial innovation hubs and peer-to-peer learning in EJ, WK, SS, and ENT | 2,849 | 191,013 | Dec 1, 2022 | Nov 30, 2023 | Cost Reimbursement |
| 2 | PLUS (<i>Platform Usaha Sosial</i>) | Conducting idea-thon competitions in Banten, WK, and ENT | 979 | 65,321 | Dec 6, 2022 | Oct 31, 2023 | Fixed Price |
| 3 | B_Trust (Bandung Trust Advisory Group) | Improving public service mall M&E system | 1,216 | 77,567 | Jan 1, 2023 | Dec 31, 2023 | Cost Reimbursement |
| 4 | PATTIRO (<i>Pusat Telaah dan Informasi Regional</i>), Jakarta | Improving complaint handling mechanism at the district level in 6 provinces | 2,852 | 181,931 | Jan 1, 2023 | Dec 31, 2023 | Cost Reimbursement |
| 5 | LP3ES (<i>Lembaga Penelitian, Pendidikan, dan Penerangan Ekonomi dan Sosial</i>) | Supporting the acceleration of stunting reduction at the district level in 6 provinces | 6,072 | 399,742 | May 1, 2023 | Apr 30, 2024 | Cost Reimbursement |
| TOTAL | | | 13,968 | 915,574 | | | |

2.1.6 COORDINATION WITH SUBCONTRACTORS

USAID ERAT continued regularly coordinating with its main subcontractor ICMA through biweekly online meetings with its project management team in its head office in Washington. USAID ERAT also held kick-off meetings, either online or offline, with the new subcontractors to go through all contractual requirements, including programmatic, administrative, and compliance aspects, including branding and marking, monitoring, evaluation, and learning (MEL), fraud awareness, child protection policies, prevention of sexual exploitation, abuse and harassment, as well as the approaches of the Activity, such as gender equality and social inclusion (GESI) and private sector engagement (PSE).

In addition to engagement of the subcontractors in the internal provincial coordination meetings discussed in **section 2.1.7**, the designated program specialists/officers, PCs and DFs also intensively coordinated with the subcontractors to ensure that the work and deliverables are proceeding smoothly and that any issues that may arise are addressed in a timely manner. In addition to the regular coordination, specific meetings, either online or offline, were held with the subcontractors and consultants to improve alignment of work, to control the quality of their work and develop their capacity further, and to resolve several implementation issues. Regarding financial management, USAID ERAT's Contract and Grants Officer

continuously monitors the financial management practices of the subcontracts and develops their capacity as needed. This has been further enhanced based on the Limited Financial Review (LFR) finding (see below) – a more systematic monitoring and capacity development plans have been developed for all provincial offices and subgrantees.

2.1.7 INTERNAL COORDINATION

USAID ERAT held a coordination meeting in each province in this reporting period to discuss and resolve programmatic and administrative/financial progress and challenges. Each meeting was attended by the Provincial Coordinator (PC), PGA, PCAA, all DFs, and the Jakarta-based Program Specialist/Officer responsible for each province. In addition, the meeting was also attended by relevant subcontractors and other Jakarta-based staff. Typically, the coordination meeting discussed the programmatic progress and challenges at the provincial level and in all five districts supported by USAID ERAT. The alignment of the subnational activities with the change framework of USAID ERAT was also discussed, as well as the pathways of change from activity level to higher level changes. The approach and implementation strategy of the activities could be adjusted based on this exercise. The harmonization of the activities directly implemented by the USAID ERAT Team and those implemented by subcontractors was also discussed and agreed. Based on the needs of each province, specific refresher sessions, such as on GESI, PSE, branding and marking, MEL, and reporting success stories were also conducted. Some meetings also included specific technical discussions, such as on access to information, complaint handling, digital transformation, stunting, poverty and child, early, and forced marriage (CEFM) reduction, increasing school participation, and district-village collaboration. The internal coordination meetings also discussed administrative and financial challenges and potential solutions, led by USAID ERAT's Jakarta-based Finance team.

The provincial internal coordination meetings were held in Q1 and Q3 in all ERAT-supported provinces, as well as in NS, EJ, and SS in Q2. Specifically, the provincial internal coordination meetings held in Q3 of FY 2023 were used as a part of the preparations for FY 2024 work planning. Facilitated by the Jakarta-based Team, the meetings typically started by reflecting on the achievements and challenges of provincial and district-level initiatives and potential results until the end of FY 2023. Provincial contributions to USAID ERAT's theory of change (TOC) as well as provincial progress against the MEL indicator targets were also discussed. Based on these reflections, the initial ideas of the FY 2024 initiatives and their result targets in each district and at the provincial level were elaborated. A similar internal coordination meeting was held in Jakarta to reflect the achievements, progress, and challenges of the central-level activities in June 2023. The results of both provincial and central-level reflections were comprehensively discussed in a national USAID ERAT internal reflection meeting held in Surabaya in July 2023. At this meeting, the ideas of FY 2024 initiatives and result targets and in each level of interventions were further elaborated. The results of the internal reflections were used as the basis for FY 2024 Work Planning with GOI as discussed in **section 2.1.8** below.

2.1.8 FY 2024 WORK PLANNING AND TECHNICAL COMMITTEE MEETING

USAID ERAT is entering its second half of the program implementation and it is important to reflect and adapt the program based on the current progress, challenges, and opportunities. In the FY 2024 work planning, USAID ERAT continued its good practices to collaboratively and participatorily develop its work plans with its government counterparts that will address their needs and support their priorities. Based on these approaches, the process of FY 2024 work planning was more elaborated than the FY 2023 process. Following the provincial and central-level internal reflection meetings discussed in **section 2.1.7** above, the USAID ERAT Team at all levels consulted the results with the respective LGs, PGs, as well as EA and IAs at the central level. Most of these technical consultation meetings were held in small meetings with the most relevant government counterparts for each of the issues in June-July 2023.

The results of the technical consultation meetings were then consolidated and refined in FY 2024 work planning workshops held in each province in July-August 2023. The USAID ERAT Team facilitated the workshops, which involved relevant officials from the PG and LGs supported by the Activity, as well as representatives of USAID and the EA.

Table 8: Summary of Provincial FY 2024 Work Planning Workshops

| Province | Place and Dates | Province | Place and Dates |
|----------|-----------------------------------|----------|-----------------------------|
| NS | Medan, August 2-3, 2023 | WK | Pontianak, August 2-3, 2023 |
| Banten | South Tangerang, July 27-28, 2023 | SS | Makassar, July 26-27, 2023 |
| Ej | Surabaya, August 8-9, 2023 | ENT | Kupang, August 1-2, 2023 |

The FY 2024 work plans for the provinces and districts were then presented to the EA and all IAs at the national work planning workshop held in Bandung on August 24-25, 2023. The EA and IAs then presented the consolidated subnational work plans and the central-level activities to all participants. This process allowed all PGs and LGs supported by USAID ERAT to directly present and discuss their priorities with the EA and IAs and, at the same time, understand central-level activities that will be implemented by the EA and IAs with the support of USAID ERAT. The USAID ERAT Team then consolidated the results of the national FY 2024 work planning workshop and drafted the FY 2024 work plan of the EA and each IA to be signed at the Technical Committee meeting. Some of the planned activities were cancelled or scaled down due to USAID's instruction to slow down the Activity spending in the first two quarters of FY 2024.

Prior to the Technical Committee meeting, PUSPEN of MOHA, the IA responsible for promoting access to information and complaint handling management at the subnational level (see **section 3.1.1, 3.2.4, and 3.3.3** below), suddenly submitted a letter to FASKER and USAID dated September 7, 2023 indicating its resignation as an IA of USAID ERAT. In consultation with USAID and FASKER, the USAID ERAT Team proposed to YANLIK of KEMENPAN-RB to take over the activities promoting improvement of the complaint handling management at the subnational level. Within a very short period, YANLIK agreed to absorb these activities that were supposed to be implemented by PUSPEN in FY 2024. Meanwhile, USAID ERAT will seek a new IA to implement the activities to promote access to information at the subnational level in FY 2024.



Picture 1. Representatives of USAID Indonesia, USAID ERAT, EA, and IAs after the signing of FY 2024 work plan documents, September 8, 2023.

discussed important issues, such as suggestions to scale up and replicate the program activities in other locations and emphasis in promoting sustainability and the importance of the program to have important legacies on local governance and public service delivery. It was reiterated that the geographical coverage of USAID ERAT will not be expanded, but the Activity will replicate the initiatives in other localities. The Technical Committee meeting concluded with the signing (or initialing) the FY 2024 work plans. Following the meeting, the USAID ERAT Team continues facilitating the EA and IAs to sign the FY 2024 work plans and to date, the EA and nine IAs have signed them. The only FY 2024 work plan that has not been signed is for ADWIL since the Secretary of the Directorate General (DG) was appointed as Acting Regent. This will be followed up in Q1 of FY 2024.

The third Technical Committee Meeting of USAID ERAT was held at the MOHA's office in Jakarta on September 8, 2023. The meeting was chaired by the Head of FASKER and the Director of Democratic Resilience and Governance (DRG) Office of USAID Indonesia. A total of 76 participants (33 females) representing the EA and IAs participated in the meeting, plus officials of ERAT-supported PGs and LGs who joined the meeting virtually. While no major issues on the FY 2024 work plan were raised by the participants, the Technical Committee Meeting

2.1.9 OTHER COORDINATION AND ENGAGEMENT WITH STAKEHOLDERS

Coordination with USAID and Its Implementing Partners. USAID ERAT continued engaging with USAID and other implementing partners to ensure that USAID has a good understanding of the Activity's progress and challenges in a timely manner and to maximize the Activity's outcomes and impacts, particularly through coordination and collaboration with other USAID activities. The coordination with USAID was implemented in FY 2023 through the following activities:

- *Senior Management Team (SMT) Meetings.* In FY 2023, USAID ERAT held 45 SMT meetings with the TOCOR and Alternate TOCOR of USAID. The meeting is held on a weekly basis to allow the TOCOR and her alternate to be updated on USAID ERAT activities and to discuss program implementation progress and issues such as spending projection and communication protocols.
- *USAID Implementing Partners (IPs) and DRG's Chiefs of Parties (COPs) Meetings.* In FY 2023, the USAID ERAT senior team members participated in three IP meetings hosted by USAID to allow them to meet and network with USAID and other IPs' senior officers as well as to get the most recent updates from USAID. In addition, the Activity Director of USAID ERAT also participated in two COPs meetings chaired by the Director of DRG in August and September 2023. In addition to updating the progress of DRG programs' implementation, each meeting also specifically discussed one programmatic topic and one MEL topic. USAID ERAT hosted the September meeting at its office and shared the results of the survey on government effectiveness (see **section 2.3.2** below), which received a positive response from the participants of the meeting.
- *Coordination with other USAID sectors and activities.* USAID ERAT continued coordinating with other USAID sectors and activities, including its IPs, at both the central and subnational levels. With regard to the latter, in addition to collaboratively implementing activities as explained in various sections of Chapter 3, USAID ERAT also regularly coordinated with subnational implementers of USAID activities and supported the PPM coordinators of NS, Banten, and ENT in coordinating the IPs and in liaising with the respective PGs. At the central level, USAID ERAT has extensively coordinated with the Health Office and its activities, including MOMENTUM, CHISU (Country Health Information Systems and Data Use), TB Private Sector (TBPS), and PASTI (Partnership to Accelerate Stunting Reduction in Indonesia). Not less than eight meetings were held in the last three quarters of FY 2023, including to share overall USAID ERAT's health related initiatives, potential collaborations in the areas where USAID ERAT is co-located with USAID's health activities, sharing USAID ERAT's analyses and work on decentralization in general, specific allocation grants (*dana alokasi khusus*, DAK) in the health sector, incentive systems in the health sector, and ERAT's experience in facilitating LGs in expanding health insurance coverage.
- *Field visits.* In FY 2023, USAID ERAT participated in four USAID visits to four provinces. In January 2023, USAID ERAT joined a field visit of USAID's Chief Climate Officer to **WK**, particularly in a meeting with the PG and the local government (LG) of Kubu Raya. Both the PG and LG presented how various USAID activities worked collaboratively in supporting them, whereby USAID ERAT is highly appreciated, particularly in supporting the LG of Kubu Raya in developing its geospatial information system that can be used in policy making and development programming.

In June 2023, USAID ERAT organized a meeting between the USAID/Indonesia Mission Director (MD) and the Regent of Blitar (**EJ**) and the LG officials. In particular, the meeting discussed USAID ERAT's support to the district on CEFM prevention, which was highly appreciated by the Regent. In June 2023, USAID ERAT joined a field visit of the Deputy Chief of Mission, MD and DRG Director to



Picture 2. USAID Indonesia MD's visit to Blitar discussing CEFM prevention, June 16, 2023

NS, including to Samosir. USAID ERAT presented the program to the US Government delegation and joined the discussion with the LG of Samosir. USAID ERAT also joined the DRG Director's meetings with civil society organizations (CSOs) in NS, a coordination meeting with USAID's IPs, and a workshop jointly hosted by USAID ERAT, MOMENTUM (maternal, neonatal, and child health, MNCH) and IUWASH TANGGUH (water and sanitation) to discuss utilization of development and budget data for planning and budgeting. The workshop was opened by the MD. In July 2023, USAID ERAT joined a field visit of the USAID Assistant Administrator of the Bureau for Asia and the MD to **SS**, particularly a meeting with the Regional Secretary of the PG. The Regional Secretary highly appreciated USAID's collaborative support to the province, including that provided by USAID ERAT.

- *International Visitor Leadership Program (IVLP).* In May 2023, USAID ERAT supported USAID/Indonesia to identify candidates for the 2024 IVLP program. USAID ERAT identified and encouraged 20 candidates from ERAT-supported central government (CG) ministries, PGs and LGs to apply. USAID then selected two CG officials, one PG official, and one LG official to be interviewed by the Director of DRG Office and nominated them to participate in the 2024 IVLP.

Engagement with GOI. In addition to collaboratively planning and implementing the activities with GOI at the central and subnational levels as described in **section 2.1.8** above and **chapter 3** below, USAID ERAT also engaged with GOI through various activities as follows:

- *Regular USAID-FASKER-ERAT coordination meetings.* In FY 2023, USAID ERAT participated in eight USAID-FASKER coordination meetings. The meetings have been the main avenue for informing the EA about implementation progress, discussing the details of future activities, and resolving any issues and challenges. In addition, the meetings also discussed new ideas and plans, such as FASKER's request for USAID ERAT support in developing a M&E instrument for foreign cooperation at the subnational level that was approved by USAID and implemented by USAID ERAT (see **section 3.1.1**). The last coordination meeting held in July 2023 discussed, among others, progress of FY 2022 BAST signing, the FY 2024 work planning framework, and an invitation to participate at FASKER's national coordination meeting held in August 2023.
- *Joint USAID-GOI Monitoring.* USAID ERAT facilitated the first joint USAID-GOI monitoring from March 27 to April 5, 2023. The objectives of the joint monitoring were to monitor the progress of USAID ERAT activities and to learn about the Activity's accomplishments, lessons, and challenges. USAID, the EA and all of the IAs participated in the monitoring that covered two provinces, NS and WK, and two districts in each province – Samosir and Karo in NS and Kubu Raya and Ketapang in WK. Following the kick-off meeting in Jakarta, the joint monitoring team was mobilized to meet with the LGs and PGs as well as non-government stakeholders to discuss various aspects of USAID ERAT activities on the ground since mid-2022. A debriefing session was held at the end of each district- and provincial-level visit to allow participants to discuss and reflect on the monitoring findings. The Head of FASKER and DRG Director joined the monitoring to WK. The USAID ERAT Team consolidated all the findings and recommendations that were presented by the EA at the wrap-up meeting in Jakarta on April 5, 2023. In general, the first USAID-GOI Joint Monitoring was successful in providing snapshots of the program implementation, particularly to the EA and IAs, capturing evidence that USAID ERAT is able to encourage subnational government officials to work collaboratively in promoting in a timely manner substantive reforms that are often constrained by their administrative tasks. The Joint Monitoring also provided an opportunity for the IAs to have dynamic discussions among themselves and, more importantly, with the subnational governments.
- *Joint USAID-GOI Visit.* One of the reflections of the first joint monitoring was that USAID and GOI need to be more frequent in visiting USAID ERAT sites, although at a smaller scale. This was realized through a USAID-GOI joint visit to Banten to hold discussions with the PG and the LG of Pandeglang, as well as provincial teams of USAID IPs in May 2023. In addition to the EA, YANLIK and BANGDA

and the DRG Director also participated in the visit. The visit team was facilitated to meet with the PG's and LG's Regional Secretaries as well as other relevant subnational government offices (*organisasi perangkat daerah*, OPDs) and discussed various initiatives supported by USAID ERAT. The wrap-up meeting of the visit was held in Kota Serang, which reflected high appreciation of the PG and LG on USAID ERAT's support in general.

- *Occasional meetings.* In addition to intensively coordinating and collaborating with the IAs in implementing the activities, USAID ERAT also held coordination meetings to accelerate program implementation, including to resolve implementation issues. For example, several IAs such as BANGDA, YANLIK and KEUDA are secretariats of the DG/deputy ministry that need to coordinate technical echelon 2 units (directorates/assistants to deputy ministry) within the DG in implementing USAID ERAT activities. In some cases, USAID ERAT needs to facilitate coordination among echelon 2 units. In other cases, coordination meetings were needed to brief newly appointed officials such as the Head of BSKDN in Q2 of FY 2023 or to bring the activities and results of USAID ERAT to the attention of higher level officials such as the discussion with the Secretary of KEMENPAN-RB in Q3 of FY 2023.

2.1.10 LIMITED FINANCIAL REVIEW (LFR)

USAID conducted an LFR of USAID ERAT from May 30 to June 6, 2023. The review covered financial transactions in the January-March 2023 period. No major findings nor unallowable costs were identified in the LFR. The LFR team had seven recommendations, on which USAID ERAT immediately followed up and took action as follows:

- (1) Closure in relation to a fraud incident – the case was reported as closed to the Office of Inspector General on August 23, 2023. The Asia Foundation refunded the total amount of USD 1,337 (IDR 20,049,500) which was determined as the total loss because of the fraud incident.
- (2) Improvement of financial oversight and capacity – USAID ERAT has developed an annual activity review and capacity building plan for all its provincial offices and current 16 subcontractors. Direct visits to subcontractors have been performed and are continuing; a monitoring sheet has been prepared for each subcontractor to document the result of monitoring.
- (3) Limiting the use of cash transactions – USAID ERAT has limited the use of cash advance to Provincial Contract and Administrative Assistant only for the daily operations need to pay office internet, phone, and electricity bills. Activity-related payments now are paid through bank transfer under a request for payment/RFP mechanism.
- (4) Implementation of mitigating controls over subcontractor and vendor databases – USAID ERAT's Finance Director will perform a review every six months on the subcontractor database to ensure the validity of information, including bank account details. Additional internal controls including implementation of automatic system-based controls that prevent Grant Officers or Program Assistants from changing the database are still in on-going discussion with TAF GIS in Home Office.
- (5) Improvement of property management systems – USAID ERAT's Program Assistant is now assigned to prepare the purchase order package, while maintaining the fixed asset list will still be the responsibility of TAF's Office Assistant. This will also ensure that all assets will be affixed with USAID logo and update the fixed asset list as well.
- (6) Contradicting provisions between hotel confirmation letters and guarantee letters – ERAT's Finance Director will ensure that any CL/confirmation letter will use the correct payment term (bank transfer within 5-15 days after event ends and all invoices and supporting documentation are received), which must be stated in the GL/guarantee letter as well.
- (7) Travel – TAF Accounting has regularly sent email reminders to settle outstanding travel expenses to all staff including ERAT's team. The need to complete itineraries (from-to points) in the Travel

Authorization/TA has been explained to all ERAT's staff in the Internal Coordination Meeting in Surabaya as well.

2.2 COMMUNICATION AND OUTREACH

2.2.1 WEBSITE AND SOCIAL MEDIA

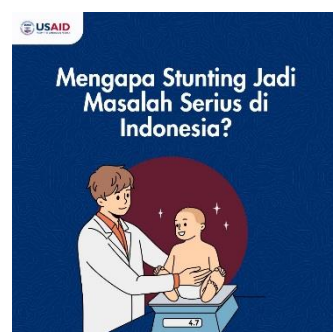
As indicated in its strategic communications plan, USAID ERAT plans to convey messages to improve local governance and public service delivery through its website and social media channels. The [@usaid.erat](#) Instagram account has garnered 978 followers and reached 10,746 unique accounts since its creation a year ago. This account is used as a platform to share information about USAID ERAT's activities, share knowledge about public services to the community, and as means of communication to increase public awareness of public policies. Throughout FY 2023, [@usaid.erat](#) posted 102 contents, including 50 collaborative posts with [@usaidindonesia](#), [@tonsofidea](#), and [@angin.indonesia](#). Posts have been made covering topics such as social inclusion, idea-thons, returning out-of-school children movements, stunting, universal healthcare access, CEFM, PSE for public service, and youth engagement.

Picture 3. Screenshot of social media engagement for "Kepong Bakol Strategy from Kubu Raya to Reduce Stunting" content.



| | | | | |
|-------------------|-----|---|---|---|
| May 15 at 8:48 PM | 54 | 1 | 8 | 7 |
| Overview ⓘ | | | | |
| Accounts reached | 521 | | | |
| Accounts engaged | 63 | | | |
| Profile activity | 20 | | | |

Picture 4. Screenshot of social media engagement for "Why Stunting is a Big Problem in Indonesia?" content.



| | | | | |
|--------------------|-----|---|---|----|
| June 26 at 7:48 PM | 50 | 1 | 5 | 12 |
| Overview ⓘ | | | | |
| Accounts reached | 478 | | | |
| Accounts engaged | 61 | | | |
| Profile activity | 13 | | | |

Two contents that received the highest engagement, measured by likes, shares, and saves, were "Kepong Bakol Strategy from Kubu Raya to Reduce Stunting" with 54 likes, eight shares, and seven saves, followed by the content "Why Is Stunting a Big Problem in Indonesia?" with 50 likes, five shares, and 12 saves.

Several events contributed to the growth of [@usaid.erat](#)'s follower count. These events included activities and promotions related to the Idea-thon program and WiNNER, exhibitions at the 2023 Eastern Indonesian Forum Festival in Kupang, and exhibitions at the 2023 National Coordination Meeting on International Cooperation hosted by FASKER in Jakarta.

The USAID Governance Board finally approved the USAID ERAT website with the domain www.program-erat.com that was launched on September 8, 2023. The website offers accessibility functionalities

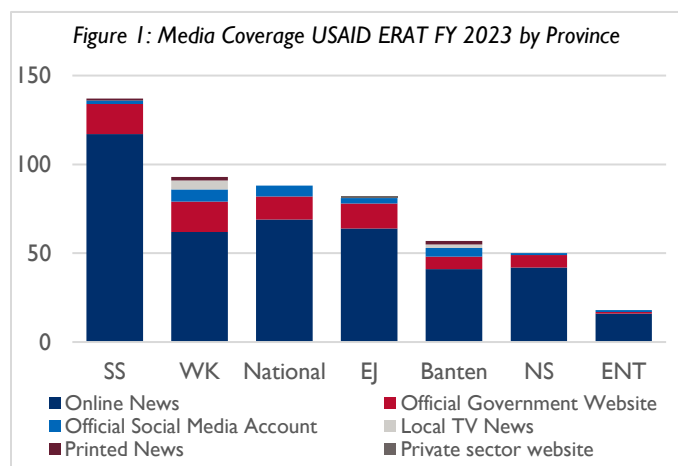
aimed at enhancing accessibility for individuals with disabilities, such as customizable font size, option for contrast background, and other accommodative features for people with seizure, visual impairments, attention deficit hyperactive disorder, and cognitive disabilities. Additionally, it ensures that these accessibility features align with screen reader tools commonly used by blind users.

On the content side, the website presently features various sections, including an introduction to the USAID ERAT program and its partners, details about our operational areas, a collection of success stories, and a repository of USAID ERAT's research and reports. In the future, USAID ERAT website will expand to dedicated pages for sector-specific activities, a list of policies supported by USAID ERAT, and will regularly update the success stories, media coverage, research, and report documents.

In addition to publication on USAID ERAT website, three articles on USAID ERAT activities were published on The Asia Foundation's Program Snapshot website, namely "USAID ERAT Supports Provincial Governments to Develop Innovation Hubs", "Peer Learning Events Support Local Governments in Indonesia to Speed Up Stunting Prevention", and "USAID ERAT's Program Planning Process: A Model for Effective Collaboration." Another in-depth article published in In Asia is titled "Improving the Efficiency of Public Spending on Health and Education in Indonesia."

2.2.2 MEDIA COVERAGE

USAID ERAT encourages subnational governments to increase their visibility through their media networks. During the whole of FY 2023, USAID ERAT's activities received ample media coverage with a total of 525 media reports in both online and printed media, from official government websites to official government social media. Out of the 525 media reports, 411 were in online news, five in print media, 76 in PG and LG official websites, 25 media reports shared through social media accounts from the government, one news report on a private sector website, and seven news reports on YouTube.



Out of the six provinces supported by USAID ERAT, SS has the highest media coverage with 137 reports, followed by 93 media reports from WK. In contrast, ENT is only covered in 18 news reports. Detailed information on media coverage can be found in Annex 4.

2.3 MONITORING, EVALUATION AND LEARNING

2.3.1 ACTIVITY MEL PLAN UPDATE

USAID ERAT submitted a revised Activity MEL Plan in December 2022. The Revised Activity MEL Plan incorporates a new USAID PMP PSE indicator, which is PSE-I, "number of USG engagements jointly undertaken with private sector enterprises to support U.S. foreign assistance objectives." This new indicator replaced the previous indicator of "number of initiatives involving private sector entities in responding or providing solutions to development challenges as a result of ERAT efforts." The revised Activity MEL Plan also includes revision of targets of nine USAID ERAT indicators. The targets of two thirds of the indicators were higher than the original ones, reflecting the trajectory of USAID ERAT's achievements against its indicator targets. The revised Activity MEL Plan was approved by USAID on January 3, 2023.

2.3.2 BASELINE DATA COLLECTION FOR GOVERNMENT EFFECTIVENESS PERCEPTION

To measure indicator no. 3, "Percentage of USAID ERAT-supported districts with improved change in Gol's perceptions on government effectiveness due to implemented reforms supported by USG (PMP custom indicator 1.1.a)", a baseline survey was conducted. The survey was commissioned by the Polling Center in Q2 of FY 2023. The survey instrument was developed and consulted to USAID and FASKER in the previous quarters. The survey utilized both quantitative and qualitative methods to collect data from all 30 ERAT-supported districts. The quantitative survey covered 600 civil servants who were interviewed using a structured questionnaire through computer-assisted personal interviewing (CAPI). To supplement the quantitative data, qualitative research was conducted through in-depth interviews with policy makers

in each district, covering a total of 88 officials. To ensure consistency, clarity, and comparability, the survey focused on three sectors: education, health, and water and sanitation.

The survey reveals an overall positive perception of the civil servants about government effectiveness, with minimal regional variation in most indicators. While some aspects such as PSE, public awareness of public services, and public complaint handling show lower perception, others such as the implementation of minimum service standards (MSS), district collaboration with villages, and technical service standards are perceived higher, highlighting a consistent commitment to established benchmarks. In Q4 of FY 2023, the survey findings were presented to FASKER and USAID as well as to the DRG Director and COPs of DRG activities. The responses were positive and the DRG Director suggested that the survey's methodology can be replicated by another DRG local governance activity implemented in Papua, KOLABORASI.

2.3.3 ITERATIVE TOC

USAID ERAT employs adaptive management through strategy testing, an approach that involves regular reviews to collectively reflect on lessons learned and assess whether the program's underlying assumptions remain valid in light of new information, insights, and changes in the field. In FY 2023, USAID ERAT employed various opportunities to revisit strategies with different sizes of groups, highlighting key events such as coordination meetings and program reflection meetings at the provincial and national levels in the first half of the FY. In Q3, USAID ERAT conducted a series of internal reflections, starting at the national level, where the team reviewed the Theory of Change (TOC), validated program interventions and their strategies, and assessed changes in key dynamics. Subsequently, reflection also occurred at the subnational level with provincial and district teams, focusing on specific issues, progress review, adjustments, and exit strategy development when necessary. After transforming planning results into concise and strategic activity plans, the USAID ERAT team commenced consultations with the EA, IAs, PGs, and LGs. In Q4, this collaborative process culminated in the work planning workshop with EAs and IAs in August 2023, followed by a Technical Committee meeting in September to finalize and agree on the FY 2024 Work Plan. This process reflects the implementation of Collaborating, Learning, and Adapting (CLA) processes to ensure effective adaptive management of the program.

2.3.4 CAPACITY BUILDING FOR SUBCONTRACTORS

Starting in Q1 of FY 2023, USAID ERAT has been utilizing an activity tracking application within The Asia Foundation's Sharepoint to document subcontractors' activities. This allows USAID ERAT subcontractors to consistently update activities, reports, and participant data, which will contribute to various reports and deliverables, including information essential for the host country contribution calculation and weekly meeting updates with USAID. By Q4 of FY 2023, training has been provided for all relevant subcontractors that have regularly used the application.

2.3.5 AFTER-ACTION REVIEWS

In FY 2023, USAID ERAT conducted After-Action Review (AAR) for two selected key events as part of the learning strategy. The first AAR was held for a workshop on promoting access to information and complaint handling management in Surabaya, co-hosted by PUSPEN in February 2023 (see **section 3.2.4** below). Out of the 111 participants, 56 completed the questionnaire. The AAR shows that 78% of the respondents think that the workshop met the intended objectives to formulate action plans to improve access to information and complaint handling mechanism, with only 16% considering otherwise and the rest neutral. The respondents also recommended: (a) to improve the time allocation for presentation and discussions with resource persons; and (b) to ensure the CG follows up the workshop by coordinating various ministries and agencies and implements TA to the PGs/LGs.

The second AAR was implemented at the FY 2024 work planning workshop involving the EA, IAs, PGs, and LGs (see section 2.1.8 of this report). USAID ERAT integrated AAR into the workshop facilitation process using Mentimeter. Sixty-eight participants engaged in this review. Highlights from this AAR include, among others: (1) 87% of the participants considered that the FY 2024 work planning process is an improvement from the previous year, introducing multistage planning workshops and meetings at district, provincial, and national levels instead of merging those into larger workshops. (2) A significant majority of participants (88%) also agreed that the presented work plan effectively reflected each institution's priorities, reflecting strong preparation prior to this event. (3) Feedback obtained from participants includes a request for USAID ERAT to continue maintaining coordination with CG, PG, and LG to ensure alignment with their plans, strategies, and priorities, and expectation that USAID ERAT support can be extended beyond the five-year period.

2.3.6 MID-TERM EVALUATION

As outlined in the USAID ERAT Activity MEL Plan, external evaluators will conduct the midterm evaluation for USAID ERAT. Their assessment will focus on the Activity's progress, performance MEL plan, while also identifying good practices and lessons learned. The statement of work was finalized and approved by USAID on June 15, 2023. The advertisement for the evaluator consultants was posted on June 28, 2023 and closed on July 10, 2023. USAID conducted interviews for shortlisted organizations in the last week of August and through a memo sent to USAID ERAT on September 13, 2023, USAID ERAT was informed that MONEV Studio was selected to conduct the mid-term evaluation that will be conducted in Q1 of FY 2024.

3. PROGRESS OF COMPONENT 2: IMPLEMENT

Based on the FY 2023 work plan, 68 activities were identified to be implemented at the central, provincial, and district levels. Among these activities, 84% have been started and will be continued in FY 2023 and 4% have been completed. Eight activities (12%) were not implemented: (1) improving M&E system for subnational regulation review; (2) strengthening subnational government associations for innovation exchange and learning; (3) needs assessment and programming for international exchange program for innovation; (4) collaborative research on the good practices and lessons learned for problem driven, multi-sectoral, and inclusive planning and budgeting; (5) strengthening the implementation of the Subnational Government Information System (*Sistem Informasi Pemerintahan Daerah*, SIPD) at the central level; (6) strengthening the implementation of SIPD at the provincial level; (7) study on the allocation and implementation of the provincial budget (provincial budget analysis); and (8) strengthening the implementation of SIPD at the district level.

Table 9: USAID ERAT Activities by IR and Levels of Interventions

| Central | Provincial | District |
|--|--|--|
| IR 1 - Coherence between national and subnational policies strengthened | | |
| C.1: Strengthen subnational performance M&E systems | P.1: Enhance PG ability to monitor the performance of and support LGs | D.1: Improve policy formulation and harmonization |
| C.2: Improve policy formulation and harmonization | P.2: Improve PG capacity in data analysis and knowledge production | |
| IR 2 - Performance of local service delivery enhanced | | |
| C.3: Facilitate innovation exchange and learning on governance and public services | P.3: Support PG to facilitate peer learning and replication of innovations | D.2: Promote collaborative governance to improve public service provision |
| | P.4: Improve access to information and public participation | D.3: Leverage smart city and digital transformation (incl. business process) |

| Central | Provincial | District |
|---|---|--|
| | | to improve public service delivery & citizen engagement |
| | P.5: Promote private sector engagement in public service delivery | D.4: Improve access to information and public participation |
| IR 3 - Local budget allocation and execution improved | | |
| C.4: Support more inclusive, problem-driven, multi-sectoral, inter-governmental, and multi-year planning and budgeting policies | P.6: Improve PG fiscal transfers to reduce disparities and/or create incentives for the LGs | D.5: Strengthen problem-driven, multi-sectoral, multi-stakeholder planning and budgeting processes |
| C.5: Improve CG fiscal transfers to incentivize improved subnational governance & public service delivery | | D.6: Improve quality of spending for public service provision |

3.1 CENTRAL LEVEL

3.1.1 ACTIVITY C.1: STRENGTHEN SUBNATIONAL PERFORMANCE MONITORING AND EVALUATION (M&E) SYSTEMS

Based on the FY 2023 Work Plan, USAID ERAT planned to support nine M&E systems for improvement or development. While six of them have been supported and showed significant progress as described below, support to improve three M&E systems – on subnational financial management index, subnational-level regulation review, and subnational internal auditors – was not progressing well due to the challenges in engaging the IAs: BSKDN, OTDA, and ITSUS, respectively. In addition to the planned support, USAID ERAT also supported FASKER in developing a M&E system for international cooperation as discussed and agreed in a coordination meeting (see **section 2.1.9** above).

- (1) Improvement of Evaluation of Subnational Government Implementation (Evaluasi Penyelenggaraan Pemerintahan Daerah, EPPD). This is the main CG instrument to annually evaluate the performance of PGs and LGs in implementing more than 31 government affairs that fall under their responsibilities as mandated by Law No. 23/2014 on Subnational Government. EPPD uses the PGs' and LGs' reports on the implementation of subnational government (*Laporan Penyelenggaraan Pemerintah Daerah*, LPPD) as a basis for evaluation. USAID ERAT, through KEMITRAAN as subcontractor, has been supporting OTDA to improve the quality of EPPD.

The TA and facilitation have produced numerous results in FY 2023. *First*, verification and validation of 7,687 data elements of the LPPDs of the PGs of WK and Banten have provided an opportunity for the OTDA team to learn how to improve data quality for more reliable LPPDs. *Second*, advocacy and a series of public consultations on the EPPD reforms facilitated by USAID ERAT have convinced OTDA to streamline the EPPD instruments by: (i) removing output-level indicators (comprising 588 and 458 indicators for the PGs and LGs, respectively) from the EPPD instrument, which was particularly motivated by USAID ERAT's assessment of persistently low reliability of the data; and (ii) reexamining the existing outcome indicators of the key performance indicators (Indikator Kinerja Kunci, IKK) against the criteria of relevance with PG/LG's responsibilities and the standardized methodology of data collection to ensure comparability. *Third*, collaboratively reexamining the outcome-level indicators by engaging more than 20 CG ministries/agencies. This process resulted in an agreement of 100 and 110 outcome-level indicators for the PG and LG, respectively – less than the previous 110 PG indicators and 124 LG indicators. *Fourth*, at the end of FY 2023, USAID ERAT started assisting the OTDA to draft the revision of the Minister of Home Affairs Regulation (*Peraturan Menteri Dalam Negeri, Permendagri*) No. 18/2020 on LPPD/EPPD which will incorporate the proposed changes to the set of indicators, evaluation business process, and data management.

- (2) Development of ITKPD (*Indeks Tata Kelola Pemerintahan Daerah/Local Governance Index*). Responding to the request of the Minister of Home Affairs, BSKDN develops ITKPD to capture a comprehensive picture of subnational governance performance. It aims to supplement EPPD, which has some limitations in presenting governance aspects. USAID ERAT views this initiative as an opportunity to promote harmonization and integration of various M&E systems since ITKPD is a composite index developed based on other surveys and BSKDN will not conduct its own data collection. Also through KEMITRAAN, USAID ERAT supported BSKDN to further develop ITKPD, particularly to improve collaboration with other components within MOHA and other CG ministries/agencies in exchanging and harmonizing data that will be integrated in ITKPD.

By the end of FY 2023, USAID ERAT has successfully supported BSKDN in developing a provincial-level ITKPD design based on 86 indicators based on 37 M&E systems developed by 30 ministries/agencies. This design of the provincial ITKPD was consulted with the 30 ministries/agencies, 21 PGs, and 54 LGs, through online and offline meetings. The Head of BSKDN also presented the concept to the Minister of Home Affairs in January 2023. At the end of this reporting period, USAID ERAT is working intensively with BSKDN to finalize the district-level ITKPD, since most of the M&E systems measuring local governance do not have district-level data. It is anticipated that the ITKPD will be legalized through a *permendagri*. The TA and facilitation to BSKDN will be continued in FY 2024.

- (3) Development of M&E system for complaint handling mechanism. The CG has developed the National Public Service Complaint Handling System (*Sistem Penanganan Pengaduan Pelayanan Publik Nasional-Layanan Aspirasi dan Pengaduan Online Rakyat*, SP4N-LAPOR!) and mandated PUSPEN and KEMENPAN-RB to monitor its implementation at the subnational level. USAID ERAT, through its subcontractor PATTIRO, supports PUSPEN in developing the M&E system of SP4N-LAPOR! implementation at the subnational level. In FY 2023, this initiative was started by conducting a rapid assessment on the system implementation in five provinces and 12 districts supported by USAID ERAT. In addition to informing the M&E system development, the assessment would also inform USAID ERAT programming to support the PGs and LGs (see **section 3.2.4 and 3.3.3** below). The results of the assessment were reported to USAID through a fee-based deliverable by the end of this FY (see **section 2.1.1** above).

Important findings that are useful to build considerations for the improvement of the M&E system for SP4N-LAPOR! include: (i) lack of support from the top management of the PGs and LGs; (ii) lack of budget support for SP4N-LAPOR! implementation; (iii) limited top-down M&E system on SP4N-LAPOR! implementation that can incentivize its operators; (iv) lack of synergy between the M&E conducted by MOHA and KEMENPAN-RB; (v) limited PGs' monitoring and assistance to the LGs on SP4N-LAPOR! implementation; and (vi) limited initiatives to promote GESI in SP4N-LAPOR! implementation. Following the rapid assessment, USAID ERAT advocated PUSPEN to develop the SP4N-LAPOR! M&E system but this was not realized due to the busy schedule of PUSPEN, which eventually withdrew its participation in USAID ERAT as discussed in **section 2.1.8** above. Hence, USAID ERAT will continue the initiative in promoting improvement of SP4N-LAPOR! implementation in collaboration with YANLIK, including in improving its M&E system and providing support for the PGs and LGs.

- (4) Improvement of one-stop public service mall (*mal pelayanan publik*, MPP) M&E system. Since 2017, through YANLIK, CG has initiated the development of MPPs, which aim to consolidate various permit and non-permit services provided by both central and subnational governments offices (called "tenants") in one place. KEMENPAN-RB identified that 134 MPPs have been established in Indonesia by mid-2023, while the ministry set the target that it will be established in all 508 LGs. During the co-design process, both YANLIK and PUSPEN requested USAID ERAT to promote the establishment of MPP in ERAT-supported districts. However, based on the results of the Local Governance and Public Service Assessments conducted in FY 2021, USAID ERAT identified that MPP has various institutional

and implementation issues that need to be addressed. However, YANLIK was not interested in revisiting the MPP concept. Hence, it was agreed that USAID ERAT would focus on improving the MPP M&E system rather than promoting its adoption by the LGs.

USAID ERAT subcontracts B_Trust to implement this initiative, starting by conducting rapid assessment of MPP implementation in 12 districts, including those not supported by USAID ERAT. The assessment concluded that the MPP has been relatively successful in consolidating several tenants in one place, but it has generally failed to integrate business processes that would make the services more efficient. The latter is due to, among others: (1) absence of MPP strategic plan to ensure that the tenants operate to achieve common objectives over the medium term; (2) no integration of business process, document requirements, standard operating procedures (SOPs), complaint handling mechanism, and customer surveys – each tenant operates using its own existing mechanism; and (3) lack of authority and capacity of the MPP management to perform quality control to the tenants.

YANLIK highly appreciated the assessment results. However, different from their initial position above, they think that it is important to revisit the overall MPP policy rather than simply improving the M&E framework. With regard to the latter, YANLIK was under pressure to implement MPP monitoring and requested USAID ERAT to support digitalizing the manual instrument. Since revisiting the MPP policy was USAID ERAT's initial intention, the requests were agreed. Within two months, a web-based MPP M&E system was developed that allows YANLIK to collect, analyze, rank and present the results of the monitoring. YANLIK announced the results of MPP monitoring in September 2023. In parallel, USAID ERAT continued facilitating YANLIK's review and formulated the existing MPP policy through an in-depth assessment in seven districts and facilitation of meetings between YANLIK and other deputy ministries within KEMENPAN-RB, MOHA, and other technical ministries, and TA for the formulation of revised MPP policies. These activities will be continued in FY 2024.

- (5) Support to improve the Regional Financial Management Index (*Indeks Pengelolaan Keuangan Daerah, IPKD*). USAID ERAT agreed to support BSKDN and KEUDA to improve the quality of IPKD, which is regulated by Permendagri No. 19/2020. The index would allow comparative performance of subnational budgets that feed into national fiscal policies and/or capacity building for the PGs/LGs. The intention was to promote collaboration between BSKDN, which is responsible for research and development and developing the methodology of IPKD, and KEUDA, which potentially utilizes the results. However, USAID ERAT faced challenges in engaging with BSKDN, which has different views, including: (i) revision of the Permendagri No. 19/2020 is solely its responsibility; and (ii) the *permendagri* only needs minor revisions due to the changes in regulatory framework. Although USAID ERAT has brought this issue to the new Head of BSKDN, there was no significant progress in technically engaging with the agency. Hence, USAID ERAT decided to terminate its support on this initiative. However, in the FY 2024 work planning process, the Secretary of BSKDN demanded further support of USAID ERAT and expressed the high commitment of the agency to comprehensively reform the methodology of IPKD in FY 2024. USAID ERAT includes this in the FY 2024 work plan, although the implementation will highly depend on whether BSKDN would be able to turn the commitment into practice.
- (6) Improvement of Public Service Index (*Indeks Pelayanan Publik, IPP*). Since 2017, KEMENPAN-RB, through YANLIK, has started to annually evaluate public service performance at central and subnational levels as mandated by Law 25/2009 on Public Services. However, KEMENPAN-RB requested USAID ERAT to support improvement of the survey methodology due to several weaknesses identified, such as ineffective and inefficient process of data collection, minimum samples of service units evaluated, and focus on compliance and input-level indicators rather than outcomes/impacts. Regarding the subnational service unit samples, only hospital, business licensing service, and vehicle tax collection are sampled at the provincial level, and only business licensing, legal

identity, and police services are sampled at the district level. USAID ERAT responded by recruiting a STTA to review the existing methodology and instruments and recommend potential improvements.

By the end of FY 2023, the STTA has completed secondary data review and consultations with KEMENPAN-RB and formulated the following key recommendations: (i) the IPP should focus on the public service sectors that matter the most for the communities such as health and education, in addition to legal identity and business licensing; (ii) to increase the reliability of the data and IPP effectiveness and efficiency, KEMENPAN-RB should utilize data collected by other ministries, such as the National Socio-economic Surveys (*Survey Sosial Ekonomi Nasional*, SUSENAS) conducted by the Central Statistical Agency (*Badan Pusat Statistik*, BPS) for impact-level indicators and sectoral databases of the Ministry of Education and Health for output- and outcome-level indicators, and only collect output and outcome indicators for business licensing and legal identity; (iii) propose additional simple questions to capture citizens' perceptions of public services in the existing surveys (such as SUSENAS) rather than trying to aggregate customer satisfaction surveys. In FY 2024, USAID ERAT plans to present the findings and recommendations to higher level officials of KEMENPAN-RB, in addition to YANLIK.

- (7) Improvement of Minimum Service Standard (MSS) M&E. BANGDA is responsible for M&E of the MSS implementation. As a first step to improve the M&E system, USAID ERAT supported the MSS Joint Secretariat hosted by BANGDA to conduct integrated M&E visits to NS and SS in June and August 2023, respectively. In addition to MOHA, the visits involved other ministries responsible for six MSS sectors, including Ministry of Education and Culture, Ministry of Health, Ministry of Public Works and Public Housing, Ministry of Social Affairs, and National Disaster Management Agency. The integrated MSS monitoring visits provided an opportunity for BANGDA and relevant technical ministries/agencies to learn about the progress and challenges of MSS implementation at both provincial and local levels and to receive feedback that can be used to improve the quality of the MSS M&E system. Key findings from these two visits include: (i) tendency of PGs/LGs to report a 100% achievement of the MSS while ignoring the availability and reliability of underlying data to support their claims; (ii) high variation of the capacity and discipline of OPDs to regularly monitor, update, and report the MSS fulfillment through the e-SPM (the online MSS reporting platform), leading to under-reporting, low MSS overall score, and delays in submission; (iii) the PGs and LGs are not aware of the revisions in MSS technical regulations at the central level, especially related to changing indicators and data requirements for standard quality of services, leading to low data compliance in this aspect; and (iv) low capacity of the PGs/LGs in transforming the MSS data to policy formulation, planning and budgeting for the MSS fulfillment.

In general, the findings suggest that the implementation of the MSS still requires huge monitoring, guidance, and capacity building efforts from the CG. Furthermore, Law No. 1/2022 on Fiscal Relations between Central and Subnational Governments stipulates that MSS achievement is one of the considerations in allocating the General Allocation Fund (*Dana Alokasi Umum*, DAU). USAID ERAT has discussed the results of the visits with BANGDA that inform the FY 2024 work plan, including: (i) developing M&E indicators to capture the readiness of the sectoral OPDs to produce reliable data; (ii) the use of self-reported data of "achievement in MSS fulfillment" needs to be evaluated for the time being, given the lack of reliability and the absence of a CG mechanism to do data verification and validation; (iii) capacity building and assistance from the CG to PGs/LGs need to cover technical aspects of basic data collection, since this is the primary problem of MSS M&E; and (iv) it is necessary to consider capturing the perception of service beneficiaries on the MSS implementation at the subnational level.

- (8) M&E on Subnational International Cooperation. Based on the request by FASKER that was approved by USAID, USAID ERAT started its support by hiring a STTA (female) to develop an M&E instrument for foreign cooperation – both with foreign institutions (i.e., development partner funded project) and

foreign subnational governments (i.e., sister cities). MOHA issued Permendagri No. 25/2020 on Procedures for Subnational Governments to Cooperate with Foreign Subnational Governments and Foreign Agencies, which mandates several requirements for subnational governments to implement foreign cooperation, including assessment, cooperation plan, annual work plan, and reporting. FASKER identified several issues in the implementation, including non-compliance with the administrative requirements above and difficulties in measuring effectiveness, efficiency, and sustainability of the cooperation.

The STTA started with literature review and presented her findings to FASKER in July 2023. Based on the results of the preliminary meeting, the STTA continued developing the M&E instrument for foreign cooperation, including guidelines and forms for self-assessment, evaluation, and reporting as well as the result framework and M&E guideline. The final draft of the instrument will be discussed with FASKER in Q1 of FY 2024. After further refinement, the instrument will be consulted to the public and piloted in selected locations.

3.1.2 ACTIVITY C.2: IMPROVE POLICY FORMULATION AND HARMONIZATION

The FY 2022 Work Plan specifies five sub-activities to improve policy formulation and harmonization, whose progress is discussed below:

- (1) Development of background papers on decentralization and local governance for the National Long-Term and Medium-Term Development Plans (*Rencana Pembangunan Jangka Panjang Nasional/RPJPN* and *Rencana Pembangunan Jangka Menengah Nasional/RPJMN*). Based on the request of the Directorate of PD of BAPPENAS, USAID ERAT supports the development of background papers on decentralization that will inform the formulation of the 2026-2045 RPJPN and 2025-2030 RPJMN. After a series of discussions with the Deputy Ministry for Regional Development of BAPPENAS in Q1 of FY 2023, USAID ERAT held an expert meeting in January 2023. The expert meeting² was led directly by the Deputy Minister for Regional Development and discussed the progress and challenges in implementing decentralization and regional autonomy in the previous two decades, as well as recommendations for the future. The USAID ERAT Team and consultants summarized the results of the discussion and supplemented them with other secondary data – notably USAID ERAT’s National Local Governance and Public Service Assessment and BKF’s and USAID EGSA’s Two Decades of Fiscal Decentralization Implementation in Indonesia – in an elaborative note titled “Implementation and Direction of Decentralization and Regional Autonomy in Indonesia.” The note was submitted to BAPPENAS in February 2023 as a basis for preparing the draft of the regional development chapter of the RPJPN for 2025-2045. The draft RPJPN was published for public consultations in May 2023. USAID ERAT’s recommendation to focus on reducing inter-regional disparity and inequality among different income groups and marginalized communities is reflected in the draft.

Furthermore, based on the request of BAPPENAS, USAID ERAT mobilized a team of four individual experts³ (one female) in Q3 of FY 2023 to develop a background paper on decentralization and local governance to inform the formulation of the 2025-2030 RPJMN. The main theme of the paper is reducing inequality through asymmetric decentralization in Indonesia, particularly in administrative and fiscal decentralization as well as electronic (e)-government. Based on a design agreed with BAPPENAS,

² Decentralization and local governance experts from Universitas Indonesia, Universitas Gadjah Mada, as well as practitioners – a former Director General in MOHA and a former civil society organization leader – and the management of USAID EGSA (Economic Growth Support Activity) participated in the discussion together with BAPPENAS, USAID and USAID ERAT staff and consultants.

³ The expert team includes fiscal administration, e-government, administrative decentralization, and local development and public service experts.

the expert team has collected and analyzed secondary data and was formulating the paper by the end of this FY. The draft will be discussed with BAPPENAS in Q1 of FY 2024.

- (2) Formulation of technical guidelines and standards for Public Information and Documentation Officers (Pejabat Pengelola Informasi dan Dokumentasi, PPID). PUSPEN of MOHA is responsible for monitoring and providing technical assistance in the implementation of Law No. 14/2008 on Transparency of Information within MOHA and for subnational and village governments. Based on the request of PUSPEN, in Q1 of FY 2023 USAID ERAT mobilized an individual expert (female) to support the formulation of a *permendagri* on technical guidelines and standards of PPIDs who are responsible to manage public access to information. The expert conducted literature review on the implementation of the law to formulate the draft *permendagri* within four months. The draft includes guidelines for preparing public information lists, managing public information complaints and disputes, conducting information disclosure consequence tests, M&E of public information provision, and funding of public information provision. The expert also supported PUSPEN in improving the draft based on the feedback from the Legal Bureau of MOHA in Q2. However, until the end of this FY, the *permendagri* has not yet been issued. USAID ERAT planned to support PUSPEN in engaging with echelon I officials within MOHA to accelerate the enactment of the *permendagri* in Q4 but this was not realized due to the busy schedule of the Head of PUSPEN. In September 2023, PUSPEN sent a letter to FASKER and USAID indicating its withdrawal as an IA of USAID ERAT. Hence, together with FASKER and USAID, the USAID ERAT Team has been exploring potential IA to replace PUSPEN in continuing this initiative in FY 2024.

- (3) Support for acceleration of smart city and digital transformation. USAID ERAT supported the DG of ADWIL of MOHA in holding a two-day national dialogue and peer-to-peer learning event on Digital Transformation and Smart City that was held as part of the Indonesia International Smart City and Forum Expo (IISMEX) 2022 in October 2022. In addition to the six PGs and 30 LGs supported by ERAT, other PGs and LGs also participated in this hybrid event, with a total of more than 200 participants. In addition to resource persons from CG, LGs, the private sector, and non-governmental organizations, the event also presented a global expert from ICMA to share global good practices in implementing smart city. In addition to facilitating learning of good practices, this event also allowed inter-ministerial and CG-PG/LG dialogue, particularly to promote inter-ministerial policy harmonization on accelerating digital transformation and smart city movement at the subnational level.

Following this event, ADWIL agreed that USAID ERAT would focus on development of smart city and One Data Indonesia (*Satu Data Indonesia*, SDI) at the subnational level. In Q2 of FY 2023, USAID ERAT mobilized two experts to conduct a rapid assessment on smart city development and start supporting the PGs and LGs in accelerating smart city and digital transformation (including SDI) implementation. It was expected that this support (see **section 3.3.4** below) would expand Indonesia's participation in the ASEAN Smart City Network. However, USAID ERAT assessments and initial facilitation showed that the digital transformation maturity level of the ERAT-supported LGs was generally low, and the Activity opted to focus on supporting them in improving their electronic-based government system (*sistem pemerintahan berbasis elektronik*, SPBE) and SDI implementation, which are not under the authority of ADWIL. Hence, the support to ADWIL on smart city development will be discontinued in FY 2024.

- (4) Workshop on inclusive public services with KEMENPAN-RB. The spectrum of inclusive public services is very wide. It is not just about facilities and infrastructure for persons with disability (PWDs). Therefore, in Q1 of FY 2023, USAID ERAT and KEMENPAN-RB (Assistant Deputy for Standardization of Public Services and Inclusive Services) invited several prominent CSOs working on this issue to identify implementation of inclusive public service issues based on their experience in education, health, and legal identity. USAID ERAT also invited the DFAT Australia-funded INKLUSI program to share the condition of implementation of inclusive public services. The discussion recommended improved understanding and mindset of service workers regarding inclusion, coordination between ministries/institutions, a service information system that can be accessed by vulnerable communities, SPM with a GESI perspective, a peer support system, an inclusive complaint handling mechanism, a public service assessment instrument with a GESI perspective, and incentives for inclusive public service innovation.



Picture 5. Participants of the workshop on inclusive public services with KEMENPAN-RB, November 2, 2022.

- (5) TA for subnational government associations to facilitate policy harmonization between CG and subnational governments. USAID ERAT planned to engage with the municipal and regency government associations, *Asosiasi Pemerintah Kota Seluruh Indonesia (APEKSI)* and *Asosiasi Pemerintah Kabupaten Seluruh Indonesia (APKASI)*, respectively. The initial discussions with them in Q1 of FY 2023 resulted in agreement on the scope of work of USAID ERAT's supports for the associations: (i) facilitating policy harmonization between central and subnational policies; and (ii) facilitating subnational innovation through national innovation exchange forums. However, this has not materialized in FY 2023, mainly to difficulties in engaging them due to their busy schedule. Due to the recent development of budget slowdown of USAID ERAT, the plan to support subnational government associations is postponed.

3.1.3 ACTIVITY C.3: FACILITATE INNOVATION EXCHANGE AND LEARNING ON GOVERNANCE AND PUBLIC SERVICES

USAID ERAT supports YANLIK of KEMENPAN-RB, PEPPD of BAPPENAS, and BSKDN of MOHA in promoting innovation exchange and learning through the following two workstreams in FY 2023:

- (1) National support to strengthen provincial innovation hubs. At the end of FY 2022, USAID ERAT supported the three CG ministries to hold a peer-to-peer learning workshop in Manggarai Barat to allow the PGs of NS, Banten, WK, and ENT to establish and operationalize their provincial innovation hubs, learning from other PGs. In March 2023, USAID ERAT supported a workshop to discuss the progress and challenges faced by the four PGs (see progress discussed under **section 3.2.3** below), which were shared to seven non-ERAT-supported PGs that were about to establish the provincial innovation hubs. The Minister of Administrative and Bureaucracy Reform made an impromptu visit to the workshop and gave short remarks to the participants. He emphasized the importance of promoting innovations in addressing local development problems and intensively monitoring the impacts of the innovations.
- (2) Support to improve national-level innovation repository knowledge management. At the workshop held in Manggarai Barat in September 2022, YANLIK, BSKDN, and PEPPD agreed to synchronize the repository of innovations captured in their competition databases: Public Service Innovation Competition (*Kompetisi Inovasi Pelayanan Publik*, KIPP), Innovative Government Award (IGA), and Subnational Government Rewards (*Penghargaan Pembangunan Daerah*, PPD), respectively. In Q1 of FY

2023 USAID ERAT mobilized an individual consultant to provide TA to improve knowledge management and integration of the innovations from the three sources to be included in the National Public Service Innovation Network (*Jaringan Inovasi Pelayanan Publik Nasional*, JIPPNa) website, which will be beneficial for subnational governments to adopt and replicate innovations for better public services. He completed his assessment in Q2 and discussed the results at the workshop held in March 2023. Echelon I officials of YANLIK, BSKDN, and the National Administration Institute (*Lembaga Administrasi Negara*, LAN) signed an agreement to jointly develop the JIPPNa website to showcase and serve as the national repository of the best innovations from various areas, to collaboratively work to develop cross-ministry collaboration to develop innovations, and to create learning opportunities to replicate the innovations.

3.1.4 ACTIVITY C.4: SUPPORT MORE INCLUSIVE, PROBLEM-DRIVEN, MULTI-SECTORAL, INTER-GOVERNMENTAL, AND MULTI-YEAR PLANNING AND BUDGETING POLICIES

Based on the results of the Political Economy Analysis, co-design, and kick-off workshops, USAID ERAT identified four multi-sectoral issues that can be used as entry points of promoting inclusive, problem-driven, multi-sectoral, intergovernmental and multi-year planning and budgeting: stunting reduction, eradication of extreme poverty, prevention of CEFM, and implementation of MSS. ERAT focuses its interventions at the subnational level while facilitating CG ministries/agencies to engage with the PGs and LGs in addressing the issues. Throughout FY 2023, USAID ERAT implemented several initiatives at the CG level as follows:

- (1) (Extreme) poverty (eradication) reduction. GOI has ambitious targets of reducing poverty to 7% and alleviating extreme poverty (the poorest 10%) by 2024. In FY 2023, USAID ERAT has engaged with BANGDA to provide support on this national priority program through TA provision at both central and subnational levels. In addition to subcontracting IDEA to mainly support PGs and LGs in EJ and ENT in alleviating extreme poverty, USAID ERAT mobilized one STTA (female) to support BANGDA in developing an M&E system for measuring the performance of PGs and LGs performance in the effort of eradicating extreme poverty. In Q2, USAID ERAT shared an instrument developed and used by IDEA to assess the extreme poverty eradication situation in EJ and ENT to BANGDA. The latter positively responded and requested USAID ERAT to scale up the instrument for national-level monitoring.

The draft M&E instrument was discussed in an inter-ministerial coordination meeting in Q3 of FY 2023, involving MOF, MOHA, BAPPENAS, the Coordinating Ministry for Human Development and Culture (*Kementerian Pembangunan Manusia dan Kebudayaan*, KEMENKO PMK), and the National Team for Acceleration of Poverty Reduction (*Tim Nasional Percepatan Penanggulangan Kemiskinan*, TNP2K). The meeting responded positively to the draft and agreed to utilize it to provide fiscal incentives to the regions. The STTA continued supporting the CG in developing the M&E instrument further to include three categories: (i) poverty reduction institutional arrangements – establishment and operationalization of Subnational Poverty Reduction Teams (*Tim Koordinasi Penanggulangan Kemiskinan Daerah*, TKPKD); (ii) compliance in poverty reporting, including verification of poverty data; and (iii) performance of extreme poverty alleviation, including subnational budget allocations and spending. Regarding subnational government performance, BANGDA adopted and disseminated thematic budget tagging methodology to identify relevant budget line items in the subnational budgets for extreme poverty alleviation.

The instrument has been utilized to evaluate the performance of the PGs and LGs and provide fiscal incentives for good performers. In September 2023, MOF issued a Ministry of Finance Regulation (*Peraturan Menteri Keuangan*, PMK) No. 67/2023 on Fiscal Incentive for Rewarding Performance on Improvement of People's Welfare in FY 2023 that allocates IDR 3 trillion as fiscal incentives that are evenly distributed for four categories: extreme poverty alleviation, stunting reduction, utilization of

domestic products, and acceleration of subnational budget spending. The PMK adopts the extreme poverty thematic budget tagging. Among seven PGs and 118 LGs receiving the fiscal incentives (about IDR 5-6 billion per PG/LG) for the extreme poverty alleviation category, ERAT-supported PGs of Banten, EJ, and WK and LGs of Kota Tangerang, Kota Serang, Banyuwangi, Blitar, Sintang, and Kubu Raya received the fiscal incentives.

- (2) **Stunting reduction.** USAID ERAT has been focusing its support on stunting reduction at the subnational level as described under Activities P.1, P.3, and D.5 (see **section 3.2.1, 3.2.3, and 3.3.5** below). In Q4 of FY 2023, USAID ERAT started supporting BANGDA in implementing a National Dialogue on Multi-Sector Collaboration for Accelerating Stunting Reduction, a National Dialogue on the Implementation of Presidential Instruction No. 3/2022 on Quality Family Villages, and one capacity building on M&E for the PG and LGs in EJ. The events identified the importance of strong coordination and collaboration among relevant stakeholders, including CG and subnational governments, and non-governmental actors such as CSOs and the private sector. The government is expected to create a convenient collaboration platform which will contribute to the effectiveness and efficiency of stunting reduction programs. In addition, USAID ERAT supports the effort of BANGDA in promoting good practices of stunting reduction by facilitating venues for knowledge learning and sharing experiences.
- (3) **CEFM prevention.** USAID ERAT supported and participated in the Joint Monitoring of Implementation of the National Strategy for Child Marriage Prevention hosted by BAPPENAS in September 2023 in SS. This joint monitoring is designed to assess the progress of implementation of the National Strategy of Child Marriage Prevention which was launched in 2020 as guidance for central and subnational governments to respond to child marriage situations. SS was chosen due to its performance on adopting and integrating the National Strategy into various local regulations/policies and development documents on child marriage prevention. Participants for this joint monitoring included representatives from KEMENKO-PMK, the Ministry of Women Empowerment and Child Protection, the Ministry of Home Affairs, the Ministry of Religious Affairs, the Ministry of Health, and the Supreme Court. Other development partners participating in this activity include the United Nations Population Fund (UNFPA), the United Nations Children's Fund (UNICEF) and implementers of the Australian Department of Foreign Affairs and Trade's (DFAT's) programs: social inclusion and access to justice.
- (4) **MSS improvement.** In addition to supporting BANGDA on the Integrated MSS Monitoring (see **section 3.1.1** above), USAID ERAT also supports the IA in providing TA to PGs/LGs. This support supplemented provincial- and district-level activities to support MSS implementation improvement (see **section 3.2.1 and 3.3.5**). USAID ERAT mobilized a STTA to support BANGDA in providing TA at the subnational level, including in: (i) identifying needs for MSS fulfillment; (ii) estimating costs for MSS implementation; (iii) planning and budgeting for MSS, and (iv) MSS M&E and reporting. In addition, USAID ERAT also supported the implementation of the MSS Awards event in Jakarta. The Vice Minister of Home Affairs presented the awards to nine provincial, municipal and regency governments that are considered the best performers in implementing the MSS, including ERAT-supported Kota Tangerang. The Vice Minister emphasized the importance of subnational governments in meeting the MSS since they directly benefit the communities. The best practice of Kota Tangerang has been used as a resource for other LGs supported by USAID ERAT to improve their MSS performance.

3.1.5 ACTIVITY C.5: IMPROVE CENTRAL GOVERNMENT FISCAL TRANSFERS TO INCENTIVIZE IMPROVED SUBNATIONAL GOVERNANCE AND PUBLIC SERVICE DELIVERY

USAID ERAT continued supporting DJPK and KEUDA in implementing various initiatives in improving CG's fiscal transfers and policies to improve subnational budgets:

- (1) Improving General Allocation Grant (DAU) formula. Law No. 1/2022 on Central and Subnational Financial Relations shifts the direction of DAU policy in two aspects: the allocation formula and the use of the fund. In the aspect of allocation formula, USAID ERAT conducted a critical review of the 2023 DAU formulation stipulated in PMK No. 211/2022 on Management of Shared Revenue Funds, General Allocation Funds, and Special Autonomy Funds. USAID ERAT identified that during the budgeting process for FY 2023, CG and the national parliament set the DAU pool at IDR 396 trillion (4.76% increase from 2022 budget) and agreed to increase the DAU allocation for all PGs and LGs by at least 3.5%. As a result, the window for applying the new formula-based allocation was very narrow, with only a 1.26% increase in the overall DAU pool. In addition, USAID ERAT provided critical feedback on the indicators used for determining the “block grant DAU” and “specific grant DAU” for not fully reflecting functions under PG/LG responsibilities (e.g., electrification coverage and quality of internet/cellular network) and proposed reevaluation of the indicators.

With regard to the changed policy on the utilization of DAU, USAID ERAT supported DJPK to consult with technical ministries and subnational government representatives on the guidelines for the subnational governments in utilizing earmarked DAU to increase the MSS achievements. The consultations resulted in recommendations to use the earmarked DAU for public services, such as financing health insurance and salaries of teachers and health workers, as well as prohibiting the use of DAU for salaries, fees and official travel that are not directly related to the services. The recommendations are reflected in PMK No. 212/2022 on the Subnational Performance Indicators and General Provisions for the Portion of DAU with Specified Utilization. In Q4 of FY 2023, USAID ERAT conducted an in-depth analysis of allocation and utilization of DAU in FY 2023 and proposed policy inputs for FY 2024 DAU policies. The results of the analysis were discussed with DJPK in August 2023 and received positive feedback. They agreed with USAID ERAT’s recommendation to improve the allocation and utilization of DAU through several policy refinements, including: (i) fixing the fiscal needs estimation and the adjustment factor, (ii) inclusion of two indicators regarding the districts’ vulnerability to natural disasters and substitution the mean years of schooling with expected years of schooling, and (iii) streamlining the administrative process of the management of earmarked DAU.

- (2) Improving formula for Village Funds (*Dana Desa*, DD) transfer allocation. Law No. 1/2022 also changes several aspects in the DD policies, including the introduction of the new concept of “Additional DD” (DD *Tambahan*) transfer. Throughout FY 2023, USAID ERAT has assisted DJPK in developing a formula and performance indicators as well as performing simulations for the implementation of this Additional DD transfer. Through a series of discussion with ministries and subnational governments, the policy recommendations (including criteria, indicators and formula for “additional DD”) have been adopted in Article 13 of PMK No. 201/2022 regarding Village Fund Management and have been used in the formulation of “Additional DD” transfer allocation for 2023 budget amounting to IDR 2 trillion in total, which was then distributed to best performing villages in September 2023.

In addition to assistance regarding the Additional DD transfer, USAID ERAT also assisted DPJK in conducting an assessment on the “Performance-based DD” transfer policy to assess its impacts of the transfer scheme and to inform future policies. Through a series of discussions involving the representatives of MOF, MOHA, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration, and KEMENKO PMK, as well as LGs, several policy recommendations to improve the performance-based DD have been identified including: keeping the total number of villages receiving performance-based DD to 15% of the total villages while increasing the total allocation of the scheme, which would increase the allocation per village and, hence, increase the incentive; and eliminating indicators that are no longer relevant and increasing the weight for poverty reduction performance. It is expected that these recommendations will be incorporated in a new PMK on DD Management for FY 2024 which will be issued in Q1 of FY 2024.

(3) Developing thematic tagging concept. As a part of the development to improve “mandatory spending tagging” in the previous year, in FY 2023, USAID ERAT supported DJPK in developing “thematic tagging.” Different from “mandatory spending tagging,” which focuses on compliance with the minimum proportion of budget spending for specific sectors, “thematic tagging” emphasizes improvement of the quality of subnational spending that can be easily monitored. The exercise of thematic tagging in the health sector reviewed detailed lists of budget line items that are considered to contribute to the MSS fulfillment and national health priorities. The exercise also concluded that the lists are not exhaustive, since many other activities that can contribute to the achievements of the MSS and the national health priorities have not been included – and, hence, the lists need to be updated. However, the initial plan to incorporate this concept of “thematic tagging” in the regulation has not been realized in FY 2023. The assistance on this aspect will be continued in FY 2024 and will be expanded to other strategic issues such as climate change and the education sector.

(4) Improving National Guidelines on Subnational Budget Allocation and Execution.

USAID ERAT supported KEUDA in improving the quality of *permendagri* governing the formulation of subnational budgets (*anggaran pendapatan dan belanja daerah*, APBDs) for FY 2024 through an inter-ministerial forum held in June 2023. The forum facilitated KEUDA to consult the draft regulation with CG’s technical ministries/agencies and other DGs within MOHA to ensure alignment of FY 2024 APBD with CG policies, particularly in public service provision. The opportunity was also used by USAID ERAT to advocate the local governance and public service issues it promotes, including digital transformation, financial assistance (*bankeu*),



Picture 6. Representative from KEUDA and USAID ERAT leading the discussion in formulating the national guidelines for sub-national budget allocation, June 8, 2023.

information disclosure, public complaint management, child protection, public service innovations, extreme poverty eradication, stunting reduction, GESI mainstreaming, expanding the coverage of health insurance, and improvements in provincial and local financial assistance. However, due to several internal MOHA issues, the *permendagri* has not been issued as of the end of FY 2023.

(5) Improving Enabling Environment for PSE in Public Service Financing. USAID ERAT also supported promoting public-private partnership (PPP) schemes that would create an alternative source of financing for subnational governments. The PPP approach can proportionally distribute risk between government and private entities and improve checks and balances that help enhance the quality of services. USAID ERAT supported KEUDA to hold a focus group discussion (FGD) with BAPPENAS, MOF, the Institute of Government Procurement Policy (*Lembaga Kebijakan Pengadaan Pemerintah*, LKPP), PT Penjaminan Infrastruktur Indonesia (Infrastructure Guarantee Indonesia), and representatives of LGs that have implemented or are in the process of adopting PPP frameworks for the purpose of discussing the challenges and opportunities associated with PPP schemes. The discussion identified several challenges, including a relatively long planning process, lack of political support from local legislative councils (*Dewan Perwakilan Rakyat Daerah*, DPRD), and limited understanding of PG and LG officials. The FGD identified a number of policy recommendations, particularly in streamlining the PPP planning process at the subnational and central levels.

3.2 PROVINCIAL LEVEL

3.2.1 ACTIVITY P.1: ENHANCE PG ABILITY TO MONITOR THE PERFORMANCE OF AND SUPPORT LGs

In this reporting period, USAID ERAT continued supporting the PGs in improving their assistance to and supervision of (*bimbingan dan pengawasan, binwas*) the LGs in response to the priorities identified in the FY 2023 work planning workshops, which can be categorized in six aspects described below:

- (1) Human Development Index (HDI). The provincial HDI of **WK** is the lowest in Kalimantan Island and well below the national average. Hence, USAID ERAT continued its support to the PG in developing an action plan to improve the HDI that was started in FY 2022. Through a series of discussions in Q1 of FY 2023, USAID ERAT successfully supported the PG to formulate the HDI improvement action plan, particularly in increasing the average years of schooling.⁴ The action plan included promoting the education equivalency program for adults, potential provincial financial assistance to the districts (see also **section 3.2.6**), and improving provincial *binwas* on this aspect. The action plan was launched and disseminated in February 2023, led directly by the Governor of WK. Without any support from USAID ERAT, the PG provided TA to the LGs to help accelerate HDI achievements, particularly in increasing the number of years of schooling and life expectancy. The HDI Improvement Action Plan was also be used as a reference by the PG in reviewing the LGs' 2024 annual work plans and annual budgets to ensure that the LGs prioritize HDI improvement. The PG's Education and Culture Office led the improvement of equivalency programs by engaging the community learning centers (*pusat kegiatan belajar masyarakat, PKBM*), LGs, and the private sector, including by improving link and match between vocational high schools (*sekolah menengah kejuruan, SMK*) and industries as discussed under **section 3.2.5 below**. The implementation of the Action Plan by the LGs will be evaluated in early 2024.
- (2) Minimum Service Standards (MSS). In accelerating the implementation of the MSS set by the CG, USAID ERAT supports the PGs of **Banten, WK** and **ENT** in collaboration with BANGDA. The most extensive support has been provided in **WK** since FY 2022. In this FY, the PG was supported to identify issues in implementing and reporting the MSS and to formulate an action plan in improving the MSS implementation through a series of workshops in Q1 and Q2. These workshops facilitated the establishment of the Provincial MSS Implementation Team in November 2022 that would improve inter-sectoral coordination among the PG's OPDs, including in conducting *binwas* to the LGs. In addition, USAID ERAT support also led to the issuance of Governor Regulation (*Peraturan Gubernur, Pergub*) No. 89/2023 on the MSS Implementation Action Plan for 2023-2027 in June 2023. It is expected that this regulation will improve quarterly MSS reporting as well as *binwas* to the LGs that will be supported by USAID ERAT in FY 2024.

USAID ERAT also supported the PGs of ENT and Banten in holding workshops in improving their MSS implementation in, respectively, Q1 and Q2 of FY 2023. The workshop in **ENT** resulted in action plans for improving the MSS reporting at the provincial level and in five districts supported by the Activity in the short term and MSS planning and improvement in the medium term. The workshop in **Banten** facilitated the LGs in the province to learn from the LG of Kota Tangerang, which is recognized by MOHA as one of the best practices. The workshop emphasized the importance of establishing MSS implementation teams to continuously monitor and report the MSS implementation as well as the MSS implementation action plans. The LGs of Lebak, Pandeglang, and Kota Serang have completed the action plans, while the LG of Kota Cilegon will complete it in Q1 of FY 2024.

⁴ Among the four HDI sub-indexes, the rank of WK among other provinces in Indonesia is the worst on the mean years of schooling subindex.

- (3) Performance Accountability System for Government Institutions (*Sistem Akuntabilitas Kinerja Instansi Pemerintah*, SAKIP). USAID ERAT supported the PGs of **NS**, **Banten**, and **ENT** in enhancing their capacity to improve the provincial and district-level SAKIP scores, covering performance planning, measurement, reporting, and evaluation. A workshop was held in each of the three provinces in Q1-Q2 of FY 2023 to review the implementation of the four aspects of SAKIP above at the provincial and district levels and develop the capacity of the PG and LGs. The workshops concluded by formulation of action plans to improve their SAKIP performance, including the PG's *binwas* of the LGs. In Banten and ENT, these workshops were followed by two other workshops in Banten and a training in ENT in Q3-Q4 to support the implementation of the actions plans. The PG of Banten established a provincial SAKIP Team that will lead the implementation of the action plans at the provincial and district levels. Both PGs also successfully formulated technical guidelines for SAKIP implementation that can be used as references for improving SAKIP implementation further.
- (4) Child, early, and forced marriage (CEFM) prevention. USAID ERAT initiated support to prevent Child, Early, and Forced Marriage (CEFM) in three Indonesian provinces through subcontractors: LPKP in **EJ**, JARI Borneo Barat in **WK**, and YASMIB in **SS**, in collaboration with BANGDA. In Q1 of FY 2023, these subcontractors conducted discussions and workshops to assess CEFM prevention status in the three provinces. In general, CEFM case data management and weak law enforcement (particularly through marriage dispensation practices) were the main concerns in the three provinces. Based on the results of the initial discussions and local political economy situation, USAID ERAT's subcontractors implemented various activities to promote CEFM prevention at the provincial level that can be grouped in the following initiatives:
- *Improving local policies and action plans* – in **EJ** and **WK**, USAID ERAT supported the formulation and issuance of the Regional Strategy (*Strategi Daerah*) and Action Plans for CEFM Prevention (*Rencana Aksi Pencegahan Perkawinan Anak*, Renaksi PPA) through TA and various workshops. It aims to provide technical guidelines for stakeholders, including CSOs and the private sector, to take necessary actions and provide services to prevent and respond to CEFM. The Renaksi PPA will establish a legal basis for a coordinated program and serve as a reference for monitoring collaboration between stakeholders. Specifically, in **WK**, Renaksi PPA is also mainstreamed into various policy documents, including the 2023-2025 Action Plan to Accelerate HDI Improvement (see point 1 above), the Regional Development Plan (*Rencana Pembangunan Daerah*, RPD) for 2024-2026, and the 2024-2026 Strategic Plan of the Provincial Women's Empowerment and Child Protection Office (*Dinas Pemberdayaan Perempuan dan Perlindungan Anak*, DP3A).⁵
 - *Mainstreaming CEFM prevention in planning and budgeting*. In **SS**, in Q1 of FY 2023 USAID ERAT conducted a qualitative study to review the consistency and sustainability of local policies on PPA in the subnational development plans and budgets. The assessment includes data on CEFM prevalence trends, the causes and impacts of CEFM, actions that have been taken by the PG, LGs and other stakeholders in response to CEFM, the challenges facing the implementation of CEFM programs, and consistency of CEFM strategy implementation in other policy documents. This assessment was used as the basis for further support in the province. In **EJ**, USAID ERAT facilitated the PG to review the operationalization of the Renaksi PPA in the annual plan and budget (*rencana kerja dan anggaran*, RKA) in Q4 of FY 2023.
 - *Strengthening CEFM data management*. In **EJ**, the USAID ERAT provincial team utilized its strong relationships with the PG's DP3A to develop a CEFM elimination dashboard to improve data and

⁵ DP3A is a generic term for this office that is used in this report. In NS, the office is also responsible for family planning and named DP3AKB (*Dinas Pemberdayaan Perempuan, Perlindungan Anak, dan Keluarga Berencana*). In EJ, the office is also responsible for the population administration sector and named DP3AK (*Dinas Pemberdayaan Perempuan, Perlindungan Anak, dan Kependudukan*). In SS, the office is also responsible for Population Control and Family Planning and is named DP3APKB (*Dinas Pemberdayaan Perempuan, Perlindungan Anak, Pengendalian Penduduk, dan Keluarga Berencana*).

knowledge management. In Q4 of FY 2023, a workshop was conducted to agree on integrating various CEFM data, including those managed by the provincial offices of the Ministry of Religious Affairs and Religious Courts to be integrated in East Java One Data and be presented through the dashboard. This data integration will be implemented in FY 2024. Similar workshops were also held in **WK** and **SS** in Q4 of FY 2024. The CEFM prevention stakeholders in each province agreed to synchronize and harmonize CEFM data based on the identified indicators that were considered important to monitor the CEFM prevention and management performance.

- *Developing the provincial capacity on CEFM prevention and management.* In **EJ**, USAID ERAT supported the PG to implement two capacity development events on children's rights and protection as well as GESI in Q1 and Q2 of FY 2023. In Q4, USAID ERAT facilitated a capacity development workshop to improve the understanding and skills of volunteers who will serve as counselors for children and their families that potentially request marriage dispensations. These counselors were also prepared to engage with the LGs and Religious Courts to optimize the counselling services. In **SS**, USAID ERAT hosted a gender-responsive planning and budgeting (GRPB) training, specifically to identify CEFM activities for the planning officers of various OPDs of the PGs in Q1 of FY 2023. In the last quarter of FY 2023, USAID ERAT also facilitated a local reflection of the implementation of the National Strategy of Child Marriage Prevention to improve its implementation by the PG and LGs, in collaboration with the CSOs and the private sector.
 - *Strengthening general child protection.* In **SS**, USAID ERAT also supported the PG in holding a coordination meeting on Child Friendly City/Regency (*Kota/Kabupaten Layak Anak*) in Q2 of FY 2023. The provincial task force was facilitated to revisit its roles and functions as well as reflecting its strategies to accelerate CEFM prevention. In Q4 of FY 2023, the PG was also supported to hold a public dialogue on CEFM from the perspective of the children. The dialogue agreed to collaborate with the Children's Forum and other stakeholders to implement massive outreach on CEFM prevention.
 - *Strengthening multisectoral, multi-stakeholder, and inter-governmental collaboration.* In **WK**, USAID ERAT also supported the establishment of a multisectoral and multi-stakeholder provincial task force on child protection that is expected to lead CEFM reduction efforts in the future, which was legalized through a Governor Decree (No. 1065/DPPPA/2023) dated August 30, 2023. In **EJ**, USAID ERAT supported the implementation of the Inclusion Dialogue (*Temu Inklusi*) in August 2023, hosted by disability rights organizations. The dialogue was used to share thoughts on improving CEFM prevention among persons with disability (PWDs) to avoid further vulnerability. USAID ERAT also discussed the implementation of the village model for CEFM prevention developed in Blitar, Sumenep and Lamongan (SADEL CEPAC) – see **section 3.3.5** below – that will potentially be promoted by the PG to be replicated in other districts in **EJ**.
- (5) (Extreme) poverty (alleviation) reduction. In collaboration with BANGDA, USAID ERAT supports GOI's priority to reduce poverty and to alleviate extreme (the poorest 10%) poverty by supporting five PGs: directly implemented in **NS**, **WK**, and **SS**, and through its subcontractor, Perkumpulan IDEA, in **EJ** and **ENT**. In particular, the support has been primarily given to the Subnational Poverty Reduction Coordination Teams (*Tim Koordinasi Penanggulangan Kemiskinan Daerah*, TKPKD) at the provincial level to enhance their roles in:
- *Formulating poverty reduction plans and reports.* The CG, through the National Team for Acceleration of Poverty Reduction (*Tim Nasional Percepatan Penanggulangan Kemiskinan*, TNP2K), requires all PGs and LGs to formulate medium-term Subnational Poverty Reduction Plan (*Rencana Penanggulangan Kemiskinan Daerah*, RPKD), Poverty Reduction Annual Action Plans (*Rencana Aksi Tahunan*, RATs), and Subnational Poverty Reduction Implementation Reports (*Laporan Pelaksanaan Penanggulangan Kemiskinan Daerah*, LP2KD). USAID ERAT has been supporting the PGs of and

LGs in **ENT**, **EJ**, **NS**, and **WK** in improving compliance with the CG's instructions on these documents through training and TAs.



Picture 1. Poverty data synchronization process in Mandailing Natal, NS, July 7, 2023

- *Strengthening poverty data synchronization.* The CG developed various poverty and social assistance databases, including Targeting of Extreme Poverty Alleviation Acceleration (*Pensasaran Percepatan Penghapusan Kemiskinan Ekstrem*, P3KE), Integrated Social Welfare Data (*Data Terpadu Kesejahteraan Sosial*, DTKS), conditional cash transfer program (*Program Keluarga Harapan*, PKH), and recipients of subsidies for health insurance premiums (*Penerima Bantuan Iuran – Jaminan Kesehatan Nasional*, PBI-JKN) as well as social assistance programs. Some PGs also developed their own poverty data or information system. USAID ERAT provided TA to and held workshops with the PG of **NS**

to overlay P3KE, DTKS, PKH, and PBI databases as well as local poverty and social assistance data to improve the data quality. These databases were consolidated and analyzed for better program development and targeting. At the end of this reporting period, USAID ERAT discussed alternative mechanisms for sustaining data management, updating, and analysis within the PG.

In **EJ**, **WK**, and **SS**, USAID ERAT supported the PGs in holding various workshops in synchronizing, verifying and validating various poverty databases and analyzing them for development programming and targeting. In **EJ**, the workshop held in Q2 agreed to utilize the PG's Poverty Reduction Integrated Information System (SINTA GELIS). In **WK**, the workshop held in Q3 agreed to utilize the Integrated Poverty Planning, Budgeting, Analysis, and Evaluation System (SEPAKAT) developed by BAPPENAS for poverty mapping and the theory of change concept developed by TNP2K for program prioritization. In **SS**, two workshops were held in Q3 to support the PG to monitor the progress of poverty data verification and validation down to village level, particularly in five ERAT-supported districts and to promote utilization of the data as a basis for poverty reduction program targeting.

- *Mainstreaming poverty reduction in local plans and budgets.* USAID ERAT also supported the PG of **NS** to hold two workshops in Q3 of FY 2023 to discuss the convergence of extreme poverty alleviation efforts in the province by engaging all LGs in NS. The results of USAID ERAT's analyses on poverty data synchronization and government expenditures were used to inform RPKD development and, furthermore, to mainstream its implementation in the 2024 RKA. In **SS**, the PG was facilitated to support the LG of Barru to develop a thematic plan and budget for extreme poverty alleviation in Q4 of FY 2023.
- *Strengthening PG's binwas of the LGs.* USAID ERAT has been supporting the provincial TKPKDs of **ENT**, **EJ**, **SS**, and **WK** to enhance their *binwas* role, including by providing TAs for the LGs in ENT, synchronizing the PG's and LGs' poverty reduction programs in SS, and supporting the formulation of ERAT-supported LGs that have not issued their RPKDs in WK (Melawi and Ketapang) and in ENT (Sabu Raijua and Manggarai Barat). The RPKD of Sabu Raijua was legalized through Regent Regulation No. 37/2023, while the others were finalized or consulted to MOHA by the end of this reporting period.
- In **EJ**, this *binwas* also focused on the data verification and validation and program monitoring of poverty reduction.
- *Engaging non-government stakeholders in reducing poverty.* In **EJ** and **ENT**, USAID ERAT supported the PG to strengthen collaboration with the provincial Corporate Social Responsibility (CSR) Forum, philanthropic organizations and CSOs that are focused on poverty reduction through

meetings in the last two quarters of FY 2023. Through the meetings, the PG of EJ invited non-government stakeholders to utilize SINTA GELIS and Poverty Reduction RAT to identify their contribution to poverty reduction, in collaboration with the PG.

- (6) Stunting reduction. This initiative is one of GOI's priorities that USAID ERAT is supporting, particularly due to the fact that all ERAT-supported provinces are among those with the highest stunting prevalence in Indonesia. BANGDA is the main counterpart for this initiative. USAID ERAT anticipated that support to the PGs and LGs would be mainly provided through a subcontractor. However, we were only able to subcontract LP3ES on May 1, 2023, due to the problem of obtaining UEL. In the first five months of its subcontract, LP3ES mobilized its team members in all six provinces and started working with the PGs and LGs, particularly in supporting the Stunting Reduction Acceleration Teams (*Tim Percepatan Penurunan Stunting*, TPPSs). In Q4 of FY 2023, USAID ERAT supported the PGs of **EJ**, **WK**, **SS**, and **ENT** to hold workshops to review the implementation of existing stunting programs, including in implementing the eight convergence actions promoted by the CG. Technical training on the implementation of the eight convergence actions was also held in **ENT**. In **Banten** and **NS**, the Activity supported the PGs to strengthen utilization of data for stunting prevention programming.

In the previous quarters, USAID ERAT's stunting prevention support was mainly provided through facilitating peer-to-peer learning, held in **NS**, **WK**, and **SS**. In addition, two workshops were held in **NS** to support the PG in analyzing two stunting databases – Community-Based Nutrition Recording and Reporting (*Pencatatan dan Pelaporan Gizi Berbasis Masyarakat*, PPGBM) and the Survey of Indonesia Nutritional Status (*Survei Status Gizi Indonesia*, SSGI) – as well as the stunting reduction programs at the provincial and district levels and using them to formulate programs and budgets for FY 2024. The review has enabled the PG to provide better support and supervision to the LGs based on data.

3.2.2 ACTIVITY P.2: IMPROVE PG CAPACITY IN DATA ANALYSIS AND KNOWLEDGE PRODUCTION

In this reporting period, USAID ERAT continued increasing PGs' ability in analyzing data to use in policy making. There are four areas which USAID ERAT works on:

- (1) Formulating the Regional Development Plan (*Rencana Pembangunan Daerah*, RPD). Based on the request of the PG, USAID ERAT supported the PG of **SS** to formulate the RPD – a transitional medium-term development plan until the new governor is elected in 2024. USAID ERAT collaborated with other USAID activities – MOMENTUM (maternal, neonatal, and child health – MNCH), MADANI (civil society strengthening), and IUWASH TANGGUH (water and sanitation) – as well as other development partners in supporting the PG. The support included a discussion to evaluate the achievements of the provincial long-term and medium-term development plans (*Rencana Pembangunan Jangka Panjang/Menengah Daerah*, RPJPD/RPJMD) and a thematic discussion on governance and human development, both held in Q1 of FY 2023. USAID ERAT and other development partners continue supporting the PG in drafting the RPD sections on governance and human development, and in consulting the draft RPD to the public, including CSOs, academics, media, and representatives of women, youth, children, and PWDs. USAID ERAT received a plaque of appreciation for its support to the participatory development planning process, which was presented directly by the Governor of SS to the Deputy Activity Director at the public consultation event in February 2023.
- (2) Implementing One Data Indonesia (*Satu Data Indonesia*, SDI). USAID ERAT supports the implementation of SDI, which is one GOI priority that can enhance the quality of the data for policy making quality and may have a positive impact to public access to information. In collaboration with BANGDA, USAID ERAT supported the PGs of **WK**, **Banten**, and **NS** to hold workshops on SDI in Q2 of FY 2023. Both workshops invited resource persons from BANGDA and the national SDI

Secretariat at BAPPENAS to outline the national priorities, approach, strategies, and action plans to accelerate SDI implementation on the ground. The PGs and respective LGs were facilitated to select priority themes as entry point(s) for SDI: poverty reduction in WK, education and health sectors in Banten, and stunting, extreme poverty, and education in NS. The WK workshop identified Kubu Raya as the most advanced in developing SDI among ERAT-supported districts, from which others can learn. In Banten, the first workshop also discussed plans to improve the PG's "Data Barn" (*Lumbung Data*), followed by the second workshop determining education data standards. Both are expected to allow analysis and utilization of the data for policy making. Participants of the NS workshop also agreed to institutionalize the SDI initiative through a better business process and mechanism, including reward and incentive instruments.

- (3) Mainstreaming (GESI) in development planning. USAID ERAT supports GESI mainstreaming in the development processes through various initiatives:
 - a. Promoting gender-responsive planning and budgeting (GRPB). In Q4 of FY 2023, USAID ERAT supported the PG of and LGs in **Banten** in strengthening their Gender Mainstreaming Focal Points in implementing GRPB, particularly in formulating gender-responsive budget in the government's FY 2024. The workshop introduced a new gender analysis tool that was being developed by the CG and strengthened the PG's *binwas* of the LGs. Following the workshop, USAID ERAT supported the PG to issue an Acting Regional Secretary Circular Letter No. 400.26/3313-DP3AKB/2023 on gender mainstreaming evaluation, which includes detailed evaluation criteria, including gender mainstreaming achievements and budgets to support it. In Q3, USAID ERAT supported the PG of **SS** to implement a development planning forum (*musyawarah perencanaan pembangunan, musrenbang*) specifically for women, children, and PWDs as a part of public consultations for government's annual work planning for FY 2024. This process identified various priority issues and proposals, including addressing the social, economic, political, and environmental needs of women of different age groups – adults, youths, and elderly; reducing inequality for PWDs through regulatory, institutions, and public services; and improving services for children on various aspects such as legal identity, children's participation in development planning, child marriage, reproductive health, and prevention of violence against children.
 - b. Promoting inclusive development for PWDs. In **NS**, USAID ERAT supported the PG to mainstream disability through a series of workshops held in Q3 and Q4 of FY 2023. The process started with mapping and identifying challenges and opportunities for PWDs to be involved in policy making and development planning. This was followed by the development of a subnational action plan for PWDs that includes government programs in addressing the needs of the PWDs, including their access to public services and affirmative actions to empower them. Based on the gaps of current programs, the action plan identified programs to be proposed in the FY 2024 annual work plan and budget.
 - c. Strengthening women's movement. USAID ERAT supported the PG of **EJ**, particularly the DP3A Office, for the holding of the EJ Women's Congress in June 2023 to mark Indonesia's National Family Day. At the event, which was opened by the Governor of East Java, USAID ERAT's Senior GESI Officer moderated a session focused on formulating the recommendations discussed at the congress, which included the need for data integration, increased GESI awareness, and improved services for victims of CEFM. The recommendations are expected to be incorporated by the PG and LGs in East Java in their policies and programs, which will be supported by USAID ERAT.
- (4) Improving the capacity of subnational governments in utilizing various development outcomes and budget data for multi-sectoral planning and budgeting. In collaboration with two other USAID Activities, IUWASH TANGGUH and MOMENTUM, USAID ERAT supported the PG of **NS** to hold a workshop in June 2023 to improve the capacity of subnational governments in utilizing various

development outcomes and budget data for multi-sectoral planning and budgeting. This workshop emphasized the importance of synchronizing data from different sources and collaboration between PG and LGs, and among subnational government offices. The workshop participants were facilitated to develop priority programs and multisectoral plans using the results of synchronized data on the above main issues, while having regard to budgetary constraints. USAID ERAT will continue to assist the five LGs it directly supports in NS to detail their programs and plans, and to incorporate them in government annual planning and budgeting processes.

3.2.3 ACTIVITY P.3: SUPPORT PGs TO FACILITATE PEER LEARNING AND REPLICATION OF INNOVATIONS

USAID ERAT continued supporting the PGs in strengthening the provincial innovation hubs to promote local innovations and good practices on local governance and public service delivery as well as their replication through directly implemented activities and three subcontractors: BITRA in NS, PATTIRO in Banten, and JPIP in EJ, WK, SS, and ENT. In FY 2023, USAID ERAT implemented several activities under Activity P.3:

- (1) Establishing and operationalizing provincial innovation hubs. Following the peer-to-peer learning workshop held in Manggarai Barat in September 2022, USAID ERAT supported four PGs – **NS**, **Banten**, **WK**, and **ENT** – to establish or operationalize their provincial innovation hubs that would lead in developing the enabling environment to promote and replicate innovations in local governance and public service delivery. USAID ERAT strengthened coordination and collaboration between two PG institutions responsible for managing innovations: the Organization Bureau and the Subnational Research and Development Board (*Badan Penelitian dan Pengembangan Daerah*, BALITBANGDA)/Subnational Development Planning, Research and Development Board (*Badan Perencanaan Pembangunan, Penelitian dan Pengembangan Daerah*, BAPPELITBANGDA). In NS, the PG was facilitated to formulate a draft *pergub* on the establishment of a provincial innovation hub in March 2023, although it has not been issued due to the PG’s internal reorganization and, hence, needs to be revised. To support the operation of the provincial innovation hubs, in September 2023 ENT’s PG was assisted to formulate a draft *Pergub* on Innovation Management, include development of Monitoring and Evaluation tools. The provincial legal bureau is reviewing the final draft before submitting it to the interim governor to be signed.
- (2) Developing online innovation platforms. USAID ERAT has been supporting three PGs, **WK**, **ENT**, and **Banten**, to develop online innovation platforms, through their Communication and Information (*Komunikasi dan Informasi*, KOMINFO) Offices in collaboration with the Organization Bureau and BALITBANGDA/ BAPPELITBANGDA. In general, innovation platforms include innovation repository, ideas, references, and innovation clinics, and can potentially be used for innovation competitions. In WK, the platform, named WK Innovation Network Hub (*Simpul Jaringan Inovasi Kalimantan Barat*, SARIVA KALBAR)⁶, was developed in the first half of FY 2023 and launched in May 2023. In ENT, adopting an online innovation platform developed by the PG of EJ, USAID ERAT supported the PG of NTT in developing its own platform named “*Lopo Inovasi Flobamarata*” (House of Innovations of Flores, Sumba, Timor, Alor, and Lembata) that was “soft launched” in August 2023 – including an online platform to allow online registration in the ENT innovation competition.⁷ Formal launching of this platform by the Acting Governor is planned for FY 2024. In Banten, the PG is developing an innovation platform named JARI (*Jaringan Inovasi* or Innovation Network) Banten and has been supported by USAID ERAT to learn from the PG of WK.

⁶ Can be accessed at <https://inovasi.kalbarprov.go.id/>.

⁷ Can be accessed at <https://lopoinovasiflobamarata.nttprov.go.id/>.

- (3) Implementing provincial innovation competition. The PG of **ENT** was facilitated by USAID ERAT to establish a provincial innovation incubator team in October 2022 that is responsible to nurture local innovations and to hold its first ever provincial innovation competition. The incubator team held workshops and provided TA to the PG and all LGs in ENT. In December 2022, the Governor of ENT awarded ten winners of innovations and ten winners of initiation of innovations (that have just been started in the past two years).
- (4) Mapping local needs and identifying existing relevant innovations. Starting in Q1 of FY 2023, through its subcontractors USAID ERAT facilitated **all six PGs** that it supports to map main development issues that can be addressed by replicating innovations and good practices initiated by other subnational governments. Initially the plan was to identify innovations developed within each province that can be learned by other LGs in the respective province. However, in some provinces such as NS, Banten, and ENT, limited innovations were identified within the provinces and, hence, the identification was expanded to relevant innovations from other ERAT-supported provinces.
- (5) Facilitating peer-to-peer learning. Based on the identified local development issues and relevant innovations and good practices, USAID ERAT and its subcontractors facilitated the ERAT-supported LGs within the **six ERAT-supported provinces** to learn from their peers as summarized in Table 10 below.

Table 10: Summary of Peer-to-Peer Learning Workshops in FY 2023

| Province | Place and Dates | Innovations/Good Practices Learned |
|----------|----------------------------------|---|
| NS | Kota Medan, July 18, 2023 | Reducing stunting from LG of Lumajang (EJ) and LG of Aceh Barat (Aceh) |
| Banten | Kota Serang, May 30-31, 2023 | Improving MNCH services and nutritional status from Kota Tangerang and Lebak Reducing out-of-school children from Pekalongan (Central Java) |
| WK | Kota Pontianak, Oct 25-26, 2022 | Reducing stunting from LGs of Kota Pontianak and Sintang (WK), PG of East Kalimantan, and LG of Kota Samarinda (East Kalimantan) |
| WK | Kota Pontianak, June 13-14, 2023 | Reducing poverty from PG of Central Java, LGs of Trenggalek and Banyuwangi (EJ), and LGs of Pekalongan and Sragen (Central Java) |
| SS | Kota Makassar, June 6-7, 2023 | Improving locally generated revenues from PGs of SS and EJ, and LGs of Kota Mojokerto (EJ), Kota Makassar (SS) Reducing stunting prevalence from LGs of Badung (Bali), Banggai (Central Sulawesi), and Barru and Enrekang (SS) |
| ENT | Kota Kupang, Dec 14-15, 2022 | Reducing poverty from PG of East Java and LGs of Trenggalek and Banyuwangi (EJ) and Pekalongan (Central Java) |



Picture 8. USAID ERAT facilitated peer-to-peer learning from Kota Cilegon Health Office to Kota Tangerang Health Office to learn more about their innovation in improving children nutrition, August 8, 2023.

- (6) Supporting improvement of and replicating innovations. USAID ERAT also supports the **six PGs** to facilitate the LGs in improving their innovations further, including in sustaining and scaling them up, and replicating identified innovations that are relevant in addressing their development issues. The PGs and LGs were also supported to further enhance their innovations, such as those identified in the provincial competition in ENT and provincial innovation repository in SS, to be submitted to national-level innovation competitions, KIPP, and IGA. In Banten, the ERAT-supported LGs participated in the peer-to-peer learning workshop in May 2023 were facilitated to learn further

from their peer mentors to adapt and replicate the existing innovations, which led to six newly developed innovations. In EJ, in addition to two provincial-level trainings to improve the innovation

enabling environment, the LGs of Sidoarjo and Sumenep were directly coached and facilitated to learn from the more developed LG of Banyuwangi and developed their own innovations.

3.2.4 ACTIVITY P.4: IMPROVE ACCESS TO INFORMATION AND PUBLIC PARTICIPATION

Improving access to information and public participation is a basic governance aspect that has not been widely proposed by the PGs and LGs to be supported by USAID ERAT. After establishing working relationships with PUSPEN in Q1 of FY 2023, USAID ERAT supported them to host a workshop on improving access to information and complaint handling mechanisms in Surabaya in February 2023. PUSPEN also engaged YANLIK of KEMENPAN-RB, the Ministry of KOMINFO, the Ombudsman, Central Information Commission, and relevant CSOs in the implementation of the workshop, in which by all six PGs and 30 LGs supported by the Activity participated. The workshop discussed challenges and opportunities and developed detailed work plans in improving access to information and complaint handling mechanisms. The workshop has successfully encouraged ERAT-supported PGs and LGs to work intensively and collaboratively with PUSPEN and the USAID ERAT Team in promoting these two initiatives.



Picture 9. USAID ERAT collaborating with local radio and the LG of Barru to promote the use of SP4N-LAPORI, September 20, 2023

USAID ERAT subcontracts PATTIRO to promote improvement of complaint handling mechanisms. This started by conducting a rapid assessment on its implementation in five provinces and 12 districts that indicated their interests in the co-design process in FY 2022. A similar rapid assessment was undertaken by the individual consultant to assess access to information implementation in the same locations. The results of the assessments were reported to USAID at the end of the FY.

At the provincial level, USAID ERAT supported the PGs to hold various workshops to support them in improving access to information and complaint handling management:

- Access to information. USAID ERAT facilitated provincial workshops in **ENT** in April, May, and July 2023, in **EJ** in April and July 2023, in **Banten** in June and August 2023. The initial workshops are typically attended by the PG and LGs within each province. The purpose of the initial workshops was to assess and help improve the level of institutional compliance of the PGs and ERAT-supported LGs with the requirements of Law No. 14/2008 on Transparency of Public Information, including on the development and publication of a public-information list and exempted information list, development and utilization of standard operating procedures (SOPs) for information disclosure, improving the capacity of Information and Documentation Officers (*Pejabat Pengelola Informasi dan Dokumentasi*, PPID), and/or improving access to information through websites. In between workshops, USAID ERAT provided TA to improve the institutional arrangements, develop the capacity of the PPIDs, and expand the coverage of public information provided.

For example, the PG and LGs in ENT and EJ were facilitated to develop public information lists, including the list of exempted information. The last workshop in ENT held in July 2023 specifically discuss the M&E tool to measure the performance of the PPIDs. In EJ, a workshop also discussed how the provision of public information by the PPIDs can be integrated with the East Java – Open Data System, which was finalized in September 2023 and will be consulted with the OPDs and LGs in Q1 of FY 2024. In Banten, the workshop also discussed the PG's *binwas* function to the LGs, the business process of information documentation and services between main and supporting PPIDs, and public information provision through websites and social media. In addition to PUSPEN and external experts,

USAID ERAT also engaged Central or Provincial Information Commissions as resource persons in some of the workshops.

- Complaint handling management. USAID ERAT supported the PG of **EJ** to hold a workshop in April 2023 to analyze public complaints received through the National Public Service Complaints System (*Sistem Penanganan Pengaduan Pelayanan Publik Nasional-Layanan Aspirasi dan Pengaduan Online Rakyat, SP4N-LAPOR!*). The workshop discussed alternative solutions to the complaints raised – particularly those that are most frequently raised – so as to help improve policies and public services in each government office. USAID ERAT will continue to support the PG’s Communication and Information Office (*Komunikasi dan Informasi, KOMINFO*), which is responsible for the operation of SP4N-LAPOR! at the provincial level, to monitor and analyze complaints and formulate policy recommendations for the PG and five ERAT-supported LGs so that they can improve service delivery.

3.2.5 ACTIVITY P.5: PROMOTE PRIVATE SECTOR ENGAGEMENT IN PUBLIC SERVICE DELIVERY

USAID ERAT promotes private sector engagement (PSE) in improving the quality of public service delivery. The main initiative under this activity is a competition and support to social enterprises to improve the quality of public services, titled WINNER (*Kewirausahaan Sosial untuk Negeri* or Social Entrepreneurship for the Nation), which has been implemented by USAID ERAT’s subcontractor, ANGIN, in collaboration with YANLIK of KEMENPAN-RB. WINNER is implemented in two batches. The first batch covers the provinces of **Banten** and **ENT**, which started with the social entrepreneurship competitions in Q2 of FY 2023. The second batch includes the provinces of **NS, EJ, WK, and SS** with the competitions started in Q3 of FY 2023. The activities include the following phases:

- (1) Preparation. Following the kick-off meeting with YANLIK in October 2022, USAID ERAT engaged with the ministry in finalizing the selection criteria and processes for the competition. During this process, YANLIK requested issuance of a ministerial decree to legalize the guidance for the WINNER competition. Such legalization can potentially sustain the initiatives beyond the life of USAID ERAT, although it delays the competition implementation. With support from the Activity, KEMENPAN-RB finally issued a Ministerial Decree (No. 139/2023) regarding the implementation of WINNER in promoting the development of public service innovations in February 2023. USAID ERAT also prepared a web landing page design and visual social media identity for the WINNER competition to increase its visibility to engage with the private sector. The design was approved by USAID on December 13, 2022.
- (2) Business Landscaping and Issues Clustering. In collaboration with YANLIK, ANGIN conducted secondary data analysis and series of consultations with the PG, LGs, the private sector and other stakeholders to confirm priority development issues and the landscape of businesses in each province. For the first batch of provinces, this activity was implemented in Q1 of FY 2023, while for the second batch it was implemented in April-May 2023.

Table 11: Results of Issue Clustering in USAID ERAT-supported Provinces

| NS | Banten | EJ |
|---|---|---|
| <ul style="list-style-type: none"> • Poverty • Health • Stunting | <ul style="list-style-type: none"> • Health • Access and quality of education • Waste management • Clean water and sanitation • MNCH • CEFM | <ul style="list-style-type: none"> • Poverty • Access to and quality of education • Stunting • MNCH • CEFM |

| WK | SS | NTT |
|---|---|--|
| <ul style="list-style-type: none"> • Poverty • Access to and quality of education • Stunting • MNCH • CEFM | <ul style="list-style-type: none"> • Poverty • Health • Access to and quality of education • Stunting • CEFM | <ul style="list-style-type: none"> • Poverty • Access and quality of education • Waste management • Clean water and sanitation • Stunting |

- (3) **WiNNER competitions.** The invitation to participate for the WiNNER competition was announced through social media accounts of USAID, KEMENPAN-RB, USAID ERAT, and ANGIN and was also covered by several social media accounts. The invitation was opened in February 2023 for the first batch of provinces and in May-June 2023 for the second batch. In total, 466 applications were received for the six provinces. The ANGIN team conducted initial evaluation through three steps: (1) administrative evaluation to select only applicants that have a legal identity; (2) short-listing to verify whether the solutions offered by the applications address the priority issues identified in each province; and (3) selection of semi-finalists based on credential and capacity evaluation to select candidates with experience in collaborating with subnational governments and have passed the MVP (minimum viable product) stage – they have at least a ready prototype even though it has not yet been launched.

Table 12: Summary of WiNNER competition selection results

| | NS | Banten | EJ | WK | SS | ENT |
|--|----|--------|----|----|----|-----|
| • Total no. of applicants | 40 | 141 | 77 | 42 | 69 | 97 |
| • No. of applicants passing administrative requirement of having legal basis | 30 | 75 | 64 | 31 | 51 | 38 |
| • No. of short-listed applicants | 15 | 20 | 27 | 17 | 17 | 20 |
| • No. of semi-finalists for in-depth curation | 10 | 10 | 10 | 10 | 10 | 10 |

To select the three “finalists” of WiNNER competitions in the six provinces, multi-stakeholder panel teams were established, engaging representatives of YANLIK, PGs, USAID ERAT and ANGIN teams. The teams independently evaluated the semi-finalist applications, followed by in-depth curation whereby the applicants presented their potential solutions to the public service issues. The multi-stakeholder panel teams then selected three finalists in each province. The in-depth curations for the first and second batches of provinces were held in March and July 2023, respectively.

There were 18 social enterprises selected as finalists for WiNNER. However, one social enterprise from South Sulawesi province chose to withdraw from WiNNER for several reasons, including different expectations regarding the awards they would receive in WiNNER. They expected to receive the grant immediately, while WiNNER still had an incubation period that all finalists were required to follow. Consequently, 17 social enterprises completed the incubation period and reached the end of the second batch of implementation.

Table 13: Summary of WiNNER competition finalists

| NS | Banten | EJ |
|--|--|--|
| <ul style="list-style-type: none"> • <u>BerikanProtein</u>: promote extraction of low-economy fishes to increase nutritional status of the communities. • <u>Kemedis</u>: develop electronic medical records that can improve the quality of frontline health service provision. | <ul style="list-style-type: none"> • <u>Puffer Pure Water</u>: provide wastewater treatment to purify water through purchase or rental of equipment. • <u>Rakamin Akademi</u>: virtual apprenticeship platform to create apprentice simulations that are | <ul style="list-style-type: none"> • <u>Paktukang</u>: providing training and certifying construction and furniture workers, as well as access to finance and markets that can reduce poverty. • <u>BeraniTumbuh</u>: online platform to develop the capacity of |

| <ul style="list-style-type: none"> • <u>EurekaXpert</u>: provide training and certify digital and language skills tailored to industry needs. | <ul style="list-style-type: none"> tailored to companies' recruitment standards. • <u>KlinikGo</u>: management system platform for health clinics, including for booking, customer data management, inventory, financial management, and marketing. | <ul style="list-style-type: none"> students and teachers based on job market. • <u>Fammi</u>: online platform for parenting and counseling to improve children's growth and development |
|---|---|---|
| WK | SS ⁸ | ENT |
| <ul style="list-style-type: none"> • <u>Nyalanesia (Nyala Masa Depan Indonesia)</u>: online platform to improve literacy – publish books, provide training, obtain competency certificates, etc. • <u>WeCare.id</u>: online platform for fundraising for the poor and improving their knowledge about nutrition and health services. • <u>Betukang.id</u>: online platform to improve the capacity of handyperson job seekers and link them with the market. | <ul style="list-style-type: none"> • <u>RappolIndonesia</u>: create employment opportunities, particularly for women in coastal areas, in creative industry. • <u>Skolla EdTech</u>: online platform for learning using metaverse technology, augmented and virtual reality to improve critical thinking and analytical skills. | <ul style="list-style-type: none"> • <u>APPSKEP (Aplikasi Keperawatan or Nursing Apps) Indonesia</u>: Digital online platform to increase skills and competence of nurses and midwives and connect them with the customers. • <u>Alterra Academy</u>: online learning platform to develop the capacity of individuals to meet the needs of industries and to support career development. • <u>Kole Project</u>: waste collection services and consultation, training, and educational programs to promote behavior change in waste management. |

- (4) Incubation. Based on the results of the WiNNER competitions, ANGIN supported the finalists to improve their capacity in engaging with the subnational governments and other private companies in improving public services. This was followed by engaging them with respective subnational governments and local private sector operators through co-creation and business matching processes. The incubation phase for the first batch of provinces was started in Q3 of FY 2023, while for the second batch it was started in May 2023. This process has yielded several agreements with the subnational governments or other stakeholders as summarized in the following table. ANGIN will continue implementing the incubation process for the finalists to expand their collaboration with subnational governments and/or other stakeholders until the WiNNER awarding night.



Picture 10. One of WiNNER's finalists from West Kalimantan presented his innovation to the related stakeholders during the business matching event, September 5, 2023.

Table 14: Agreements between WiNNER Competition Finalists in ENT, NS, WK, SS, and Local Stakeholders

| WiNNER Finalist | Partner(s) and Solutions Offered |
|-------------------|---|
| APPSKEP Indonesia | With Mamami Hospital (Kupang, ENT), APPSKEP agrees to provide a digital online platform for nurses and other healthcare professionals of the hospital to enhance their skills and competencies for the purpose of obtaining healthcare worker registration certificates (<i>surat tanda registrasi</i> , STR), as required by GOI. |
| Alterra Academy | With Universitas Muhammadiyah Kupang and Secondary Vocational School (Sekolah Menengah Kejuruan, SMK) 5 Kupang, Alterra Academy provides an online learning platform for the students and |

⁸ One WiNNER finalist for SS province withdrew its application.

| WiNNER Finalist | Partner(s) and Solutions Offered |
|-----------------|--|
| | teachers to enhance their soft and hard skills related to application development and office administration. The engagement with the university supports the “Independent Campus” (<i>Kampus Merdeka</i>) initiative promoted by GOI. |
| Kemedis | With the Indonesian Dentist Association (<i>Persatuan Dokter Gigi Indonesia</i> , PDGI) and the Indonesian Doctor Association (<i>Ikatan Dokter Indonesia</i> , IDI) of Kota Medan (NS), Kemedis agreed to support the implementation of electronic medical record (EMR) systems at ten dental clinics and 40 general clinics. This would improve the quality of health service provision and promote compliance with instruction of the Ministry of Health. |
| Nyalanesia | With the Public Library Bahagia Mendawai of Kota Pontianak (WK), Nyalanesia agreed to collaborate in developing teacher capacity and competency by providing access to reading and literacy materials that would support the national school literacy development program. |
| Betukang.id | With the Offices of Employment and Transmigration of the LGs of Sambas, Sintang, and Kubu Raya (all in WK), Betukang.id agreed to provide training and access to job market for handypersons, which is expected to increase employment to reduce poverty. |
| Skolla EdTech | With the Office of Education of Kota Makassar (SS), Skolla EdTech agreed to provide an alternative learning platform with virtual labs and interactive classes to implement metaverse-based education in elementary and junior high schools in Kota Makassar, including to facilitate students to map their learning style and intelligent potentials. |

- (5) Awarding event. All finalists of WiNNER will be facilitated to present their innovative solutions on public service delivery to the multi-stakeholder panel team that will select two of them to receive small grants provided by ANGIN to support the implementation of the project and to be awarded by KEMENPAN-RB. The event will also be used to facilitate networking of the finalists with other public and private sector entities, including potential investors, that are expected to develop the social entrepreneurs further. The event will be held in Q1 of FY 2024.

In addition to WiNNER, USAID ERAT also directly implemented two initiatives in promoting PSE at the provincial level:

- (1) Link and match between vocational high schools (*sekolah menengah kejuruan*, SMK) and industries. USAID ERAT held workshops in Kota Serang (**Banten**) in Q1 and Q4 and in Kota Pontianak (**WK**) in Q4 of FY 2023 to discuss the current state of the collaboration and to explore potential improvements. In both workshops, USAID ERAT facilitated various OPDs of the PGs, including Employment Office, Industry and Trade Office, and BAPPEDA, representatives of SMKs, local private sector companies, and other stakeholders to discuss the progress, challenges, and opportunities in promoting the link and match. In general, there were several agreements between the SMKs and private companies, but these have been poorly implemented, with limited involvement of the subnational governments. Both workshops reached agreement to facilitate further discussions among the PGs, private companies, and SMKs to explore the opportunity to enhance the link and match initiative, particularly in priority sectors for each province: manufacturing industry and digital economy in Banten and plantation in WK. The workshop in WK has identified more concrete collaboration opportunities, including to align curriculum, create opportunities for internships for teachers and students and jobs for SMK graduates, improve soft skills for students, and/or utilize companies’ facilities. Two private companies, PT Cargill Tropical Palm Oil and Hotel Mercure, are committed to engage with SMKs in Kubu Raya and Ketapang to develop these ideas further. In Ketapang, another development partner operating in the regency, Save the Children, will also engage in facilitating this partnership.
- (2) Potential PSE in reducing stunting and poverty and improving MNCH and water and sanitation services. In collaboration with USAID IUWASH TANGGUH (water and sanitation) and USAID MOMENTUM (MNCH), USAID ERAT supported the PG of **NS** in holding a joint workshop on PSE to address development issues in NS in Kota Medan in June 2023. The workshop facilitated the PG,

led by the provincial BAPPELITBANGDA, to engage with around 30 companies working in various sectors, including plantations, banking, and consumer products, to explore the possibility of their collaborating with government to help reduce stunting and extreme poverty, improve MNCH, and/or enhance water and sanitation services. The provincial BAPPELITBANGDA will continue engaging with the private sector to build on the initial expressions of interest that were voiced at the workshop.

3.2.6 ACTIVITY P.6: IMPROVE PG FISCAL TRANSFERS TO REDUCE DISPARITIES AND/OR CREATE INCENTIVES FOR THE LGs

In the provincial Local Governance and Public Service Assessments, USAID ERAT identified that PG fiscal transfers to districts, through the provincial financial assistance (*bantuan keuangan* or *bankeu*), can potentially contribute to reducing inter-district disparity and/or create incentives for good performing LGs. Based on the co-design process, three provinces were prioritized based on the PGs' interest in reforming their *bankeu*: **NS**, **Banten**, and **ENT**. USAID ERAT mobilized two individual consultants to help the Team to conduct a more detailed assessments on the existing practices of the provincial *bankeu* and to identify opportunities for *bankeu* reform starting in FY 2022. In FY 2023, the assessments in the three other provinces, **EJ**, **WK**, and **SS**, were conducted and the results of the assessments were discussed with all six PGs supported by USAID ERAT. The progress of USAID ERAT's support for *bankeu* reform in the first batch of PGs was reported to USAID as a fee-based deliverable on June 30, 2023.

In general, the provincial *bankeu* reform recommended by USAID ERAT promotes adoption of transparent formulas to allocate general financial assistance (*bantuan keuangan umum*, BKU) based on the development needs of each district to reduce disparity and specific financial assistance (*bantuan keuangan khusus*, BKK) to provide fiscal incentives to the LGs based on their performance ("Performance-based Incentive BKK"). In addition, the BKK can also be used for increasing the fiscal capacity of the LGs to implement the PG's priorities ("Thematic BKK") and for promoting inter-regional cooperation. The indicators used for the BKU and BKK can be developed based on the conditions and priorities of each province. The USAID ERAT Team and consultants facilitated the six PGs in discussing the potentials of *bankeu* reform based on the results of the assessments.

Among the six USAID ERAT provinces, **ENT** is the most progressive in adopting the provincial *bankeu* reform. Within six months from the introduction of the concept and results of the assessment in January 2023, in June 2023 the ENT Governor Regulation (*Peraturan Gubernur, Pergub*) No. 36/2023 on Guidance of *Bankeu* Implementation was officially issued. The *bankeu* reform concept includes BKU, BKK, and regional cooperation. The indicators for allocating BKU to reduce inter-district disparity are fiscal capacity, economic growth, per capita Regional Gross Domestic Product, poverty rate, unemployment rate, HDI, and Gender Development Index (GDI). The BKK includes performance-based fiscal incentive and thematic subcomponents and will be allocated based on eligibility and performance criteria, including public financial management, support for provincial priority issues (e.g., stunting and extreme poverty), general governance (e.g., innovation and e-governance), and sustainable development performance. The *pergub* also includes the institutional arrangement and M&E of *bankeu* implementation. Such timely issuance and full adoption of USAID ERAT recommendations was driven by a few officials of the Regional Financial and Asset Management Board (*Badan Pengelolaan Keuangan dan Aset Daerah*, BPKAD) and BAPPELITBANGDA who have strong interests in having transparent provincial *bankeu* to reduce political interference in the allocation. The PG established a working team that worked intensively with direct support from the provincial USAID ERAT Team and remote TA from Jakarta. Although the legal basis for the transparent *bankeu* has been issued, its implementation in the government's FY 2024 may be restrained by various factors. Internally, the PG's fiscal capacity is limited and pressured by the needs to pay back its loans. Externally, the CG may issue policies that require PGs to prioritize other programs such as financing subnational elections, reducing the impacts of El Niño, and controlling inflation.

The prospect of adoption of the provincial *bankeu* reform concept promoted by USAID ERAT is also high in Banten and SS. Both PGs have prepared draft *pergubs* for *bankeu* reforms, although the coverage is different. In **Banten**, the draft *pergub* includes concept and indicators of BKU to reduce interdistrict disparity, similar to ENT's *pergub*. The Incentive BKK in Banten, however, aims to create fiscal incentives for good LG performers on stunting reduction, births attended by health professionals, 13-to-15-year-old school enrollment rate, access to proper sanitation, green open space, and numbers of innovations. In **SS**, the PG adopted the performance-based fiscal incentive BKK, particularly as an instrument to incentivize LGs to contribute to achieving provincial performance targets, such as improvements in SAKIP and HDI. The PG opted to focus on the BKK since it would directly contribute to the implementation of the PG's priorities rather than BKU that may be used by the receiving LGs for other priorities. In the last quarter of FY 2023, this concept has been transformed into a draft *pergub* to revise the existing *Pergub* No. 2/2022 on BKK. The draft *pergub* was being reviewed by the PG's Legal Bureau and will be consulted with the Acting Governor of SS who has just been appointed in September 2023.

In **WK**, the PG is interested to specifically utilize BKK to promote increasing average years of schooling, which would contribute to increasing the HDI (see **section 3.2.1**). BKK will be used to transfer funds to LGs in order to expand the coverage of high school equivalency certification for adults with low levels of schooling through the provision of support for community learning centers (*pusat kegiatan belajar masyarakat*, PKBM). In the last quarter of FY 2023, a multisectoral team to develop technical guidelines of the thematic BKK for high school equivalency certification was established. USAID ERAT will continue providing TA to the team to develop the guidelines and prepare a legal basis for the implementation in the next FY.

In the other two provinces, the advocacy for *bankeu* reform was less successful. In **EJ**, USAID ERAT presented the results of the assessment to the PG in June 2023. Although the PG did not have any objection to the assessment results, they informed the USAID ERAT Team that they were drafting a new *pergub* on *bankeu* and did not invite USAID ERAT to support them on this initiative. A recent corruption case on the implementation of BKK in EJ may drive this position.⁹ In **NS**, USAID ERAT advocated for provincial *bankeu* reform in the first half of FY 2023, including through collaboration with USAID MOMENTUM and USAID IUWASH TANGGUH in developing the reform concept. Although technical-level staff were interested in adopting the concept, the Head of BPAKD and the Governor were reluctant to accept the concept. In addition to the budget constraints due to the 2024 local elections and the plan for hosting the 2024 National Sport Week (*Pekan Olahraga Nasional*, PON), potential tension with the DPRD, which has an interest in keeping the ad-hoc nature of *bankeu* allocation, were identified as the reasons. Based on these issues, USAID ERAT has stopped supporting these two PGs in promoting *bankeu* reform.

3.3 DISTRICT LEVEL

3.3.1 ACTIVITY D.1: IMPROVE POLICY FORMULATION AND HARMONIZATION

USAID ERAT continued supporting the LGs in formulating the policy relevant to the priority issues in the respective localities identified through the FY 2023 work planning workshops as well as in harmonizing local with CG policies and/or priority programs. In FY 2023, USAID ERAT has implemented a number of activities to facilitate the LGs to formulate policies/action plans to address various sectoral development challenges, as follows:

⁹ In May 2023, the former Head of the Provincial BAPPEDA was sentenced to seven years' imprisonment in May 2023 after being found guilty of accepting a bribe from a LG to influence BKK allocations for infrastructure development. See: <https://www.kompas.id/baca/nusantara/2023/05/24/korupsi-rp-105-miliar-mantan-kepala-bappeda-jatim-dihukum-tujuh-tahun-penjara>.

(1) Improving access to education. In general, USAID ERAT's support to the LGs focused on increasing years of schooling, which will contribute to HDI attainment, and promoting inclusive education systems. This support will be continued in FY 2024.

- *Increasing years of schooling* – This initiative is implemented in **Lebak, Kota Serang, Kubu Raya, Melawi, Ketapang, Kota Makassar**, and **Luwu Utara**. The main strategy is to improve surveillance and data management of out-of-school children (*anak tidak sekolah*, ATS) in Kota Serang, adults with low educational attainment (*dewasa tidak sekolah*, DTS), and students vulnerable to dropping out of school (*anak rentan putus sekolah*, ARPS). USAID ERAT supports the LGs in overlaying individual-level data in the Education Master Data (*Data Pokok Pendidikan*, DAPODIK) collated by the Ministry of Education and Culture, a database of the Ministry of Religious Affairs for Islamic schools, DTKS of the Ministry of Social Affairs, and Population and Civil Registration (*Kependudukan dan Catatan Sipil*, DUKCAPIL) data curated by MOHA. Based on improved target group data, the LGs are supported to develop or enhance programs and budgets customized for each of the different target group categories above as well as based on the identified reasons for their vulnerability (e.g., poor or non-poor). The LGs are also supported to develop SOP and/or establish or revitalize teams to promote increasing years of schooling, USAID ERAT also supports development/replication of innovations and local movements such as “*Geura Sakola*” (Let’s Go to School) in Lebak, *Aje Kendor Sekolah/AKS* (“Keep Schooling Spirit High”), *Gerakan Ayo Sekolah/GAS* (Let’s Go to School) in Ketapang, and *Sikolaki* (*Saya Ingin Sekolah Karena Ilmu* – “I want to go to school to gain knowledge”) in Kota Makassar.

In Kota Serang, USAID ERAT's support to the LG started delivering concrete results. In July 2023 the LG, directly led by the mayor, celebrated the return of 133 ATS to restart schooling in academic year 2024/2025. They received support from the National Zakat Agency (*Badan Amil Zakat Nasional*, BAZNAS) and West Java and Banten Bank (*Bank Jabar-Banten*, BJB) to enable them returning to school.

- *Promoting inclusive education* – Specifically in **Kota Tangerang**, USAID supported the LG officials and various education stakeholders to develop their understanding of inclusive education and to formulate strategy to improve it. In August 2023, in collaboration with USAID MADANI, a workshop was held to facilitate development of a guideline for inclusive education in Kota Tangerang. Following the workshop, school supervisors will take the lead in testing and finalizing the monitoring tools discussed during the sessions. These tools will be implemented in 13 junior high schools located in Kota Tangerang as part of the follow-up process.

(2) Expanding the coverage of the National Health Insurance (*Jaminan Kesehatan Nasional*, JKN). USAID ERAT has been supporting the LGs of **Mandailing Natal** and **Barru** in expanding the coverage of JKN. Similar to the access to education improvement, the support was started by improving the LGs' understanding of the individual-level data of JKN coverage. USAID ERAT supported overlaying of various databases, including database of the Social Security Administration Agency for Health (*Badan Penyelenggara Jaminan Sosial*, BPJS Kesehatan), DTKS, P3KE, and DUKCAPIL data. The data synchronization aims to identify individuals receiving JKN premium subsidies (*penerima bantuan iuran*, PBI) who are not eligible (“inclusion errors”). Their exclusion from PBI-JKN would allow reallocation of CG's and LGs' budgets to the poor who have not been covered. The synchronization is also expected to identify socio-economic situations of the individuals who are not covered by JKN – whether they are poor or not, employed in the formal sector or not. Based on the results of the data synchronization, the LGs are supported to develop specific programs based on different situations of the individuals without health insurance – for poor individuals by allocating APBDs to complement the CG's PBI-JKN and/or inviting philanthropic organization such as BAZNAS or corporate social responsibility (CSR) to cover their premiums; for non-poor and those fully employed in the formal sector by enforcing their employers to cover their premiums; and for non-poor, but unemployed,

underemployed, or working in the informal sector by mobilizing BAZNAS or CSR to cover their premiums. The government is not allowed to subsidize non-poor individuals.

The progress of data synchronization in **Mandailing Natal** was more advanced. With support from USAID ERAT, the LG was able to identify 83,176 ineligible PBI-JKN recipients, 31,128 poor individuals without health insurance (exclusion error), and 93,263 non-poor individuals without health insurance. The LG has started increasing the allocation for PBI-JKN from IDR 13 billion FY2022 to IDR 17 billion in FY 2023 and has estimated a total amount of IDR 46 billion would be needed to expand the PBI-JKN. The LG has also started discussions with BAZNAS to potentially contribute to cover the JKN premiums. In **Barru**, the data synchronization is more challenging due to the lack of access to DUKCAPIL data. Hence, the LG conducted its own village-level survey that has covered 17 of the 55 villages/wards in the district. Although the survey did not cover the entire population in the district, this survey of a sample of villages may represent the district's situation. It identified that about 78% of the population has been covered by the JKN one way or another; however, about 7% those covered by JKN are not active, and that about 15% of the population are not covered by JKN at all. By the end of this FY, the LG was supported to overlay the data with the P3KE database to identify non-insured poor who can be subsidized through its APBD. However, the process of engaging local private companies and BAZNAS in Barru is more advanced. The companies expressed their commitment to cover the premiums of their employees and BAZNAS is also committed to cover the premiums of others. Local BPJS Kesehatan data shows that the numbers of individuals covered by JKN through their employers in September 2023 increased by 96 individuals (4%) compared with the previous year.

- (3) Improving MNCH and tuberculosis (TB) elimination services. In FY 2023, USAID ERAT supports three LGs in improving the MNCH services and one LG in eliminating TB. In **Sambas** and **Kubu Raya**, USAID ERAT facilitated the LGs and local stakeholders to identify the root causes of high maternal and infant mortality rates in the districts and potential solutions to the issues in Q1 and Q2. The LGs were also facilitated to analyze the planning and budgeting processes to accelerate improvement of MNCH services, including by collaborating with the villages, as well as in formulating action plans to improve the services and establishing working teams to implement the plans. In **Kota Serang**, USAID ERAT collaborated with USAID MOMENTUM in developing action plans for improving MNCH services and, subsequently, formulating a mayoral regulation on MNCH and facilitating a public consultation on the draft regulation.

USAID ERAT also supported the LG of **Kota Medan** in eliminating TB by engaging various stakeholders through workshops and agreeing on new interventions, including enhancing TB incident reporting compliance through mayoral regulations. However, this initiative was terminated based on the recommendation of the USAID Health team in one of the coordination meetings (see **section 2.1.9** above)

- (4) Improving access to legal identity services to access health services. One issue in accessing health services, including JKN coverage and social assistance for the poor to reduce stunting, is limited access to legal identity documents that are required to access the services. In **Sumenep**, the issue is for the newborn babies to have legal identity documents (birth certificate, single identification number, family card) that makes them eligible for health services. USAID ERAT facilitated the LG to develop a web-based application named SIAP LAHIR (Application for Legal Identity for Newborn Babies) that would allow parents of newborn babies to obtain free legal identity documents within seven days after labor.¹⁰ In **Gowa**, the LG was supported to formulate, conduct public consultation, and finalize a regent regulation (*peraturan bupati* or *perbup*) to expedite legal identity service coverage, especially for

¹⁰ The local culture is that parents only name their babies after 40 days. The LG has been encouraging parents to prepare the baby names (for boy and girl) prior to the labor so that *puskesmas* can immediately coordinate with other LG offices to immediately prepare the legal identity.

marginalized communities such as those in remote areas, the impoverished, women, and people with disabilities in Q1 of FY 2023. The standard operating procedure that will become the technical policy of the *perbup* was issued in May 2023 (No. 800/232/DISDUKCAPIL) and includes a provision that village apparatus will record members of the population who need legal identity services. They will inform the DUKCAPIL Office, which will go from village to village to provide a transparent and accountable process in updating and using legal data for better public services.

- (5) Improving water supply services. Based on the requests of the LGs, USAID ERAT supported the LGs of **Samosir** and **Nias**. An STTA was mobilized in Q1 of FY 2023 to assess the water supply service situation and identify potential support of USAID ERAT. He conducted secondary data analysis, discussions and a series of interviews in the two districts. The conclusion of the assessment is that the districts need significant investment to improve their water supply systems, technical advice and sectoral interventions to institutionally support them in establishing their own local water supply companies, and/or community-level interventions in improving village-level water supply provision. Since none of these are within the mandate USAID ERAT, a series of discussions were held with USAID IUWASH TANGGUH to potentially support the two districts that are, unfortunately, not directly covered by the activity.

3.3.2 ACTIVITY D.2: PROMOTE COLLABORATIVE GOVERNANCE TO IMPROVE PUBLIC SERVICE PROVISION

In FY 2023, USAID ERAT continued supporting collaborative governance to address priority development and public service issues faced by the LGs, including:

- (1) LG-village collaboration. USAID ERAT continued supporting the LGs to promote collaboration with villages in addressing various development issues. Stunting reduction has been the most popular issue to be addressed by collaborating with villages. With support from USAID ERAT, four local-level regulations have been issued in **Nias**, **Karo**, and **Lamongan** that promote village co-financing in reducing stunting (see **Table 15**). The *perbup* is a guidance for village apparatus to plan, budget, implement, monitor, evaluate and report activities that will contribute to stunting reduction and includes the list of village-level activities. In addition to issuing a *perbup* on stunting reduction in general in Q1 of FY 2023, the LG also issued an instruction letter promoting exclusive breastfeeding, including through the villages, which is also essential for stunting reduction in Q4 of FY 2023. In addition to these districts, USAID ERAT also supported activities promoting LG-village collaboration in stunting reduction in **Samosir** and **Pandeglang**, particularly to share tasks and responsibilities in implementing the “eight convergence actions” promoted by the CG.

Table 15: List of Local-level Regulations Issued to Promote LG-Village Collaboration

| No. | District | Regulation | Date |
|-----|------------|--|--------------|
| 1 | Nias | <i>Perbup</i> No. 30/2022 on stunting eradication | Nov 1, 2022 |
| 2 | Luwu Utara | <i>Perbup</i> No. 52/2022 on village fund allocation and local revenues for village governments | Dec 29, 2022 |
| 3 | Lamongan | <i>Perbup</i> No. 57/2022 on stunting eradication | Dec 30, 2022 |
| 4 | Karo | Regent Circular Letter No. 412.2/0582/DPMD/2023 on village fund utilization for stunting reduction | Mar 7, 2023 |
| 5 | Nias | Regent Instruction Letter No. 1/2023 on exclusive breastfeeding initiative | Sep 27, 2023 |



Picture 11 The Regent of Sumenep signed his commitment to reduce CEFM through SADEL CEPAK, August 6, 2023.

USAID ERAT also supported the LG of **Luwu Utara** in issuing a *perbup* on village fund allocations (*alokasi dana desa*, ADD) that promotes LG-village collaboration in achieving the sustainable development goals (SDGs) and includes performance-based fiscal incentives for good-performing villages. USAID ERAT also supported the LG of **Sambas** in improving the MNCH services through collaboration with villages, including through provision of fiscal-based incentives. These two initiatives are further discussed in **section 3.3.6** below. Another LG-village collaboration is developed in **Lamongan, Blitar, and Sumenep**, through an innovation named SADEL CEPAK (*Desa*

Model Cegah Perkawinan Anak – Model Village to Prevent CEFM) that was launched in Sumenep in August 2023.

- (2) **Private sector engagement (PSE).** In addition to supporting PSE through WiNNER as discussed in **section 3.2.5** above, USAID ERAT also directly facilitated PSE in improving public services that has resulted in nine local-level policies or memorandums of understanding (MOUs) in **Nias, Mandailing Natal, Lebak, Blitar, Sumenep, and Kubu Raya** as summarized in Table 16.

Table 16: PSE in Improving Public Services Directly Facilitated by USAID ERAT

| No. | District | Nature of PSE | Date |
|-----|------------------|---|------------------------------|
| 1 | Lebak | A social enterprise, Klinikgo , signed MOUs with two private health clinics, Daarussa'adah and Andhika Homecare . These two clinics would be able to improve their service through digital platforms by utilizing the systems developed by Klinikgo, while Klinikgo would benefit from the small charge of its users, and also the exposure and expansion of its market, particularly in rural areas. | Nov 24, 2022 |
| 2 | Blitar | The LG of Blitar issued a Circular Letter of the Head of the District Health Office (DHO) No. B/440/1200/409.11/2023 to encourage 33 private health clinics operating in the district to participate in monitoring and supplying stunting data to the DHO using provided instruments. This collaboration extends the reach of stunting data monitoring to households that are using private health clinic services, data that was previously not accessible by the LG. | Mar 29, 2023 |
| 3 | Kubu Raya | An online parenting platform, Tentang Anak , signed an Memorandum of Understanding (MOU) with the Indonesian Midwives Association (<i>Ikatan Bidan Indonesia</i> , IBI)'s Kubu Raya chapter. The MOU aims to improve maternal and child health literacy through knowledge sharing, capacity building for midwives, and utilizing the <i>Tentang Anak</i> app to assist parents with child development. | May 10, 2023 |
| 4 | Nias | Ten puskesmas in Nias signed an MOU with three private clinics, Klinik Pratama Efata , Praktik Mandiri Bidan (PMB) Kasih Bunda , and Klinik Ayu . The MOU is expected to boost exclusive breastfeeding and to replicate the <i>Sicenting</i> (Swift Breastfeeding Prevents Stunting) innovation in the district. | Mar 1, 2023 |
| 5 | Sumenep | Bank Jatim signed MOUs with BUMDes Harum in Lenteng Timur village and BUMDes Rodinda in Lenteng Barat village that would enable the BUMDes to bring banking services, including JKN premium payments and land and property tax payments, closer to the communities. | May 29, 2023 and Aug 2, 2023 |
| 6 | Sumenep | The LG's DUKCAPIL office and DHO signed an MOU with private clinics and independent midwives to support the expansion of the <i>SIAP LAHIR</i> application to allow the parents of babies born in private clinics or assisted by independent midwives to obtain legal identity documents in a timely manner. | Jun 14, 2023 |
| 7 | Mandailing Natal | The local BPJS Kesehatan Office signed an MOU with BAZNAS that would cover JKN premiums for 400 poor residents as a part of the Community Funding Care for Health Insurance. | May 17, 2023 |

In addition to the above achievements, USAID ERAT also implemented several activities promote PSE at the district level, including facilitating the LG of **Banyuwangi** to engage with two social enterprises, Klinikgo and Zicare, and private health clinics to improve health services and to improve alignment of the CSR with the LG's priorities; the PKBMs in **Ketapang** with an e-learning platform provider, Cakap; the LG of **Kota Cilegon** with BAZNAS to support stunting reduction and with Waste for Change (W4C) and other private companies in improving waste management; the LG of **Kota Tangerang** and private companies in waste management; and the LG of Barru to promote alignment of CSR with the local priorities.

- (3) Youth participation. To promote youth participation, USAID ERAT supports YANLIK to implement idea-thons in FY 2023. Idea-thons are competitions to call for fresh and innovative ideas from youth aged 18 to 35 in a public service challenge in various sectors. USAID ERAT implemented this competition through two subcontractors: Pamflet Generasi in NS, EJ, and SS and PLUS in Banten, WK, and ENT provinces. In Q1, USAID ERAT worked intensively with YANLIK in developing the concept, requirements, scoring criteria, and guideline for idea-thon implementation and in consulting with the PGs to share that concept and plans, priority issues, and selection of PG offices in charge of the idea-thon implementation. In this process, YANLIK requested: (i) to expand the categories of idea-thon participants from only young civil servants and university students to also include a general category for academics and practitioners; and (ii) to issue a ministerial decree on idea-thon guidelines to be issued prior to the implementation. These two requests increased the budgets of the competition and delayed the implementation. With support from USAID ERAT, the ministerial decree on idea-thon competition was formulated and eventually issued (No. 150/2023) in March 2022.

The idea-thons were started by holding provincial roadshows in the six provinces in April-May 2023, reaching 1,316 participants. The Deputy Minister of YANLIK attended all of the hybrid roadshow events and emphasized her expectation that youth would express out-of-the-box ideas to improve the quality of public services. Each roadshow event included a thematic discussion that was expected to equip prospective participants with a deeper understanding of the complexity of public service challenges and encourage them to submit innovative ideas. The submission of ideas was opened for about 13 weeks in April-June 2023 period. A total of 608 submissions were received, with EJ having the highest number of submissions of 232. Each submission can be submitted individually or by a group of two to three people.

USAID ERAT facilitated the establishment of idea-thon evaluation teams for each province, including representatives from KEMENPAN-RB, PG, local experts and academics, to review and select the best ideas. The submissions were screened based on two criteria by technical staff of KEMENPAN-RB, USAID ERAT and PLUS/Pamflet Generasi: to check the eligibility of participants – Indonesian citizens aged 18-35 years old and completeness of the submissions based on the template provided; and to check originality of the ideas by utilizing the Turnitin online platform and cross-checking with the repository of innovations (see **section 3.1.3** above). In total, 261 submissions passed the two screenings, including 114, 95, and 52 submitted by civil servants, university students, and academics/practitioners, respectively. They were then reviewed by the respective provincial evaluation team in July-August 2023. Each member of the evaluation team independently reviewed the submissions and selected six to seven finalists per category per province. The finalists were then invited to present and defend their ideas in front of the provincial evaluation team in August 2023 who will select the winners of idea-thons.

Table 17: Summary of Idea-thon Submissions in Six ERAT Provinces

| | NS | Banten | EJ | WK | SS | ENT | Total |
|----------------------------------|----|--------|-----|----|----|-----|-------|
| Numbers of Idea-thon submissions | 61 | 96 | 232 | 59 | 79 | 81 | 608 |

| | NS | Banten | EJ | WK | SS | ENT | Total |
|--|----|--------|-----|----|----|-----|------------|
| Numbers of submissions passing administrative screening | 39 | 47 | 117 | 45 | 57 | 51 | 356 |
| Numbers of submissions passing originality of idea screening | 31 | 37 | 81 | 39 | 30 | 43 | 261 |

3.3.3 ACTIVITY D.3: IMPROVE ACCESS TO INFORMATION AND PUBLIC PARTICIPATION

USAID ERAT aims to promote improvement of access to information and public participation, particularly complaint handling mechanisms, which will in turn improve the accountability and responsiveness of service providers and the LGs. As discussed in section 3.2.4 above, the “game changer” of this activity was the workshop in Surabaya in February 2023, which has significantly increased the interests of the LGs to improve public access to information and complaint handling management, particularly through the national platform SP4N-LAPOR!. Following this workshop, based on the requests of the LGs, USAID ERAT, in collaboration with PUSPEN, supported various workshops, training, and TA to identify implementation gaps and to address those gaps through various measures to improve the performance of access to information and complaint handling mechanisms, in addition to the provincial-level events discussed in section 3.2.4. By the end of the FY, six local-level regulations were issued in the districts of **Kota Cilegon, Pandeglang, Melawi** and **Barru** to improve access to information services and in **Sumba Timur** to improve SP4N-LAPOR! implementation as summarized in Table 18.

Table 18: Summary of Local Level Regulations Issued to Promote Access to Information and Complaint Handling Management with Support of USAID ERAT

| No. | District | Regulation | Date |
|-----|--------------|--|--------------|
| 1 | Kota Cilegon | Mayor Decree No. 420.05/Kep.69-Diskominfo/2023 on the establishment of PPID team and Mayor Decree No. 027.05/Kep.177-Diskominfo/2023 on the SOP for public information provision | Feb 10, 2023 |
| 2 | Pandeglang | Regent Regulation No. 34/2023 on the implementing guidelines for PPID | Jul 25, 2023 |
| 3 | Melawi | Regent Decree No. 500.12/208/2023 on the appointment of PPIDs | May 16, 2023 |
| 4 | Barru | Regional Secretary Decree No. 57/2023 and No. 58/2023 on the classification of public information and list of exempted public information | Jul 3, 2023 |
| 5 | Sumba Timur | Regent Regulation No. 42/2023 on complaint handling management, including complaint handling procedures and guidelines | Sep 5, 2023 |

In addition to these tangible outcomes, capacity of the LGs’ officials, particularly PPIDs and SP4N-LAPOR! operators, have been improved as the result of various USAID ERAT activities in improving access to information and complaint handling management performance as follows:

- (1) **Access to Information.** USAID ERAT facilitated the implementation of training/workshops to develop the capacity of PPIDs in **Kota Cilegon, Lebak, Luwu Utara, Gowa, Barru, Kepulauan Selayar, Kota Makassar, Belu, Timor Tengah Utara, and Sabu Raijua** in Q3-Q4 of FY 2023. Typically the training materials delivered included public information disclosure principles, public information service standards, the development of public information lists, implementation of consequence tests for exempting public information, and resolution of public information disputes. All of these are expected to increase the knowledge and skills of PPIDs in processing information requests and in managing information provision. Action plans were formulated at the end of the training. Specifically in SS, USAID ERAT collaborated with the Provincial Information Commission in delivering the training. The commission is expected to monitor the implementation of the action plans that resulted from the training. In Kepulauan Selayar, one aspect of the action plan was followed up by a decision to allocate IDR 100 million in the revised 2023 APBD for hosting a website and establishing a dedicated information booth at the regent office.

USAID ERAT also supported the LGs of **Kota Tangerang** and **Kota Serang** in promoting inclusive public information provision in service delivery through workshops held in Q3 and Q4 of FY 2023. The workshops, which involved the participation of youth groups, PWDs, community groups, and marginalized communities, not only helped to raise the awareness of stakeholders about the importance of public access to information, but also enhanced their capacity to request information. Through improved awareness, it is expected that the workshops can leverage the public demand for access to public information and eventually spur improvements in the provision of information by respective LG. At the end of FY 2023, Kota Tangerang's PPID website has included information services in the form of voice and writing features for PWD.

(2) Complaint handling management. In general, four types of assistance were provided by USAID ERAT in improving complaint handling mechanism performance in Q3-Q4 of FY 2023:

- Workshops to map the performance and challenges of local SP4N-LAPOR!, followed by action planning and/or capacity development for the operators. This type of workshop was held in **Pandeglang, Lebak, Kota Serang, Lamongan, Kubu Raya, Sambas, Sintang, Gowa, and Timor Tengah Utara**. The workshops helped identify issues in SP4N-LAPOR! implementation, such as lack of community awareness, inconsistent SOPs across government offices, and limited knowledge and capacity among SP4N-LAPOR! officers. The workshops led to concrete improvements in SP4N-LAPOR! and follow-up activities such as workshops to develop SP4N LAPOR! action plan and SOPs.
- Workshops to promote the inclusiveness of SP4N-LAPOR! in **Pandeglang, Lebak, and Timor Tengah Utara**. These workshops focused on increasing the utilization of SP4N-LAPOR! by women and marginalized groups. The LGs are committed to increase the awareness of the communities, including the marginalized, about the platform and encouraging them to utilize it to improve public services.
- Training sessions for SP4N-LAPOR operators to enhance their capacity in handling public service complaints. These training sessions were conducted in **Sumenep, Banyuwangi, Blitar, and Sidoarjo** in collaboration with the PG of EJ and YANLIK.
- Workshops to create an enabling environment for SP4N-LAPOR, including assisting in the development of local-level regulations that were held in **Sumba Timur, Sabu Raijua, and Manggarai Barat**.

3.3.4 ACTIVITY D.4: LEVERAGE SMART CITY AND DIGITAL TRANSFORMATION TO IMPROVE PUBLIC SERVICE DELIVERY AND CITIZEN ENGAGEMENT

USAID ERAT has implemented several activities to support digital transformation that can be categorized into four categories:

- (1) One Data Indonesia (Satu Data Indonesia, SDI). USAID ERAT collaborates with BANGDA in promoting SDI implementation at the district level. In the beginning of FY 2023, USAID ERAT conducted a simple survey to all 30 USAID ERAT LGs to map the challenges and opportunities in implementing integrated data systems. The response rate to the questionnaire is quite high: 21 out of 30 LGs gave responses to the questions. The survey results reveal that most of LGs participating in the survey (77%) faced a challenge in developing standard data to support data integration. Another important aspect revealed in the survey is that around 86% of LGs participating in the survey feel difficulties in planning and collecting the data to be integrated into one system. Furthermore, in terms of data utilization, the survey result also indicates that more than 90% of LGs feel the integrated data is important to support them in development planning, while less than 58% of LGs perceived that a unified data system is important for monitoring and evaluation.

Based on the results of the surveys and engagement with the LGs, in collaborating with BANGDA, USAID ERAT supported the implementation of SDI at the district level that can be grouped into five types of initiatives:

- *Action Plan Formulation.* USAID ERAT supported the LGs of **Samosir, Kota Tangerang, Banyuwangi, Kota Makassar, Selayar, Belu, and Manggarai Barat** in Q1 of FY 2023 to conduct workshops on action plan for improving database management systems through One Data initiatives based on the survey result.
- *Awareness and commitment building.* In **Sidoarjo, Sumenep, Blitar, and Lamongan**, USAID ERAT held workshops to develop commitment and agreement among OPDs producing and/or managing data to regularly update and utilize local SDI. At the end of each workshop, a joint commitment was signed by the participants.
- *Developing the capacity of LG officials.* In **Kota Cilegon, Blitar, Lamongan, Sumenep, Selayar, Belu, and Sumba Timur**, weak technical capacity of the LG officials was identified. USAID ERAT addressed this issue by organizing workshops, with BPS experts serving as resource persons, to deliver essential knowledge on metadata and standard data. This initiative aimed to bridge the knowledge gap.
- *Populating data to existing portals.* In **Kota Serang, Kota Cilegon, and Pandeglang**, the LGs have already established One Data portals, but have not been functioning well and have not been populated with data. USAID ERAT facilitated them to formulate data standards and established metadata indicators to be populated from various OPDs into the One Data portal.
- *Establishing an enabling environment.* USAID ERAT supported the LGs of **Samosir, Serang, Lamongan, Sumenep, Blitar, Sintang, and Kubu Raya** to establish and reinforce One Data roles, facilitating regular meetings between BPS and KOMINFO Office, rewarding OPDs for data publication, involving all OPDs in SDI regulations drafting, engaging universities in SDI forums, and establishing efficient coordination through a technical team. These combined efforts fostered favorable settings for SDI development.

An important highlight of USAID ERAT's intervention in Samosir is its comprehensive support, starting from a stage where the district lacked in SDI regulations. Presently, Samosir has a functional SDI portal, and it has gathered commitment from the BPS to exclusively use data from this portal in the creation of the "Samosir in Numbers" dynamic portal. The intervention successfully cultivated a conducive SDI implementation environment by addressing Samosir's core data needs, which encompassed data standards, metadata, data priorities, and the reinforcement of OPDs' roles as data custodians, data producers, and data supervisors. It also involved the facilitation of SDI forums and, significantly, secured a commitment to a single data source. Additionally, TA was provided to overcome limitations in portal development stemming from a lack of technical expertise. In brief, it has transformed SDI into an influential platform for Samosir's data management.

In addition, USAID ERAT's facilitation has led to issuance of four local-level regulations by five LGs.

Table 19: Summary of Local-Level Regulations Issued to Promote One Data with Support of USAID ERAT

| No. | District | Regulation | Date |
|-----|-------------|---|--------------|
| 1 | Kota Serang | Mayor Regulation No. 70/2022 on One Data implementation | Dec 2022 |
| 2 | Sumenep | Regent Regulation No 18/2023 on the implementation of One Data initiative | Jul 3, 2023 |
| 3 | Sambas | Regent Decree No. 536/BAPPEDA/2023 on the action plan of One Data for 2023-2024 | Aug 7, 2023 |
| 4 | Belu | Regent Regulation No. 4/2023 on One Data implementation | Jan 24, 2023 |

- (2) **Smart City.** Following a two-day national dialogue and peer-to-peer learning event on Digital Transformation and Smart City in October 2022 (discussed in section 3.1.2), USAID ERAT and ADWIL initiated another collaboration to assess Smart City implementation across ten districts. The initial evaluation conducted using data available data such as SPBE Maturity Index, SDI readiness, Smart City Master Plans, and local potential. Based on the assessment, Karo, Sumenep, and Barru showed limited readiness, while Samosir and Kota Cilegon sought a support for SDI and SPBE, respectively. Focus shifted to five prepared districts: Kota Serang, Blitar, Kubu Raya, Luwu Utara, and Manggarai Barat. The assessment also revealed learning opportunities from Kota Tangerang's advanced Smart City progress, leading to a peer-to-peer event in Kota Cilegon in May 2023. In FY 2024, USAID ERAT plans to promote convergence among Smart City, SDI, and SPBE by integrating them into the Digital Transformation intervention.
- (3) **Electronic Government System (SPBE).** USAID ERAT collaborates with OTDA in promoting SPBE implementation at the district level that can be grouped into three types of initiatives:
- *Maturity index evaluation.* Based on the evaluation conducted last year, the status of the districts supported by USAID ERAT in the SPBE Maturity Index showed the following distribution: Poor (four districts), Fair (15 districts), Good (seven districts), Very Good (four districts), with no districts falling under the Satisfactory category. However, since the commencement of USAID ERAT's interventions across all LGs, there has been significant improvement in their self-assessments. Currently, there are no districts rated as Poor, only two as Fair, 17 as Good, four as Very Good, and four as Satisfactory. The latter includes **Banyuwangi, Blitar, Lebak, and Kota Tangerang.**
 - *Developing the capacity of LG officials.* A common issue identified during the SPBE evaluation process is the lack of capacity among internal assessors. This frequently leads to an over estimation of their maturity index during the self-assessment stage. However, the external assessors often find it necessary to lower these initial claims during their assessments. USAID ERAT recognizing this challenge, interventions have been initiated to enhance the capacity of internal assessors throughout FY 2023. As a result, they have become more confident in their assessment results. Some LGs have even revised their initial SPBE maturity index claims. For instance, **Manggarai Barat** revised their assessment from 3.42 to 3.29, **Belu** from 2.99 to 2.5, **Barru** from 2.82 to 2.92, and **Makassar** from 3.6 to 4.12. This highlights the positive impact of capacity-building efforts on the accuracy of self-assessment results.
 - *SPBE architecture development:* A critical domain within the realm of SPBE is the policy, which many districts have not adequately prepared for, particularly those with limited resources. Resource-rich LGs often opt to outsource architecture development to third-party consultants. Recognizing that districts with limited resources require support on this aspect, USAID ERAT conducted several interventions in architecture development during FY 2023. This resulted in the establishment of regulations on SPBE architecture in **Kota Cilegon, Kepulauan Selayar, and Sumenep.** It's important to highlight that for the Kepulauan Selayar, the remote location with very poor telecommunication infrastructure along with a very minimum capable human resources has underscored the significance of further developing SPBE architecture.

Table 20: Summary of Local-Level Regulations Issued to Promote SPBE with Support of USAID ERAT

| No. | District | Regulation | Date |
|-----|-------------------|--|--------------|
| 1 | Kota Cilegon | Mayor Regulation No. 19/2023 on architecture of SPBE and Mayor Regulation No. 20/2023 on strategic roadmap of SPBE | Jul 10, 2023 |
| 2 | Sumenep | Regent Regulation No. 39 /2023 on the implementation of SPBE | Sep 6, 2023 |
| 3 | Kepulauan Selayar | Regent Regulation No. 23/2023 on implementaion of SPBE | Aug 7, 2023 |

3.3.5 ACTIVITY D.5: STRENGTHEN PROBLEM-DRIVEN, MULTI SECTORAL, MULTI-STAKEHOLDER PLANNING AND BUDGETING PROCESSES

In FY 2023, USAID ERAT continued supporting BANGDA in improving inclusive planning and budgeting processes by supporting the LGs to address the most relevant multi-sectoral development issues in each district, such as extreme poverty, stunting, CEFM, as well as improving MSS and mainstreaming GESI through problem-driven, multi-sectoral, and multi-stakeholder processes. The implemented activities by USAID ERAT are summarized below:

- (1) Extreme poverty eradication. USAID ERAT provided TAs and facilitations on extreme poverty eradication to 24 LGs across 6 provinces. The TA/Facilitation took a different approach, departure point, and timeline depending on the needs identified between USAID ERAT and respective LGs. In Q1 of FY 2023, USAID ERAT has mobilized a subcontractor, IDEA, to provide assistance in 10 districts in EJ and ENT and provided a directly implemented the activities in other 14 districts. In general, there are six types of initiatives in eradicating extreme poverty.
 - *Strengthening the Subnational Poverty Alleviation Coordination Teams (TKPKD)*. Several LGs had already established the TKPKDs before the President launched national priority program on extreme poverty eradication in 2019, while had not established the teams. In LGs that have established TKPKD, only few of them remained active. Most of them needed to be revitalized. In FY 2023, USAID ERAT assisted 14 LGs in establishing or revitalizing the TKPKDs with a different departure point and timeline. By end of FY 2023, the LGs of **Mandailing Natal, Kota Medan, Sintang, Blitar, Lamongan, Sumenep, Banyuwangi**, and **Timor Tengah Utara** have issued or updated their local-level regulations on TKPKD in accordance with the new Permendagri No. 53/2020 regarding TKPKD. USAID ERAT continued supporting other six LGs in formulating or updating their regulations on TKPKD.
 - *Poverty data verification and validation*. In July 2022, the CG, through PMK Regulation No. 30/2022, released an official national by-name-by-address data on population living in extreme poverty (called P3KE) as a basis for PGs/LGs to target its extreme poverty eradication interventions. The instruction requires PGs/LGs to undertake the P3KE data verification and validation and legalize the results through head of region regulations. Since January 2023, USAID ERAT has assisted 18 LGs to verify and validate the P3KE data through a series of multi-sectoral and LG-village coordination workshops, including inviting TNP2K officials to provide guidance. In several LGs, the assistance even included facilitating them to obtain P3KE data from the CG. By the end of FY 2023, the LGs of **Blitar, Lamongan, Banyuwangi, Barru**, and **Sumba Timur** have finalized the data verification and validation process and enacted the results through regent regulations. USAID ERAT continue this process in 13 other LGs.
 - *Poverty data overlaying and analysis*. To improve the quality of extreme poverty eradication interventions, USAID ERAT has facilitated several LGs to analyze the P3KE data to better understand the characteristics of the extreme poor. This analysis involves overlaying the P3KE dataset with other datasets such as beneficiaries' data of PBI-JKN, unconditional cash transfer (*Program Keluarga Harapan*, PKH), and/or DTKS. This analysis allows LGs to identify extremely poor individuals/households who are not covered by the existing social security schemes and, hence, can help them to access them. In FY 2023, USAID ERAT has facilitated 14 LGs in this aspect in collaboration with TNP2K, 11 of which have been finalized: **Nias, Mandailing Natal, Karo, Samosir, Kota Medan, Blitar, Banyuwangi, Sumenep, Sumba Timur, Manggarai Barat**, and **Sabu Raija**.
 - *RPKD Formulation*. To align with Presidential Instruction No. 4/2020 on National Program for Extreme Poverty Alleviation, the PG/LGs is required to integrate its extreme poverty eradication

programs into their RPKD as a medium-term plan in reducing poverty. USAID ERAT started to facilitate 12 LGs to formulate this document relatively recently. By end of FY 2023, the LGs of **Sintang**, **Sabu Raijua**, and **Sumba Timur** have finalized the plans and legalized them by regent regulations. USAID ERAT will still be continue assisting other 9 LGs in developing the RPKDs.

- *Formulation of Poverty Reduction Annual Action Plans (RATs).* The medium-term RPKD needs to be translated to Poverty Reduction RATs that will be the basis for the LG in formulating the plans and budgets for poverty reduction. In FY 2023, USAID has assisted 14 LGs to formulate the document, four of which – **Sintang**, **Blitar**, **Banyuwangi**, and **Lamongan** – have finalized the documents.
- *Integration with LGs' annual budgets.* In FY 2023 about eight LGs have been assisted by USAID ERAT to integrate their extreme poverty eradication program into their annual plans and budgets. The LGs of **Blitar** and **Sumba Timur** have successfully integrated their poverty reduction programs into their revised 2023 APBDs, while six others will be further assisted to integrate their poverty reduction programs into their 2024 APBDs.

(2) Stunting reduction. USAID ERAT's support to address this multi-sectoral issue can be classified into five categories:

- *Strengthening the LG's existing institutional arrangement and capacity for managing multi-sectoral collaboration.* The LGs of **Nias**, **Blitar**, **Banyuwangi**, **Melawi**, **Barru**, **Luwu Utara**, **Kepulauan Selayar**, **Gowa**, **Blitar**, **Banyuwangi**, **Kepulauan Selayar**, and **Gowa** were supported to monitor the implementation of stunting reduction interventions by utilizing the stunting web monitoring tool developed by BANGDA. USAID ERAT also supported the two LGs in EJ to develop the capacity of the health and human development cadres to improve their communication skills to change community behavior to prevent stunting. In addition, the LG of Nias was supported through two workshops to develop strategies to increase exclusive breastfeeding and to improve governance of sanitation services – these would help enhance their stunting reduction efforts from multiple angles.
- *Supporting the formulation of local-level regulations.* The LGs of **Pandeglang** and **Lamongan** were supported to formulate local-level regulations on stunting reduction. USAID ERAT also supported the LGs of **Melawi** and **Sintang** to develop guidelines for M&E of stunting reduction program down to village level. Referring to national policies on various specific and sensitive stunting interventions, the guidelines would allow the TPPS to effectively monitor the local stunting reduction programs.
- *Facilitating specific planning, budgeting, and evaluation processes for stunting reduction programs.* USAID ERAT supported the LGs of **Nias**, **Samosir**, **Karo**, **Pandeglang**, **Lebak**, **Sumenep**, **Lamongan**, **Blitar**, **Banyuwangi**, **Melawi**, **Ketapang**, **Gowa**, and **Timor Tengah Utara** to holds workshops in improving their budget cycle for stunting reduction. The workshops typically facilitated various OPDs related to stunting to formulate concrete work plans for stunting reduction that will be jointly implemented under the coordination of the TPPS. In **Nias**, USAID ERAT also supported the LG to strengthen monitoring mechanism of stunting program through village funds. The interventions have resulted in additional funds of about IDR 15 billion. Similar support was also provided to the LG of **Karo**.
- *Exploring multi-stakeholder collaboration in stunting reduction.* USAID ERAT supported the LGs of **Karo**, **Maindailing Natal**, **Sintang**, **Kubu Raya**, **Blitar**, and **Sumenep** in promoting multi-stakeholder collaboration. The LG of Karo, district-office the Ministry of Religious Affairs, and representatives of religious institutions signed a MOU to collaborate with *puskesmas* to raise awareness on stunting as a part of pre-marital counseling and to ensure that the couples pass

medical screening from the puskesmas before registering their marriage. In Mandailing Natal, USAID ERAT promoted multi-stakeholder engagement in stunting reduction through a peer-to-peer learning event involving speakers from the LGs of Lima Puluh Kota and Padang Pariaman (both in West Sumatra). They shared their experiences of promoting public participation in stunting reduction, and convergence in planning and budgeting through targeting data integration, respectively.

- (3) CEFM prevention. In FY 2023, USAID ERAT engaged with BANGDA to work on CEFM prevention in ten districts. In Q1, USAID ERAT mobilized three subcontractors to work on this initiative: LPKP to support the LGs of **Blitar**, **Lamongan**, and **Sumenep** in **EJ**; Perhimpunan JARI BORNEO to support the LGs of **Sambas**, **Sintang**, **Melawi** and **Ketapang** in **WK**; and YASMIB to support the LGs of **Kota Makassar**, **Luwu Utara** and **Kepulauan Selayar** in **SS**. Several results have been achieved in the effort of preventing the CEFM as follows:

Through LPKP, USAID ERAT supported the LGs of **Blitar**, **Lamongan**, and **Sumenep** to facilitate a series of discussions with local stakeholders to comprehensively assess CEFM issues. USAID ERAT also assisted the LG in evaluating existing LGs' services aimed at preventing and responding to CEFM incidence. Furthermore, a pilot program for community-based surveillance on child marriage was developed, involving various local government offices including the local Religious Affairs Offices (*Kantor Urusan Agama/KUA*). Additionally, USAID ERAT supported the LG of Lamongan to formulate a local-level regulation on the prevention of violence against women and children and promote of a local innovation named SADEL CEPAK (*Desa Model untuk Pencegahan Perkawinan Anak* or Village Model for Child Marriage Prevention), which can be replicated in other districts in **EJ**.

In **Sambas**, **Sintang**, and **Ketapang**, JARI Borneo Barat Indonesia facilitated coordination meetings among the OPDs to develop local, multi-stakeholder strategies and programs to prevent and respond to child marriage cases. USAID ERAT also worked to ensure that the programs are included in the LGs' annual work plans and budgets. In **Melawi**, JARI also facilitated signing of a MOU to tighten the requirements for child marriage dispensation. Lastly, USAID ERAT also supported the DP3A in Ketapang to revitalize the Child Friendly District Task Force to help create a more general enabling environment for child protection, including as regards preventing CEFM.

YASMIB supported the LGs of **Kota Makassar**, **Luwu Utara**, and **Kepulauan Selayar** to facilitate a series of discussions with local stakeholders to assess the comprehensively assess CEFM issue. YASMIB also facilitated technical discussions for the OPDs to identify data and information that can enhance the subnational strategies for CEFM prevention and responses. They also held a training in each district to develop the capacity of the OPDs on gender-responsive planning and budgeting, specifically in addressing CEFM, using tools such as Gender Analysis Pathway (GAP) and Gender Budget Statement (GBS). Furthermore, in Kota Makassar, YASMIB supported the LG to update the subnational strategy on CEFM prevention and revitalize the Child Friendly City Task Force to expand its outreach to non-Islamic religious groups.

- (4) Minimum service standards (MSS). In FY 2023, as part of improving the capacity of LGs in accelerating the fulfillment of the MSS, USAID ERAT facilitated a series of workshops for **all five LGs** in NTT and LGs of **Lebak**, **Pandeglang**, and **Kota Cilegon** in Banten. The workshop primarily focused on three areas of LGs' capacity improvements: (i) establishment/revitalization of the MSS implementation team; (ii) technical assistance on data collection, integration of MSS into planning documents, MSS costing and reporting through the e-SPM platform; (iii) facilitation for the formulation of the action plans for accelerating MSS fulfillment. The representatives from BANGDA actively participated in most of the workshops and provided technical guidance. As a result from these workshops, the LGs of Lebak, Pandeglang, and Kota Serang in Banten have completed the action plans for accelerating MSS fulfillment, while assistance to LG of Kota Cilegon is still on-going in Q1 of FY 2024.

- (5) Gender Responsive Planning and Budgeting (GRPB). To respond to the need of the LG of **Karo** in improving their performance on GRPB, USAID ERAT conducted a quick assessment by meeting with various stakeholders and concluded that capacity building is needed. In Q4 of FY 2023, USAID ERAT then conducted a refresher training for key OPD officials aiming to strengthen their understanding, knowledge, and policies for GESI issues. The event concluded with an action plan for LG of Karo such as the establishment of GESI coaching clinics in Karo that would develop the capacity of the OPDs in mainstreaming GESI into their plans and budgets. USAID ERAT also supported the LG of **Kota Serang** by holding a discussion to review the municipality's draft 2024-2026 RPD in April 2023. The discussion identified the need to use gender-disaggregated data and for further mainstreaming of GESI in the LG's medium-term development plans. More generally, the discussion also identified a lack of familiarity with the GESI concept among LG officials, so that further capacity development is required.

3.3.6 ACTIVITY D.6: IMPROVE QUALITY OF SPENDING FOR PUBLIC SERVICE PROVISION

Improving the quality of budget allocation and spending is one important mandate of USAID ERAT that is even targeted as an intermediate result. USAID ERAT implements this activity in collaboration with DJPK and KEUDA. In FY 2023, the main initiative under this activity was district budget analysis. In addition, USAID ERAT also supported two LGs in establishing performance-based incentives through their transfer to villages.

- (1) District Budget Analysis. At the end of FY 2022, USAID ERAT subcontracted two CSOs that were competitively selected to perform the district budget analysis: Perkumpulan INISIATIF covering 20 districts in NS, EJ, WK, and SS and KOPEL covering 10 districts in Banten and SS. The objective was to provide the 30 LGs with an assessment on their fiscal capacity and quality of spending as well as to identify areas for improvements. In Q1 of FY 2023, USAID ERAT worked closely with the two subcontractors in developing the analysis instruments. USAID ERAT successfully negotiated with DJPK to obtain subnational financial datasets, including budget plans and realizations for 2017-2021 and budget plans for 2022. The main challenge of the analysis is the different budget classification systems used by the LGs since a change in the regulatory framework in 2019. In addition, the datasets include detailed budget information, making them huge and technically hard to manage. In addition to an in-house technical specialist within the USAID ERAT Team, one STTA was recruited to support INISIATIF and KOPEL in overcoming these challenges, including conducting a massive data cleaning, standardization, restructurization, and reclassification.

Despite the challenges, USAID ERAT was able to finalize a model of budget analysis and presented it to DJPK in May 2023. They were impressed with the model and suggested that USAID ERAT proceed with replication of the analysis to all 30 districts and follow it up with the FGDs in each district. In Q4 of FY 2023, the subcontractors finalized the draft budget analyses and conducted a series of FGDs with all 30 LGs. The representatives from DJPK actively participated in each FGD, in person or online. The FGDs resulted in invaluable input for report improvement. It is anticipated that the final budget analysis reports of the 30 districts will be finalized by the subcontractors in Q1 of FY 2024.

Several lessons can be learned from the budget analysis process. *First*, despite taking much longer than expected, dealing with subnational financial datasets has allowed USAID ERAT to provide capacity building to the subcontractors – both are CSOs working on budget advocacy – to improve their knowledge and skill to do budget analysis using a huge volume of data. *Second*, this process has also allowed USAID ERAT to build constructive dialogues with DJPK to mainstream thematic tagging in evaluating subnational spending on various national priority programs (e.g., extreme poverty, stunting reduction, and, potentially, on climate change in FY 2024) as well as to introduce a method for the development of “middle (budget) classification” to help in linking budget line items with more disaggregated outcomes in health, education, and other essential sectors.

- (2) District Performance-Based Transfer to Villages. As part of improving the quality of spending, USAID ERAT, in collaboration with The Asia Foundation's Environmental Governance team, supported the LG of **Luwu Utara** in developing a performance-based transfer policy to the villages. This transfer policy was designed to incentivize top performing villages based on the village development index (*Index Desa Membangun*, IDM) and the Village Sustainable Development Goals (SDGs). In May 2023, the Regent of Luwu Utara launched this policy initiative as a part of *Perbup* No. 52/2022 on the Village Fund Allocation (*Alokasi Dana Desa*, ADD) and village own-source revenues. USAID ERAT continued providing assistance to the LG in improving the capacity of this transfer policy in addressing wider issues that are priorities for the district, including to leverage villages' performance in preventing CEFM, in reducing out-of-school children, and in reducing stunting. The Regent of Luwu Utara expressed her commitment to continue improving the transfer policy to address these development issues in a meeting with USAID ERAT in September 2023.

The performance-based transfer from LG to villages was also promoted in **Sambas**, particularly in addressing the persistent challenge of MNCH as an entry point. Through a series of workshops facilitated by USAID ERAT, it was identified that many villages did not prioritize MNCH services in their plans and, hence, did not allocate sufficient budgets. In light of this finding, the LG of Sambas agreed to formally encourage the villages to prioritize MNCH by providing additional instructions for villages in the ADD guideline with an additional attachment of the list of activities that are considered able to contribute to MNCH service improvement. In parallel, USAID ERAT continued introducing the concept of transparent formulas in allocating the ADD to both reduce inter-village disparity and create fiscal incentives for good performance based on MNCH services and IDM, including by simulating the data and impacts of such introduction. The simulation demonstrates that using IDR 1.2 billion of transfer, the LG can reward around 25 well-performing villages out of the 195 villages with an average allocation of IDR 50 million per village. Based on this simulation, the LG of Sambas agreed to adopt the proposed transfer reformulation in the ADD regulation for FY 2024.

- (3) Improving LG Fiscal Capacity. USAID ERAT supports DG KEUDA of MOHA in strengthening the capacity of subnational governments in improving their revenues, particularly related to the subnational taxes and user charges (*pajak daerah dan retribusi daerah*, PDRD) based on Law No. 1/2022 regarding Financial Relations between Central and Subnational Governments. In February 2023, USAID ERAT hosted a virtual meeting to increase the capacity of its staff, particularly PCs and DFs, by inviting a resource person from DG-KEUDA. The meeting discussed various PDRD issues, including increasing revenues from vehicle taxes, improving subnational asset management to increase PDRD, innovations in increasing locally generated revenues, and developing subnational tax databases. The results of the discussion equipped the PCs and DFs with initial knowledge to engage with their PG/LG counterparts in identifying reform agendas and activities. Such increased knowledge was used to respond to the request of the LG of **Manggarai Barat** to explore potential revenues from the tourism sector in the district. The LG is concerned that the local hotel, restaurant, and entertainment tax is biased toward the land-based tourism sector, while the district has high potential revenues from sea-based tourism. The USAID ERAT Team reviewed the laws and regulations and held discussions with the officials of the PG and LG to respond to this issue. However, it was concluded that the regulatory framework does not allow such LG collection of locally generated revenues from marine-based tourism.

4. PROGRESS OF COMPONENT 3 – SHORT-TERM TECHNICAL ASSISTANCE (STTA)

USAID ERAT's FY 2023 Work Plan indicates three activities to be implemented under Component 3. Two of the three videos were completed, while one is 90% complete as explained in sub-section 4.2 below. USAID ERAT received a request for STTA from USAID DRG Office in Q3 of the FY, and USAID ERAT was able to contract the consultant in a timely manner. With regard to the MEL indicators, as discussed in Chapter 5 of this report, USAID ERAT met two of the three indicators that have specific targets for FY 2022. The only indicator that did not meet the target was the percentage of STTA receiving a performance rating of “very good”, which achieved 67% against the 90% target. One indicator, number of STTAs engaged, has been dropped.

4.1 ACTIVITY STTA.1: VIDEO DOCUMENTARY SET 2

In this reporting period, the third video on USAID's support on building the capacity of civil society to improve public services was completed on November 29, 2022 and approved by USAID. The short documentary dubbed ["A Shared Mindfulness"](#) received positive reviews from USAID. The documentary illustrates how civil society may contribute to the improvement of public services. It was launched at @america on November 30, 2022. The director of the video from Anatman Pictures, the company that produced the video, was invited to the launch event as a speaker on effective writing for advocacy.

4.2 ACTIVITY STTA.2: VIDEO DOCUMENTARY SET 3

In the last quarter of FY 2023, USAID DRG has come to an agreement maintain the story line of the fourth documentary video on religious tolerance. There was a delay in finalizing the video because of the issue of proportion of content projected in the current production on minority religion. Eventually, USAID DRG decided to keep the current Ahmadiyah portion and instructed Talamedia to finalize the video. The video is expected to be completed in the next quarter.

For the second video in this set, since the Activity to which the documentary will be based has just started and there is no success story yet that is representable, the discussion and production on the documentary is postponed to next fiscal year.

4.3 ACTIVITY STTA.3: VIDEO DOCUMENTARY ON ERAT

The first of the four video documentaries on USAID ERAT, titled *"Bekerja Sama untuk Masa Depan yang Lebih Baik"* (Collaborating for a Better Future) was completed in this fiscal year. It received positive reviews from USAID's Mission Director and was launched by USAID in the fourth quarter and garnered 195 views for the Bahasa Indonesia version and 143 views for the English version on USAID ERAT YouTube. From USAID Indonesia official's social media account, the video gained 194 views on YouTube, 231 views on Instagram, 237 views on Twitter, and a total of 55,200 views on Facebook.

Meanwhile, discussions for the second ERAT video have begun towards the end of FY 2023 with an internal meeting within USAID ERAT team to discuss what could be the focus and key message for this second video. This was followed by a meeting with USAID DRG and DOCS team to gather initial feedback on the draft story line development by Two Island Digital. Filming will start in the next quarter once the story line is approved, with target completion in Q1 of FY 2024.

4.4 ACTIVITY STTA.3: ON-DEMAND

The only STTA request received from USAID for this fiscal year was to support the World Peace Games that were held in Surabaya. USAID ERAT contracted the World Peace Games Foundation, and the activity was held at the Surabaya Intercultural School on May 8-12, 2023. Through a role-play game, selected 7th-8th graders from the school used their negotiating skills to tackle various governance and global issues, such as border disputes, natural disasters, religious tensions, arms proliferation, and global warming. The participating students learned the importance of teamwork and effective communication and collaboration for conscientious and engaged citizens. Twenty-nine local schoolteachers from Surabaya also attended the master class for the game so that they could replicate it in their own schools. The support for World Peace Games aligns with USAID ERAT's objective of promoting civic engagement among youth and promoting collaborative governance.

5. SUMMARY OF PROGRESS AGAINST INDICATORS

5.1 ACHIEVEMENTS OF COMPONENT 2 TARGETS

In FY 2023, USAID ERAT has reported on seven of its eleven approved indicators under Component 3, including three indicators that in previous year did not have target: Indicator 6 on policy technical recommendations, indicator 7 on private sector engagement, and indicator 11 on improved LG budget allocation. USAID ERAT achieved all seven targets that have targets for FY 2023.

Indicator 5 – Number of functioning policy coordination and implementation mechanisms supported by USG (PMP Indicator 1.1.1.a). Cumulatively, in FY 2023 USAID ERAT has facilitated establishment of 38 mechanisms or 103% of the FY 2023 target of 37 mechanisms. In Q3, USAID ERAT facilitated additional 11 mechanisms at the subnational level. These include extreme poverty data overlay with various databases for better targeting of extreme poverty alleviation in nine locations –Sumba Timur, Timor Tengah Utara, Manggarai Barat, Sabu Raijua, Belu, Lamongan, Sumenep, Sidoarjo, and Blitar. USAID ERAT also promoted replications of good practices through peer-to-peer learning mechanisms – the LGs of Kota Serang, Pandeglang, and Lebak learned from the LG of Pekalongan (Central Java) to replicate innovation in returning out-of-school children; the LG of Kota Cilegon learned from Kota Tangerang to replicate innovation in improving health. Please refer to Table 1.2 in Annex 1 for further detail.

Indicator 6 – Number of USG-supported technical recommendations to local, provincial, or national governments that have formally shaped policy formulations (PMP Indicator 1.1.1.b). USAID ERAT has cumulatively supported the issuance of 55 policies or 149% of the total FY 2023 target of 37 technical recommendations. The achievement of indicator 6 exceeds the target by 49%, primarily due to the strong incentive for the LGs in complying with CG's regulations and guidelines that require establishment of local policies as basis for development programming. Specifically in Q4, USAID ERAT supported the issuance of additional 28 policies through decrees and regulations, including: seven policies on poverty reduction, four policies on access to information, three policies on SPBE, two policies on One Data, two policies on fiscal transfers, two policies on innovation, two policies on education services, and one policy each on stunting reduction, SAKIP, complaint handling, MSS, CEFM, and GRPB. Please refer to Table 1.3 in Annex 1 for further detail.

Indicator 7 - Number of USG engagements jointly undertaken with private sector enterprises to support U.S. foreign assistance objectives (PSE-1). Cumulatively, USAID ERAT significantly exceeded its 12 engagements targeted for FY 2023 by achieving 19 engagements (158% of the target). Specifically in Q4, USAID ERAT facilitated 12 additional PSEs. These include those directly facilitated by the USAID ERAT Team and resulted from WINNER social entrepreneurship competitions, including three MOUs to improve health services, four MOUs to improve education services, four MOUs to support poverty reduction, and an

MOU to improve access to health insurance and local tax payment access points. Please refer to Table I.4 in Annex I for further detail.

Indicator 8 – Number of innovations to improve the quality of policy implementation and service delivery adopted by ministry, institution, and local government as result of ERAT – USAID ERAT has successfully achieved 100% of the FY 2023 target of 37 public service innovations. In Q4, the Activity supported 24 new, strengthened, or replicated innovations. These include eight innovations in improving health and education services developed in Banten inspired or replicating existing innovations through peer-to-peer learning activities; 11 innovations in Banyuwangi that were strengthened through coaching clinic, and three innovations resulted from direct TA from USAID ERAT in Kota Makassar, Gowa, and Lamongan. Please refer to Annex I for further information including innovation descriptions and supports from USAID ERAT. Please refer to Table I.5 in Annex I for further detail.

Indicator 9 – Number of individuals who received USG-assisted training, including management skills and fiscal management, to strengthen LG and/or decentralization, disaggregated by sex, age, and persons with disabilities (PWD). Cumulatively, USAID ERAT has developed the capacity of 2,359 distinct individuals (45% female) or 213% of the FY2023 target of 1,110 persons. In Q4, USAID ERAT provided capacity building for 449 persons from 11 activities conducted at the provincial and local levels in relation to peer-to-peer learning in WK and SS, population census in Kota Medan, TA on the implementation of MSS in Lebak and Pandeglang, capacity building for the PPID, SP4N-LAPOR! officers, and one data operator in Sabu Raijua, Blitar, and Samosir, respectively, and training on out-of-school data management in Melawi. Please refer to Table I.6 in Annex I for further detail.

Indicator 10 – Number of persons trained with USG assistance to advance outcomes consistent with gender equality or female empowerment through their roles in public or private sector institutions or organizations (GNDR-8). Cumulatively, USAID ERAT has supported GESI capacity development of 743 persons (58% female), accounting for 201% of the FY 2023 target of 370 persons. In Q4, USAID ERAT provided capacity building for 349 persons on GESI mainstreaming in Karo and NS and Banten provinces, and training related to CEFM prevention in EJ and SS provinces and Kota Makassar and Luwu Utara. The beneficiaries of the capacity building and training provision have exceeded 101% of the targeted goal, primarily due to the thematic interventions implemented by USAID ERAT. Please refer to Table I.7 in Annex I for further detail.

Indicator 11 – Percentage of USG supported districts with improved budget allocation to address public service issues (PMP Indicator 1.1.2.a). In FY 2023, USAID ERAT exceeded its Indicator 11 target of increased budget allocation for public services in five districts, by supporting seven districts in allocating additional budgets. This includes additional budgets for stunting prevention, healthcare, SPBE, CEFM prevention, One Data, SP4N-LAPOR!, and PPID. In total, the additional budget was IDR 13 billion. Further details about these increase in budget allocation can be found in Annex I. Please refer to Table I.8 in Annex I for further detail.

5.2 ACHIEVEMENTS OF COMPONENT 3 TARGETS

STTA Indicator 1 – Percentage of consultants contracted by USAID ERAT based on agreed timelines. There was only one STTA request from USAID in FY 2023, which was sole sourced to the World Peace Game Foundation to stage the World Peace Game and Masterclass in Surabaya. USAID ERAT was able to issue the contract within 11 days from the date of approval of the scope of work by USAID, which was shorter than the 21-day target. Hence, the achievement for this indicator is 100% against the target of 80%.

STTA Indicator 2 – Number of STTAs engaged. This indicator is dropped from the AMEL Plan since there has been no set target on STTAs and requests from USAID are on-demand basis.

STTA Indicator 3 – Percentage of deliverables approved by USAID. The achievement against the target is 100% as the deliverables submitted by Two Island Digital (the first video documentary on ERAT and the World Peace Game) were both approved by USAID.

STTA Indicator 4 – Percentage of STTAs receiving a performance rating of very good. Two of the three STTAs received a rating of very good for this indicator. As such for FY 2023, the achievement is 67% against the 90% target.

STTA Indicator 5 – Percentage of STTAs identified through STTA database. During the reporting period, the STTA was sole source as per request of USAID. As such, there is no report against this deliverable. Please refer to Table I.9 in Annex I for further detail.

6. CHALLENGES AND OPPORTUNITIES

6.1 CHALLENGES

6.1.1 PROGRAMMATIC CHALLENGES

Several planned initiatives had to be cancelled or changed due to changing dynamics within government counterparts. Although included in the FY 2023 Work Plan that was collaboratively developed with the IAs and subnational government counterparts, several plans had to be cancelled or adjusted. In some cases, this is due to the rotation of officials within the government counterparts. In other cases, lack of coordination and communication among different government units within the IA, PG, or LG may also contribute to the situation. USAID ERAT has been trying to address this issue by directly engaging with the new officials or directly with technical units within the IA, PG, or LG. However, in some cases the activities must be postponed or adjusted, which also reflects the collaborating, learning, and adapting (CLA) approach adopted by the Activity.

USAID ERAT's participatory and GOI-responsive programming may lead to a lack of focus on the Activity. It is the Activity's approach to be responsive to the needs and priorities of the government at the central and subnational levels. However, in addition to the deficiencies in several approaches as discussed below, USAID ERAT has to cover wide areas of multi-sectoral and sectoral interventions, with a wide range of policy reforms, TA, and capacity development activities. Although this has been realized since the end of FY 2023, it was not that easy to streamline the activities to focus on interventions that potentially have high returns. The government units responsible for the initiatives are resistant to canceling the initiatives important for their performance. However, this effort to streamline the initiatives needs to be continued in the next two FYs.

Withdrawal of PUSPEN as an IA of USAID ERAT. At the end of FY 2023, in the middle of the FY 2024 work planning process, PUSPEN sent a letter to FASKER and USAID withdrawing their participation as an IA of USAID ERAT. Based on consultations with USAID and FASKER, USAID ERAT did not try to challenge the decision. PUSPEN was responsible for promoting improvement of access to information and complaint handling management at the subnational level. The latter was immediately transferred to YANLIK, which also has a mandate in promoting complaint handling management. However, no existing USAID ERAT IA, nor the EA, has a mandate to promote access to information. USAID ERAT has been exploring options among CG ministries that may take over the responsibility of promoting this basic aspect of governance. If the new IA is not identified in Q1 of FY 2024, most likely the initiative in promoting access to information will be dropped.

Changing local political dynamics due to the end of the terms of heads of the regions. In early September 2023, the terms of four governors of ERAT-supported provinces, NS, WK, SS, and ENT, ended and the CG appointed acting governors with different backgrounds: the Acting Governor of WK was previously Regional Secretary of the PG; the Acting Governors of SS and ENT were echelon I official at CG; while the Acting Governor of NS was a military officer. Such changes may negatively impact the reform process supported by USAID ERAT, such as the statement of the Acting Governor of SS about the limited PG budget¹¹ that may constrain provincial *bankeu* reform process further (see section 3.2.6). However, USAID ERAT has been working with the PG of Banten under an Acting Governor since May 2022 without any significant negative impacts. The fact that most of USAID ERAT's subnational activities are mandated by the CG may help to minimize the disruption of the reform process by acting heads of regions. In December 2023, four LGs supported by USAID ERAT, Kota Tangerang, Kota Serang, Lebak, and Kubu Raya, plus the PG of EJ in February 2024, will also be led by acting heads of regions, which may change the political dynamics.

6.1.2 OPERATIONAL CHALLENGES

Increased administrative workload at the provincial level. USAID ERAT's activities for FY 2023 have more than doubled, as reflected in the achievement of targets and spending projections. However, on the administrative side, this also increased the workload of finance and administration staff, resulting in delays in payments and reimbursements for participants. To mitigate this issue, USAID ERAT requested approval for an additional Provincial Administrative Assistant, which was approved by TOCOR on September 6, 2023.

Recruiting a qualified Finance Director. USAID ERAT experienced difficulty in recruiting a suitable candidate for Finance Director who would meet the rigid requirements for the position. In the interim, USAID ERAT had the Asia Foundation's Proposal Budget Specialist as the Acting Finance Director for six months. The position had to be re-advertised thrice until USAID ERAT found a highly qualified local candidate who came on board in the second quarter of FY 2023.

6.2 OPPORTUNITIES

USAID ERAT's progress in promoting compliance with CG policies and establishing (or revitalizing) institutions can be a good foundation for promoting concrete actions in the future. As indicated in various sections of this report, USAID ERAT has been relatively successful in ensuring compliance with CG policies, mainly through establishment of institutional reform through the issuance of local-level policies and action plans, and the establishment of local-level institutions. In theory, this can be a good foundation for USAID ERAT to support the institutions to deliver concrete actions and improvements in both local governance and public services. However, this is not always the case. PGs and LGs still have much institutional reform "homework" that they need to comply with, which may drag USAID ERAT to continue working on this aspect in the next two years. It is important for USAID ERAT to double track its support for completing the institutional reform compliance and at the same time accelerate realization of functioning concrete actions. In addition, USAID ERAT only has another year left to mainstream the reform it promotes in the government's planning and budgeting process in 2024 that will be executed in 2025.

Data synchronization has the potential to generate a leap forward to concrete results, but data accessibility is the biggest challenge. This report describes various efforts at the subnational level to improve the quality of target group individual-level data by overlaying various government databases for the purpose of improving the targeting of government expenditure and resources. USAID ERAT has adopted this strategy in relation to three initiatives: alleviating extreme poverty, increasing mean years of

¹¹ See: <https://www.kompas.id/baca/english/2023/09/06/en-memulai-tugas-penjabat-gubernur-sulsel-bahas-pemilu-dan-utang>.

schooling, and increasing JKN coverage. Successful data synchronization, verification and validation may lead to improved efficiency and effectiveness of government programs. However, it is only in NS that the Activity has been able to facilitate the PG and LGs to digitally access the various databases needed to improve targeting quality. In other provinces, the PGs and LGs need to collect the relevant data themselves or have to manually overlay the data, which takes a long time to do. The USAID ERAT Team will assess the situation in more detail and, whenever appropriate, bring the issues to be resolved at the central level, in addition to the subnational-level interventions.

Building on the collaborative governance results to promote intergovernmental, multi-sectoral, and multi-stakeholder collaboration further. USAID ERAT has been relatively successful in promoting intergovernmental collaboration from central down to village levels, multi-sectoral collaboration in addressing various development issues, and multi-stakeholder collaboration, particularly with the private sector and potentially youth. The joint monitoring results clearly show high appreciation of subnational government officials that USAID ERAT has “forced” them to think and act beyond the sectoral and government-level silos. However, as discussed above, these need to be translated into concrete improvement on local governance and public service delivery.

USAID ERAT’s participatory process has built strong ownership of the government, although it can also have negative consequences. As discussed in this report, USAID ERAT has improved the FY 2024 work planning process to be more participatory among government at all levels. This has been highly appreciated by the government. However, in some cases, this may lead to negative consequences. Some activities were delayed due to the busy schedules of the government officials. In other cases, USAID ERAT needs to implement activities that may have a longer route to concrete changes envisaged by the Activity and is constrained in implementing important reform agendas that are politically sensitive. It is important for the Activity to be able to build on the ownership and continue finding allies within the government at all levels to promote the reform agendas.

7. PLANNED ACTIVITIES FOR NEXT QUARTER

Based on the approved FY 2023 work plan, the following are the planned activities for the first quarter of FY 2023 (See Annex 4 on FY 2023 Work Plan Gantt Chart) and progress against FY 2022 activities.

7.1 COMPONENT I: REFINE, ADMINISTRATION AND MANAGEMENT

Grants and subcontract administration. In the first quarter of FY 2024, three subcontracts will be issued for the continuing work on CEFM. We also expect to provide extensions to two other subcontractors (KEMITRAAN and PATTIRO). Meanwhile, ten subcontracts will be closed by the end of the first quarter of FY 2024.

Enhance the Finance and Program administration. The recruitment process for Provincial Operations Assistant for West Kalimantan has begun and onboarding will be in November. For other provinces, the recruitment of additional operations assistants will be on a case-to-case basis, which will be most likely for South Sulawesi and East Nusa Tenggara.

Coordination with USAID and GOI. USAID ERAT will engage extensively with USAID, the GOI, and partners at both central and subnational government levels throughout the year. At the central level, USAID ERAT will engage with MOHA as its EA, and other government agencies such as BAPPENAS, KEMENPAN-RB, and MOF as the IAs.

Coordination with Subcontractors and Grantees. USAID ERAT will continue to regularly coordinate with its subcontractor ICMA through biweekly online meetings, and also with other subcontractors and grantees to ensure that work and deliverables are proceeding smoothly.

Mid-term Evaluation. The subcontract for USAID ERAT's mid-term evaluation was issued in early October 2023. The evaluation will be from October – November and the draft and final reports will be submitted by the end of December as a fee-based deliverable.

7.2 COMPONENT 2: IMPLEMENT

7.2.1 CENTRAL LEVEL

Strengthening subnational performance M&E systems. In FY 2024, USAID ERAT will continue its support to OTDA in finalizing the improvement of the EPPD; to BANGDA in improving the M&E system for MSS implementation, in refining the M&E system for extreme poverty eradication, and in improving the M&E for stunting reduction; to YANLIK in improving the methodology and instrument for public service index/IPP and in starting new support for improving the M&E for SP4N LAPOR! – a continuing support initiated with PUSPEN in FY 2023; and to BSKDN in finalizing the ITKPD and in starting a renewal support for the IPKD (Subnational PFM Index). The previous works on M&Es for MPP with YANLIK, for PHD with OTDA, and for Subnational APIP with ITJEN will be discontinued and transformed into facilitation for the CG's TA/supervision to PGs/LGs in a number of governance areas (discussed in the next activity below).

Improving policy formulation and harmonization. In FY 2024, USAID ERAT will continue its support to the DG PD in finalizing the background paper on decentralization policy for input to the RPJMN for 2025-2029. USAID ERAT will also provide new support to facilitate the CG's TA and supervision to PGs/LGs in the areas of government cooperation with international agencies in collaboration with FASKER. As discussed in the plan for M&E system above, several new supports will be provided as a transformation from TA on the M&E Systems, including the facilitation of the CG's TA to PGs/LGs on the PHD with OTDA; on subnational APIP with ITSUS/ITJEN; and the assistance on policy formulation for the new design of MPP digital with YANLIK. As response to the departure of PUSPEN, the facilitation of CG's supervision to PGs/LGs on SP4N LAPOR! will be continued in FY 2024 under USAID ERAT engagement with YANLIK as the new IA for the initiative.

Facilitating innovation exchange and learning. Building on the progress and achievement in FY 2023 on innovation repository, innovation peer-to-peer learning, and provincial innovation hubs, in FY 2024, USAID ERAT will continue its support to strengthen collaboration and coordination among three IAs (YANLIK, BSKDN, and PEPPD) in refining and expanding the national innovation repository, promoting its utilization for knowledge management and learning materials, facilitating a “brokering” process of PGs/LGs to learn from/ exchange with one another, and continuing to strengthen provincial innovation hubs. In addition, in FY 2024, USAID ERAT will provide a new support to FASKER in facilitating peer-to-peer learning with the international community.

Supporting more inclusive, problem-driven, multi-sectoral, intergovernmental and multi-year planning and budgeting policies. Building on the progress and achievement in FY 2023, USAID will continue its support on these multi-sectoral issues in FY 2024 through: (i) facilitation of TA and supervision from CG to PGs/LGs in the areas of extreme poverty eradication, stunting reduction, CEFM prevention, GESI, and MSS; and (ii) facilitation to strengthen inter-ministerial coordination in the areas of CEFM and GESI, extreme poverty eradication, and stunting reduction.

Improving CG fiscal transfers and subnational PFM. In FY 2024, USAID ERAT will continue its support to DJPK and KEUDA on a number of new initiatives. For DJPK, USAID ERAT will provide support on harmonization of fiscal transfer policy through assessment of transfer impact on basic services,

reformulation of DBH (shared revenue) transfer policy, and the development of subnational financing synergy. In the area of improvement of financial data quality and analysis for better subnational spending, USAID ERAT will continue its assistance with DJPK to further develop the thematic budget tagging concept (including the new one on climate change), and with KEUDA on the formulation of its policy guideline. This will include providing capacity building for the Financial Analysts at subnational level on financial data management and analysis. In addition, USAID ERAT will also support DJPK and KEUDA in providing assistance to improve subnational fiscal capacity through research and capacity building to SNGs.

7.2.2 PROVINCIAL LEVEL

Enhancing PG ability to monitor the performance of and support LGs. In FY 2024, USAID ERAT will continue supporting the PGs in improving their *binwas* capacity to LGs on stunting reduction in all provinces; on extreme poverty eradication in all provinces except Banten; on CEFM prevention in EJ, SS, WK; on reducing drop-out school children WK, Banten, and NS; and on MSS fulfillment in Banten, WK, and ENT. In addition, USAID ERAT will provide a new support for PGs' *binwas* capacity to LGs in strengthening the role of the district APIP in monitoring OPDs' performance in ENT.

Improving PG capacity in data utilization in policy making. In FY 2024, USAID ERAT will continue its support on strengthening thematic SDI in all PGs except WK; on strengthening data management and analytic capacity in NS, Banten, ENT, and NS; and on strengthening the provincial SPBE in ENT.

Supporting PGs to facilitate peer learning and replication of innovations. Building on the progress made in FY 2023, USAID ERAT will continue its support to improve functioning provincial innovation through TA for the development of web-based innovation platforms and facilitation of provincial innovation competitions in four provinces: NS, Banten, WK, and ENT. In addition, USAID ERAT will continue to work with three subcontractors and/or STTAs in improving the functioning of innovation hubs in promoting the replicating and scaling up of innovations and enhancing their sustainable implementation in all provinces.

Improving access to information and public participation. In FY 2024, USAID ERAT will continue supporting the improvement of the implementation of complaint handling mechanisms at province level in Banten, EJ, ENT. Pending on the engagement with a potential new IA for access to information, USAID ERAT is also projected to continue its assistance on access to public information in all provinces except NS.

Promoting private sector engagement in public service delivery. Following the progress made in FY 2023, USAID ERAT will finalize the WiNNER competition process by Q I of FY 2024, which will then be followed up by supporting the winning social entrepreneurs of WiNNER to engage with the PGs in all provinces. In addition, USAID ERAT will continue supporting the PGs of Banten, WK, and SS in improving link and match of vocational secondary schools (SMK) with industries that was started at the end of FY 2023.

Improving the quality of PG spending. In FY 2024, USAID ERAT's support to PGs on this aspect will be implemented through two broad initiatives. *First* is the improvement of PGs' quality of spending, which will comprise: (i) a continuing assistance from FY 2023 on improving financial assistance transfer policy from PGs to LGs, enhancing PGs' M&E to LGs for the implementation of Gender Budgeting (PPRG), and assistance in the integration of various USAID ERAT initiatives into PG budgets; and (ii) new assistance supports to PGs on PGs' budget analysis, TOT for financial data analysis, and provincial budget tagging and analysis for climate change. *Second*, in FY 2024, USAID ERAT will also support the PGs in improving their fiscal capacity through TA on the identification of potential revenue sources for MSS improvement and assessment on potential improvements of revenue generation from local taxes and levies (PDRD) specifically and/or from own-source revenue (PAD) in general.

7.2.3 DISTRICT LEVEL

Improving policy formulation and harmonization. In FY 2024, USAID ERAT will continue supporting the LGs in improving their policies and policy implementation in two sectors, health and education, in FY 2024 through the following initiatives: (i) expanding the coverage of national health insurance in NS and SS; (ii) improving the MNCH services to a number of LGs in WK, Banten, and ENT; and (iii) promotion of inclusive education and improving means/expected years of schooling (which includes initiatives on reducing of out-of-school/drop-out children) to a number of LGs in Banten, SS, and WK.

Promoting collaborative governance to improve public service provision. Building on the progress made in FY 2023 on improving LGs' collaboration with villages, the private sector, youth, and other stakeholders to address various specific sector/multi-sectoral issues, in FY 2024 USAID ERAT will continue its supports strengthening these types of collaboration in a number of LGs in all six provinces. In addition, USAID ERAT will start to introduce a new initiative of promoting inter-district cooperation (*kerja sama daerah dengan daerah*, KSDD) which for the first pilot will be conducted between two LGs in WK and will later be expanded to other LGs in other provinces pending on further assessment and/or requests.

Improving access to information and public participation. Related to activity P.4 at the provincial level, in FY 2024 USAID ERAT will continue to support a number of LGs in all provinces except NS to improve complaint handling mechanisms in collaboration with YANLIK. Pending on the progress of engagement with a potential new IA, USAID ERAT is also projected to continue its assistance on access to public information in a number of LGs in all provinces except NS.

Leveraging digital transformation to improve public service delivery and citizen engagement. Building upon the foundation laid in FY23 fostering compliance through regulatory measures and governance enhancements, in FY 2024 USAID ERAT will focus its assistance on elevating the functionality of the SPBE through TA and facilitation in developing e-government initiatives of priority public services such as in the education and health sectors in a number of LGs in all provinces except Banten. In addition, USAID ERAT will also continue its supports on One Data Indonesia (SDI), focusing on the development of dynamic datasets and an integrated platform for data updating and exchange in a selected number of LGs. In parallel, institutional strengthening for SDI in a number of LGs in all provinces will still be continued based on the progress made in FY 2023.

Strengthening problem-driven, multi sectoral, multi-stakeholder planning and budgeting processes. In FY 2023, USAID ERAT has been supporting numerous LGs in improving their local institutions, regulatory framework, action plans, beneficiary data, planning and budgeting processes, and/or multi-stakeholder and inter-governmental collaboration in addressing various multi-sectoral issues, including stunting, (extreme) poverty, CEFM, MSS, and GESI mainstreaming, particularly to comply with CG regulations and directives. In FY 2024, USAID ERAT will build on these institutional foundations to support the LGs in translating them into concrete plans, budgets, actions, and innovations. For extreme poverty and stunting, continued assistance will be given to a number of LGs in all provinces; for CEFM, the support will be specifically focused in a number of LGs in WK, SS, and EJ; for MSS fulfillment, the support will be given to a number of LGs in EJ, Banten, and ENT; and for GESI mainstreaming, the support will be given to a number of LGs in NS, Banten, and ENT.

Improving the fiscal capacity and quality of spending for public service provision. In FY 2024, USAID ERAT will continue completing the district-level budget analysis that is about to be finalized in Q1 of FY 2023. Built on the temporary results of the budget analysis, USAID ERAT will continue the support to LGs through four main initiatives. *First* is the initiative on the improvement of the quality of spending of LGs through: (i) a more detailed sectoral spending analysis for improved quality of health and education services; (ii) capacity building for financial data analysts to sustain public expenditure review practices at the district level; (iii) improving the gender-based budgeting (PPRG); (iv) TA for the budget preparation for LGs' strategic interventions supported by USAID ERAT – including assessing potential sources of funds

for essential services from the non-physical DAK transfer; and (v) the TA on the formulation of the LGs' performance-based transfer policy to villages. *Second*, the initiative on improvement of LGs' fiscal capacity, which will focus on assessing management of the property tax as the largest contributor to the districts' own-source revenue (PAD). And the *third* initiative is related with the promotion of digital transformation in the district PFM, particularly related to use of electronic-based transactions to improve efficiency and reduce corruption risk.

7.3 COMPONENT 3: STTAs

Complete the third set of videos. The third set of videos will likewise be produced and completed in the first quarter of FY 2024. Completion of these videos has been pushed back due to back-and-forth discussions between USAID and the film company. The documentary about mainstreaming and supporting the implementation of systems to detect and avoid conflicts of interest in central and subnational government agencies will be finalized in November. The video about pressure groups' contribution to mitigate the shrinking of civic space is expected to be completed by the end of the first quarter of FY 2024.

Complete the second video about USAID ERAT. Following the completion of the first ERAT video in FY 2023, planning and production for the second video is underway. The script for the video will be finalized by late October and the expected completion date for this video will be towards the end of the first quarter of FY 2024.

7.4 INTERNATIONAL TRAVEL

USAID ERAT's Deputy Activity Director is scheduled for home leave around December 2023 until the second week of January as she is entitled to up to 20 days of home leave every two years. Other international trips include a visit from ICMA's new Program Director. She is expected to arrive in Jakarta in late October or early November. Her international travel has already been approved by the TOCOR. For other international trips that may arise, especially for STTAs, a request for approval for international travel will be submitted to USAID TOCOR at the appropriate time.

ANNEX I: PROGRESS AGAINST ACTIVITY MONITORING AND EVALUATION (AMEL) PLAN INDICATORS

Table I.1: Summary of FY 2023 achievement of indicators

| No | | Indicator | FY2023 | |
|-------------|--|--|------------------------------|-------------|
| | | | Target | Achievement |
| Component 2 | | | | |
| 1 | Districts receiving USG assistance under ERAT have HDI and GDI improved higher than control districts. | Not applicable. Higher level indicator | | |
| 2 | District receiving USG assistance under ERAT have higher Public Service Access Index | | | |
| 3 | Percentage of ERAT-supported districts with improved change in GOI's perceptions on government effectiveness due to implemented reforms supported by USG | Not applicable. No target set for FY2023. | | |
| 4 | Number districts with improved citizens' perceptions on government effectiveness due to implemented reforms supported by USG | Not applicable. Indicator dropped. | | |
| 5 | Number of functioning policy coordination and implementation mechanisms supported by USG | 37 | 38 (achieved 103%) | |
| 6 | Number of USG-supported technical recommendations to local, provincial, or national governments that have formally shaped policy formulations | 37 | 55 (achieved 149%) | |
| 7 | Number of initiatives involving private sector entities in responding or providing solutions to development challenges as result of ERAT efforts | 12 | 19 (achieved 158%) | |
| 8 | Number of innovations to improve the quality of policy implementation and service delivery adopted by Ministry, Institution, and Local Government as result of ERAT | 37 | 37 (achieved 100%) | |
| 9 | Number of individuals who received USG-assisted training, including management skills and fiscal management, to strengthen LG and/or decentralization, disaggregated by sex, age, and people with disabilities | 1,110 | 2,359 (achieved 213%) | |
| 10 | Number of persons trained with USG assistance to advance outcomes consistent with gender equality or female empowerment through their roles in public or private sector institutions or organizations | 370 | 743 (achieved 201%) | |
| 11 | Percentage of USG-supported districts with improved budget allocation to address public service issues | 17% (5 districts) | 23% (7 districts or 140%) | |
| 12 | Percentage of USG-supported districts that improved budget realization to address public service issues | Not applicable. No target set for FY2023. | | |
| Component 3 | | | | |
| 1 | Percentage of consultants contracted by USAID ERAT based on agreed timelines | 80% | 100% | |
| 2 | Number of STTAs engaged | To be discussed | | |
| 3 | Percentage of deliverables approved by USAID | 100% | 100% | |
| 4 | Percentage of STTA receiving performance rating of very good | 90% | 67% | |
| 5 | Percentage of Consultants identified through STTA database | 80% | 0 | |

Table 1.2: USAID ERAT FY 2023 Achievements of Indicator 5

Number of functioning policy coordination and implementation mechanisms supported by USG – of Component 2

| No. | Mechanism | Date(s) | Description |
|----------------------------|--|---|--|
| Q1 (October-December 2022) | | | |
| 1 | LPPD key performance indicator (IKK) consultation to local governments | Nov 2022 | Support for MOHA to improve LPPD key performance indicator (<i>Indikator Kinerja Kuncil/IKK</i>) by facilitating the discussion with technical ministries on indicators for the upcoming year EPPD, then consult the selected indicators with LGs to have their inputs and views on validity and reliability of the indicators. The consolidated inputs from K/L and LGs will be contributed to revision of Permendagri 18/2020. |
| 2 | Collaboration between PG and LGs in Banten to develop good practice module | Oct 28, Nov 13, 16, Dec 6, 28 | USAID ERAT facilitated the development of learning modules based on good practices in districts in Banten through consultative meetings with districts. |
| 3 | Development of regent regulation on legal identity for the marginalized groups in Gowa, South Sulawesi | Dec 1 | USAID ERAT facilitated public consultation on the draft regent regulation to accelerate the coverage of legal identity for the marginalized groups in Gowa by optimizing village roles, with involvement of related stakeholders, including village apparatus. |
| 4 | Development of regent regulation on village fund utilization with villages participation in Nias, North Sumatra | Dec 07 | USAID ERAT facilitated the development of regent regulation on village fund utilization on stunting eradication programs in Nias with involvement of related stakeholders, including representatives from villages. |
| 5 | Workshops to update fiscal transfer formula in Banten | Dec 9, 15, 16 | Facilitated Banten PG to engage with the LGs to update mechanism/formula for fiscal transfer by updating indicators, develop updated formulation, and support to develop technical guidelines. |
| 6 | Facilitation on improving implementation of DAU Specific grant through consultations between ministries and LGs | Dec (series of activities) | Facilitated DJPK to improve technical guidelines on DAU specific grant mechanism through consultation between DJPK and relevant stakeholders including the Ministry of Education, the Ministry of Health, the Ministry of Public Works, and the LGs. Feedbacks from the ministries and LGs were adopted in the mechanism. |
| 7 | Facilitation of DJPK on building mechanism on additional village fund through consultations between ministries and LGs | Dec (series of activities) | Facilitated DJPK to develop policy recommendations on additional village funds (<i>Dana Desa Tambahan</i>) through consultations between DJPK, technical ministries and LGs to obtain feedback on the recommendations of additional DD policy. The recommendations were adopted in the enacted mechanism. |
| 8 | Introduction of WiNNER competition mechanism to foster entrepreneurship | Nov 1, 21, 26, Dec 12, 25, 26 | USAID ERAT supported KEMENPAN-RB to develop a mechanism for social entrepreneurship competition (WiNNER) as an instrument to foster entrepreneurship and collaboration with them in promoting effective public service. |
| 9 | Introduction of Idea-thon competition mechanism to gather ideas and innovations from youth communities | Oct 11, Nov 1, 15, 22, Dec 9, 12, 13, 23, | USAID ERAT supported KEMENPAN-RB to develop a mechanism for Idea-thon competition to gather ideas and innovations youth communities to improve public service |
| Q2 (January-March 2023) | | | |
| 10 | Provincial innovation competition and incubation engaging all PG's OPDs and LGs in ENT | Oct-Dec 2022 | The ENT provincial innovation hub held the first innovation competition and incubation that encouraged PG's and LGs' OPDs to submit innovations and provided TA to improve the innovations. |
| 11 | Extensive public consultations on GESI and public services of SS Provincial RPD for 2024-2026 | Feb 15, 2023 | The PG of SS strengthened its public consultations of the 2024-2026 RPD through thematic public consultations on GESI and public services involving PG and LG officials, academics, development partners, local CSOs, including representatives from women, youth, and PWDs. |

| No. | Mechanism | Date(s) | Description |
|-----------------------------|--|-------------------|---|
| 12 | Formulation of stunting M&E guidelines involving multi-sectoral OPDs and villages in Melawi (WK) | Feb-Mar 2023 | The LG developed M&E guidelines by involving multi-sectoral OPDs and villages that will be used by the Stunting Reduction Acceleration Team (TPPS) to monitor and evaluate stunting reduction programs in Melawi. |
| 13 | Synchronization of health insurance and poverty data as a part of the process to achieve UHC in Mandailing Natal (NS) | Jan-Mar 2023 | The LG synchronized JKN, P3KE, and Dukcapil databases to identify people who do not have health insurance to be targeted by various programs to increase the JKN coverage towards UHC. |
| 14 | Poverty data synchronization and verification mechanism in Samosir (NS) | Feb 2023 | The LG synchronized, verified and validated P3KE and DTKS databases to formulate extreme poverty eradication programs in Samosir. |
| 15 | Strategy formulation to accelerate stunting reduction involving multi-sectoral OPDs and subdistrict and village offices in Lebak (Banten) | Mar 7-8, 2023 | The LG facilitates various OPDs related to stunting, subdistrict offices, and villages to formulate concrete work plans for stunting reduction that will be jointly implemented under the TPPS in Lebak. |
| 16 | Synchronization of health insurance and other databases as a part of the process to achieve UHC in Barru (SS) | Mar 16 2023 | The LG held a multi-stakeholder meeting that produced agreement of local BPJS to synchronize its database with other databases to identify people without health insurance who will be targeted by various programs to increase the JKN coverage towards UHC. |
| Q3 (April-June 2023) | | | |
| 17 | Poverty data synchronization and verification mechanism in Gowa (SS) | Mar 2023 | LG of Gowa supported to overlay P3KE, DTKS, and Population Administration and Civil Registration (<i>Kependudukan dan Catatan Sipil</i> , DUKCAPIL) databases at the district level and to validate the data at the village level. The results will be used for better targeting of extreme poverty alleviation interventions. |
| 18 | Poverty data synchronization in Barru (SS), in addition to verification and validation instructed by the CG | Dec 2022-May 2023 | LG of Barru supported to overlay P3KE, DTKS, and DUKCAPIL databases at the district level, and to validate the data at the village level. The results will be used for better targeting of extreme poverty alleviation interventions. |
| 19 | Coordination mechanism between provincial and district Subnational Poverty Reduction Coordination Teams (TKPKDs) in SS to formulate Subnational Poverty Reduction Plan (RPKD) and Annual Action Plan (RAT) | Jun 27, 2023 | Collaboration between the PG's and 24 LGs' Subnational Poverty Reduction Coordination Teams (TKPKDs) in SS to discuss policies and programs as part of the preparations for the drafting of the Subnational Poverty Reduction Plan (RPKD) 2024-2026 and the 2024 Annual Action Plan (RAT). |
| 20 | Mechanism to improve extreme poverty eradication program synchronization among PG and LGs in NS based on poverty data synchronization and analyses | Jun 23 | PG and LGs supported to overlay DTKS, P3KE, and DUKCAPIL databases and in utilizing the data for better targeting of extreme poverty alleviation interventions. |
| 21 | Multi-stakeholder and inter-governmental collaboration to develop Subnational Strategy on Child Marriage Prevention in WK | Apr-Jun 2023 | USAID ERAT facilitated the consultative process on the development of Regional Strategy on Child Marriage Prevention involving PG, 4 LGs, CSOs, and professional organizations, which includes detailed child marriage prevention actions. |
| 22 | Inter-ministerial collaboration at the central level to integrate various innovation repositories to be used as learning materials for PGs and LGs | Mar-Jun 2023 | KEMENPAN-RB's YANLIK Office, MOHA's BSKDN, and the National Administration Institute (<i>Lembaga Administrasi Negara</i> , LAN) agreed to share and synchronize their innovation databases to serve as a national repository that will be used by PGs/LGs to learn, adopt, and replicate innovations. |
| 23 | Poverty data synchronization and verification mechanism in Samosir (NS) | Dec 2022-Mar 2023 | LG of Samosir supported to overlay P3KE and DTKS databases and to validate the data at the village level. The results will be used for better targeting of extreme poverty alleviation interventions. |
| 24 | Collaboration with religious institutions for stunting prevention in Karo (NS) | Jan-Mar 2023 | LG of Karo supported to involve religious institutions in the prevention of stunting through the provision of pre-marital counseling to couples. Prior to the introduction of this mechanism, |

| No. | Mechanism | Date(s) | Description |
|---------------------------|---|-------------------|--|
| | | | pre-marital counseling was only provided by the Religious Affairs Office at the subdistrict level to Muslim couples. |
| 25 | LG-village collaboration to improve MNCH services in Sambas (WK) | Dec 2022-Apr-2023 | LG of Sambas supported to collaborate with village governments and CSOs for the formulation of village-level MNCH program activities that can be funded through village budgets (APBDesa). This mechanism also led to an agreement between CSOs and professional organizations to support improvements in MNCH services. |
| 26 | Out-of-school children data synchronization mechanism in Melawi (WK) | Feb-Jun 2023 | LG of Melawi supported to overlay out-of-school children/adult data kept in the Master Education Data (DAPODIK), DUKCAPIL, and DTKS databases so as to gain a better understanding of their socioeconomic situation for better programming and targeting to improve mean years of schooling in the district. |
| 27 | Out-of-school children data synchronization mechanism in Ketapang (WK) | May-Jun 2023 | LG of Ketapang supported to overlay out-of-school children/adult data kept in the Master Education Data (DAPODIK), DUKCAPIL, and DTKS databases so as to gain a better understanding of their socioeconomic situation for better programming and targeting to improve mean years of schooling in the district. |
| Q4 (July-Sep 2023) | | | |
| 28 | Poverty data synchronization and verification mechanism in Sumba Timur (ENT) | Apr-Aug 2023 | The LG of Sumba Timur overlayed P3KE, DTKS, and Dukcapil databases at the district level, and to validate the data at the village level. The results will be used for better targeting of extreme poverty alleviation interventions. |
| 29 | Poverty data synchronization and verification mechanism in TTU (ENT) | Apr-Sep 2023 | The LG of TTU overlayed P3KE, DTKS, and Dukcapil databases at the district level, and to validate the data at the village level. The results will be used for better targeting of extreme poverty alleviation interventions. |
| 30 | Synchronization of poverty data with other databases in Manggarai Barat (ENT) | Mar-May 2023 | The LG of Manggarai Barat overlayed P3KE, DTKS, and DUKCAPIL databases to formulate extreme poverty eradication programs. |
| 31 | Poverty data synchronization and verification mechanism in Sabu Raijua (ENT) | Mar-Apr 2023 | The LG of Sabu Raijua overlayed P3KE, DTKS, and Dukcapil databases at the district level, and to validate the data at the village level. The results will be used for better targeting of extreme poverty alleviation interventions. |
| 32 | Synchronization of poverty data with other databases in Belu (ENT) | Feb-Apr 2023 | The LG of Belu overlayed P3KE, DTKS, and DUKCAPIL databases to formulate extreme poverty eradication programs. |
| 33 | Poverty data synchronization and verification mechanism in Lamongan (EJ) | Jan-May 2023 | The LG of Lamongan overlayed P3KE, DTKS, and Dukcapil databases at the district level, and to validate the data at the village level. The results will be used for better targeting of extreme poverty alleviation interventions. |
| 34 | Poverty data synchronization and verification mechanism in Sumenep (EJ) | Feb-Jul 2023 | The LG of Sumenep overlayed P3KE, DTKS, and DUKCAPIL databases to formulate extreme poverty eradication programs. |
| 35 | Synchronization of poverty data with other databases in Sidoarjo (EJ) | Feb-Aug 2023 | The LG of Sidoarjo overlayed P3KE, DTKS, and Dukcapil databases at the district level, and to validate the data at the village level. The results will be used for better targeting of extreme poverty alleviation interventions. |
| 36 | Synchronization of poverty data with other databases in Blitar (EJ) | Oct-Dec 2022 | The LG of Blitar overlayed P3KE and DTKS databases to formulate extreme poverty eradication programs in Blitar |
| 37 | P2P learning of the district government's Education Offices of four districts in Banten from Pekalongan, Central Java | May-Aug 2023 | USAID ERAT facilitated peer-to-peer learning between the Education Offices of Kota Serang, Kota Cilegon, Lebak, and Pandeglang on the replication of Go to School Movement (<i>Gerakan Kudu Sekolah</i>) innovation from Pekalongan, Central Java, that aimed returning out-of-school children to school |
| 38 | P2P learning of the district government's Health Offices of | May-Aug 2023 | USAID ERAT facilitated peer-to-peer learning between the Health Offices of Kota Cilegon on the replication of Cageur Jasa innovation from Kota Tangerang, to promote family health. |

| No. | Mechanism | Date(s) | Description |
|-----|--|---------|-------------|
| | Kota Cilegon (BNT) from Kota Tangerang | | |

Table 1.3: USAID ERAT FY 2023 Achievements of Indicator 6

Number of USG-supported technical recommendations to local, provincial, or national governments that have formally shaped policy formulations – of Component 2

| No. | Policy Recommendation | Date (s) | Description |
|----------------------------|---|------------------------------|--|
| Q1 (October-December 2022) | | | |
| 1 | Regent Regulation (<i>Perbup</i>) of Nias No. 30/2022 on Stunting Eradication | Nov 1, 2022 | USAID ERAT supports the development of the <i>Perbup</i> for stunting eradication in Nias through a series of workshops, to provide the regulation with clearer direction on village roles. This <i>Perbup</i> is also equipped with technical and implementation guidelines of programs/activities that can be financed by village funds, so it will allow villages to participate effectively and actively in stunting reduction according to their needs. |
| 2 | Guidelines of “Let’s Go to School Movement” (<i>Gerakan Ayo Sekolah</i> , GAS), Ketapang | Nov 22, 2022 | USAID ERAT supported the LG of Ketapang to formulate and disseminate the guideline of GAS to reduce the prevalence of students dropping out of schools and to return the dropout children to school and increase the mean years of schooling. |
| 3 | Regent Regulation (<i>Perbup</i>) of Pandeglang No. 61/2022 on the Action Plan for Stunting Eradication | Dec 5, 2022 | Revised <i>Perbup</i> Pandeglang No. 28/2019. USAID ERAT contributed on some of recommendations that incorporated within the regulation: 1) The scope of intervention expanded according to 8 stunting convergence actions, 2) The decree was upgraded and incorporated into this <i>Perbup</i> , and 3) The gender-biased title of the stunting eradication program has been changed. |
| 4 | Minister of Finance Regulation No. 201/2022 on The Management of Village Fund | Dec 16, 2022 | Through technical assistance and facilitation of studies and consultations with technical ministries and LGs, USAID ERAT contributed to the preparation of Article 13 of this PMK which regulates the policy of allocating additional performance-based DD. Additional DD is part of the DD distributed to villages that have good performance in managing village finances including providing a budget that supports government priorities. |
| 5 | Regent Regulation (<i>Perbup</i>) of Nias No. 42/2022 on Risk Management | Dec 23, 2022 | The regulation as part of the government requirement to strengthen internal control, planning and budgeting including effective and efficient resource utilization as well as corruption prevention effort. In 2021 Nias has awarded for the very first time for WTP (unqualified opinion) opinion. This regulation will govern each technical unit of government to list, measure, value and be aware of each risk from the planning and the implementation of activities. |
| 6 | Minister of Finance Regulation No. 212/PMK.07/2022 on DAU Earmarked | Dec 27, 2022 | Earmarked DAU is a new policy in managing DAU. It is part of the DAU allocation which its use is determined by the regulation to ensure the allocation of budgets directly linked to public services in the health, education and infrastructure sectors to fulfill the MSS. Because this policy will have a direct impact on LGs, USAID ERAT encouraged and facilitated a consultation process with LGs to ensure that their concerns can be facilitated and adopted in the earmarked DAU policy. Feedbacks from LGs were considered and adopted in the policy. |
| 7 | Document of Roadmap for Development of GIS in Kubu Raya year 2022-2026 | Result of Q4/2022 activities | A roadmap that will be used by the Kubu Raya LG in developing geospatial information that covers technical and institutional aspects, ensuring data integration and sustainability, to be used to improve the quality and speed of planning and budgeting. USAID ERAT supported the LG of Ketapang in the formulation of geospatial information system guidelines for the integrated and sustainable data and information management to allow spatial- |

| No. | Policy Recommendation | Date (s) | Description |
|-------------------------|---|--------------|--|
| | | | based decision making, policy formulation, and/or activity implementation. |
| Q2 (January-March 2023) | | | |
| 8 | Instruction letter of the Regent of Barru No. 74/2022 to optimize the implementation of JKN program towards UHC | Dec 26, 2022 | This instruction assigns the heads of 14 OPDs to encourage and ensure the availability and accuracy of BPJS membership data, compliance in BPJS membership for all employees and their work partners, applying BPJS membership as a condition for extending/issuing business licenses, and providing budgets to increase JKN coverage. |
| 9 | Regent of Luwu Utara Regulation No. 52/2022 on village fund allocation and local revenues for village governments | Dec 29, 2022 | The regulation introduces a performance-based incentive formula in allocating Village Fund Allocation (ADD). Villages performing well based on the Developing Village Index (IDM) and SDG indicators would receive additional ADD. |
| 10 | Regent of Lamongan Regulation No. 57/2022 on stunting eradication | Dec 30, 2022 | The regulation stipulates villages' authorities in stunting reduction, especially for planning and budgeting, implementation quality, monitoring, evaluation, reporting and improving human resource quality. This <i>perbup</i> also serves as a basis to formulate village regulations to mainstream the stunting eradication program involving multi-stakeholders at the village level. |
| 11 | Minister of PAN-RB Decree of No. 139/2023 on the implementation of WiNNER competition | Feb 22, 2023 | A regulatory framework that covers the implementation of WiNNER competitions to encourage the development of public service innovations and regulates the stages of mechanisms, series of activities and implementing agency for the competition. |
| 12 | Regent of Belu Regulation No. 4/2023 on One Data Implementation | Jan 24, 2023 | The regulation provides guidelines for the LG's OPDs in the implementation of One Data to provide integrated, accessible and reliable data as a basis for planning, M&E, and development control. |
| 13 | WK Governor Regulation No. 98/2022 on action plan of HDI improvement in WK | Feb 27, 2023 | Action Plan on Provincial HDI Improvement in 2023-2025 that was developed with USAID ERAT support legislated through Governor Regulation No. 98/2022, and disseminated to 14 districts in WK. |
| 14 | Minister of PAN-RB Decree No. 150/2023 on the implementation of idea-thon competition | Mar 2, 2023 | A regulatory framework that covers the implementation of idea-thon competition to raise public awareness, especially youth participation, on public service improvement. The regulation also consists of a series of events/activities, scoring criteria, terms and conditions, etc. |
| 15 | Regent of Karo Circular Letter No. 412.2/0582/DPMD/2023 on village fund utilization for stunting reduction | Mar 7, 2023 | The regent circular letter provides the regulation with clearer direction on village roles and guidelines of programs/activities for stunting reduction that can be financed by village funds. |
| Q3 (April-June 2023) | | | |
| 16 | M&E guidelines on stunting reduction program in Melawi (WK) | Mar 2023 | The M&E guidelines for the stunting reduction program in Melawi district were developed with support from USAID ERAT through workshops held from December 2022 to March 2023. The comprehensive guidelines encompass evaluation mechanisms, role assignments, reporting mechanisms, and the implementation process for M&E activities. The Stunting Reduction Acceleration Team (TPPS) has started utilizing the guidelines to monitor and evaluate stunting reduction programs in Melawi. |
| 17 | Subnational Strategy (Strada) for CEFM prevention in WK | Jun 2023 | USAID ERAT facilitated the development of the CEFM prevention Strada in WK. The document contains details of thematic programs, including a list of sub-activities to be implemented by PG, LGs, and professional organizations as part of child marriage prevention. It has been disseminated in four districts in WK. Furthermore, the Strada for CEFM Prevention has been incorporated in the draft 2024-2026 RPD of WK province. |
| 18 | Two sets of guidelines to support better performance evaluation in Kota Tangerang (Banten) | Feb 2023 | USAID ERAT supported the development of two sets of guidelines for the conducting of internal performance evaluations (AKIP) in the OPDs of the LG of Kota Tangerang and for the LG's Inspectorate to conduct performance audits. The guidelines, which |

| No. | Policy Recommendation | Date (s) | Description |
|---------------------------------|---|--------------|---|
| | | | have been in use since April 2023, are adapted from the national guidelines so as to meet local needs and make performance evaluations better focused. |
| 19 | Revised Mayor of Kota Serang (Banten) Regulation No. 70/2022 on One Data implementation | Dec 2022 | USAID ERAT supported the drafting of a regulation that provides guidelines for OPDs on the One Data program so as to provide integrated and reliable data as the basis for development planning, evaluation, and control, in accordance with Presidential Regulation No. 39/2019 on Indonesia One Data. |
| 20 | NS Gubernatorial Instruction No. 400.9.14/7480/2023 on alleviation of extreme poverty | Jun 23, 2023 | PG of NS received support for the drafting of a Gubernatorial Instruction on the acceleration of extreme poverty eradication through verification and validation of P3KE data, and to utilize such data as a basis for program interventions to be incorporated in the RPKD and APBD. |
| 21 | Regent of Melawi (WK) Decree No. 500.12/208/2023 on the appointment of public information and documentation officers (PPIDs) | May 16, 2023 | LG of Melawi supported to appoint PPIDs who will be responsible for managing and providing public access to information. |
| 22 | Regent of Banyuwangi (EJ) Decree No. 188/124/KEP/429.011/2023 on the establishment of corporate social and environmental responsibility forum 2023-2026 | Jun 20, 2023 | LG of Banyuwangi supported to issue a decree to enhance coordination and collaboration with the private sector in addressing developmental issues, particularly in aligning their CSR programs with LG's priorities. |
| 23 | Regent of Kepulauan Selayar (SS) Decree No. 107/II/2023 on the establishment of Stunting Reduction Acceleration Team (TPPS) | Feb 2, 2023 | LG of Kepulauan Selayar supported to issue a regulation that provides a legal basis for the establishment of the TPPS, including its structure, roles and functions in supporting various stunting reduction programs and activities. |
| 24 | SS Gubernatorial Regulation No. 13/2023 on Regional Development Plan (RPD) 2024-2026 | Mar 24, 2023 | The 2024-2026 RPD of SS province was formulated through extensive public consultation during the first two quarters of FY 2024, supported by USAID ERAT. The Gubernatorial Regulation formally adopts the RPD as a medium-term plan for the PG's annual programs and budgets. |
| 25 | Head of Gowa (SS) Bappeda's Decree No. 600.3.1/209/BAPPEDA on the establishment of stunting web-based monitoring team | Mar 2, 2023 | As part of USAID ERAT's support to improve stunting reduction, the LG of Gowa issued a decree as the basis for the appointment of focal points from various OPDs who will be responsible for collecting stunting-related data and inputting them into the web-based reporting system. |
| 26 | Regent of Luwu Utara (SS) Decree No. 188.4.45/123/II/2023 on target beneficiary data for extreme poverty reduction programs | Jan 26, 2023 | Based on the results of USAID ERAT assistance for data verification and validation of the P3KE and DTKS databases, the decree sets out a list of names as the primary target beneficiaries of LG and/or VG programs/activities to accelerate extreme poverty eradication in Luwu Utara. |
| 27 | Mayor of Kota Makassar (SS) Decree No. 4121/263.05/2022 on the establishment of the Child-Friendly City Task Force | Dec 2022 | LG of Kota Makassar supported to revise its decree on the establishment of the Child-Friendly City Task Force so as to include representatives from various religious organizations, clarify roles and functions, and to update strategies to accelerate CEFM prevention. |
| Q4 (July-September 2023) | | | |
| 28 | Minister of Finance Regulation No. 98/2023 on the updated of village fund management | Sep 22, 2023 | This regulation to replace the former PMK no. 201/2022 on Articles 13 which provide details on performance criteria for additional DD and value for each criterion, based on the recommendations after ADD implementation. |
| 29 | Instruction letter of the Regent of Nias No. 1/2023 on Exclusive Breastfeeding Initiative in Nias Regency | Sep 27, 2023 | The Regent Instruction provides technical guidance to support exclusive breastfeeding initiative in Nias, including the establishment of lactation corners in village facilities, promoting exclusive breastfeeding in Regional General Hospitals and |

| No. | Policy Recommendation | Date (s) | Description |
|-----|---|--------------|--|
| | | | Community Health Centers, and monitoring and evaluation by the Health Department. |
| 30 | Two Mayor Decrees of Kota Cilegon No. 420.05/Kep.69-Diskominfo/2023 on the establishment of PPID team and decree No. 027.05/Kep.177-Diskominfo/2023 on the SOP for public information provision | Feb 10, 2023 | These decrees detail the Mayor Decree no. 72/2022 on the implementation of public service provision, including legal basis for the establishment of PPID Team, SOPs, provision of public information and exempted public information-list. These regulations serve as an important basis for the public information provision in Kota Cilegon. |
| 31 | Regent of Pandeglang Regulation No. 14/2023 on the institutionalization on gender mainstreaming and the implementation of gender responsive planning and budgeting | Jun 5, 2023 | USAID ERAT supported the LG of Pandeglang in the process of institutionalizing and implementing gender mainstreaming to be integrated in process of planning, budgeting, implementation, monitoring and evaluation through this new regulation. This regulation is supplemented by Regent of Pandeglang Decree no. 400.2.2/Kep.178-Huk/2023 on the formation of gender mainstreaming working group including its' function to promotes and formulates GESI mainstreaming work plan. |
| 32 | Banten Gubernatorial Decree N. 060.05/Kep.145-Huk/2023 on the establishment of PG's SAKIP Team | Jun 15, 2023 | USAID ERAT supported the PG of Banten in issuing a decree on the establishment of provincial SAKIP team that covers its structure, roles, and functions, as required by the CG. |
| 33 | Two Mayor Regulations of Kota Cilegon No. 19/2023 and No. 20/2023 on the architecture and strategic roadmap of SPBE | Jul 10, 2023 | These regulations detail the mayor regulation no. 45/2022 on the SPBE implementation to provide the overall design and framework of SPBE, including the integration of business processes, data and information, infrastructure, applications, and security. Also, strategic roadmap that refers to a detailed plan or strategy outlining the steps and objectives for the development and deployment of electronic government initiatives and systems. These regulations serve as an important basis for SPBE implementation in Kota Cilegon. |
| 34 | Regent of Pandeglang Regulation No. 34/2023 on the implementing guidelines of PPID | Jul 25, 2023 | USAID ERAT supported the Pandeglang district office in issuing a Regent's regulation (Perbup) regarding the implementation of the public information and documentation officers (PPID) as a replacement for a similar regent's regulation issued in 2018. The new aspect of this Perbup includes rules for restructuring to decentralize the organization and adjusting nomenclature in accordance with the guidelines for public information disclosure established by the central government. |
| 35 | Mayor of Kota Tangerang (Banten) Regulation No. 73/2023 on the implementation of inclusive education | Aug 1, 2023 | The new regulation serves as a basis for the LG of Kota Tangerang to ensure the implementation of inclusive education tailored to students' needs and abilities, providing inclusive educational resources at designated educational institutions, and facilitating collaboration among stakeholders. |
| 36 | Regent of Sumenep Regulation No 18/2023 on the Implementation of One Data Initiative in Sumenep | Jul 3, 2023 | USAID ERAT assisted the LG of Sumenep in formulating Regent's Decree No. 18/2023, replacing the prior decree no. 62/2021, incorporating updates to the organizational structure, governance, and the functions of one data forum that will be a strong basis for one data implementation. |
| 37 | Regent of Sumenep Regulation No. 39 /2023 on the implementation of SPBE in Sumenep | Sep 6, 2023 | USAID ERAT facilitated the LG of Sumenep in drafting the updated regulation concerning the Electronic-Based Governance System (SPBE) to replace previous regulation so that align with Presidential Regulation No. 132/2022 on the SPBE architecture, including relevant indicators and criteria. |
| 38 | Regent of Sintang Regulation No. 16/2023 on the document of subnational poverty reduction plans for 2023-2026 | Feb 15, 2023 | This new regulation serves as a legal basis for the RPKD document that is used as a policy framework to outline the LG strategies, objectives, and various programs and activities for extreme poverty alleviation. USAID ERAT supported the LG of Sintang on the development of their first RPKD document, as required by the CG. |
| 39 | WK Gubernatorial Regulation No. 29/2023 on the action plan of the | Jun 27, 2023 | This new regulation that provides guideline on the implementation of MSS related to data collection, update, synchronization, and |

| No. | Policy Recommendation | Date (s) | Description |
|-----|---|--|--|
| | MSS implementation for 2023-2027 | | regulates the MSS team to provide assistance for the OPDs related to data input and integrate it into regional development planning documents. |
| 40 | Regent of Melawi No. 45/2023 on the guideline for the management of information and documentation services. | Jul 7, 2023 | This new regulation covers various aspects of PPID, including roles and functions of public information and documentation officers, as well as the obligation to provide and/or publish public information under its authority, except for exempted public-information list. |
| 41 | Regent of Sambas Decree No. 536/BAPPEDA/2023 on the action plan of one data for 2023-2024 | Aug 7, 2023 | This new decree supplemented the Regent Regulation No. 68/2021 on Indonesia one data at the sub-national level, to provide action plan as a guideline to implement one data in Sambas and to promote data-driven development planning and policy formulation. This decree supplemented by The Regional Secretary of Sambas No. 118/DISKOMINFO/2023 on the roadmap of one data business process. |
| 42 | Head of Disdikbud of Melawi Decree No. 45/23 on the establishment of ATS, DTS, and ARPS data management team | Sep 14, 2023 | USAID ERAT supported the Disdikbud of Melawi in issuing a decree on the establishment of out-of-school children data management team that covers its organizational structure, roles, and functions, to support on the implementation of data verification and validation. |
| 43 | Regent of Barru Decree No. 250/Bappelitbangda/V/2023 on beneficiary data to accelerate extreme poverty alleviation | May 4, 2023 | Based on the results of USAID ERAT assistance for data synchronization of P3KE, DTKS, and DUKCAPIL databases at the district level, and verification and validation at the village level, the decree sets out a list of names as the primary target beneficiaries of LG and/or VG programs/activities for extreme poverty alleviation. |
| 44 | Barru Regional Secretary Decree No. 57/2023 and No. 58/2023 on the classification of public information and exempted public information lists | Jul 3, 2023 | These decrees supplemented the Regent Regulation No. 36/2017 on Guidance for Information and Documentation Services, in relation to the classification of public information list (available at any time, periodically updated, and immediately disseminated) and exempted public information list. These regulations serve as an important basis for the public information provision in Barru. |
| 45 | Regent of Kepulauan Selayar Regulation No. 23/2023 on implementtaion of SPBE | Aug 7, 2023 | USAID ERAT facilitated the development of new regulation on the SPBE implementation in Kepulauan Selayar covering SPBE governance, management, architecture and roadmap, also its' business processes, as required by the central government. |
| 46 | ENT Gubernatorial Regulation No. 36/2023 on provincial financial assistance (<i>bankeu</i>) reform | Jun 27, 2023 | USAID ERAT supported the PG of ENT on the development of governor regulation on guidelines for the implementation of PG fiscal transfer from the subnational budget to reduce inter-district disparity and create incentive for good performing LGs. |
| 47 | Regent of Sabu Raijua Regulation No. 37/2023 on the document of subnational poverty reduction plans for 2023-2026 | Sep 4, 2023 | This new regulation serves as a legal basis for the RPKD document that is used as a policy framework to outline the LG strategies, objectives, and various programs and activities for extreme poverty alleviation, in accordance with Regional Regulation of Sabu Raijua No. 2/2022 on medium-term development plans for 2021-2026. |
| 48 | ENT Gubernatorial Decree No. 320/KEP/HK/2022 on the establishment of hub's innovation incubator team | Oct 18, 2022 | Decree to appoint the incubator team to provide support and assistance to innovators on the implementation of innovation incubation, organize public service innovation competition, and facilitate the PG and LGs to participate in the Public Service Innovation Competition at the national level. |
| 49 | ENT Bappelitbangda Decree No. BP4D.050.13.SK/Litbang.143/06/2023 on the establishment of IGA provincial admin team | (Decree attachments dated on Jun 15, 2023) | Decree to appoint the admin team for data collection and prepare the documentation of Subnational Innovation Index (<i>Indeks Inovasi Daerah</i> , IID) and Innovative Government Award (IGA) to be reported to MoHA. |

| No. | Policy Recommendation | Date (s) | Description |
|-----|--|--------------|--|
| 50 | Regent of Sumba Timur Regulation No. 42/2023 on complaint handling management | Sep 5, 2023 | This new regulation outlines the procedures and guidelines for complaint handling management. Several OPDs have developed SOPs to supplement this regulation, namely Bappeda, Dinas Perkim, DLH, and Setda. |
| 51 | WK Gubernatorial Decree No. 1065/DPPPA/2023 on the establishment of child marriage prevention team for 2024-2026 period | Aug 9, 2023 | USAID ERAT supported the PG of WK in issuing a decree on the establishment of child marriage prevention team for the period of 2024-2026 that covers its organizational structure, roles, and functions, to accelerate CEFM prevention. |
| 52 | Regent of Blitar Decree No. B/180.05/172/409.1.2/KPTS/2023 on the establishment of poverty alleviation coordination team | May 15, 2023 | The LG of Blitar supported to issue a decree on the establishment of poverty alleviation coordination team that covers its organizational structure, roles, and functions, to accelerate poverty alleviation. The coordination team involves the participation of private sector, CSO, and university representatives as its members. |
| 53 | Regent of TTU Decree No. 73/KEP/HK/1/2023 on the establishment of poverty alleviation coordination team | Jan 23, 2023 | The LG of TTU supported to issue a decree on the establishment of poverty alleviation coordination team that covers its organizational structure, roles, and functions, to accelerate poverty alleviation. The coordination team involves the participation of private sectors as its members. |
| 54 | Regent of Lamongan Decree No. 188/318/KEP/413.013/2023 on beneficiary data to accelerate extreme poverty alleviation 2023-2024 | Aug 11, 2023 | Based on the results of USAID ERAT assistance from Jan-May 2023 for data synchronization of P3KE, DTKS, and DUKCAPIL databases at the district level, and verification and validation at the village level, the decree sets out a list of names as the primary target beneficiaries of LG and/or VG programs/activities for extreme poverty alleviation. |
| 55 | Regent of Banyuwangi Decree No. 188/183/KEP/429.011/2023 on beneficiary data to accelerate extreme poverty alleviation 2023 | Sep 1, 2023 | The decree sets out a list of names as the primary target beneficiaries of LG and/or VG programs/activities for extreme poverty alleviation. |

Table 1.4: USAID ERAT FY 2023 Achievements of Indicator 7

Number of USG engagements jointly undertaken with private sector enterprises to support U.S. foreign assistance objectives (PSE-1) – of Component 2

| No. | PSE Engagements | Date(s) | Description |
|----------------------------|--|--------------|--|
| Q1 (October-December 2022) | | | |
| 1 | MoU between Klinikgo and a private health clinic, Daarussa'adah in Lebak | Nov 24, 2022 | USAID ERAT facilitates a social enterprise, Klinikgo, engaging with two private health clinics, Daarussa'adah and Andhika Homecare. Through the MoU, these 2 clinics would be able to improve their service through digital platforms by utilizing the systems developed by Klinikgo, while Klinikgo would benefit from the small charge of its user, also the exposure and expansion of its market particularly in rural areas. |
| 2 | MoU between Klinikgo and a private health clinic, Andhika Homecare in Lebak | Nov 24, 2022 | |
| Q2 (January-March 2023) | | | |
| 3 | A circular letter No. B/440/1200/409.11/2023 of the District Health Office (DHO) of Blitar | Mar 29, 2023 | USAID ERAT successfully facilitated the LG of Blitar to engage with private health clinics to reduce stunting prevalence. The District Health Office (DHO) of Blitar issued a circular letter No. B/440/1200/409.11/2023 to encourage 33 private health clinics operating in the district to participate in monitoring and supplying stunting data to the DHO using provided instruments. This collaboration extends the reach of stunting data monitoring to households that are using private health clinic services that was previously not accessible by the LG. |
| Q3 (April-June 2023) | | | |
| 4 | MOU between Tentang Anak and IBI of Kubu Raya (WK) | May 10, 2023 | USAID ERAT facilitated the signing of an MOU between Tentang Anak, an online parenting platform, and the Indonesian Midwives Association (IBI)'s Kubu Raya chapter. The MoU aims to improve maternal and child health literacy through knowledge-sharing, capacity building for midwives, and utilizing the Tentang Anak app to assist parents with child development. |
| 5 | Joint agreement between local health facilities (Puskesmas), midwives, and private clinics in Nias (NS) | Mar 1, 2023 | USAID ERAT facilitated the signing of an MOU setting out a joint commitment to the exclusive breastfeeding program in Nias. The event involved 10 puskesmas and three private clinics, namely Klinik Pratama Efata, Praktik Mandiri Bidan (PMB) Kasih Bunda, and Klinik Ayu. The MOU is expected to boost exclusive breastfeeding and to replicate the Scenting (Swift Breastfeeding Prevents Stunting) innovation in the district. |
| 6 | MOU between PT Bank Pembangunan Daerah Jawa Timur (Bank Jatim) and BUMDes Harum in Lenteng Timur village in Sumenep (EJ) | May 29, 2023 | In May 2023, USAID ERAT facilitated an agreement between Bank Jatim and BUMDes Harum in Lenteng Timur village, Sumenep. The agreement enables BUMDes Lenteng Timur to bring banking services, including JKN premium payments and land and property tax payments, closer to the public. |
| 7 | MOU between Civil Registry Office, District Health Office, private clinics and midwives in Sumenep (EJ) | Jun 14, 2023 | USAID ERAT facilitated an engagement between the LG's Health Office and DUKCAPIL office to support the expansion of the SIAP LAHIR application to private clinics and independent midwives. As a result of the MOU, the parents of infants born in private clinics or whose births are assisted by private midwives will be able to obtain legal identity documents for the newborns in a timely manner. |
| Q4 (July-September 2023) | | | |
| 8 | MoU between APPSKEP Indonesia and Mamami Hospital in Kupang | Jun 23, 2023 | APPSKEP provides a digital online platform for nurses and other healthcare professionals at Mamami Hospital to enhance their skills and competencies for the purpose of obtaining healthcare worker registration certificates (surat tanda registrasi, STR), as required by GOI. |

| No. | PSE Engagements | Date(s) | Description |
|-----|--|--------------|---|
| 9 | MoU between Alterra Academy with Muhammadiyah University Kupang | Jul 3, 2023 | Alterra Academy provides an online learning platform focused on digital marketing for students of Muhammadiyah University, Kupang, as part of the implementation of the “Independent Campus” (Kampus Merdeka) initiative promoted by GOI. |
| 10 | MoU between Alterra Academy with SMK 5 Negeri Kupang | Jul 22, 2023 | Alterra Academy provides an online learning platform for the students and teachers of SMK 5, Kupang, to enhance their soft and hard skills, including skills related to application development and office administration. |
| 11 | MoU between PT Bank Pembangunan Daerah Jawa Timur (Bank Jatim) and BUMDes Rodinda in Lenteng Barat village in Sumenep (EJ) | Aug 2, 2023 | In August 2023, USAID ERAT facilitated an agreement between Bank Jatim and BUMDes Rodinda in Lenteng Barat village, Sumenep. The agreement enables BUMDes Lenteng Barat to bring banking services, including JKN premium payments and land and property tax payments, closer to the public. |
| 12 | MoU between BPJS and Baznas | May 17, 2023 | USAID ERAT facilitated an agreement between Baznas Mandailing Natal and BPJS Kesehatan for the provision of healthcare coverage under Community Health Care Funding Program. BAZNAS will enroll 400 poor beneficiaries with BPJS Kesehatan and will cover their premium contributions and BPJS Kesehatan will ensure healthcare coverage for these beneficiaries to provide healthcare services in accordance with the applicable terms and condition. |
| 13 | MoU between Kemedis with PDGI Kota Medan | Sep 7, 2023 | USAID ERAT facilitated an MoU between Kemedis and the Indonesian Dental Association (PDGI) Kota Medan through the WiNNER competition. This agreement allowed ten dental clinics in Medan to implement an Electronic Medical Record System (EMR) as a pilot project. Previously, these clinics relied on a manual paper-based record system, which often led to file losses and compromised patient record confidentiality. The main goal is to encourage compliance with Minister of Health Regulation No. 24/2022, which mandates the adoption of an electronic medical record system by December 2023. |
| 14 | MoU between Kemedis with IDI Kota Medan | Sep 28, 2023 | USAID ERAT facilitated an MOU between Kemedis and the Indonesian Doctor Association Kota Medan through co-creation as follow up of WiNNER competition. This agreement recommend 40 clinics IDI's member to implement an Electronic Medical Record System that developed by Kemedis as pilot project. Previously, these clinics relied on a manual paper-based record system, which often led to file losses and compromised patient record confidentiality. The main goal is to encourage compliance with Minister of Health Regulation No. 24/2022, which mandates the adoption of an electronic medical record system by December 2023. |
| 15 | MoU between PT. Nyala Masa Depan Indonesia (Nyalanesia) with Perpustakaan Umum Bahagia Mendawai Kota Pontianak | Sep 7, 2023 | USAID ERAT Facilitated an MOU between Nyalanesia and Perpustakaan Umum Mendawai Kota Pontianak through co-creation as the follow-up of WiNNER competition. This collaboration aims to develop teacher capacity and competency, provide access to book reading materials for public libraries, and collaborate in disseminating useful literacy content information in supporting the national school literacy development program. |
| 16 | MoU between Betukang.id with Disnakertrans Sambas | Aug 24, 2023 | Through WiNNER, USAID ERAT facilitated MoUs between Disnakertrans of Sambas and Betukang, an online marketplace for craftsman labors. These agreements enable Disnakertrans to implement an effective and efficient training program, aiming to improve the match between training programs and job market needs that will contribute to poverty reduction in the area. |
| 17 | MoU between Betukang.id with Disnakertrans Sintang | Aug 18, 2023 | Through WiNNER, USAID ERAT facilitated MoUs between Disnakertrans of Sintang and Betukang, an online marketplace for craftsman labors. These agreements enable Disnakertrans to |

| No. | PSE Engagements | Date(s) | Description |
|-----|--|-------------|--|
| | | | implement an effective and efficient training program, aiming to improve the match between training programs and job market needs that will contribute to poverty reduction in the area. |
| 18 | MoU between Betukang.id with Disnakertrans Kubu Raya | Sep 7, 2023 | Through WiNNER, USAID ERAT facilitated MoUs between Disnakertrans of Kubu Raya and Betukang, an online marketplace for craftsman labors. These agreements enable Disnakertrans to implement an effective and efficient training program, aiming to improve the match between training programs and job market needs that will contribute to poverty reduction in the area. |
| 19 | MoU between Skolla EdTech with Disdik Kota Makassar | Sep 8, 2023 | Through WiNNER, USAID ERAT facilitated an MOU between the Kota Makassar Education Office and Skolla EdTech, a technology-based alternative learning platform provider, to provide support on implementation of metaverse-based education to elementary and junior high schools in Kota Makassar. This program includes services such as student mapping for learning styles and intelligence potential, an online Metaverse learning platform with virtual labs and interactive classes. |

Table 1.5: USAID ERAT FY 2023 Achievements of Indicator 8

Number of innovations to improve the quality of policy implementation and service delivery adopted by ministry, institution, and local government as result of ERAT – of Component

| No. | Public Service Innovation | Date (s) | Description |
|----------------------------|---|---------------|--|
| Q1 (October-December 2022) | | | |
| 1 | Gerakan Ayo Sekolah (GAS) in Ketapang, West Kalimantan | Dec 22 | USAID ERAT supported the <i>Gerakan Ayo Sekolah</i> /GAS (Let's Go to School) innovation, a program aims to increase school participation specifically targeting out-of-school children and youth, and potentially dropout students. USAID ERAT provided technical assistance to discuss the issues and solutions, to develop the guidelines and inclusive data monitoring instrument, to develop th capacity of the LG officials, and to disseminate the instruments to all stakeholders. |
| 2 | SIAP LAHIR application on legal identity access for the newborn in Sumenep, East Java | Aug 8-9, Nov | USAID ERAT facilitates collaboration of several technical offices in developing a web-based application provision of legal identity documents for newborn babies. Through SIAP LAHIR application that was launched in Nov 2022, parents of newborn babies can obtain the legal identity documents at the puskesmas, without going to various LG office at the district capital. With legal identity, the newborn can be included in the JKN that allows them to access health services. |
| Q2 (January-March 2023) | | | |
| 3 | Integrated service for bride and groom for stunting prevention in Karo | March 2023 | The LG of Karo has been facilitated to integrate the roles of various stakeholders into a service workflow that enhances the roles of the DHO and the District Office of the Ministry of Religious Affairs. Prior to getting married, couples are required to have medical screening and counseling that would allow implementation of stunting prevention actions. |
| 4 | PANDAWA (<i>Pendaftaran via WhatsApp</i> /Online Registration through WhatsApp) in RSUD Umu Rara Meha, Waingapu, Sumba Timur | December 2022 | PANDAWA online registration is a new service introduced by RSUD Umu Rara Meha that allows patients to register using WhatsApp, the most widely used chat application in the district. This innovation was initiated to reduce long queues and waiting time, as well as to improve accessibility for patients who live in remote villages. The ENT provincial innovation team provided feedback in the incubation process to strengthen the |

| No. | Public Service Innovation | Date (s) | Description |
|----------------------|--|-------------------------|---|
| | | | institutionalization of the innovation, including formulating a roadmap, improving the business process, and regulating the innovation. |
| 5 | FPI (<i>Forum Peduli Imunisasi or Community-Based Immunization Outreach Forum</i>) in Sabu Raijua | December 2022 | Initiated by the LG due to the low achievement of Universal Child Immunization (UCI), this innovation is a community-based approach that empowers health cadres in extending the reach of immunization programs. The ENT provincial innovation team provided feedback in the incubation process to provide detailed information to FPI, to improve business processes, and to institutionalize it to ensure sustainability. |
| Q3 (April-June 2023) | | | |
| 6 | “Lopo Inovasi Flobamorata” – provincial innovation hub in ENT | Nov 2022-Jun 2023 | USAID ERAT supported the PG of ENT to establish a provincial innovation hub named “Lopo Inovasi Flobamorata,” and to operationalize the hub’s innovation incubator team. The team has assessed and selected the best innovations and initiations of innovations from the PG and LGs in NTT. They have also provided coaching to the innovators to develop the innovations further and to participate in national innovation competitions. |
| 7 | WK’s “SARIVA Kalbar” innovation portal | Mar-23 | PG of WK was supported to develop an innovation portal named SARIVA (Simpul Jaringan Inovasi or Innovation Network Hub) Kalbar. The portal allows documentation, dissemination, and replication of innovations so as to improve knowledge exchange and the innovation enabling environment in the province. |
| 8 | “Sicentring” (Swift Breastfeeding Prevents Stunting) innovation to promote exclusive breastfeeding in Nias (NS) | February to March 2023 | USAID ERAT facilitated the LG of Nias’ District Health Office in expanding the coverage of the Sicentring innovation. This innovation promotes exclusive breastfeeding as a key component in reducing stunting and improving child health. The initiative has been expanded to all Puskesmas in Nias, and, more recently, to private health providers. Furthermore, a regent’s instruction will be issued to provide the innovation with a legal basis. |
| 9 | MPP Digital – online one-stop public service portal in Banyuwangi (EJ) | Result of Q2 activities | Banyuwangi’s MPP Digital is a mobile application that provides a range of public services so as to enhance access to services for the public. USAID ERAT suggested to link MPP Digital with the existing Smart Kampung platform, which has covered all village offices in the district. Hence, people in communities that lack internet access can come to the village office to access MPP Digital. For people who do not have smart phones or face challenges using them, village officials can help them to access MPP Digital services. |
| 10 | “Peduli Dilan” (PWD and Elderly care) – mobile legal identity service for PWD and elderly in Sidoarjo (EJ) | Result of Q2 activities | “Peduli Dilan” is an innovation developed by the DUKCAPIL Office of Sidoarjo that provides mobile legal identity services to disadvantaged populations, initially focusing on PWDs and the elderly. With input from USAID ERAT through a coaching clinic, the initiative’s business processes and criteria for identifying vulnerable groups in need of intervention have been improved. Technical guidance on population data collection methods for these groups has also been provided. |
| 11 | “Pondasi” (<i>Pelayanan Online dan Aplikasi, Online and Application Services</i>) – mobile registration service for under-5 checkups in Sumenep (EJ) | Result of Q2 activities | “Pondasi” was developed by Puskesmas Pamolokan in collaboration with the Sumenep’s District Health Office to provide online/mobile access for registering under-5s for medical checkups at puskesmas. It also assists parents in monitoring their children’s growth and development. After a coaching clinic organized by USAID ERAT, Puskesmas Pamolokan and the District Health Office focused on enhancing data management and analysis to improve services and to document success stories from this innovation. |
| 12 | “Idaman” (<i>Informasi dalam Genggaman, Information in Your Hand</i>) – mobile hospital information system in Blitar (EJ) | Result of Q2 activities | “Idaman” is a mobile application solution provided by RSUD (Subnational General Hospital) Ngudi Waluyo Blitar to simplify online registration, access clinic schedules, check bed availability, explore inpatient facilities, and file complaints. In response to USAID ERAT’s input during coaching clinics, the application has been |

| No. | Public Service Innovation | Date (s) | Description |
|--------------------------|---|-------------------------|---|
| | | | improved through the integration of various services that were previously hosted on separate applications. |
| 13 | "LAPOR PAK Tangkas Tuntas" -- integrated services for victims of violence against women and children in EJ. | Result of Q2 activities | The PG of EJ's DP3AK (Women's Empowerment, Child Protection, and Population Administration Office) developed "LAPOR PAK Tangkas Tuntas" which integrates various services for women and child victims of violence, including reporting, referral, rehabilitation, legal assistance, and empowerment of women and the fulfillment of children's rights. In response to USAID ERAT's input during coaching clinics, the system has been improved by strengthening the victim monitoring system so as to ensure that the needs of victims are met, and by disseminating information on the system to a wider audience. |
| Q4 (July-September 2023) | | | |
| 14 | Gerakan Aje Kendor Sekolah (AKS) | Sep 2023 | USAID ERAT facilitated the Education Offices of Kota Serang, Pandeglang, Lebak, and Kota Cilegon in adopting an innovation from Pekalongan, Central Java. This innovation enhances the collection of data for out-of-school children by involving kecamatan and kelurahan or villages. Once the data is gathered and verified, children and their families will be able to choose between formal education (SD, SMP, SMA) and informal education (paket A, B, dan C). Additionally, this innovation also provides education funding obtained from APBD, as well as support from philanthropic and private institutions. |
| 15 | Gerakan Sarerea Lulus Sakola (GSLs) | Sep 2023 | USAID ERAT facilitated the Education Offices of Kota Serang, Pandeglang, Lebak, and Kota Cilegon in adopting an innovation from Pekalongan, Central Java. This innovation enhances the collection of data for out-of-school children by involving kecamatan and kelurahan or villages. Once the data is gathered and verified, children and their families will be able to choose between formal education (SD, SMP, SMA) and informal education (paket A, B, dan C). Additionally, this innovation also provides education funding obtained from APBD, as well as support from philanthropic and private institutions. |
| 16 | Geura Sakola (Gerakan Urang Sakola) | Sep 2023 | USAID ERAT facilitated the Education Offices of Kota Serang, Pandeglang, Lebak, and Kota Cilegon in adopting an innovation from Pekalongan, Central Java. This innovation enhances the collection of data for out-of-school children by involving kecamatan and kelurahan or villages. Once the data is gathered and verified, children and their families will be able to choose between formal education (SD, SMP, SMA) and informal education (paket A, B, dan C). Additionally, this innovation also provides education funding obtained from APBD, as well as support from philanthropic and private institutions. |
| 17 | Sekole Maning Lur | Sep 2023 | USAID ERAT facilitated the Education Offices of Kota Serang, Pandeglang, Lebak, and Kota Cilegon in adopting an innovation from Pekalongan, Central Java. This innovation enhances the collection of data for out-of-school children by involving kecamatan and kelurahan or villages. Once the data is gathered and verified, children and their families will be able to choose between formal education (SD, SMP, SMA) and informal education (paket A, B, dan C). Additionally, this innovation also provides education funding obtained from APBD, as well as support from philanthropic and private institutions. |
| 18 | GURAYUD (laGU di RA bu pagi anak pa UD) | July 2023 | This new innovation, known as GURAYUD, was developed by the Education Office of Kota Tangerang. It draws inspiration from problem-solving methods learned during P2P learning activities. GURAYUD is designed to contribute to combat stunting by encouraging parents to ensure their children maintain a healthy nutrition. This innovation is carried out through periodic WhatsApp message broadcasts to parents of PAUD students, containing children's songs, as well as awareness messages that emphasize the importance of a nutritious diet. |

| No. | Public Service Innovation | Date (s) | Description |
|-----|---|-----------|---|
| 19 | Sehat Untuk Pandeglang Cegah Kematian Anak dan Ibu (Seupan Cau) | July 2023 | Through P2P learning, USAID ERAT facilitated the Health Office of Pandeglang district in enhancing its integrated service innovation for pregnant and birthing mothers known as "Seupan Cau". This was achieved by involving community members alongside the existing Posyandu cadre. Their roles include encouraging pregnant women to attend healthcare check-ups (at Posyandu or Puskesmas), participating in pregnancy classes, providing support during childbirth and the postpartum period, and referring high-risk pregnancies for specialized examinations at healthcare facilities (Posyandu and Puskesmas). Additionally, they offer transportation support (using village cars or ambulances) for mothers in labor. |
| 20 | Beta Rakit Anting (Bergandengan Tangan Bersama Rumah Sakit Atasi Stunting) | July 2023 | Following a P2P learning event, USAID ERAT facilitated RSUD Malingping in replicating aspects of the Kader Jamilah innovation previously implemented in Lebak. This innovation aims to address stunting and reduce the risk of maternal and child mortality by mobilizing active community cadres to register, monitor, offer guidance on pregnancy examinations, advise on adequate nutrition intake, and provide transportation support to access healthcare facilities for childbirth as needed, with the assistance of village vehicles/ambulances. Additionally, the community supports high-risk pregnant mothers from pregnancy through the postpartum period, with continuous monitoring by healthcare professionals. |
| 21 | Sistem Pendaftaran dan Layanan Lewat WhatsApp (SIPALAWA) | July 2023 | USAID ERAT facilitated RSUD Banten to scale up the use of SIPALAWA by engaging with community (Kader Jamilah) in Lebak district, that are mobilized to promote and assist users in using/registering through the online registration feature of RSUD Banten, reaching out to communities around the operating area of the Jamilah Cadre community. |
| 22 | Awasi jaga evaluasi kehamilan persalinan dari komplikasi risiko tinggi (AJE KENDOR Kesehatan Kota Serang) | July 2023 | Also drawing inspiration from Kader Jamilah, USAID ERAT facilitated the Health Department of Kota Serang to strengthen their existing innovation "AJE KENDOR Kesehatan" by expanding the involvement of community cadres, particularly to husbands. Learning from the peer-to-peer learning process, this innovation will provide specialized training for fathers/men to become cadres and involve them in overseeing childbirths in Kota Serang, similar to the Kader Jamilah innovation. |
| 23 | SALAK MERCI (Pusat Layanan Kesehatan Kerja di Pemerintahan Kota Cilegon) | July 2023 | USAID ERAT facilitated the Cilegon City Health Office in implementing an innovation inspired by the peer-to-peer learning process of the Cageur Jasa Innovation in Tangerang City. This new innovation aims to provide free health screening for civil servants (ASN) and the community in Cilegon City, conducted in Cilegon MPP. This health screening is expected to detect serious health issues in civil servants (ASN) and communities as early as possible, and subsequently provide referrals to healthcare facilities. |
| 24 | SMARTKAMPUNG | July 2023 | Through an innovation coaching clinic event in Banyuwangi, USAID ERAT assisted the Banyuwangi District Communication and Information Office in enhancing the SMARTKAMPUNG innovation, an e-based public service portal that provides services at the district, sub-district, and village levels, including population services, village services, licensing, health, public information, district court, environment, and agriculture. USAID ERAT provided inputs to strengthen the business process, including building a Monitoring and Evaluation system to ensure tenant compliance with service delivery timelines |
| 25 | RANTANG KASIH | July 2023 | Through an innovation coaching clinic event in Banyuwangi, USAID ERAT facilitated the Banyuwangi Social Affairs Office (Dinas Sosial) to strengthen social assistance programs for vulnerable groups, expand beneficiary coverage to the disabled group, and develop new funding options through crowdfunding. |

| No. | Public Service Innovation | Date (s) | Description |
|-----|--|-----------|---|
| 26 | Lebur Seketi (Layanan Inklusif Peserta Didik Berkebutuhan Khusus dengan Pendekatan Hati) | July 2023 | Through an innovation coaching clinic event in Banyuwangi, USAID ERAT supported the Banyuwangi Department of Education in expanding the implementation of the 'LEBUR SAKETI' initiative, an innovation that enables children with special needs (ABK) to receive education in regular schools with a modified curriculum. USAID ERAT assisted the innovator in conceptualizing the scale-up, including the use of Dapodik databases, strengthening parent engagement, providing transportation and disability-friendly facilities, as well as advocating for adequate special education teacher quotas |
| 27 | Banyuwangi Cerdas | July 2023 | Through an innovation coaching clinic event in Banyuwangi, USAID ERAT facilitated the expansion of the existing 'Banyuwangi Cerdas' program by the Banyuwangi Department of Education. This initiative provides scholarships for 8 semesters (4 years) to students from low-income families, allowing them to attend partner universities in cooperation with the Banyuwangi Regency government. With these new business process updates, the program will also be able to accommodate beneficiaries from local government districts and villages staff. |
| 28 | AKSARA (Akselerasi Sekolah Masyarakat) | July 2023 | Through an innovation coaching clinic event in Banyuwangi, USAID ERAT assisted the Banyuwangi Department of Education in creating a scaling-up plan for the AKSARA innovation, an innovation that enables adult residents to participate in equivalent education programs to junior and senior high school levels, involving educators, community leaders, and the public to identify and monitor three individuals to engage in this initiative. USAID ERAT's input on the business process emphasized on strengthening both the outreach and substance of this innovation, further strengthening AKSARA's important potential expand employment opportunities and economic advancement. |
| 29 | KANGGO RIKO | July 2023 | USAID ERAT assisted the Department of Community Empowerment (DPMD) in enhancing the implementation of Kanggo Riko, an innovation that combats poverty in low-income households by providing UMKM equipment, entrepreneurship training, and business/brand promotion support. This was achieved through coaching for further development of monitoring and evaluation designs and the digitalization process, enabling proper tracking of the support received by beneficiaries as well as their entrepreneurial progress. |
| 30 | Ruang Rindu (Ruang Perlindungan Ibu dan Anak) | July 2023 | Through an innovation coaching clinic event in Banyuwangi, USAID ERAT facilitated the Banyuwangi Department of Social Affairs in enhancing the implementation of the "Ruang Rindu" innovation, which offers integrated services for women and children victims of violence. USAID ERAT provided guidance to scale up the initiative by developing a digitalization strategy and seeking support from institutions such as schools, colleges, and youth communities, which have the resources to identify and assist young people facing mental health challenges. |
| 31 | Banyuwangi Tanggap Stunting (BTS) | July 2023 | In a coaching clinic session held in Banyuwangi in July 2023, USAID ERAT provided substantive support for the enhancement of the maternal and infant data recording application "Banyuwangi Tanggap Stunting (BTS)". This involved integrating a program for promoting exclusive breastfeeding and the distribution of supplementary food (PMT) to strengthen infant nutrition and prevent stunting. |
| 32 | BUMIL RISTI (Ibu Hamil Risiko Tinggi) | July 2023 | Through an innovation coaching clinic event in Banyuwangi, USAID ERAT provided coaching to expand the scope of the "BUMIL RISTI" innovation. Initially, it involved vegetable vendors in data collection with a focus on reducing maternal and infant mortality rates. USAID ERAT provided support to conceptualize an expansion of their role to address other critical issues, particularly the reduction of stunting rates. This was achieved by empowering vegetable vendors to |

| No. | Public Service Innovation | Date (s) | Description |
|-----|---|-----------------------------|--|
| | | | identify vulnerable infants. Additionally, they will promote the use of nutritious ingredients, contributing to a comprehensive approach to maternal and child health. |
| 33 | Agage Pinter | July 2023 | During a July innovation coaching clinic event in Banyuwangi, USAID ERAT supported the Banyuwangi Department of Education in enhancing the inclusive education program "Agage Pinter". This program aims to provide opportunities for Children with Special Needs (ABK) to participate in the same learning process in regular schools, also known as inclusive schools. USAID ERAT further supported the initiative by developing strategies to strengthen its implementation. This involved creating assessment plans to identify and map out the needs for business processes, infrastructure, special educators, as well as additional requirements for monitoring and evaluation instruments. |
| 34 | Duta Cegah Perkawinan Anak | July 2023 | Through an innovation coaching event in Banyuwangi, USAID ERAT assisted the Banyuwangi Department of Education in strengthening the "Duta Cegah Perkawinan Anak" (Child Marriage Prevention Ambassadors) initiative. This involved enhancing outreach through various platforms like social media, competitions, and community events, as well as through the engagement with puskesmas, key community figures, and religious leaders in awareness campaigns. |
| 35 | SIKOLAKI | Result of FY2023 Activities | SIKOLAKI is an innovation for recording and addressing school dropouts, developed by the Makassar City Government using applicatin that digitally compiles data on out-of-school children based on neighborhoods and identifies the challenges they face in not continuing their mandatory 12-year education. The results of this data collection serve as a foundation for LG to implement programs addressing out-of-school children. USAID ERAT provides support in developing SIKOLAKI, ranging from action plan formulation, monitoring and evaluation tool development, to establishing guidelines for Sikolaki implementation. |
| 36 | SI CERDAS BU PRISKA (Solusi CEpat Ringkas Dengan mekAniSme Buku TamU Pelayanan ReglStrasi KependudukAn) | Result of FY2023 Activities | "SI CERDAS BU PRISKA" is layanan kependudukan online initiated by Disdukcapil Gowa to facilitate the residents of Gowa in processing identification documents through WhatsApp and Google Form without the need to physically visit the office. This significantly speeds up the service, allowing requests to be completed within one day duration. In FY2023, USAID ERAT provided support to further institutionalize this innovation. This involved preparing legal frameworks, devising plans to enhance the capacity of operator personnel, supplementing with Standard Operating Procedures (SOPs) for serving vulnerable, low-income, and Persons with Disabilities (PWD), advocating for supporting planning and budgeting, and also assisting the local government in building tools for monitoring and evaluation. |
| 37 | SADEL CEPAK (Desa Model Pencegahan Perkawinan Anak) | Result of FY2023 Activities | USAID ERAT supported to the Lamongan district government in developing the Child Marriage Prevention Model Village (SADEL CEPAK), an initiative to prevent child marriage, targeting villages with the highest incidence of child marriage to raise awareness on child marriage prevention policies, strengthen procedures to restrict child marriage, and foster commitment from stakeholders to minimize such occurrences. |

Table 1.6: USAID ERAT FY 2023 Achievements of Indicator 9

Number of individuals who received USG-assisted training, including management skills and fiscal management, to strengthen LG and/or decentralization, disaggregated by sex, age, and PWD – of Component 2

| No. | Training Event | Date(s) | Beneficiaries | | | Description |
|-----------------------------|--|-----------------|---------------|----|-------|--|
| | | | M | F | Total | |
| Q I (October-December 2022) | | | | | | |
| 1 | Capacity building on district level EPPD data verification for Subdit Wilayah III, Dit. EKPDK, DG OTDA personnel | Oct 17, 2022 | 2 | 3 | 5 | Capacity building for Directorate EKPDK, OTDA of MOHA on data verification on district level of EPPD, which aims to ensure the data accuracy and validity of submitted data by the SNGs. These activities include continuous post-training technical assistance through video and/or one-on-one mentoring in each sub-directorate. |
| 2 | Capacity building on district level EPPD data verification for Subdit Wilayah II, Dit. EKPDK, DG OTDA personnel | Oct 20, 2022 | 3 | 1 | 4 | |
| 3 | Capacity building on district level EPPD data verification for Subdit Wilayah II, Dit. EKPDK, DG OTDA personnel | Oct 24, 2022 | 4 | 2 | 6 | |
| 4 | Peer learning on innovation for the integrated stunting eradication in WK | Oct 25-26, 2022 | 20 | 28 | 48 | Capacity building for LGs officials in WK to improve their knowledge on stunting reduction through best practices and to integrate their workplan into planning and budgeting. |
| 5 | Training on the orientation of behavior communication (<i>Komunikasi Antar Perilaku</i> , KAP) and behavioral change (<i>Komunikasi Perubahan Perilaku</i> , KPP) as a strategy for stunting eradication in Banyuwangi | Nov 3-4, 2022 | 7 | 46 | 53 | Capacity building on community outreach for the stunting eradication campaign provided for health service unit officials and communities including <i>kader desa</i> (village cadres), PKK team, and KB field team. |
| 6 | Strengthen capacity of OPD on data management in Kepulauan Selayar | Nov 15, 2022 | 10 | 9 | 19 | The LG Officials from Dinkes and Dinsos were trained on how to input key performance indicator data in appropriate, accurate, and in a timely manner |
| 7 | Capacity building on the development of business process for stunting eradication in Pandeglang | Nov 16-17, 2022 | 98 | 56 | 154 | Capacity building/technical assistance on developing business map on stunting eradication for Pandeglang technical offices' staff |
| 8 | Workshop on the improvement of SAKIP achievement in NS | Nov 17-18, 2022 | 41 | 16 | 57 | Capacity building on SAKIP improvement good practices and SAKIP reporting provided for officials from Bappeda, Biro Organisasi, Inspektorat, BPKAD, and relevant technical offices in North Sumatra and 5 ERAT districts |
| 9 | Convergence on planning and budgeting for stunting eradication in Sumenep | Nov 23-24, 2022 | 45 | 19 | 64 | Several OPDs were trained on how to use the monitoring instrument to identify activities that are related to stunting. This |

| No. | Training Event | Date(s) | Beneficiaries | | | Description |
|-------------------------|---|-----------------|---------------|----|-------|---|
| | | | M | F | Total | |
| | | | | | | activity also builds awareness on OPDs in relation to their roles on stunting eradication. |
| 10 | Training on Geographic Information System in Samosir | Dec 13-15, 2022 | 15 | 5 | 20 | The LG officials were trained on the operation of GIS application and data management and analysis to ensure the availability and quality of data spatial as a basis on the activity planning and implementation. |
| 11 | Strengthen capacity of OPD on data management in Kepulauan Selayar | Dec 13-15, 2022 | 16 | 25 | 41 | The LG Officials from several OPDs were trained on how to input key performance indicator data in appropriate, accurate, and in a timely manner |
| 12 | Technical assistance on the RPKD formulation | Dec 14-15, 2022 | 25 | 18 | 43 | Capacity building on developing RPKD for ENT provincial and district TPKP (Coordinating Team on Poverty Reduction) members |
| 13 | Technical assistance to strengthen the provincial SAKIP unit in Banten | Dec 22-23, 2022 | 13 | 12 | 25 | Capacity building for SAKIP unit to enhance Banten PGs' support and assistance to the LGs in improving the scores of SAKIP |
| Q2 (January-March 2023) | | | | | | |
| 14 | TA for ENT PG to strengthen its role in providing SAKIP-related supervision and assistance (<i>binwas</i>) to LGs | Jan 4-5, 2023 | 36 | 30 | 66 | Capacity building for ENT provincial SAKIP evaluators to strengthen its role in supervising and assisting (<i>binwas</i>) LGs, that covers planning, monitoring, evaluating, and reporting. |
| 15 | Training on Stunting Web Monitoring Data Input in Kepulauan Selayar | Mar 1-2, 2023 | 15 | 31 | 46 | Training for LGs' administrators from OPDs to utilize the stunting web monitoring application developed by DG-BANGDA of MOHA. |
| 16 | Training for Trainers for Let's Go to School (GAS/ <i>Gerakan Ayo Sekolah</i>) data collection team in Ketapang | Feb 13-16, 2023 | 26 | 19 | 45 | Training for Trainers for GAS data collection team, including staff of OPDs and subdistrict offices, to identify subjects, partners, and data recording mechanism and instrument. |
| 17 | Workshop on data analysis for stunting and education planning and budgeting using <i>Lumbung Data</i> | Feb 27-28, 2023 | 22 | 16 | 38 | Training for OPDs' planning teams in utilizing data from <i>Lumbung Data</i> (Banten PG data repository portal), performing data analysis for stunting and education planning and budgeting. |
| 18 | Capacity building for SP4N-LAPOR! officers in managing complaints in Lamongan | Mar 7-8, 2023 | 55 | 25 | 80 | Training to improve understanding and skills to implement the SOP in managing complaints through SP4N-LAPOR!. |
| 19 | Capacity building on the management of standardized sectoral data in Kota Cilegon | Mar 14-15, 2023 | 68 | 37 | 105 | Capacity building to improve the data officers to provide accountable and reliable data according to the standards. |

| No. | Training Event | Date(s) | Beneficiaries | | | Description |
|----------------------|---|-----------------|---------------|----|-------|---|
| | | | M | F | Total | |
| 20 | Capacity building for SP4N-LAPOR! officers in managing complaints in Kota Serang | Mar 16-17, 2023 | 27 | 31 | 58 | Capacity building for SP4N-LAPOR! officers to resolve complaints in a fair, timely, and efficient manner. |
| Q3 (April-June 2023) | | | | | | |
| 21 | Training on Interpersonal Communication and Behavior Change Communication for Accelerating Stunting Prevention in Blitar (EJ) | Jan 18-19, 2023 | 9 | 39 | 48 | Training provided for Health Promotion Officers and community cadres (Posyandu Cadres, PKK Cadres, and Community Development Cadres), aimed at empowering them to convey health messages and raise awareness among mothers, caregivers, and adolescent girls to prevent stunting. |
| 22 | Capacity building for Information and Documentation Management Officers (PPID) in Timor Tengah Utara (ENT) | Mar 30-31, 2023 | 34 | 35 | 69 | Capacity building for officials with PPID roles and functions in OPDs to consistently fulfill their duties in accordance with the Public Information Service Standards. |
| 23 | Capacity building for SP4N-LAPOR! operators in Sumenep (EJ) | Apr 5-6, 2023 | 39 | 8 | 47 | Training for SP4N-LAPOR! operators from various OPDs and public service units to enable them to effectively manage public complaints in accordance with national and local procedures and policies. |
| 24 | Capacity building for PPIDs in Belu (ENT) | Apr 13-14, 2023 | 46 | 29 | 75 | Capacity building for officials with PPID roles and functions in OPDs to consistently fulfill their duties in accordance with the Public Information Service Standards. |
| 25 | Capacity building for SP4N-LAPOR! operators in Banyuwangi (EJ) | May 8-9, 2023 | 74 | 75 | 149 | Training for SP4N-LAPOR! operators from various technical offices and public service units to enable them to effectively manage public complaints in accordance with national and local procedures and policies. |
| 26 | Capacity building for PPIDs in Luwu Utara (SS) | May 22-23, 2023 | 43 | 31 | 74 | Capacity building for officials with PPID roles and functions in OPDs to consistently fulfill their duties in accordance with the Public Information Service Standards. |
| 27 | Capacity building for SP4N-LAPOR! operators in Sidoarjo (EJ) | May 24-25, 2023 | 27 | 30 | 57 | Training for SP4N-LAPOR! operators from various technical offices and public service units to enable them to effectively manage public complaints in accordance with national and local procedures and policies. |
| 28 | Capacity building for PPIDs in Gowa (SS) | May 30-31, 2023 | 31 | 40 | 71 | Capacity building for officials with PPID roles and functions in OPDs to consistently fulfill their duties in accordance with the Public Information Service Standards. |
| 29 | Capacity building for PPIDs | Jun 5-6, 2023 | 47 | 24 | 71 | Capacity building for officials with PPID roles and functions in OPDs to consistently fulfill |

| No. | Training Event | Date(s) | Beneficiaries | | | Description |
|--------------------------|---|-----------------|---------------|----|-------|---|
| | | | M | F | Total | |
| | in Barru (SS) | | | | | their duties in accordance with the Public Information Service Standards. |
| 30 | Advanced training on Geographic Information Systems in Samosir (NS) | Jun 5-7, 2023 | 18 | 6 | 24 | Advanced training on spatial data processing and analysis was provided within departments, with a specific focus on the fields of economics, agriculture, natural resources, public works, disaster management, and tourism. |
| 31 | Capacity building for PPIDs in Kepulauan Selayar (SS) | Jun 7-9, 2023 | 48 | 40 | 88 | Capacity building for officials with PPID roles and functions in OPDs to consistently fulfill their duties in accordance with the Public Information Service Standards. |
| 32 | Capacity building for PPIDs of the PG of EJ | Jun 8-9, 2023 | 59 | 24 | 83 | Capacity building for officials with PPID roles and functions in OPDs to consistently fulfill their duties in accordance with the Public Information Service Standards. |
| 33 | Capacity building for PPIDs in Kota Makassar (SS) | Jun 8-9, 2023 | 46 | 25 | 71 | Capacity building for officials with PPID roles and functions in OPDs to consistently fulfill their duties in accordance with the Public Information Service Standards. |
| 34 | Capacity building for PPIDs of the PG of Banten | Jun 19-21, 2023 | 56 | 21 | 77 | Capacity building for officials with PPID roles and functions in OPDs to consistently fulfill their duties in accordance with the Public Information Service Standards. |
| Q4 (July-September 2023) | | | | | | |
| 35 | Capacity building on the management of standardized sectoral data in Samosir (NS) | Aug 30-31, 2023 | 29 | 20 | 49 | Capacity building to improve the data officers to provide accountable and reliable data according to the standards. |
| 36 | Training for Trainers for population census in Kota Medan (NS) (Batch 1) | Sep 08, 2023 | 21 | 36 | 57 | The first batch of training for trainers for the population census team to enable them to guide enumerators for using data collection application which expected to produce fundamental data related to the population's potential and to map issues related to poverty. |
| 37 | Training for Trainers for population census in Kota Medan (NS) (Batch 2) | Sep 11, 2023 | 8 | 24 | 32 | The second batch of training for trainers for the population census team to enable them to guide enumerators for using data collection application which expected to produce fundamental data related to the population's potential and to map issues related to poverty. |
| 38 | Capacity building on MSS data collection and reporting in Lebak (Banten) | Aug 10-11, 2023 | 18 | 9 | 27 | Training for the MSS implementation team in Lebak on MSS data collection and reporting using the required format as a basis to formulate local MSS implementation action plans. |

| No. | Training Event | Date(s) | Beneficiaries | | | Description |
|--|--|-----------------|---------------|--------------|--------------|--|
| | | | M | F | Total | |
| 39 | Capacity building on MSS data collection and reporting in Pandeglang (Banten) | Aug 28-29, 2023 | 24 | 23 | 47 | Training for the MSS implementation team in Pandeglang on MSS data collection and reporting using the required format as a basis to formulate local MSS implementation action plans. |
| 40 | Capacity building for SP4NLAPOR operators in Blitar (Ej) | Jul 26-27, 2023 | 33 | 33 | 66 | Training for SP4N-LAPOR! operators from various OPDs and public service units to enable them to effectively manage public complaints in accordance with national and local procedures and policies. |
| 41 | Training on the management of out-of-school children's data in Melawi (WK) (Batch 1) | Aug 28-30, 2023 | 10 | 19 | 29 | The first batch training for the out-of-school children data management team at the district level to synchronize out-of-school children's data with other databases, and team at the sub-district and village level to conduct data verification and validation. |
| 42 | Training on the management of out-of-school children's data in Melawi (WK) (Batch 2) | Sep 04-07, 2023 | 13 | 18 | 31 | The second batch training for the out-of-school children data management team at two sub-districts and villages to conduct data verification and validation. |
| 43 | Capacity building on the development of innovation proposal in WK | Sep 12-14, 2023 | 27 | 24 | 51 | Training for the PG and 5 LGs on the utilization of peer-to-peer learning and replication modules, develop replication proposals for innovation and best practices, and formulate detailed technical implementation plans for replication that will be implemented in each district. |
| 44 | Capacity building on the development of innovation proposal in SS | Sep 19-21, 2023 | 26 | 31 | 57 | Training for the PG and 5 LGs on the utilization of peer-to-peer learning and replication modules, develop replication proposals for innovation and best practices, and formulate detailed technical implementation plans for replication that will be implemented in each district. |
| 45 | Capacity building for PPIDs in Sabu Raijua (ENT) | Aug 09-10, 2023 | 21 | 16 | 37 | Capacity building for PPID officials on the information management, including formulating public information list and the provision of information services in accordance with the Public Information Service Standards. |
| TOTAL | | | 1,355 | 1,109 | 2,464 | |
| TOTAL (DISTINCT COUNT)¹² | | | 1,302 | 1,057 | 2,359 | |

¹² The "total" (see previous row) refers to the number of participants attending the reported events – one person who attended two events will be counted twice. The distinct count is based on unique individual data – one person attending two or more events will be counted only once.

Table 1.7: USAID ERAT FY 2023 Achievements of Indicator 10

Number of Persons Trained with USG Assistance to Advance Outcomes Consistent with Gender Equality or Female Empowerment Through Their Roles in Public or Private Sector Institutions or Organizations (GNDR-8) – of Component 2

| No. | Training Event | Date(s) | Beneficiaries | | | Description |
|----------------------------|--|--------------------|---------------|----|-------|---|
| | | | M | F | Total | |
| Q1 (October-December 2022) | | | | | | |
| 1 | Training on gender responsive planning and budgeting in Makassar | Nov 21-22, 2022 | 2 | 22 | 24 | The LG officials were trained on gender responsive planning and budgeting for child marriage thematic issue. |
| 2 | Training on the convention of child rights, child protection, and GESI mainstreaming in Surabaya | Dec 14-15, 2022 | 6 | 14 | 20 | The LG officials of Blitar, Lamongan, and Sumenep were trained to improve GESI mainstreaming in each OPD as a basis to formulate strategy on child marriage reduction |
| 3 | Training on applying GESI mainstreaming strategy on the extreme poverty issue for USAID ERAT ENT Team | Oct 18-19, 2022 | 6 | 6 | 12 | USAID ERAT team include IDEA and LG officials of Manggarai Barat were trained to improve GESI mainstreaming in ERAT activities, particularly on extreme poverty reduction that includes 6 domains: Attitude and beliefs, time and space, knowledge and skills, access and control, laws, policy and regulations, and power and decision making. |
| Q2 (January-March 2023) | | | | | | |
| 4 | Training on the convention of children's rights, child protection, and GESI mainstreaming in Blitar, Lamongan, and Sumenep | Jan 18-19, 2023 | 15 | 7 | 22 | The officials of the LGs and Religious Affairs Offices in Blitar, Lamongan, and Sumenep were trained to improve their GESI understanding as a basis to formulate strategy and action plans for CEFM prevention. |
| 5 | Training on gender responsive planning and budgeting in Luwu Utara | Jan 25-26, 2023 | 8 | 15 | 23 | The LG officials were trained on gender responsive planning and budgeting for child marriage thematic issue. |
| 6 | Capacity building for the inclusive SP4N-Lapor! In Pandeglang | Jan 30-31, 2023 | 55 | 13 | 68 | Training provision for the vulnerable group and PWDs to improve the literacy of SP4N-Lapor! utilization |
| 7 | Training on gender-responsive planning and budgeting in Kota Makassar | Jan 31-Feb 1, 2023 | 10 | 15 | 25 | The LG officials were trained on gender-responsive planning and budgeting for the thematic issue of child marriage. |
| 8 | Training on the strategy and program formulation and alignment on CEFM prevention in WK | Feb 7-8, 2023 | 9 | 29 | 38 | The PG of WK and the LGs of Ketapang, Melawi, Sambas, and Sintang were trained to align their strategy and programs to prevent CEFM. |
| 9 | Training for provincial DP3A team in WK to strengthen GESI in developing 2024-2026 strategic plan | Feb 22-24, 2023 | 6 | 29 | 35 | Capacity building for WK provincial DP3A team to formulate 2024-2026 strategic plan with strengthened knowledge on women |

| No. | Training Event | Date(s) | Beneficiaries | | | Description |
|--------------------------|---|-----------------|---------------|----|-------|---|
| | | | M | F | Total | |
| | | | | | | empowerment, children's rights, CEFM prevention, GESI mainstreaming, and PSE. |
| 10 | Capacity building for inclusive SP4N-LAPOR! In Lebak | Mar 20-21, 2023 | 44 | 26 | 70 | Training provision for the OPDs to improve management of SP4N-LAPOR! and for the vulnerable groups and PWDs to improve the literacy of SP4N-Lapor! utilization |
| 11 | Workshop on optimizing the role of gender mainstreaming working group in gender-responsive planning and budgeting in Pandeglang | Mar 30-31, 2023 | 17 | 27 | 44 | Capacity building for the LG's Gender Mainstreaming Working Group in performing gender analysis, M&E of gender-responsive programs, and gender-responsive planning and budgeting. |
| Q3 (April-June 2023) | | | | | | |
| 12 | Training for the inclusive SP4N LAPOR! in Timor Tengah Utara (ENT) | Oct-Nov 2022 | 6 | 7 | 13 | Training provision for the LG officials and CSO representatives to improve the literacy of SP4N- LAPOR! as a complaint handling platform |
| Q4 (July-September 2023) | | | | | | |
| 13 | Refreshment training on GESI mainstreaming in Karo (NS) | Jul 27-28, 2023 | 4 | 20 | 24 | Training provision for the policymakers at DP3AP2KB to conduct analysis using GESI concept on strategic cross-sectoral issues, including tracking on the program achievements related to GESI concerning new target of the LG of Karo to achieve <i>Anugerah Parahita Ekapraya</i> award |
| 14 | Capacity building on GRPB on thematic of child marriage prevention | Jul 14, 2023 | 12 | 17 | 29 | Training for the PG and the LGs of Blitar, Lamongan, and Sumenep on genderresponsive planning and budgeting based on RAD document to addressed the activity/sub-activity related to child marriage prevention included in the Annual Work Plan (RKA). |
| 15 | Refreshment training on GESI mainstreaming in NS | Sep 26-27, 2023 | 51 | 65 | 116 | Training provision for GESI mainstreaming team (<i>Tim Penggerak PUG</i>) to conduct analysis using GESI concept on strategic cross-sectoral issues, including tracking on the program achievements related to GESI and new target achievement for <i>Anugerah Parahita Ekapraya</i> award. |
| 16 | Training for future counselors on child marriage prevention in Ej | Aug 28-29, 2023 | 8 | 22 | 30 | Training for future counselor to increase their skill in providing counseling services and facilitating the prevention or postponement of marriages for underage applicants applying for marriage waivers. |
| 17 | Training on the child rights for child marriage | Aug 24-25, 2023 | 11 | 23 | 34 | The LGs of Kota Makassar and Luwu Utara were trained regarding the fulfillment of |

| No. | Training Event | Date(s) | Beneficiaries | | | Description |
|--------------|---|---------------|---------------|-----|-------|--|
| | | | M | F | Total | |
| | prevention in Kota Makassar (SS) | | | | | children's rights in the provision of services for child marriage prevention. |
| 18 | Training on GRPB formulation in Banten | Aug 2-3, 2023 | 30 | 46 | 76 | Training to improve the capacity of GESI mainstreaming working group at the province and eight districts to formulate GRPB on education and health sectors. |
| 19 | Capacity building to develop campaign materials for child marriage prevention in SS | Jul 6-7, 2023 | 12 | 28 | 40 | Training provision for child's forum and youth organization at the provincial and district level to enhance their capacity in developing child marriage prevention campaign materials. |
| TOTAL | | | 312 | 431 | 743 | |

Table 1.8: USAID ERAT FY 2023 Achievements of Indicator 1.1

1.1. Percentage of USG-supported districts/provinces with improved budget allocation to address public service issues – of Component 2

| No. | District | Intervention | Amount | Description |
|-----|----------------------|---------------------|---|--|
| 1 | Karo, NS | Stunting Prevention | APBDes 2023: IDR 11,438,516,335, (increased by 7,688,634,994) | Since November 2022, USAID ERAT has facilitated various activities on stunting prevention in Karo, including facilitating the LG in formulating technical guideline for village budget formulation, which was directed to advocate prioritizing stunting reduction activities. As a result of the technical guideline, the 259 villages in Karo have allocated IDR 11,438,516,335 in their Budget (APBDes) in FY 2023, which is an increase of IDR 7,688,634,994 compared to 2022 budget. |
| 2 | Nias, NS | Stunting prevention | APBDES 2023: IDR 7,505,046,126 (increased by IDR 1,297,538,810) | USAID ERAT's support for the stunting prevention program in Nias began in August 2022, with focuses on utilizing village funds for stunting reduction interventions. This included assistance in developing LG Regulation on the village fund (DD) utilization, as well as guideline for village planning and budgeting. This support resulted in an increase in stunting prevention budget from the Village Budget (APBDes) initially IDR 6,207,507,316 in 2022, increased to IDR 7,505,046,126 in 2023. |
| 3 | Mandailing Natal, NS | Health/UHC | APBD (original) 17,109,859,200 (increased by IDR 3,766,257,600) | Support for the improvement of Universal Health Coverage (UHC) in Mandailing Natal was initiated in August 2022, with a primary focus on action plan development and beneficiary data enhancement. USAID introduced data overlay to synchronize three data sources: P3KE, DTKS, and BPJS, which were subsequently applied by the local government for data verification. With robust data and planning processes in place, the Mandailing Natal government was able to secure an allocation of IDR 17,109,859,200 in the 2023 Regional Budget for the Public Health Insurance Management category. This marks an increase from the value allocated in the 2022 Revised APB, which was IDR 13,343,601,600, resulting in an increase of IDR 3,766,257,600. |
| 4 | Barru, SS | SPBE | APBD (Pure) 2023 IDR 289,666,500 (new allocation) | Since November 2022, USAID ERAT started engaging with the Head of the Information and Communication Office to coordinate support for the implementation of the SPBE in Mandailing Natal. This collaboration was followed by provision of technical assistance in developing a work planning framework, addressing the results of evaluation and monitoring conducted by the central government. In January 2023, USAID ERAT organized a subsequent workshop aimed at bolstering the budget allocation for the SPBE's implementation at the provincial level. This workshop saw participation from all districts |

| No. | District | Intervention | Amount | Description |
|-----|--------------|-----------------|--|--|
| | | | | in South Sulawesi, including the Secretary of Barru. In response to this initiative, the local government took the opportunity to allocate a budget of IDR 289,666,500 from the first quarter of 2023's Regional Budget (APBD) specifically for the development of the SPBE foundation: architecture and roadmap. |
| 5 | Lamongan, EJ | CEFM | APBD-P IDR 100,000,000 (new budget allocation) | Starting from February 2023, USAID ERAT began providing assistance to the Lamongan district government in developing the Child Marriage Prevention Model Village (SADEL CEPAK), commencing with a workshop involving 27 villages across 27 districts in the Lamongan Regency, along with relevant government agencies. This program targets villages with the highest incidence of child marriage to raise awareness, strengthen procedures to restrict child marriage, and foster commitment from stakeholders to minimize such occurrences. In order to accommodate this program, the Lamongan district government adjusted its Regional Budget (APBD) and allocated funds of IDR 100,000,000 for the development of the Regional Action Plan for this program, as well as counselor support and socialization activities. |
| 5 | Ketapang, WK | One Data | APBD-P 2023 IDR 41,000,000 (new budget allocation) | In Q2 FY2023, in preparation for USAID ERAT's support to the Ketapang District Government on the One Data and Extreme Poverty initiatives, USAID ERAT advocated for the allocation of funds from the district budget to ensure the sustainability of these activities. As a result, in the APBD-P 2023, the Ketapang District Government allocated a new budget line of IDR 41,000,000 to kick-start the Ketapang One Data Forum and IDR 59,300,000 for the preparation of the first RPKD in Setapang. |
| | | Extreme Poverty | APBD-P 2023 IDR 59,300,000 (new budget allocation) | |
| 6 | Sambas, WK | One Data | APBD 2023 70,000,000 (new budget allocation) | USAID ERAT's support for the implementation and institutionalization of One Data in Sambas started in August 2022, which included facilitating the development of the One Data roadmap, as well as creating business processes and policy harmonization. Following the facilitation by USAID ERAT, the Sambas District Government allocated funds amounting to IDR 98,132,186 for the creation of the SDI portal and the operational expenses of the One Data Forum team. |
| | | SP4N-LAPOR! | APBD 2023 35,606,342 (new budget allocation) | |
| | | | | Following the national SP4N-LAPOR! workshop in November 2022, USAID ERAT conducted further activities in December 2022 for issue mapping and development of improvement strategies for the implementation of SP4N-LAPOR in Sambas. Subsequently, an allocation of IDR 35,606,342 from the Regional Budget (APBD) was made for the operational expenses of the SP4N-LAPOR team under the public |

| No. | District | Intervention | Amount | Description |
|-----|------------------|--------------|---|--|
| | | | | communication media management budget line. |
| 7 | Kep. Selayar, SS | PPID | APBD-P 2023 IDR 110,000,000 (new budget allocation) | Following the national PPID workshop in Surabaya in November 2022, USAID ERAT collaborated with the Selayar District government to conduct a workshop aimed at enhancing the understanding and skills of key PPID personnel and implementers regarding their roles and functions in managing and providing public information services in the Selayar district, including compliance with the Public Information Service Standards. As a result, the main counterpart in the district, the Department of Communication, Informatics, Statistics, and Cryptography successfully advocated for the necessity of a budget for PPID to ensure its operational effectiveness. Subsequently, through the revised district budget (APBD-P), an allocation of IDR 110,000,000 has been budgeted for the PPID operational costs, covering the provision of service facilities and infrastructure. |

Table 1.9: USAID ERAT FY 2023 Achievements of Indicator 5 of Component 3
Percentage of STTAs identified through STTA database

| STTAs On-Demand | Contract Status | Current Progress | Documentary Topic | Completion Date |
|--------------------|--|---|---|-------------------|
| Anatman Picture | Closed on November 30, 2023 | Completed | Building civil society capacity to ensure improvements are taking place in public service delivery | November 25, 2022 |
| Two Island Digital | Closed on April 15, 2023 | First cut of video completed | Cultivating tolerance and pluralism among students and enhancing the role of parents and teachers in supporting tolerance practices | April 5, 2023 |
| Talamedia | Contracted on October 1, 2022 and extended until December 31, 2023 | Kick-off meeting scheduled on October 5 | Pressure groups' contribution to mitigate the shrinking of civic space | Not started |
| | | Kick-off meeting scheduled on October 5 | Mainstreaming and supporting the implementation of systems to detect and avoid conflicts of interest at national and subnational agencies | Ongoing |
| Two Island Digital | Contracted on September 1, 2022 | Completed | USAID ERAT First of Four Videos | May 24, 2023 |
| World Peace Game | Closed on May 31, 2023 | Completed | Provide technical assistance and services for the implementation of World Peace Game & Master Class under Local Governance Enabling Environment (ERAT) Implementation Component | May 31, 2023 |

ANNEX 2: PARTICIPANT TRAINING REPORT

| Date | Title of the Training | Participants Description | No. of Participants ¹³ | |
|-----------------|--|--|-----------------------------------|----|
| | | | M | F |
| Oct 17, 2022 | Capacity building on district level EPPD data verification for Subdit Wilayah III, Dit. EKPDK, DG OTDA personnel | Dit EKPDK (OTDA, MoHA) | 2 | 3 |
| Oct 18-19, 2022 | Training on applying GESI mainstreaming strategy on the extreme poverty issue for USAID ERAT ENT Team | USAID ERAT ENT Team, Bappelitbangda of Manggarai Barat | 6 | 6 |
| Oct 20, 2022 | Capacity building on district level EPPD data verification for Subdit Wilayah II, Dit. EKPDK, DG OTDA personnel | Dit EKPDK (OTDA, MoHA) | 3 | 1 |
| Oct 24, 2022 | Capacity building on district level EPPD data verification for Subdit Wilayah II, Dit. EKPDK, DG OTDA personnel | Dit EKPDK (OTDA, MoHA) | 4 | 2 |
| Oct 25-26, 2022 | Peer learning on innovation for the integrated stunting eradication in WK | Bappeda (Kalbar, Sambas, Ketapang, Melawi, Sintang, Kota Pontianak), Bappedalitbang Kubu Raya, BKKBN Kalbar, Dinkes (Kalbar, Sambas, Ketapang, Melawi), DKBP3A Sintang, Diskominfo Kalbar, DP2KBP3A Melawi, Dukcapil Kalbar, DP3A Kalbar, Dinsos Kalbar, DPMD, Satgas Stunting Kalbar, TP PKK of WK. | 20 | 28 |
| Oct-Nov 2022 | Training for the inclusive SP4N LAPOR! in Timor Tengah Utara (ENT) | CSOs (Yabiku, Permata TTU, Panti SLB Brayat Pinasi, SLBN Benpasi), Setda, Bapelitbangda, RSUD Kefamenanu, DP3A, Dinkes, Dinsos of TTU | 6 | 7 |
| Nov 3-4, 2022 | Training on the orientation of behavior communication (Komunikasi Antar Perilaku, KAP) and behavioral change (Komunikasi Perubahan Perilaku, KPP) as a strategy for stunting eradication in Banyuwangi | Dinkes Banyuwangi, Dinsos Banyuwangi, representatives from sub-district and village level (Posyandu, Puskesmas, PKK, PKM) of Banyuwangi. | 7 | 46 |
| Nov 15, 2022 | Strengthen capacity of OPD on data management in Kepulauan Selayar | BPS, Dinsos, Dinkes, Bappelitbangda, Setda, Diskominfo of Kepulauan Selayar. | 10 | 9 |
| Nov 16-17, 2022 | Capacity building on the development of business process for stunting eradication in Pandeglang | Setda, Kesbangpol, Bapenda, Bappeda, BKKBN, BKPSDM, BPBD PK, BPKD, Dinkes, Diskomsantik, Dinkop UMKMPP, DLH, DPMPD, Disdikpora, Dishub, Dinas PUPR, Dinsos, Disnakertrans, Disdukcapil, DP2AKP3A, DPMPSTP, Inspektorat, Subdistrick and village representatives, Persatuan Ahli Gizi Indonesia (PERSAGI), Kemenag of Pandeglang. | 98 | 56 |
| Nov 17-18, 2022 | Workshop on the improvement of SAKIP achievement in NS | Setda (Sumut, Samosir, Karo, Nias, Kota Medan, Mandailing Natal), Inspektorat (Karo, Kota | 41 | 16 |

¹³ The training participant data is not distinct, means that certain individuals may have participated in the training sessions multiple times and have been counted more than once.

| Date | Title of the Training | Participants Description | No. of Participants ¹³ | |
|-----------------|---|--|-----------------------------------|----|
| | | | M | F |
| | | Medan, Mandailing Natal, Samosir, Nias), BKAD (Karo), Bappedalitbang (Karo, Samosir, Nias), BPKPD (Samosir, Nias), Bappeda (Sumut, Samosir, Mandailing Natal, Kota Medan), BPKAD of NS. | | |
| Nov 21-22, 2022 | Training on gender responsive planning and budgeting in Makassar | Distan, DP3A Dalduk KB, Diskominfo, BKAD, Dinas Ketahanan Pangan, Dinkes, Bappelitbangda, Disdik, Dinas Kelautan dan Perikanan, Dinsos, Dinas TPHBun, Disdukcapil, Inspektorat, DPMD of SS. | 2 | 22 |
| Nov 23-24, 2022 | Convergence on planning and budgeting for stunting eradication in Sumenep | Bappeda, BKKBN Jatim, Labkesda, Inspektorat, Dinsos, DPUTR, Diskominfo, BPPKAD, DPMD, Disdukcapil, Kemendes, DKPP, PKK, DKP2KB, Dinas Perikanan, PLN, Univ. Wiraraja of Sumenep. | 45 | 19 |
| Dec 13-15, 2022 | Training on Geographic Information System in Samosir | Bappeda, DisKPP, BPKPD, Disbudpar, PUTR, BPKAD, BPBD of Samosir. | 15 | 5 |
| Dec 13-15, 2022 | Strengthen capacity of OPD on data management in Kepulauan Selayar | BPS, Bappelitbangda, Dikpora, Disdikpar, Diskominfo-SP, DP3AP2KB, Dis PUTR, DPKP, Disperindag, Distan KP Kepulauan Selayar. | 16 | 25 |
| Dec 14-15, 2022 | Technical assistance on the RPKD formulation | Bapelitbangda (NTT, Manggarai Barat), Bappeda (NTT, Belu, Kota Kupang, Manggarai Barat, Sabu Raijua, Sumba Timur, TTS, TTU), BP4D Maluku, DPMD NTT, Disdikbud NTT, Distan KP NTT, Dinsos (NTT, Belu, Manggarai Barat), Disdukcapil NTT, DKP NTT, Diskopnakertrans NTT, PPM Flores Timur, Universitas Kristen Wira Wacana of Sumba Timur. | 25 | 18 |
| Dec 14-15, 2022 | Training on the convention of child rights, child protection, and GESI mainstreaming in Surabaya | Bappeda, Disdik, Dinsos, DKP2KB of Sumenep, Forum Anak Sumenep; DP2KBP3A, Disdik, TP PKK of Blitar, Forum Anak Blitar; DP3A, DPPKB of Lamongan, Forum Anak Lamongan; Bappeda, Disdik, Dinkes, Diskominfo, Disnaker, DP3AK, DPMD of EJ, Forum Anak Jatim. | 6 | 14 |
| Dec 22-23, 2022 | Technical assistance to strengthen the provincial SAKIP unit in Banten | Setda, BPKA, BPBD, Bappeda, Dinkes, Dis. PUPR, Disdikbud, Disperkim, Inspektorat of Banten. | 13 | 12 |
| Jan 4-5, 2023 | TA for ENT PG to strengthen its role in providing SAKIP-related supervision and assistance (binwas) to LGs | Bappelitbangda, BPBD, BPSDMD, Dis. ESDM, Dinkesdukcapil, Diskominfo, Dinkopnakertrans, DLHK, Dis. PUPR, DPMD, Disdikbud, DPMPTSP, Dishub, Disperindag, Distan KP, Dinsos, Dispora, DP3A, Inspektorat, Setda of ENT. | 36 | 30 |
| Jan 18-19, 2023 | Training on Interpersonal Communication and Behavior Change Communication for Accelerating Stunting Prevention in Blitar (EJ) | Dinkes Blitar, DP3MD, representatives from sub-district and village level (Posyandu, Puskesmas, PKK, PKM) of Blitar. | 9 | 39 |
| Jan 18-19, 2023 | Training on the convention of children's rights, child protection, and GESI mainstreaming in Blitar, Lamongan, and Sumenep | Kemenag, Pengadilan Agama, CSOs (MUI, PHDI, RMI NU) of Blitar; Pengadilan Agama, Kemenag, CSOs (MUI, RMI NU) Sumenep; Pengadilan Agama, Kemenag, CSOs (FKUB/Kristen, RMI NU) of Lamongan; Setda, Kemenag, CSOs (Keuskupan WKRI, PW Aisiyah Jatim) of EJ. | 15 | 7 |

| Date | Title of the Training | Participants Description | No. of Participants ¹³ | |
|--------------------|---|--|-----------------------------------|----|
| | | | M | F |
| Jan 25-26, 2023 | Training on gender responsive planning and budgeting in Luwu Utara | Bappelitbangda, BPKAD, BPKPD, Capil, Dinkes, Disnakertrans, Disdik, Dinsos, DPMD, DP3AP2KB, Inspektorat, Diskominfo of Luwu Utara. | 8 | 15 |
| Jan 30-31, 2023 | Capacity building for the inclusive SP4N-Lapor! In Pandeglang | Bappeda, Diskominfosantik, Disdikpora, Dinsos, Disdukcapil, DP2KBP3A, Fatayat NU, Kelompok Informasi Masyarakat (KIM), representatives from 29 sub-districts, TP PKK, Setda of Pandeglang. | 55 | 13 |
| Jan 31-Feb 1, 2023 | Training on gender-responsive planning and budgeting in Kota Makassar | Setda, Bappeda, Capil, Dinkes, Disdik, Dinas Perikanan dan Pertanian, Dinsos, Diskominfo, DKP, DP3A, DPPKB, Universitas Hasanuddin of Kota Makassar. | 10 | 15 |
| Feb 7-8, 2023 | Training on the strategy and program formulation and alignment on CEFM prevention in WK | Bappeda of Melawi; Bappeda, DKBP3A of Sintang; Bappeda, DP3AP2KB of Sambas; Bappeda, Setda, BKKBN, Dinsos, DPMD, DP3A, Kemenag, Dinkes, Disporapar, Disdukcapil, Disdikbud of WK. | 9 | 29 |
| Feb 13-16, 2023 | Training for Trainers for Let's Go to School (GAS/Gerakan Ayo Sekolah) data collection team in Ketapang | Bappeda, Disdik, Forum PKBM Ketapang, MKKS SMK Ketapang, MKKS SMA Ketapang, representatives from 15 sub-districts of Ketapang. | 26 | 19 |
| Feb 22-24, 2023 | Training for provincial DP3A team in WK to strengthen GESI in developing 2024-2026 strategic plan | Bappeda, DP3A, PPSW-Borneo of WK. | 6 | 29 |
| Feb 27-28, 2023 | Workshop on data analysis for stunting and education planning and budgeting using Lumbung Data | Bappeda, Setda, Dinkes, Dinas Ketahanan Pangan Dinas PUPR, Disdikbud, Disperkim, Distan, Dinsos, Dinkop UKM, DP3AKKB, DPMD of Banten. | 22 | 16 |
| Mar 1-2, 2023 | Training on Stunting Web Monitoring Data Input in Kepulauan Selayar | Distan KP, Diskominfo SP, Dinsos, DPMD, DP3AP2KB, Bappelitbangda, Disperkim, Dishub, Disdikpora, Disperinnaker, Disdukcapil, Dinkes, Dis. PUTR, DLH, Kemenag, BKKBN of Kepulauan Selayar. | 15 | 31 |
| Mar 7-8, 2023 | Capacity building for SP4N-LAPOR! officers in managing complaints in Lamongan | Bakesbangpol, Diskominfo, Disperindag, Inspektorat, representatives from 26 sub-districts, DPMPTSP, Dinas Perikanan, Disdukcapil, DPMD, Bapenda, Dispora, Dinas Arsip & Perpustakaan, Bank Daerah Lamongan, BPKAD, Dishub, Disperkim, Bappelitbangda, Disnaker, Dinas PUSDA, Disparbud, Diskop UKM, DLH, DP3A, Perumda Air MIUnum, RSUD (Ngimbang, Soegiri, Karang Kembang), Baperkeu, BPKSDM of Lamongan. | 55 | 25 |
| Mar 14-15, 2023 | Capacity building on the management of standardized sectoral data in Kota Cilegon | BPBD, Bappedalitbang, Setda, BPKPAD, Dinas Ketahanan Pangan dan Pertanian, Diskominfo SP, Dinkop UKM, DLH, DP3AP2KB, Dishub, Disperkim, Dinsos, Disnaker, Disdik, Disdukcapil, Disperindag, Disporapar, DKISP Statistik, DPMPTSP, representatives from 8 sub-districts and 37 urban villages of Kota Cilegon. | 68 | 37 |
| Mar 16-17, 2023 | Capacity building for SP4N-LAPOR! officers in managing complaints in Kota Serang | Setda, Bapenda, Bappeda, BOPSDM, BPBD, BPJS-Kesehatan, BPJS-TK, BPKAD, Dinkes, Diskominfo, DLH, Dinas PUPR, Disdikbud, | 27 | 31 |

| Date | Title of the Training | Participants Description | No. of Participants ¹³ | |
|-----------------|---|--|-----------------------------------|----|
| | | | M | F |
| | | Dishub, Dinas Perpustakaan dan Kearsipan, Disperkim, Dinsos, Disnakertrans, Dinkop UKM Perindag, Disdukcapil, DKP3, DP3AKB, DPMPTSP, RSUD Kota Serang, Puskesmas Serang Kota, Puskesmas Singandari, representatives from 6 sub-districts of Kota Serang. | | |
| Mar 20-21, 2023 | Capacity building for inclusive SP4N-LAPOR! In Lebak | Setda, Bapelitbangda, BKAD, Disdukcapil, Diskominfo SP, DPMD, Dinsos, DP3AP2KB, representatives of 17 sub-districts, TP PKK, representatives of 4 Kelompok Informasi Masyarakat, PPSW Pasoendan Digdaya, Fatayat, Sigma of Lebak. | 44 | 26 |
| Mar 30-31, 2023 | Capacity building for Information and Documentation Management Officers (PPID) in Timor Tengah Utara (ENT) | Setda, Bapenda, BKDPSDM, BPBD, Disdukcapil, Dinkes, Dinas Ketahanan Pangan, Diskominfo ENT, Diskominfo, Dinkop UKM, DLH, DP3A, Dinpar, Dispor, Disdikbud, Dishub, Dinas Perpustakaan dan Kearsipan, Dinas Peternakan, DPMPTSP, Dinas PRKPP, Dinas PUPR, Dinsos, Inspektorat, Kesbangpol, RSUD Kefamenanu, Sekretariat DPRD of TTU | 34 | 35 |
| Mar 30-31, 2023 | Workshop on optimizing the role of gender mainstreaming working group in gender-responsive planning and budgeting in Pandeglang | Bappeda, DP2KBP3A, BPKD, Dinsos, DPMPD, Fatayat NU, Inspektorat of Pandeglang. | 17 | 27 |
| Apr 5-6, 2023 | Capacity building for SP4N-LAPOR! operators in Sumenep (EJ) | Setda, Bakesbangpol, Bappeda, BKPSDM, BPBD, Dinas Perikanan, Disperkimhub, Dinas Perpustakaan, Dinas PUTR, Dinkes, Dinsos, Disbudporapar, Disdik, Disdukcapil, Diskominfo, DKUPP, DLH, DPMD, DPMPTSP, Inspektorat, PDAM, RSUD Sumenep, PROKOPI, Sekretariat DPRD of Sumenep. | 39 | 8 |
| Apr 13-14, 2023 | Capacity building for PPIDs in Belu (ENT) | Bakesbangpol, BPBD, Bappelitbangda, Setda, BKPSDM, Dispora, Disdukcapil, Dinkes, Disnakertrans, Diskominfo, Dinkop UKM, DLH, Dinpar, DPMD, DP3AKB, DPMPTSP, DP2KB, Disdagperin, Dinas Perikanan, Dinas Perpustakaan dan Kearsipan, Distan KP, Disnak KH, Dinas PUPR, Dinsos, Inspektorat, RSUD Mgr. Gabriel Manek, Sekretariat DPRD of Belu. | 46 | 29 |
| May 8-9, 2023 | Capacity building for SP4N-LAPOR! operators in Banyuwangi (EJ) | Bakesbangpol, BPBD, Bapenda, BPKAD, Bappeda, Setda, Disbudpar, Disdukcapil, Dinkes, Diskominfo, DLH, Dinas PU Perkim, DPMD, Dispora, DPMPTSP, Disdik, Dishub, Dinas Perikanan, Dinas Perpustakaan dan Kearsipan, Distan, Dinas PU Pengairan, Dinsos P2KB, Disnakertrans, Inspektorat, PUDAM representatives from 24 sub-districts, representatives from 26 urban villages, representatives from 45 Puskesmas, RSUD Blambangan, RSUD Genteng, Sekretariat DPRD of Banyuwangi. | 74 | 75 |
| May 22-23, 2023 | Capacity building for PPIDs in Luwu Utara (SS) | Bappelitbangda, BKPSDM, BPBD, BPKPD, Dinas Perpustakaan Daerah, Distan, Distransnaker, Dinkes, Dishub, Disdukcapil, Diskominfo, | 43 | 31 |

| Date | Title of the Training | Participants Description | No. of Participants ¹³ | |
|-----------------|---|--|-----------------------------------|----|
| | | | M | F |
| | | Disporapar, DLH, DP2KUKM, DPKP, DPMD, DPMPTSP, Inspektorat, representatives from 6 sub-districts, representatives from 6 urban villages, Kesbangpol, RSUD of Luwu Utara. | | |
| May 24-25, 2023 | Capacity building for SP4N-LAPOR! operators in Sidoarjo (EJ) | Bakesbangpol, Bappeda, BPBD, BPKAD, BPPD, BPR Delta Artha, Dinkes, Diskominfo, Dinkop UMKM, Dinas Pangan dan Pertanian, Dispota, Disdik, Dishub, Dinas Perikanan, Disperkim PU, Dinas Perpustakaan dan Kearsipan, DPMD, Dinsos, Disnaker, Disperindag, DLHK, DP3AKB, DPMPTSP, Inspektorat, representatives from 17 sub-districts, PU Bina Marga, RSUD Sidoarjo, RSUD Sidoarjo Barat, Setda, Secretariat DPRD, PDAM Delta Tirta, UPN Veteran of Sidoarjo. | 27 | 30 |
| May 30-31, 2023 | Capacity building for PPIDs in Gowa (SS) | DPMPTSP, Diknas, DPPKB, DP3A, BPK, Perkimtan, Dinas Perikanan, Diskop, Dinas Ketahanan Pangan, Dinas Peternakan dan Perkebunan, Dinkop UKM, PKD, Balitbang, DPMD, Disdik, BKPSDM, Dinas PUPR, Disparbud, RSUD Gowa, Dinsos, Dishub, Damkar, Dinkes, Inspektorat, Bappeda, Disperdastris, Komisi Informasi Sulsel, Dis TPH, Disdukcapil, Diskominfo, DLH, Disnakertrans, Kesbangpol, BPBD, Setda, BPBD, Disperpussip of Gowa. | 31 | 40 |
| Jun 5-6, 2023 | Capacity building for PPIDs in Barru (SS) | BKPSDM, Kesbangpol, Setda, Bapenda, Bappelitbangda, BKAD, Dinas PUTR Perkim, Disdukcapil, Dinkes, Diskominfo SP, Dinkop UKM dag, DLH, Disdikbud, Dinas Perikanan, Distan KP, DPMDP2KBP3A, Dishub, DPMPTSP, Inspektorat, RSUD La Patarai, representatives from 8 sub-districts of Barru. | 47 | 24 |
| Jun 5-7, 2023 | Advanced training on Geographic Information Systems in Samosir (NS) | BKPKD, Bappedalitbang, BPBD, BPKPD, Dinas Ketahanan Pangan dan Pertanian, DLH, Dinas PUTR, Disbudpar of Samosir. | 18 | 6 |
| Jun 7-9, 2023 | Capacity building for PPIDs in Kepulauan Selayar (SS) | Bakesbangpol, BPBD, Bappelitbangda, BKPSDM, BPKPD, Disdukcapil, Dinkes, Diskominfo SP, DLH, Disparbud, Dinas PUTR, DPMD, DPMPTSP, Disdikpora, Disdagkop UKM, Dishub, Dinas Perikanan, Disperinnaker, Disperpussip, Distan KP, Disperkim, DP3AP2KB, Inspektorat, representatives from 10 sub-districts, secretariat DPRD, Setda, UTP RSUD Hayyung of Kepulauan Selayar. | 48 | 40 |
| Jun 8-9, 2023 | Capacity building for PPIDs of the PG of EJ | Bapenda, Setda, BKD, BPBD, BPSDM, Disbudpar, Dishut, Dispota, Dinkes, Diskominfo, Dinkop UKM, DLH, Dinas PU SDA, Disdik, Dinas Perkebunan, Dinas Pertanian dan Ketahanan Pangan, Dinas Peternakan, DPMD, Dinas PU Bina Marga, Dinsos, Dishub, Disperindag, DKP, DP3AK, Komisi Informasi, LPSE, representatives of 8 RSUD of EJ; Diskominfo Sidoarjo; Diskominfo Sumenep; Diskominfo Lamongan. | 59 | 24 |

| Date | Title of the Training | Participants Description | No. of Participants ¹³ | |
|-----------------|---|---|-----------------------------------|----|
| | | | M | F |
| Jun 8-9, 2023 | Capacity building for PPIDs in Kota Makassar (SS) | BKPSDMD, Balitbangda, Bapenda, BPBD, BPKAD, Damkar, Dinas Perpussip, Dinkes, Disbud, Dinas Ketahanan Pangan, Disnaker, Diskominfo, Dinkop UKM, DLH, Dinpar, Dinas PU, DP3A, Dispora, DPMPTSP, Dinas Tata Ruang, DPPKB, Disdag, Dishub, Dinas Perikanan dan Pertanian, Dinas Pertanahan, Dinsos, Disdik, Dishub, DPKP, DPRD, Inspektorat, Kesbangpol, Komisi Informasi Sulsel, PDAM, Perumda Air Minum of Kota Makassar. | 46 | 25 |
| Jun 19-21, 2023 | Capacity building for PPIDs of the PG of Banten | Setda, Bappeda, BPBD, Disdikbud, DP2KBP3A, Dinkes, Diskominfo, DLH, of Kota Serang; Setda, Dinkes, Diskominfo, Disdik, PPID of Kota Tangerang; DP2KBP3A, DPUPR, Disdikpora, Diskominfoantik, RSUD Berkah of Pandeglang; Dinkes, Diskominfo, Disdikbud of Kota Cilegon; Diskominfo of Lebak; BPBD, Dinkes, Diskominfo, Disdikbud, Disperkimtan, DPMPD, DPMPTSP, Setda of Banten. | 56 | 21 |
| Jul 6-7, 2023 | Capacity building to develop campaign materials for child marriage prevention in SS | Forum anak (Sulsel, Takalar, Makassar, Bantaeng, Barru, Luwu Utara, Gowa, Jeneponto, Kep. Selayar, Maros); DP3A Gowa; DP2KBP3A Pangkep; DP3A Kota Makassar; KPI Sulsel; DP3AP2KB Selayar; DP3A Maros; DP2KBP3A Takalar; DP3AP2KB Luwu Utara; DPMDP3 Bataeng; DP3A Jeneponto; DP3A Sulsel. | 12 | 28 |
| Jul 14, 2023 | Capacity building on GRPB on thematic of child marriage prevention | Setda, DP3AK, Bappeda, Diskominfo, Dinkes, kemenag, Disdik of Ej; DP3A, Dinkes, Bappelitbangda, Dispendik, PKK of Lamongan; Bappeda, DKP2KB, Dinsos, Disdik, TP PKK of Sumenep; TP PKK, Dinkes, DP3AP2KB, Disdik, Disnaker, Bappedalitbang of Blitar. | 12 | 17 |
| Jul 26-27, 2023 | Capacity building for SP4NLAPOR operators in Blitar (Ej) | Bakesbangpol, Setda, Bapenda, BKPSDM, BPBD, BPKAD, Diknas, Disbudpar, Disdukcapil, Dinkes, Dinas Ketahanan Pangan dan Pertanian, Diskominfo SP, DLH, DPUPR, Dispora, Dishub, Disperindag, Disperkim, Disperussip, Dinsos, Disnaker, DP3AP2KB, DPMPTSP, Inspektorat, representatives from 20 sub-districts, RSUD Srengat, RSUD Wlingi of Blitar. | 33 | 33 |
| Jul 27-28, 2023 | Refreshment training on GESI mainstreaming in Karo (NS) | DP3AP2KB Karo. | 4 | 20 |
| Aug 2-3, 2023 | Training on GRPB formulation in Banten | Inspektorat, DP3AP2KB, BPKD, Bappeda, Dinkes of Kota Tangerang; Inspektorat, Dinkes, Disdik, BPKPAD of Kota Cilegon; Bappeda, DP3AKKB, DPMD, Inspektorat, Disdikbud, Dinkes of Banten; Disdikpora, DP2KBP3A, Dinkes, Bappeda, BPKD of Pandeglang; Inspektorat, DP3AKB, Disdikbud, Bappeda, BPKAD, Dinkes of Kota Serang; Bappelitbangda, Dinkes, DP3AP2KB, Disdikbud of Tangerang Selatan; DPMD, Disdik, BKAD, DP3AP2K, Dinkes, Inspektorat, Bapelitbangda, DPMD, Bappeda of Lebak; DP3A, BPKD, Bappeda, Disdik of Kab. | 30 | 46 |

| Date | Title of the Training | Participants Description | No. of Participants ¹³ | |
|-----------------|--|--|-----------------------------------|----|
| | | | M | F |
| | | Tangerang; Bappedalitbang, Inspektorat of Kab. Serang. | | |
| Aug 09-10, 2023 | Capacity building for PPIDs in Sabu Raijua (ENT) | Badan Kepegawaian Daerah, BPBD, Bappeda, Setda, Dins Kelautan dan perikanan Disdukcapil, Diskoinfo, DLH, Dinpar, Disdikbudpora, Disperussip, Dinas Pertanian dan Pangan, Dinsos P3A, , RSUD Sabu Raijua, Inspektorat, representatives from 3 sub-districts of Sabu Raijua. | 21 | 16 |
| Aug 10-11, 2023 | Capacity building on MSS data collection and reporting in Lebak (Banten) | BPBD, Setda, Bapelitbangda, Dinkes, DPUPR, Disdik, Disperkim, Dinsos, Inspektorat of Lebak. | 18 | 9 |
| Aug 24-25, 2023 | Training on the child rights for child marriage prevention in Kota Makassar (SS) | Dinsos, UPT PPA, Kemenag, Diskominfo, Dinkes, DP3A, Disdukcapil, Kota Makassar; Puskesmas Kassi Kassi; Perlindungan Anak Terpadu Berbasis Masyarakat (PATBM) Desa, Dinkes, Disdikbud, UPT PPA, Puspaga, Kemenag Luwu Utara, Pengadilan Agama, Puskesmas, Masamba; UPT PPA, HWDI, DP3A Dalduk KB Sulsel; village representatives; PKB Ballaparang | 11 | 23 |
| Aug 28-29, 2023 | Capacity building on MSS data collection and reporting in Pandeglang (Banten) | Setda, Bappeda, BPBD, Dinkes, DPUPR, Disdikpora, Disperkim, Dinsos, Disdukcapil, Diskomsantik, DKISS, DPKPP, Inspektorat of Pandeglang. | 24 | 23 |
| Aug 28-30, 2023 | Training on the management of out-of-school children's data in Melawi (WK) (Batch 1) | Bappeda, Dinsos, Disdikbud, Disdukcapil, representative from sub-district and 15 villages of Melawi. | 10 | 19 |
| Aug 28-29, 2023 | Training for future counselors on child marriage prevention in EJ | DP3APPKB Blitar; DP3AK Jatim; LPP Geofira Gresik; P2TP2A, Prakarsa, DP3A of Lamongan; Insan Genre, LPA, village representatives of Sumenep; Satgas PPA, DP3APPKB, DP2KBP3A, Dinsos, village representatives of Blitar. | 8 | 22 |
| Aug 30-31, 2023 | Capacity building on the management of standardized sectoral data in Samosir (NS) | Bappedalitbang, BPS, Diskominfo of Samosir. | 29 | 20 |
| Sep 04-07, 2023 | Training on the management of out-of-school children's data in Melawi (WK) (Batch 2) | Representative from 3 sub-district and 26 villages of Melawi. | 13 | 18 |
| Sep 08, 2023 | Training for Trainers for population census in Kota Medan (NS) (Batch 1) | Bappeda, Disdukcapil, Diskoinfo, Dinsos, representatives from 18 sub-districts, representatives from 3 urban villages of Kota Medan. | 21 | 36 |
| Sep 11, 2023 | Training for Trainers for population census in Kota Medan (NS) (Batch 2) | Bappeda, Diskominfo, representatives from 14 sub-districts, representatives from 19 urban villages of Kota Medan. | 8 | 24 |
| Sep 12-14, 2023 | Capacity building on the development of innovation proposal in WK | Setda, Bappedalitbang, Dinso, DPMD of Kubu Raya; Setda, Bappeda, Disperkim LH, Dinsos, Disnakertrans of Sambas; Bappeda, Dinsos, DP3MD-Kemendes of Melawi; Setda, Balitbang, Disperkim LH of Ketapang; Bappeda, Dinsos, Disdik of Sintang; Balitbang, Bappeda, Baznas, Setda, BPS, Dinker, Disbunnak, Disdikbud, Disperkim, DPMD of WK, Gapki. | 27 | 24 |

| Date | Title of the Training | Participants Description | No. of Participants ¹³ | |
|-----------------|---|---|-----------------------------------|----|
| | | | M | F |
| Sep 19-21, 2023 | Capacity building on the development of innovation proposal in SS | Setda, Bappelitbangda, Dinkes, DPMDP2KBP3A of Barru; Setda, Bapenda, DP3A, Dinkes, DPPKB, Litbang of Gowa; Setda, Bappelitbangda, Dinkes, DP3AP2KB of Luwu Utara; Balitbangda, Dinkes, DP3A, DPPKB/Satgas Stunting, RSUD Haji of Kota Makassar; Bappelitbangda, BPKPD, Dinkes, DP3AP2KB, Setda of Kepulauan Selayar; Bapenda, Bappelitbangda, Setda, Dinkes, representatives of 2 RSKD of SS, DP3A Dalduk KB of SS. | 26 | 31 |
| Sep 26-27, 2023 | Refreshment training on GESI mainstreaming in NS | Bappeda, BPKPAD, Inspektorat of Nias Selatan; Bappeda Nias Utara; Bappeda, Inspektorat Labuhanbatu; BKAD, DP3A, Inspektorat Labuhanbatu Utara; DP3AP2KB Labuhanbatu Selatan; Bappeda, BPKPAD, Inspektorat Kota Binjai; BPKPAD, Bappeda, DP3A, Inspektorat Tapanuli Selatan; BPKPAD Tapanuli Tengah; DP2KBP3A, Inspektorat Tapanuli Utara; Bappedalitbang, DP3A Dalduk KB, Inspektorat Deli Serdang; Bappeda, BPKAD, Inspektorat Langkat; Bappeda, BPKPD Kota Pematang Siantar; Inspektorat, Bappelitbangda, DPMDP2AKB Pakpak Bharat; Bappedalitbang, Inspektorat Karo; Dinas P3A PMK, Bappeda, BPKPAD Kota Tanjungbalai; PMKPPPA, BPKPAD Kota Sibolga; BAPPERIDA, DSDP3A Mandailing Natal; DP2KBP3A, BPKAD, Inspektorat Serdang Bedagai; Bappelitbangda, Inspektorat Batu Bara; DPMDP2A, Bappelitbangda Humbang Hasundutan; DP3AP2KB, BPKPD Padang Lawas Utara; Inspektorat, BPKPD Kota Tebing Tinggi; DP3APPKB Samosir; DP3A Simalungun; Inspektorat Dairi; DP2KBP3A, Inspektorat Asahan; Bappelitbangda Sumut; BPKPAD Padang Sidempuan. | 51 | 65 |

ANNEX 3: LIST OF MEDIA COVERAGE Q4 OF FY 2023

| No | Date | Province | Area | Type of Media | Title | Link |
|----|-----------|--------------------|-------------|-----------------------------|---|---|
| 1 | 02-Jul-23 | South Sulawesi | Province | Official Government Website | Sulawesi Selatan selenggarakan Rakor Tim Koordinasi Penanggulangan Kemiskinan untuk kejar target nol persen kemiskinan ekstrim 2024 | https://www.kemenkopmk.go.id/sulawesi-selatan-selenggarakan-rakor-tim-koordinasi-penanggulangan-kemiskinan-untuk-kejar-target |
| 2 | 05-Jul-23 | Banten | Cilegon | Online News | Pemkot Cilegon Menggandeng USAID ERAT, Tingkatkan Sistem Pemerintahan Berbasis Elektronik | https://faktabanten.co.id/cilegon/pemkot-cilegon-menggandeng-usaid-erat-tingkatkan-sistem-pemerintahan-berbasis-elektronik/ |
| 3 | 05-Jul-23 | Banten | Cilegon | Online News | Bersama USAID ERAT, Diskominfo Cilegon Gelar Workshop Peningkatan Kualitas Pelayanan Berbasis Elektronik | https://faktabanten.co.id/cilegon/bersama-usaid-erat-diskominfo-cilegon-gelar-workshop-peningkatan-kualitas-pelayanan-berbasis-elektronik/ |
| 4 | 06-Jul-23 | East Nusa Tenggara | Belu | Online News | Pemkab Belu dan USAID ERAT Gelar Lokakarya Upaya Percepatan Penghapusan Kemiskinan Ekstrem | https://kupang.tribunnews.com/2023/07/06/pemkab-belu-dan-usaid-erat-gelar-lokakarya-upaya-percepatan-penghapusan-kemiskinan-ekstrem |
| 5 | 06-Jul-23 | Banten | Cilegon | Online News | Pemkot Cilegon Komitmen Sempurnakan Layanan Digitalisasi dan Berbasis Elektronik | https://dulurcilegon.com/pemkot-cilegon-komitmen-sempurnakan-layanan-digitalisasi-dan-berbasis-elektronik/ |
| 6 | 07-Jul-23 | West Kalimantan | Kubu Raya | Online News | Diskominfo Kubu Raya - Usaid Erat Sosialisasikan Perencanaan Aksi | https://www.infopublik.id/kategori/nusantara/756474/diskominfo-kubu-raya-usaid-erat-sosialisasikan-perencanaan-aksi# |
| 7 | 08-Jul-23 | East Nusa Tenggara | Belu | Online News | Pemkab Belu dan USAID ERAT Kolaborasi Wujudkan Target Nol Persen Kemiskinan Ekstrem di 2024 | https://realistttu.pikiran-rakyat.com/lintas-daerah/pr-2596858685/pemkab-belu-dan-usaid-erat-kolaborasi-wujudkan-target-nol-persen-kemiskinan-ekstrem-di-2024 |
| 8 | 12-Jul-23 | National | KEMEND AGRI | Online News | Percepat Penurunan Stunting, Kemendagri Dorong Penguatan Lintas Sektor | https://surabaya.inews.id/read/319283/percepat-penurunan-stunting-kemendagri-dorong-penguatan-lintas-sektor |
| 9 | 12-Jul-23 | National | KEMEND AGRI | Online News | Kemendagri Dorong Percepatan Penanganan Stunting Bersama Sektor Swasta di Jatim | https://timesindonesia.co.id/pemerintahan/461066/kemendagri-dorong-percepatan-penanganan-stunting-bersama-sektor-swasta-di-jatim |
| 10 | 12-Jul-23 | National | KEMEND AGRI | Online News | Kemendagri Dorong Kerjasama Dengan Swasta Dalam Percepatan Penurunan Stunting | https://www.mnctrijaya.com/news/detail/60807/kemendagri-dorong-kerjasama-dengan-swasta-dalam-percepatan-penurunan-stunting |
| 11 | 12-Jul-23 | National | KEMEND AGRI | Online News | Kemendagri Dukung Program Percepatan Penurunan Stunting Dengan Melibatkan Pihak Swasta | https://nawacita.co/index.php/2023/07/12/kemendagri-dukung-program-percepatan-penurunan-stunting-dengan-melibatkan-pihak-swasta/ |
| 12 | 12-Jul-23 | National | KEMEND AGRI | Online News | BKKBN dan Kemendagri Dorong Kerjasama Pihak Swasta Untuk Percepatan Penurunan Stunting | https://surabaya.tribunnews.com/2023/07/12/bkkbn-dan-kemendagri-dorong-kerjasama-pihak-swasta-untuk-percepatan-penurunan-stunting?page=2 |

| No | Date | Province | Area | Type of Media | Title | Link |
|----|-----------|-----------|-------------|-----------------------------|---|---|
| 13 | 12-Jul-23 | National | KEMEND AGRI | Online News | Kemendagri Dukung Program Percepatan Penurunan Stunting Dengan Melibatkan Pihak Swasta | https://nawacita.co/index.php/2023/07/12/kemendagri-dukung-program-percepatan-penurunan-stunting-dengan-melibatkan-pihak-swasta/ |
| 14 | 12-Jul-23 | National | KEMEND AGRI | Online News | Kemendagri Dorong Percepatan Penanganan Stunting Bersama Sektor Swasta di Jatim | https://timesindonesia.co.id/pemerintahan/461066/kemendagri-dorong-percepatan-penanganan-stunting-bersama-sektor-swasta-di-jatim |
| 15 | 12-Jul-23 | National | KEMEND AGRI | Online News | Kemendagri Dorong Kerjasama Dengan Swasta Dalam Percepatan Penurunan Stunting | https://www.mncntrijaya.com/news/detail/60807/kemendagri-dorong-kerjasama-dengan-swasta-dalam-percepatan-penurunan-stunting |
| 16 | 12-Jul-23 | National | KEMEND AGRI | Online News | BKKBN Dan Kemendagri Dorong Kerjasama Pihak Swasta Untuk Percepatan Penurunan Stunting | https://suryawiki.tribunnews.com/2023/07/12/bkkbn-dan-kemendagri-dorong-kerjasama-pihak-swasta-untuk-percepatan-penurunan-stunting |
| 17 | 12-Jul-23 | National | KEMEND AGRI | Online News | Kemendagri Dorong Penguatan Lintas Sektor Dalam Percepatan Penurunan Stunting | https://www.rri.co.id/surabaya/daerah/284531/kemendagri-dorong-penguatan-lintas-sektor-dalam-percepatan-penurunan-stunting?utm_source=news_main&utm_medium=internal_link&utm_campaign=General%20Campaign |
| 18 | 13-Jul-23 | National | KEMEND AGRI | Official Government Website | Turunkan Angka Stunting, Kemendagri Tingkatkan Kapasitas Pemda di Jatim | https://kominfo.jatimprov.go.id/berita/turunkan-angka-stunting-kemendagri-tingkatkan-kapasitas-pemda-di-jatim |
| 19 | 13-Jul-23 | National | KEMEND AGRI | Online News | Percepat Penurunan Stunting Secara Holistik dan berkualitas, Kemendagri Gandeng Swasta | https://zonasurabayaraya.pikiran-rakyat.com/surabaya-raya/pr-1856875108/percepat-penurunan-stunting-secara-holistik-dan-berkualitas-kemendagri-gandeng-swasta |
| 20 | 14-Jul-23 | East Java | Province | Official Government Website | Tingkatkan Kualitas Kebijakan, USAID dan DP3AK Jatim Gelar Workshop Cegah Perkawinan Anak | https://kominfo.jatimprov.go.id/berita/tingkatkan-kualitas-kebijakan-usaid-dan-dp3ak-jatim-gelar-workshop-cegah-perkawinan-anak |
| 21 | 14-Jul-23 | East Java | Blitar | Online News | Bappedalitbang Kabupaten Blitar Gelar Rapat Kerja Tim Koordinasi Penanggulangan Kemiskinan | https://memorandum.co.id/bappedalitbang-kabupaten-blitar-gelar-rapat-kerja-tim-koordinasi-penanggulangan-kemiskinan/ |
| 22 | 14-Jul-23 | East Java | Blitar | Online News | Rapat Koordinasi Pemutakhiran Data: Bappedalitbang Kabupaten Blitar Target Nol Kemiskinan Ekstrem di 2024 | https://detak.media/2023/07/14/rapat-koordinasi-pemutakhiran-data-bappedalitbang-kabupaten-blitar-target-nol-kemiskinan-ekstrem-di-2024/ |
| 23 | 14-Jul-23 | East Java | Province | Online News | Tingkatkan Kualitas Kebijakan, USAID dan DP3AK Jatim Gelar Workshop Cegah Perkawinan Anak | https://www.infopublik.id/kategori/nusantara/758842/tingkatkan-kualitas-kebijakan-usaid-dan-dp3ak-jatim-gelar-workshop-cegah-perkawinan-anak?show= |
| 24 | 15-Jul-23 | National | KEMEND AGRI | Online News | Kemendagri Dorong Penguatan Lintas Sektor dalam Percepatan Penurunan Stunting di Daerah | https://bedanews.com/kemendagri-dorong-penguatan-lintas-sektor-dalam-percepatan-penurunan-stunting-di-daerah/ |
| 25 | 16-Jul-23 | East Java | Province | Online News | USAID dan DP3AK Jatim Gelar Workshop Cegah Perkawinan Anak | https://radarsurabaya.jawapos.com/jatim/771780636/usaid-dan-dp3ak-jatim-gelar-workshop-cegah-perkawinan-anak |

| No | Date | Province | Area | Type of Media | Title | Link |
|----|-----------|--------------------|-------------|-----------------------------|--|---|
| 26 | 16-Jul-23 | East Java | Province | Online News | USAID dan DP3AK Jatim Gelar Workshop Cegah Perkawinan Anak | https://radarsurabaya.jawapos.com/jatim/771780636/usaaid-dan-dp3ak-jatim-gelar-workshop-cegah-perkawinan-anak |
| 27 | 19-Jul-23 | National | KEMEND AGRI | Online News | Ukur Efektivitas ITKPD, Kepala BSKDN Kemendagri Dorong Perkuat Metodologi | https://rm.id/baca-berita/government-action/180395/ukur-efektivitas-itkpd-kepala-bskdn-kemendagri-dorong-perkuat-metodologi |
| 28 | 20-Jul-23 | West Kalimantan | Province | Online News | Akhirnya Kourum, Gubernur Kalbar Jawab Masukan Fraksi-Fraksi | https://pontianakpost.jawapos.com/berita-utama/20/07/2023/akhirnya-kourum-gubernur-kalbar-jawab-masukan-fraksi-fraksi/ |
| 29 | 20-Jul-23 | National | KEMEND AGRI | Online News | Ukur Efektivitas Tata Kelola Daerah dengan ITKPD, Kepala BSKDN Imbau Jajarannya Perkuat Metodologi | https://jatiminstitute.com/ukur-efektivitas-tata-kelola-daerah-dengan-itkpd-kepala-bskdn-imbau-jajarannya-perkuat-metodologi/ |
| 30 | 21-Jul-23 | South Sulawesi | Province | Official Government Website | Kunjungan kerja USAID di Sulsel | https://sulselprov.go.id/welcome/post_opd-kunjungan-kerja-usaid-di-sulsel/ptsp |
| 31 | 22-Jul-23 | East Nusa Tenggara | Sabu Raijua | Online News | Bupati Sabu Raijua Ajak Semua Elemen Bersatu Mengentaskan Kemiskinan | https://www.lensantt.com/bupati-sabu-raijua-ajak-semua-elemen-bersatu-mengentaskan-kemiskinan/ |
| 32 | 25-Jul-23 | National | Jakarta | Online News | Festival Forum KTI – IX 2023 Di Kota Kupang Terbilang Spesial | https://www.alreinaimedia.com/festival-forum-kti-ix-2023-di-kota-kupang-terbilang-spesial/ |
| 33 | 25-Jul-23 | National | Jakarta | Online News | Yayasan BaKTI Gelar Festival FKTI ke-IX di Kota Kupang, Ini Tema yang Diangkat | https://kupangberita.com/2023/07/25/yayasan-bakti-gelar-festival-fkti-ke-ix-di-kota-kupang-ini-tema-yang-diangkat/ |
| 34 | 26-Jul-23 | Banten | Serang | Online News | USAID ERAT Gandeng Pemkot Serang Jalankan Program Aje Kendor Sekolah | https://www.radarbanten.co.id/usa-id-erat-gandeng-pemkot-serang-jalankan-program-aje-kendor-sekolah/ |
| 35 | 26-Jul-23 | Banten | Serang | Online News | Angka Putus Sekolah Tinggi, Pemkot Serang Gandeng USAID ERAT | https://mediabanten.com/angka-putus-sekolah-tinggi-pemkot-serang-gandeng-usaid-erat/ |
| 36 | 26-Jul-23 | Banten | Serang | Online News | Pemkot Serang sambut baik program beasiswa anak putus sekolah USAID | https://banten.antaranews.com/berita/250467/pemkot-serang-sambut-baik-program-beasiswa-anak-putus-sekolah-usaid |
| 37 | 26-Jul-23 | Banten | Serang | Online News | Ribuan Anak di Kota Serang Putus Sekolah | https://www.bantennews.co.id/ribuan-anak-di-kota-serang-putus-sekolah/ |
| 38 | 26-Jul-23 | Banten | Serang | Online News | 8.708 Anak di Kota Serang Putus Sekolah | https://bantenraya.co.id/8-708-anak-di-kota-serang-putus-sekolah/ |
| 39 | 26-Jul-23 | East Java | Blitar | Online News | Pemkab Blitar Gelar Bimtek Pengelolaan SP4N LAPOR Bagi Pejabat dan Operator di OPD | https://mataraman.tribunnews.com/2023/07/26/pemkab-blitar-gelar-bimtek-pengelolaan-sp4n-lapor-bagi-pejabat-dan-operator-di-opd |
| 40 | 26-Jul-23 | Banten | Serang | Online News | Pemkot Serang Gandeng USAID Tangani Ratusan Anak Tidak Sekolah | https://bantenintens.co.id/2023/07/26/pemkot-serang-gandeng-usaid-tangani-ratusan-anak-tidak-sekolah/ |
| 41 | 26-Jul-23 | National | Jakarta | Online News | Festival Kawasan Timur Indonesia IX Digelar di Kota Kupang Selama Dua Hari | https://www.katantt.com/artikel/47421/festival--forum-kawasan-timur-indonesia-ix-digelar-di-kota-kupang-selama-dua-hari |

| No | Date | Province | Area | Type of Media | Title | Link |
|----|-----------|--------------------|-----------------|-------------------------------|--|---|
| | | | | | | timur-indonesia--ix-digelar-di-kota-kupang-selama-dua-hari/ |
| 42 | 26-Jul-23 | National | Jakarta | Online News | Stunting dan Kemiskinan Menjadi Salah Satu Isu Penting Dalam Festival FKTI IX | https://spektrum-ntt.com/artikel/baca/Stunting-dan-Kemiskinan-Menjadi-Salah-Satu-Isu-Penting-Dalam-Festival-FKTI-IX-64c0883e38da8 |
| 43 | 26-Jul-23 | National | Jakarta | Online News | Penurunan Stunting dan Kemiskinan Ekstrem Masih Jadi Prioritas Pembangunan di NTT | https://www.nttbersuara.com/2023/07/26/penurunan-stunting-dan-kemiskinan-ekstrem-masih-jadi-prioritas-pembangunan-di-ntt/ |
| 44 | 27-Jul-23 | Banten | Serang | Online News | Ribuan Anak di Ibu Kota Provinsi Banten Putus Sekolah | https://banten.idntimes.com/news/banten/khaerul-anwar-2/ribuan-anak-di-ibu-kota-provinsi-banten-putus-sekolah |
| 45 | 27-Jul-23 | Banten | Serang | Online News | Tekan Angka Putus Sekolah, Pemkot Serang Buat Program Aje Kendor | https://banten.tribunnews.com/2023/07/27/tekan-angka-putus-sekolah-pemkot-serang-buat-program-aje-kendor |
| 46 | 27-Jul-23 | Banten | Serang | Local TV News | RATUSAN ANAK PUTUS SEKOLAH KEMBALI BERSEKOLAH | https://www.youtube.com/watch?v=x3F7r7LPOj8&ab_channel=RedaksiBantenTV |
| 47 | 28-Jul-23 | National | Jakarta | Online News | Festival Forum KTI IX : Perangi Stunting dan Kemiskinan Ekstrem Jadi Prioritas Pembangunan di NTT | https://www.terasntt.id/festival-forum-kti-ix-perangi-stunting-dan-kemiskinan-ekstrem-jadi-prioritas-pembangunan-di-ntt/ |
| 48 | 29-Jul-23 | Banten | Serang | Online News | Dindik Kota Serang Sisir Ribuan Anak yang Putus Sekolah | https://banten.idntimes.com/news/banten/khaerul-anwar-2/dindik-kota-serang-sisir-ribuan-anak-yang-putus-sekolah |
| 49 | 29-Jul-23 | National | Jakarta | Online News | Inovasi dan Praktik Cerdas Milenial NTT di Festival FKTI | https://www.jawapos.com/berita-sekitar-anda/011812951/inovasi-dan-praktik-cerdas-milenial-ntt-di-festival-fkti |
| 50 | 30-Jul-23 | National | Jakarta | Online News | Inovasi dan Praktik Cerdas Milenial Perangi Stunting dan Kemiskinan di NTT | https://mediaindonesia.com/nusantara/600705/inovasi-dan-praktik-cerdas-milenial-perangi-stunting-dan-kemiskinan-di-ntt |
| 51 | 01-Aug-23 | South Sulawesi | Province | Official Government Website | Pemprov Sulsel - USAID ERAT Kolaborasi Rancang Strategi Turunkan Angka Stunting | https://sulselprov.go.id/welcome/post/pemprov-sulsel-usaid-erat-kolaborasi-rancang-strategi-turunkan-angka-stunting |
| 52 | 01-Aug-23 | South Sulawesi | Province | Online News | Pemprov Sulsel – USAID ERAT Kolaborasi Rancang Strategi Turunkan Angka Stunting | https://sulsel.fajar.co.id/2023/08/01/pemprov-sulsel-usaid-erat-kolaborasi-rancang-strategi-turunkan-angka-stunting/ |
| 53 | 01-Aug-23 | South Sulawesi | Province | Online News | Strategi Pemprov Sulsel Hadapi Tantangan Stunting dengan Melibatkan Berbagai Pihak | https://makassar.terkini.id/strategi-pemprov-sulsel-hadapi-tantangan-stunting-dengan-melibatkan-berbagai-pihak/ |
| 54 | 01-Aug-23 | South Sulawesi | Province | Online News | Pemprov Sulsel-USAID ERAT Kolaborasi Rancang Strategi Turunkan Angka Stunting | https://pluz.id/2023/08/01/pemprov-sulsel-usaid-erat-kolaborasi-rancang-strategi-turunkan-angka-stunting/ |
| 55 | 02-Aug-23 | East Nusa Tenggara | Manggarai Barat | Official Social Media Account | Pemerintah Kabupaten Manggarai Barat mengikuti Lokakarya Penyusunan Rencana Kerja USAID ERAT Tahun Fiskal 2024 yang berlangsung di Hotel Swiss Bell Court, Kupang pada tanggal 1-2 Agustus 2023. | https://www.instagram.com/p/Cvb1QHzPsJx/ |

| No | Date | Province | Area | Type of Media | Title | Link |
|----|-----------|--------------------|-----------------|-------------------------------|---|---|
| 56 | 02-Aug-23 | East Java | Province | Online News | Diskominfo Jatim Bahas Program Kerja Sama dengan USAID ERAT | https://www.infopublik.id/kategori/nusantara/765074/diskominfo-jatim-bahas-program-kerja-sama-dengan-usaid-erat |
| 57 | 02-Aug-23 | South Sulawesi | Province | Online News | Pemprov Sulsel dan USAID ERAT kolaborasi turunkan angka stunting | https://makassar.antaranews.com/berita/495108/pemprov-sulsel-dan-usaid-erat-kolaborasi-turunkan-angka-stunting |
| 58 | 02-Aug-23 | South Sulawesi | Province | Online News | Pemprov Sulsel dan USAID ERAT Kolaborasi Rancang Strategi Turunkan Angka Stunting | https://www.sulselsatu.com/2023/08/02/kesehatan/pemprov-sulsel-dan-usaid-erat-kolaborasi-rancang-strategi-turunkan-angka-stunting.html |
| 59 | 02-Aug-23 | South Sulawesi | Luwu Utara | Online News | USAID ERAT Gelar Diskusi Strada PPA | https://www.atmago.com/berita-warga/usaid-erat-gelar-diskusi-strada-ppa_1674b595-409c-4333-9893-af6b9f289ef5 |
| 60 | 03-Aug-23 | West Kalimantan | Province | Official Social Media Account | Pemerintah Kabupaten Sintang, menghadiri kegiatan Lokarya Pembahasan Rancangan Rencana Kerja USAID ERAT Tahun Fiskal 2024 Provinsi Kalimantan Barat | https://www.instagram.com/p/Cvee918pdbA/ |
| 61 | 04-Aug-23 | East Nusa Tenggara | Manggarai Barat | Online News | Manggarai Barat Usulkan Sejumlah Program USAID ERAT Tahun Fiskal 2024 | https://www.infopublik.id/kategori/nusantara/765786/manggarai-barat-usulkan-sejumlah-program-usaid-erat-tahun-fiskal-2024 |
| 62 | 06-Aug-23 | East Java | Sumenep | Online News | Cegah Perkawinan Anak, Pemkab Sumenep Luncurkan Sandel Cepak | https://www.infopublik.id/kategori/nusantara/766209/cegah-perkawinan-anak-pemkab-sumenep-luncurkan-sandel-cepak |
| 63 | 06-Aug-23 | East Java | Sumenep | Online News | Menuju Nol Perkawinan Usia Anak, Dinkes PP dan KB Kabupaten Sumenep Launching Desa Model Cepak | https://lingkarmadura.pikiran-rakyat.com/seputar-madura/pr-1896966175/menuju-nol-perkawinan-usia-anak-dinkes-pp-dan-kb-kabupaten-sumenep-launching-des-a-model-cepak |
| 64 | 07-Aug-23 | East Java | Sumenep | Online News | Bupati Fauzi Lakukan Penandatanganan Menuju Kabupaten Sumenep Nol Persen Perkawinan Anak | https://radarmadura.jawapos.com/sumenep/742434204/bupati-fauzi-lakukan-penandatanganan-menuju-kabupaten-sumenep-nol-persen-perkawinan-anak |
| 65 | 08-Aug-23 | South Sulawesi | Barru | Online News | Pertama Kali di Indonesia, Abustan Buka Lokakarya Penghapusan Kemiskinan Ekstrem Libatkan Seluruh Stakeholder | https://barru.indonesiasatu.co.id/pertama-kali-di-indonesia-abustan-buka-lokakarya-penghapusan-kemiskinan-ekstrem-libatkan-seluruh-stakeholder |
| 66 | 08-Aug-23 | East Java | Sumenep | Online News | Bupati Fauzi Target Kabupaten Sumenep Bebas Perkawinan Anak | https://lingkarjatim.com/lingkar-utama/bupati-fauzi-target-kabupaten-sumenep-bebas-perkawinan-anak/ |
| 67 | 08-Aug-23 | East Java | Sumenep | Online News | Begini Cara Bupati Achmad Fauzi Bawa Sumenep Nol Persen Pernikahan Anak, Demi Cegah Persoalan Lain | https://madura.tribunnews.com/2023/08/08/begini-cara-bupati-achmad-fauzi-bawa-sumenep-nol-persen-pernikahan-anak-demi-cegah-persoalan-lain |
| 68 | 08-Aug-23 | East Java | Sumenep | Online News | Ini Upaya Pemkab Sumenep Menuju Nol Persen Perkawinan Anak | https://www.koranmadura.com/2023/08/08/ini-upaya-pemkab-sumenep-menuju-nol-persen-perkawinan-anak/ |
| 69 | 08-Aug-23 | East Java | Sumenep | Online News | Cak Fauzi Targetkan Kabupaten Sumenep Nol Persen Perkawinan Anak | https://news.detik.com/berita/d-6864987/cak-fauzi-targetkan-kabupaten-sumenep-nol-persen-perkawinan-anak |

| No | Date | Province | Area | Type of Media | Title | Link |
|----|-----------|-----------------|----------|-------------------------------|---|---|
| | | | | | | kabupaten-sumenep-nol-persen-perkawinan-anak |
| 70 | 09-Aug-23 | West Kalimantan | Sambas | Online News | Pemkab Sambas Sosialisasi SPBE | https://www.suarakalbar.co.id/2023/08/pemkab-sambas-sosialisasi-spbe/ |
| 71 | 09-Aug-23 | East Java | Sumenep | Online News | Cegah Perkawinan Anak, Bupati Sumenep : Butuh Kerjasama Semua Pihak | https://lingkarjatim.com/lingkar-utama/cegah-perkawinan-anak-bupati-sumenep-butuh-kerjasama-semua-pihak/ |
| 72 | 09-Aug-23 | East Java | Sumenep | Online News | Pemkab Sumenep Luncurkan Program Sandel Cepak | https://seputarjatim.com/pemkab-sumenep-luncurkan-program-sandel-cepak/ |
| 73 | 10-Aug-23 | South Sulawesi | Selayar | Online News | Wabup Pimpin Rakor Penurunan Stunting, TPPS Diminta Bangun Sinergitas | https://radarselatan.fajar.co.id/2023/08/10/wabup-pimpin-rakor-penurunan-stunting-tpps-diminta-bangun-sinergitas/ |
| 74 | 10-Aug-23 | Banten | Cilegon | Online News | Pemkot Cilegon Butuh Dukungan Semua Pihak untuk Turunkan Stunting | https://www.radarbanten.co.id/pemkot-cilegon-butuh-dukungan-semua-pihak-untuk-turunkan-stunting/ |
| 75 | 11-Aug-23 | East Java | Sumenep | Online News | Cegah Perkawinan Anak, Bupati Sumenep Luncurkan Sadel Cepak, Dinkes P2KB Ungkap Kasus Dispensasi Tinggi | https://madurapost.net/cegah-perkawinan-anak-bupati-sumenep-luncurkan-sadel-cepak-dinkes-p2kb-ungkap-kasus-dispensasi-tinggi/ |
| 76 | 11-Aug-23 | National | Jakarta | Official Social Media Account | Kolaborasi dan Inovasi Daerah untuk Penanganan Kekerasan Berbasis Gender menjadi topik yang dipilih oleh USAID ERAT | https://www.instagram.com/p/CvyapprhIR4/ |
| 77 | 12-Aug-23 | Banten | Cilegon | Online News | Turunkan Stunting Di Cilegon, USAID ERAT Gelar Lokakarya | https://faktabanten.co.id/cilegon/turunkan-stunting-di-cilegon-usaid-erat-gelar-lokakarya/ |
| 78 | 15-Aug-23 | East Java | Sumenep | Online News | Diskominfo Bersama USAID ERAT Gelar Lokakarya Soal Perbup Tentang SPBE | https://indonesiakini.go.id/berita/9445575/diskominfo-bersama-usaid-erat-gelar-lokakarya-soal-perbup-tentang-spbe |
| 79 | 15-Aug-23 | Banten | Cilegon | Online News | Sekda Maman Mauludin Bersyukur 108 Balita Stunting Di Kota Cilegon Turun | https://banpos.co/2023/08/15/sekda-maman-mauludin-bersyukur-108-balita-stunting-di-kota-cilegon-turun/ |
| 80 | 16-Aug-23 | East Java | Sumenep | Online News | Diskominfo Bersama USAID ERAT Gelar Lokakarya Soal Perbup Tentang SPBE | infopublik.id/kategori/nusantara/769555/diskominfo-bersama-usaid-erat-gelar-lokakarya-soal-perbup-tentang-spbe?show= |
| 81 | 16-Aug-23 | Banten | Lebak | Official Social Media Account | Matangkan Inovasi "GEURA SAKOLA" Pemkab Lebak bersama USAID ERAT menyelenggarakan Lokakarya Perumusan Mekanisme Pengembalian Anak Tidak Sekolah (ATS) | https://www.instagram.com/p/Cv93aTPyFj3/ |
| 82 | 17-Aug-23 | East Java | Lamongan | Online News | Gandeng USAID ERAT, Layanan Publik di MPP Lamongan Kian Berkualitas | https://duta.co/gandeng-usaid-erat-layanan-publik-di-mpp-lamongan-kian-berkualitas |
| 83 | 17-Aug-23 | East Java | Sumenep | Online News | Rancangan Perbup Tentang SPBE di Sumenep Akhirnya Selesai Dibuat | https://www.infopublik.id/kategori/nusantara/77092/rancangan-perbup-tentang-spbe-di-sumenep-akhirnya-selesai-dibuat |
| 84 | 17-Aug-23 | South Sulawesi | Province | Online News | Marak Perkawinan Anak, Buah Sistem Rusak | https://www.mediasulsel.com/marak-perkawinan-anak-buah-sistem-rusak/ |

| No | Date | Province | Area | Type of Media | Title | Link |
|----|-----------|----------------|------------|-----------------------------|---|---|
| 85 | 18-Aug-23 | Banten | Cilegon | Online News | Angka Stunting di Kota Baja Terus Menurun, Ini yang Dilakukan Pemkot Cilegon | https://bantenraya.co.id/angka-stunting-di-kota-baja-terus-menurun-ini-yang-dilakukan-pemkot-cilegon/ |
| 86 | 21-Aug-23 | Banten | Serang | Online News | Gandeng USAID-ERAT, Pemkot Serang Berupaya Tuntaskan Program Wajib Belajar 12 Tahun | https://banten.tribunnews.com/2023/08/21/gandeng-usaid-erat-pemkot-serang-berupaya-tuntaskan-program-wajib-belajar-12-tahun |
| 87 | 21-Aug-23 | Banten | Serang | Online News | Wali Kota Serang Dukung Semangat Belajar Anak Melalui Program Aje Kendor Sekolah | https://www.bantenekspose.id/banten/2349887466/wali-kota-serang-dukung-semangat-belajar-anak-melalui-program-aje-kendor-sekolah |
| 88 | 21-Aug-23 | Banten | Serang | Online News | Program Aje Kendor, Pemkot Serang Sekolahkan 133 anak | https://mediabanten.com/program-aje-kendor-pemkot-serang-sekolahkan-133-anak/ |
| 89 | 21-Aug-23 | Banten | Serang | Online News | Program Aje Kendor Sekolah, Wali Kota Serang Harap Semangat Belajar Anak Kembali Tumbuh | https://www.bidiktangsel.com/banten-raya/9709890488/program-aje-kendor-sekolah-wali-kota-serang-harap-semangat-belajar-anak-kembali-tumbuh |
| 90 | 21-Aug-23 | Banten | Serang | Online News | Pemkot Serang Gandeng USAID ERAT Tuntaskan Anak Putus Sekolah | https://bantenraya.co.id/pemkot-serang-gandeng-usaid-erat-tuntaskan-anak-putus-sekolah/ |
| 91 | 21-Aug-23 | Banten | Serang | Official Government Website | Bersama USAID, Pemkot Serang Susun Program Aje Kendor Sekolah | https://serangkota.go.id/detailpost/bersama-usaid-pemkot-serang-susun-program-aje-kendor-sekolah |
| 92 | 22-Aug-23 | South Sulawesi | Luwu Utara | Online News | Luwu Utara Darurat Perkawinan Anak | https://rakyatsulsel.fajar.co.id/2023/08/22/luwu-utara-darurat-perkawinan-anak/ |
| 93 | 24-Aug-23 | South Sulawesi | Luwu Utara | Online News | YASMIIB Sulawesi Beber Tujuh Faktor Penyebab Angka Perkawinan Anak di Lutra Tertinggi di Sulsel | https://rakyatsulsel.fajar.co.id/2023/08/24/yasmib-sulawesi-beber-tujuh-faktor-penyebab-angka-perkawinan-anak-di-lutra-tertinggi-di-sulsel/ |
| 94 | 24-Aug-23 | South Sulawesi | Luwu Utara | Official Government Website | DPPPA Dalduk KB Sulsel - USAID ERAT Gelar Pelatihan Petugas Layanan untuk Cegah Perkawinan Anak | https://sulselprov.go.id/welcome/post/dpppa-dalduk-kb-sulsel-usaid-erat-gelar-pelatihan-petugas-layanan-untuk-cegah-perkawinan-anak |
| 95 | 26-Aug-23 | South Sulawesi | Luwu Utara | Online News | DPPPA Dalduk KB Sulsel – USAID ERAT Gelar Pelatihan Petugas Layanan untuk Cegah Perkawinan Anak | https://www.bisnissulawesi.com/dpppa-dalduk-kb-sulsel-usaid-erat-gelar-pelatihan-petugas-layanan-untuk-cegah-perkawinan-anak/ |
| 96 | 28-Aug-23 | North Sumatra | Province | Online News | USAID Erat dan Pemprov Sumut Diskusi Langkah Intervensi Stunting di Sumut | https://mimbarumum.co.id/usaid-erat-dan-pemprov-sumut-diskusi-langkah-intervensi-stunting-di-sumut/ |
| 97 | 29-Aug-23 | North Sumatra | Province | Online News | Kasus Stunting 9 Kabupaten/Kota di Sumut Tinggi, Pemprov Targetkan Angka Penurunan 18,5 Persen | https://www.tobasatu.com/2023/08/29/kasus-stunting-9-kabupaten-kota-di-sumut-tinggi-pemprov-targetkan-angka-penurunan-185-persen/ |
| 98 | 29-Aug-23 | South Sulawesi | Selayar | Online News | Humas Diskominfo Raker Penyusunan Rencana Kerja PPID | https://bukaberita.id/humas-diskominfo-raker-penyusunan-rencana-kerja-ppid/ |
| 99 | 30-Aug-23 | South Sulawesi | Selayar | Online News | SULSEL Gandeng USAID Erat, Kominfo Selayar Gelar Raker Pengelolaan PPID | https://www.ujungjari.com/2023/08/30/gandeng-usaid-erat-kominfo-selayar-gelar-raker-pengelolaan-ppid/ |

| No | Date | Province | Area | Type of Media | Title | Link |
|-----|-----------|----------------|-------------|-------------------------------|---|---|
| 100 | 30-Aug-23 | National | KEMENP ANRB | Official Government Website | Kembangkan Inovasi Pelayanan Publik ke Seluruh Daerah, Data JIPP Nasional Perlu Pemutakhiran | https://www.menpan.go.id/site/berita-terkini/kembangkan-inovasi-pelayanan-publik-ke-seluruh-daerah-data-jipp-nasional-perlu-pemutakhiran |
| 101 | 30-Aug-23 | East Java | Blitar | Online News | Entaskan Kemiskinan Ekstrem, Bappedalitbang Gelar Rapat Penyusunan RAT | https://ketik.co.id/berita/entaskan-kemiskinan-ekstrem-bappedalitbang-gelar-rapat-penyusunan-rat |
| 102 | 31-Aug-23 | North Sumatra | Samosir | Online News | Pemkab Samosir bersama USAID ERAT Gelar Lokakarya | https://wartaberita.co.id/pemkab-samosir-bersama-usaid-erat-gelar-lokakarya/ |
| 103 | 31-Aug-23 | North Sumatra | Samosir | Online News | PEMKAB SAMOSIR BERSAMA USAID ERAT GELAR LOKAKARYA OPTIMALISASI SASADA DAN BIMTEK OPERATOR SASADA KAB. SAMOSIR | https://samosirkab.go.id/2023/08/31/pemkab-samosir-bersama-usaid-erat-gelar-lokakarya-optimalisasi-sasada-dan-bimtek-operator-satu-data-kab-samosir/ |
| 104 | 31-Aug-23 | North Sumatra | Province | Online News | Ketua Tim Konvergensi TPPS Bicara Soal Tantangan Untuk Turunkan Stunting | https://mistar.id/medan/ketua-tim-konvergensi-tpps-bicara-soal-tantangan-untuk-turunkan-stunting/ |
| 105 | 01-Sep-23 | National | BANGDA | Online News | Tekan Stunting, Jumlah Kampung Keluarga Berkualitas Masih Jauh dari Target | https://timesindonesia.co.id/peristiwa-daerah/467142/tekan-stunting-jumlah-kampung-keluarga-berkualitas-masih-jauh-dari-target |
| 106 | 01-Sep-23 | National | BANGDA | Online News | Kemendagri Dorong Optimalisasi Keluarga Berkualitas Guna Mendukung Penurunan Stunting | https://realita.co/baca-21493-kemendagri-dorong-optimalisasi-keluarga-berkualitas-guna-mendukung-penurunan-stunting |
| 107 | 04-Sep-23 | Banten | Lebak | Online News | Pemkab Lebak Gelar Optimalisasi Peran PPID Dalam Penyelenggaraan Layanan Informasi Publik | https://halobanten.com/49/provinsi-banten/pemkab-lebak-gelar-optimalisasi-peran-ppid-dalam-penyelenggaraan-layanan-informasi-publik/ |
| 108 | 04-Sep-23 | Banten | Lebak | Online News | Kabupaten Lebak Jadi Lokus Optimalisasi Layanan Informasi Publik | https://www.bidiktangsel.com/banten-raja/97010043907/kabupaten-lebak-jadi-lokus-optimalisasi-layanan-informasi-publik |
| 109 | 04-Sep-23 | Banten | Lebak | Official Social Media Account | Pemkab Lebak Gelar Optimalisasi Peran PPID Dalam Penyelenggaraan Layanan Informasi Publik | https://www.instagram.com/p/CwxA8Nrx-5A/ |
| 110 | 04-Sep-23 | Banten | Lebak | Official Social Media Account | Pemkab Lebak Gelar Optimalisasi Peran PPID Dalam Penyelenggaraan Layanan Informasi Publik | https://www.instagram.com/p/Cww1RjQx06g/ |
| 111 | 05-Sep-23 | Banten | Lebak | Online News | Embrio UU KIP dari Lebak | https://banpos.co/2023/09/05/embrio-uu-kip-dari-lebak/ |
| 112 | 05-Sep-23 | South Sulawesi | Luwu Utara | Online News | Loka Karya TPPS di Luwu Utara, Ini yang Dibahas | https://rakyatsulsel.fajar.co.id/2023/09/05/loka-karya-tpps-di-luwu-utara-ini-yang-dibahas/ |
| 113 | 05-Sep-23 | Banten | Lebak | Official Social Media Account | Kadis KominfoSP Lebak Tutup Lokakarya Optimalkan Pelayanan Informasi Publik | https://www.instagram.com/p/Cwz1VWyLSiMG/ |
| 114 | 06-Sep-23 | South Sulawesi | Luwu Utara | Official Government Website | Loka Karya Arsitektur SPBE Ini Pesan Bupati Luwu Utara | https://setda.luwuutarakab.go.id/berita/790/loka-karya-arsitektur-spbe-ini-pesan-bupati-luwu-utara.html?fbclid=IwAR3TGkYFGNqO3kVk_FqKiywnGy0mv9dW4lZhO_L6hMnxflJ50VGF27K8pgc |

| No | Date | Province | Area | Type of Media | Title | Link |
|-----|-----------|-----------------|-------------|-----------------------------|---|---|
| 115 | 06-Sep-23 | South Sulawesi | Luwu Utara | Online News | Indeks SPBE Tertinggi di Sulsel, Bupati Indah Harap Lutra Terus jadi Role Model | https://rakyatku.com/read/225962/ indeks-spbe-tertinggi-di-sulsel-bupati-indah-harap-lutra-terus-jadi-role-model |
| 116 | 06-Sep-23 | South Sulawesi | Luwu Utara | Online News | Pemkab Luwu Utara Sosialisasi Perbup Penguatan SPBE | https://bukamatanews.id/read/2023/09/06/pemkab-luwu-utara-sosialisasi-perbup-penguatan-spbe |
| 117 | 07-Sep-23 | South Sulawesi | Luwu Utara | Online News | USAID ERAT- Pemkab Gelar Penguatan Perbup Arsitektur SPBE | https://www.atmago.com/berita-warga/usa-id-erat-pemkab-gelar-penguatan-perbup-arsitektur-spbe_ec21b988-2096-44db-8be5-bab2a8fc50ec |
| 118 | 07-Sep-23 | South Sulawesi | Luwu Utara | Online News | USAID ERAT- Pemkab Gelar Penguatan Perbup Arsitektur SPBE | https://rakyatsulsel.fajar.co.id/2023/09/07/usa-id-erat-pemkab-gelar-penguatan-perbup-arsitektur-spbe/ |
| 119 | 07-Sep-23 | West Kalimantan | Ketapang | Online News | Pemkab Ketapang Komitmen Berantas Kemiskinan Ekstrem | https://www.kalbaronline.com/2023/09/07/pemkab-ketapang-komitmen-berantas-kemiskinan-ekstrem/ |
| 120 | 07-Sep-23 | South Sulawesi | Luwu Utara | Online News | Bupati Luwu Utara Mendorong Luwu Utara Menjadi Role Model Implementasi SPBE | https://soppeng.pikiran-rakyat.com/soppeng/pr-2487094305/bupati-luwu-utara-mendorong-luwu-utara-menjadi-role-model-implementasi-spbe |
| 121 | 08-Sep-23 | National | KEMENP ANRB | Online News | Dua Mahasiswa Bulukumba Juara I Kompetisi Ide Kemenpan-RB | https://newsurban.id/2023/09/08/dua-mahasiswa-bulukumba-juara-i-kompetisi-ide-kemenpan-rb/ |
| 122 | 08-Sep-23 | National | KEMENP ANRB | Online News | Ini Profil Lengkap Mahasiswa Bulukumba Peraih Juara I Kompetisi Ide Kemenpan-RB | https://selatan.herald.id/2023/09/08/ini-profil-lengkap-mahasiswa-bulukumba-peraih-juara-i-kompetisi-ide-kemenpan-rb/ |
| 123 | 08-Sep-23 | South Sulawesi | Luwu Utara | Online News | Luwu Utara Kembali Tertinggi Nilai Indeks SPBE di Sulsel | https://linisulsel.com/luwu-utara-kembali-tertinggi-nilai-indeks-spbe-di-sulsel/ |
| 124 | 08-Sep-23 | South Sulawesi | Luwu Utara | Online News | Indah Putri Buka Lokakarya Penguatan Implementasi Perbup Arsitektur SPBE | https://linisulsel.com/indah-putri-buka-lokakarya-penguatan-implementasi-perbup-arsitektur-spbe/ |
| 125 | 09-Sep-23 | South Sulawesi | Barro | Online News | Kolaborasi Pemkab Barro-USAID ERAT, Bupati Suardi Saleh Buka Rembuk Stunting | https://barro.indonesiasatu.co.id/kolaborasi-pemkab-barro-usaid-erat-bupati-suardi-saleh-buka-rembuk-stunting |
| 126 | 09-Sep-23 | National | KEMENP ANRB | Online News | Mengenal lebih dekat dua mahasiswa UNM asal Bulukumba Juara I Kompetisi Ide Kemenpan-RB | https://wartabulukumba.pikiran-rakyat.com/pendidikan/pr-877103524/mengenal-lebih-dekat-dua-mahasiswa-unm-asal-bulukumba-juara-i-kompetisi-ide-kemenpan-rb |
| 127 | 12-Sep-23 | East Java | Lamongan | Online News | Cegah Perkawinan Anak, Pemkab Lamongan Gelar Lokakarya | https://radarbangsa.co.id/cegah-perkawinan-anak-pemkab-lamongan-gelar-lokakarya/ |
| 128 | 12-Sep-23 | National | KEMENP ANRB | Official Government Website | FGD Validasi Pemutakhiran Data Inovasi dan Refleksi Pembina Inovasi Pelayanan Publik | https://www.menpan.go.id/site/berita-foto/fgd-validasi-pemutakhiran-data-inovasi-dan-refleksi-pembina-inovasi-pelayanan-publik |
| 129 | 13-Sep-23 | East Java | Lamongan | Online News | DP3A Kabupaten Lamongan Cegah Perkawinan Anak Lewat Sadel Cepak dan RAD | https://surabaya.tribunnews.com/2023/09/13/dp3a-kabupaten-lamongan-cegah-perkawinan-anak-lewat-sadel-cepak-dan-rad |

| No | Date | Province | Area | Type of Media | Title | Link |
|-----|-----------|-----------------|-------------|-------------------------------|---|---|
| 130 | 13-Sep-23 | East Java | Lamongan | Online News | Kasus Pernikahan Anak Meningkat, Lamongan Gelar Lokakarya bersama Usaid Erat | https://beritajatim.com/politik-pemerintahan/kasus-pernikahan-anak-meningkat-lamongan-gelar-lokakarya-bersama-usaid-erat/ |
| 131 | 13-Sep-23 | West Kalimantan | Kubu Raya | Official Social Media Account | Dukungan Kerjasama Dinas Kepemudaan, Olahraga dan Pariwisata Kabupaten Kubu Raya dengan Betukang.id, di Ruang Rapat Kadis Porapar Kubu Raya, Selasa (13/09/2023). | https://www.instagram.com/p/CxHEv43hYnq/ |
| 132 | 14-Sep-23 | National | KEMENP ANRB | Online News | Inovasi Progres Sekakmat Mantap Raih Juara Ideathon Tons of Ideas | https://haloyouth.pikiran-rakyat.com/news/pr-607120581/inovasi-progres-sekakmat-mantapraih-juara-ideathon-tons-of-ideas |
| 133 | 14-Sep-23 | North Sumatra | Nias | Online News | Bappedalitbang Nias Kerjasama dengan USAID ERAT gelar Rapat Tim Koordinasi | https://mitanews.co.id/bappedalitbang-nias-kerjasama-dengan-usaid-erat-gelar-rapat-tim-koordinasi/ |
| 134 | 14-Sep-23 | South Sulawesi | Luwu Utara | Online News | Desa-desa di Luwu Utara Berkomitmen Hentikan Kekerasan Terhadap Anak | https://sulsul.suara.com/read/2023/09/14/154357/desa-desa-di-luwu-utara-berkomitmen-hentikan-kekerasan-terhadap-anak |
| 135 | 15-Sep-23 | North Sumatra | Nias | Online News | Intervensi Kemiskinan, Pemkab Nias Bangun Kerja Sama Dengan Usaid Erat | https://infoxpos.com/2023/09/15/intervensi-kemiskinan-pemkab-nias-bangun-kerja-sama-dengan-usaid-erat/ |
| 136 | 18-Sep-23 | North Sumatra | Nias | Online News | Pemkab Nias Gelar Rakor Teknis Percepatan Penurunan Stunting | https://mitanews.co.id/pemkab-nias-gelar-rakor-teknis-percepatan-penurunan-stunting/ |
| 137 | 19-Sep-23 | South Sulawesi | Gowa | Online News | Gercep Turunkan Stunting, Pemkab Lakukan Rembuk Lintas Sektoral | https://www.ujungjari.com/2023/09/19/gercep-turunkan-stunting-pemkab-lakukan-rembuk-lintas-sektoral/ |
| 138 | 20-Sep-23 | North Sumatra | Nias | Online News | Sekda Hadiri Rapat Koordinasi Teknis Tim Percepatan Penurunan Stunting Kabupaten Nias | https://www.medianasional.id/sekda-hadiri-rapat-koordinasi-teknis-tim-percepatan-penurunan-stunting-kabupaten-nias/ |
| 139 | 20-Sep-23 | North Sumatra | Samosir | Official Government Website | Pemkab Samosir Gelar Pendampingan Penyusunan Arsitektur SPBE | https://samosirkab.go.id/2023/09/20/pemkab-samosir-gelar-pendampingan-penyusunan-arsitektur-spbe/ |
| 140 | 20-Sep-23 | South Sulawesi | Gowa | Official Social Media Account | #SobatHumas agenda Pemkab Gowa, Selasa (19/9) telah kami rangkum dalam Gowa sehari yakni | https://www.instagram.com/p/CxZQuUIBhE/ |
| 141 | 21-Sep-23 | North Sumatra | Samosir | Online News | Pemkab Samosir Gelar Pendampingan Penyusunan Arsitektur SPBE | https://www.formatnews.id/2023/09/21/pemkab-samosir-gelar-pendampingan-penyusunan-arsitektur-spbe/ |
| 142 | 22-Sep-23 | North Sumatra | Samosir | Online News | Pemkab Samosir Gelar Pendampingan Penyusunan Arsitektur Berbasis SPBE | https://www.hariansib.com/detail/Marsipature-Hutanabe/Pemkab-Samosir-Gelar-Pendampingan-Penyusunan-Arsitektur-Berbasis-SPBE |
| 143 | 22-Sep-23 | North Sumatra | Medan | Online News | Kolaborasi Dengan USAID ERAT, Pemko Medan Sosialisasikan SP4N LAPOR ke Masyarakat | https://medan.inews.id/read/348901/kolaborasi-dengan-usaid-erat-pemko-medan-sosialisasikan-sp4n-lapor-ke-masyarakat |
| 144 | 22-Sep-23 | North Sumatra | Medan | Online News | Kolaborasi Dengan USAID ERAT, Pemko Medan Sosialisasikan SP4N LAPOR ke Masyarakat | https://www.sumut24.co/kolaborasi-dengan-usaid-erat-pemko-medan-sosialisasikan-sp4n-lapor-ke-masyarakat/ |

| No | Date | Province | Area | Type of Media | Title | Link |
|-----|-----------|---------------|------------|-------------------------------|--|---|
| 145 | 25-Sep-23 | East Java | Blitar | Official Social Media Account | Halo #sobatkom Pemerintah Kabupaten Blitar melalui Bapeddalitbang dan Diskominfotiksank berkolaborasi dengan USAID Erat menggelar Lokakarya Penyusunan Standart Data dan Metadata dalam rangka Percepatan Implementasi Satu Data Indonesia (SDI) Kabupaten Blitar bertempat di Puri Perdana, Senin (25/9). | https://www.instagram.com/p/CxnWaSRyaHB/ |
| 146 | 26-Sep-23 | North Sumatra | Samosir | Online News | Usaid Erat Laksanakan Seminar Asistensi Teknis Pengembangan Kapasitas, Kebijakan dan Kelembagaan TPPS di Kab Samosir | https://prestasireformasi.com/2023/09/26/usaid-erat-laksanakan-seminar-asistensi-teknis-pengembangan-kapasitas-kebijakan-dan-kelembagaan-tpps-di-kab-samosir/#slide2 |
| 147 | 26-Sep-23 | North Sumatra | Samosir | Official Government Website | Pemkab Samosir bersama Usaid Erat Lakukan Asistensi Teknis Pengembangan Kapasitas, Kebijakan dan Kelembagaan TPPS | https://samosirkab.go.id/2023/09/26/pemkab-samosir-bersama-usaid-erat-lakukan-asistensi-teknis-pengembangan-kapasitas-kebijakan-dan-kelembagaan-tpps/ |
| 148 | 26-Sep-23 | North Sumatra | Samosir | Online News | Pemkab Samosir – USAID Erat Asistensi Teknis Pengembangan Kapasitas, Kebijakan dan Kelembagaan TPPS | https://waspada.co.id/2023/09/pemkab-samosir-usaid-erat-asistensi-teknis-pengembangan-kapasitas-kebijakan-dan-kelembagaan-tpps/ |
| 149 | 27-Sep-23 | Banten | Lebak | Online News | Biar Terbuka, Puskesmas Lebak Dilatih Pengelolaan Informasi | https://banpos.co/2023/09/27/biar-terbuka-puskesmas-lebak-dilatih-pengelolaan-informasi/ |
| 150 | 28-Sep-23 | East Java | Banyuwangi | Online News | Pemkab Banyuwangi Rumuskan Inovasi Anak Putus Sekolah Kembali Tempuh Pendidikan | https://timesindonesia.co.id/pendidikan/470547/pemkab-banyuwangi-rumuskan-inovasi-anak-putus-sekolah-kembali-tempuh-pendidikan |

ANNEX 4: SUCCESS STORIES

Returning Out-of-School Kids in Kota Serang



Picture 12. USAID ERAT Banten's team posing with Kota Serang's Mayor who supports "Aje Kendor Sekolah" (Don't Stop Schooling) program.

Education is not only a fundamental human right but also a cornerstone of progress and development. It plays a vital role in personal development, economic prosperity, social cohesion, and the overall well-being of individuals and societies. It is also a key component of the Human Development Index, which has the mean years of schooling and expected years of schooling as part of its indicators. Based on these principles, USAID ERAT has been actively supporting the Government of Kota Serang in elevating its Human Development Index, with a particular focus on reintegrating out-of-school children into the educational system.

This collaboration started back in September 2022 when USAID ERAT facilitated a discussion about 12-Year Compulsory Education program initiative in Kota Serang and pushed Kota Serang Education Office to collaborate with all sub-districts to obtain the most recent data on the number of out-of-school children. The Mayor of Kota Serang supported this effort and launched a program called "Aje Kendor Sekolah" (Don't Stop Schooling) program.

Subsequently, a dedicated working group for Aje Kendor Sekolah was formed. They actively work with the Kota Serang Education Office, sub-districts, and schools to compile and verify data on out-of-school children. Through this comprehensive effort, it was revealed that approximately 7,669 children in Kota Serang were out of school.

USAID ERAT was involved in every step of the process and even facilitated peer-to-peer learning between Kota Serang and Pekalongan who had a similar program called "Gerakan Kudu Sekolah" (Must Go To School Initiative). Additionally, USAID ERAT also facilitated discussions with the private sector, specifically the National Zakat Agency (Badan Zakat Nasional, BAZNAS) and West Java Bank, seeking their support for the Aje Kendor Sekolah program.

On July 26, 2023, USAID ERAT facilitated an event marking the return of 133 out-of-school youth for the upcoming academic year 2024/2025. These children received support including school supplies from the BAZNAS in Kota Serang and a savings fund of Rp500,000 from West Java Bank to enable their return to school. The Mayor of Kota Serang, Syafrudin, symbolically presented assistance to 10 out-of-school children who will resume their studies.

While 133 children represent just two percent of the total out-of-school children in Kota Serang, they demonstrate USAID ERAT's effectiveness in facilitating discussions leading up to this result. Looking forward, USAID ERAT remains committed in supporting the Government of Kota Serang to reintegrate all out-of-school children back into the educational system.

Eradicating Extreme Poverty through Multi-Sectoral and Multi-Stakeholders Collaboration in Barru, South Sulawesi

Barru, a district located around 102 km or 1.5 hours ground transportation from Kota Makassar, South Sulawesi Province, has a population of around 186,000 people. Extreme poverty is one of main issue in Barru, with Target Data for Extreme Poverty Eradication Acceleration (*Pensasaran Percepatan Penghapusan Kemiskinan Ekstrem*, P3KE) issued by the Coordinating Ministry for Human Development and Culture (KEMENKO PMK) initially indicated that around 54,500 of the people there were living in extreme poverty. Subsequent verification and validation conducted by the Barru Government with the support from USAID ERAT have corrected this figure to 37,508 individuals.



Picture 13. Participants of workshop to formulate government and non-governmental actors' intervention plans for accelerating extreme poverty reduction in Barru (August 8, 2023).

However, this figure remains significantly distant from the Gol's ambitious goal of eradicating extreme poverty of 0% by 2024. To that end, USAID ERAT has been actively assisting Barru in its endeavor to eliminate extreme poverty since early 2023, focusing on various initiatives such as enhancing the accuracy of poverty data, refining budget allocation for impoverished communities, and fostering cross-sector and multi-stakeholder collaboration. Barru's unwavering commitment to this cause has played a pivotal role in the effective implementation of these efforts, resulting in notable accomplishments, as detailed below:

Improved data quality

The Indonesian government has set a target of completely eradicating extreme poverty by 2024. In line with this goal, Presidential Instruction No. 4 of 2022 has outlined a comprehensive strategy to expedite the elimination of extreme poverty. This directive requires all regional governments to establish targets for identifying extreme poor families and allocate the necessary resources for accelerating poverty eradication efforts.

The process of determining these acceleration targets relies on data provided by the Acceleration of Extreme Poverty (P3KE) program, administered by KEMENKO PMK. The data is meticulously verified, validated, and designated as the exclusive reference point for establishing poverty eradication goals and budget allocations. During the period of December 2022 to early May 2023, USAID ERAT offered valuable support by conducting capacity-building activities for local officials, ensuring that the verification and validation process adhered to the guidelines provided by KEMENKO PMK. Additionally, in March 2023, USAID ERAT aided Barru in organizing public consultations to discuss the outcomes of the data verification and validation process. This information was subsequently formalized through a decree issued by the Barru Regent on May 4, 2023, establishing it as the official reference data for all stakeholders involved in designing activities aimed at eliminating extreme poverty.

The aftermath of these efforts encompasses a series of crucial steps, including the integration of acceleration activities and budget allocations for extreme poverty eradication into the 2023 Local Government Work Plan (RKPD), diligent monitoring and evaluation of poverty reduction initiatives, including the adoption of poverty budget tagging. Moreover, there is a strong emphasis on enhancing alignment in planning and budgeting procedures and fostering collaboration with non-governmental organizations and village governments.

Improving the quality of budgeting

In order to oversee the allocation and execution of the budget aimed at eradicating the eradication of extreme poverty, BAPPELITBANGDA Barru implemented a budget tagging for the FY 2023. The result of the budget tagging revealed that around IDR 177 billion was allocated for extreme poverty by 13 agencies which were divided into two categories of spending to reduce expenditure burden of the poor 71% and increasing income 29%. However, the budget realization until September 2023 has only reached 37% of the total allocation.

In alignment with the Ministry of Home Affairs (MOHA) Circular regarding extreme poverty reduction sub-activities, USAID ERAT reviewed the tagging results and found that around 101 billion or 57% of the tagged budget by BAPPELITBANGDA could not be claimed as extreme poverty budget. Meanwhile, budget tagging carried out by USAID ERAT based on the MOHA circular found around IDR 99.8 billion budget was allocated for extreme poverty which spread across 15 agencies. The proportion of the budget consists of reducing expenditure burdens around 86%, increasing income 2% and reducing areas of poverty around 13%. Most of the budget is allocated to supporting and indirect activities, 45% and 36% respectively. Meanwhile only 19% is allocated directly to the target group.

From a targeting perspective, the Regional Government Budget Team (TAPD) of Barru conducted and evaluation revealing that there was a gap between the targets set by the agencies (Organisasi Perangkat Daerah, OPD) and the poverty data (P3KE) in the implementation of the FY 2023 budget. This indicates that P3KE data has not been used optimally in determining activity targets. This situation prompted TAPD to enhance the quality of budget allocations for extreme poverty in FY 2024, ensuring that P3KE data is used by agencies in determining budget allocations and activity targets. Another concern of TAPD stemmed from findings by BPKP, which highlighted that numerous activities were not on target, resulting in inefficient and ineffective spending during the monitoring and evaluation of extreme poverty activities.

In September 2023, USAID ERAT and TAPD of Barru held a workshop to address this issue. The workshop involving TAPD and 15 relevant OPDs discussed the framework and tool for RKA review and assistance proposed by USAID ERAT. In general, this framework seeks to translate policies to improve the quality of spending at a more practical level, in the case of eliminating extreme poverty through 4 practical steps: 1) identifying detail KE program targets; 2) identifying the target needs of the KE program; 3) integrating KE interventions into the RKA format; and 4) increasing the convergence of KE interventions. The participants were very enthusiastic and productive in discussing the framework, resulting in several conclusions and agreements to be followed up including: 1) ensuring that P3KE Data is the only data (One Data) referred to by all OPDs involved in the KE elimination program; 2) The need to overlay P3KE data with other relevant sectoral data such as food insecurity data of Agriculture Service, disaster vulnerability data of BPBD, DTKS data of Social Office, etc.; 3) The limitations of the RKA format in translating KE activities will be bridged by providing Terms of Reference (ToR) for each sub-activity and becoming an inseparable attachment to the RKA. The ToR will function as an instrument for RKA assistance and monitoring and evaluation during activity implementation. The ToR format proposed by USAID ERAT was agreed to be the format that will be used in preparing the RKA for FY 2024; 4) TAPD will issue a circular to all relevant OPDs to prepare RKAs for the elimination of KE.

Improving Collaboration

As a follow-up initiatives, efforts have been made to foster with non-government entities. On August 8, 2023, USAID ERAT facilitated a collaborative workshop to formulate government and non-governmental actors' intervention plans for accelerating extreme poverty reduction in Barru. The workshop invited various relevant government agencies in Barru, village heads, as well as representatives from the private sector such as National Zakat Collection Agency (Badan Amil Zakat Nasional, BAZNAS), State Electricity



Picture 14. Meeting between Barru's Bappelitbangda and BAZNAS to discuss the assistance BAZNAS can give to help extreme poverty eradication in Barru, facilitated by USAID ERAT (August 9, 2023).

data to provide free electricity connections for 495 low-income households. To put this collaboration into action, the LG of Barru will hold discussion of the Cooperation Agreement (PKS) with BAZNAS and PLN on October 10, 2023.

Company (Perusahaan Listrik Negara, PLN), several banks and individual entrepreneurs. As a follow-up from the workshop, USAID ERAT organized a meeting between BAPPELITBANGDA and BAZNAS to discuss the number of poor families they can assist until December 2024. As the result, BAZNAS committed to use the P3KE data and will implement several initiatives including: a) providing scholarships for elementary school (89 students), middle school (46 students), high school (14 students) and tertiary education (12 students); b) undertaking the construction and renovation of 28 uninhabitable houses; c) offering health insurance subsidies for 100 BPJS members and subsidies for BPJS Employment for 2,032 people; and d) providing business capital to 104 families. Apart from that, PLN also expressed their willingness to use P3KE

Reducing Interdistrict Disparity and Creating Fiscal Incentive through Provincial Financial Assistance Reform in East Nusa Tenggara



Picture 15. Theresia Maria Florensia, Head of the Economy and Natural Resources Division at ENT Bappelitbangda, presenting during a working group meeting on the draft of Governor Regulation on Bankeu Implementation (March 16, 2023)

The national regulatory framework provides discretion to the Provincial Governments (PGs) to establish Provincial Financial Assistance (*bantuan keuangan*, Bankeu) policies and procedures that may contribute to increase the relevance of the PG vis-à-vis Local Governments (LGs) and harmonization of PG-LG programs, reduce inter-district disparity, create performance-based incentive system, and to increase district revenues – both based on needs and performance. In principle, the PG/LG can allocate bankeu in accordance with their financial capacity after prioritizing the fulfillment of mandatory and optional government affairs spending. PG/LG has the discretion to manage the bankeu from planning to evaluation, which provides space for regions to innovate. Furthermore, bankeu consists of general financial

assistance (*bantuan keuangan umum*, BKU) and specific financial assistance (*bantuan keuangan khusus*, BKK) that can be provided to LGs and village governments within the same province/district, and/or other subnational governments. However, in general, USAID ERAT assessment found that not many PGs that have allocated significant amount of funds for bankeu, have distributed it based on transparent formulas, and monitored the implementation for further improvement, e.g. provide incentives to the districts that have good performance; East Nusa Tenggara (ENT) included.

ENT represents disadvantaged areas in the country's unequal development. In 2022, the province recorded the third lowest HDI performance in the country and has the third highest poverty rate; with only West Papua and Papua are worse off, due to various structural and institutional factors. The low attendance of professional health workers in childbirth, high stunting prevalence, low coverage of health insurance and low access to civil registration, clean water, and proper sanitation remain major development challenges. The inter-districts disparities are also apparent, with Kota Kupang performing best for most of the development indicators assessed by USAID ERAT, while the rest of other LGs are lagging behind.

USAID ERAT supports the Government of ENT in reforming the formulation of their bankeu. Previous ENT's bankeu assessment result was presented to the ENT's PG in January 2023 and followed up with two workshops until March 2023 with the *Bankeu* Working Group to discuss the draft of Governor Regulation on Bankeu Implementation. The aim is to have a transparent *bankeu* allocation formula with specific indicators that will contribute to reducing inter-district disparity. ERAT has been working closely with officials of ENT's Regional Financial Management, Revenue, and Asset Management Agency (*Badan Pengelolaan Keuangan, Pendapatan dan Aset Daerah*, BPAKD) and the Regional Development Planning, Research, and Development Agency (*Badan Perencanaan Pembangunan, Penelitian, dan Pengembangan Daerah*, Bappelitbangda) to reformulate the *bankeu* from provincial to districts. The *Bankeu* Regulation (*Peraturan Gubernur-Pergub*) No. 36/2023 on Guidance of *Bankeu* Implementation was then successfully legalized and signed by ENT's Governor in June 2023. This is an important milestone as the regulation will significantly impact on the transparency of financial transfers to the districts. This *Pergub* stated that ENT's

bankeu would cover BKU and BKK, with performance-based BKK specifically mentioned as one of the alternative schemes of allocations.

The *bankeu* concept adopted in the Pergub of NTT is aligned with USAID ERAT's recommendations. The pergub includes reforms of the BKU and performance-based incentive BKK. The new concept of BKU will distribute the funds to reduce inter-district disparity based on seven indicators: fiscal capacity, economic growth, GRDP per capita, poverty rate, unemployment rate, HDI, and GDI. Meanwhile, the performance-based incentive BKK adopts a framework similar to the DID developed by the CG. Recipients of the BKK need to meet basic eligibility criteria of unqualified BPK audit opinions and timely approval of the APBDs. Those meeting the eligibility criteria will be evaluated against various performance criteria that reflect the LGs' performance in financial management, implementation of strategic provincial programs, general public services, and promotion of sustainable development.

Engaging Social Entrepreneurs to Improve Public Service Delivery



Picture 16. Berikan Protein held an introductory meeting with the Acting Governor of North Sumatra who also serves as the Chair of the PKK Mobilization Team to introduce their business model and products aimed at addressing stunting.

USAID ERAT recognizes the pivotal role of private sector engagement in improving of public service delivery. Private companies possess the capacity to infuse innovation, provide essential resources, enforce accountability, and stimulate healthy competition. In line with this perspective, USAID ERAT supported the Ministry of Administrative and Bureaucracy Reform (*Kementerian Pendayagunaan Aparatur Negara dan Reformasi Birokrasi, KEMENPAN-RB*) to hold Social Entrepreneurship for the

Country (*Wirausaha untuk Negeri, WiNNER*), a competition for social entrepreneurs to overcome governance problems and improving public services in six provinces in Indonesia.

While KEMENPAN-RB regularly hold Public Service Innovation Competition (*Kompetisi Inovasi Pelayanan Publik, KIPP*) which targeted the government officials, this kind of competition that targeted the private sector is a new approach for them. However, they give huge support for WiNNER, particularly with the issuance of Decree of the Minister of Administrative and Bureaucratic Reform No. 139/2023 concerning WiNNER Competition Organizers in Encouraging the Development of Public Service Innovation. This regulation elevates the competition to a status equivalent to the annual KIPP.

The WiNNER competition unfolded in two batches: one for Banten and East Nusa Tenggara and the second for North Sumatra, West Kalimantan, East Java, and South Sulawesi. In total, 228 and 196 social enterprises registered for these respective batches. Following a rigorous selection process, each province selected three finalists, who were then facilitated to collaborate with their local governments and other key stakeholders.

Two standout WiNNER finalists are KlinikGo and BerikanProtein. **KlinikGo**, finalist from Banten, offers an affordable Electronic Medical Record system, simplifying data management for healthcare providers. With a functional, user-friendly, and interconnected health database, healthcare providers can deliver prompt, effective treatment to patients. On the other hand, **BerikanProtein**, hailing from North Sumatra, produces fortified everyday foods like milk, fish, and cookies with essential vitamins, minerals, and high-protein nutrition for children. Their nutritious food contributes to efforts aimed at reducing stunting rates, and they also provide training for women on how to process fish into protein-rich food products.

The remarkable results of WiNNER can also be attributed to the enthusiasm of local governments and other stakeholders providing opportunities for collaboration. Numerous networking, co-creation, and business partnerships at the provincial and district levels, involving local governments, key stakeholders, and social entrepreneurs, have led to the signing of various Memorandums of Understanding (MoUs) aimed at enhancing public service delivery. There is a shared optimism that the private sector can help bridge the service gaps faced by local governments due to their limited budgets and staff resources.

These stories from WiNNER demonstrate the transformative potential of social entrepreneurship, innovation, and collaboration in addressing governance challenges and enhancing public services. USAID ERAT will continue to support KEMENPAN-RB in their efforts to deliver better and innovative public services to the people of Indonesia.

ANNEX 5: ACTIVITY LOCATION DATA AND INVESTMENT BY LOCATION DATA

| ERAT | Location (Province/National Level) | 1st FY | | | 2nd FY | | | 3rd FY | | | 4th FY | | | 5th FY | | | 6th FY | | |
|--------------------------|---------------------------------------|---------|--------|---------|---------|--------|-----------|-----------|--------|-----------|-----------|--------|-----------|-----------|--------|-----------|---------|--------|---------|
| | | PBI | PIC | PI | PBI | PIC | PI | PBI | PIC | PI | PBI | PIC | PI | PBI | PIC | PI | PBI | PIC | PI |
| TEC (USD) | 1 BANTEN | 137,901 | 33,210 | 171,111 | 290,955 | 33,210 | 324,165 | 1,259,301 | 33,210 | 1,292,511 | 843,997 | 33,210 | 877,207 | 1,481,406 | 33,210 | 1,514,616 | 219,226 | 33,210 | 252,436 |
| 8,284,796 | 2 JAWA TIMUR | 113,248 | 33,210 | 146,458 | 707,703 | 33,210 | 740,913 | 1,284,974 | 33,210 | 1,318,184 | 1,049,681 | 33,210 | 1,082,891 | 1,836,549 | 33,210 | 1,869,759 | 278,416 | 33,210 | 311,626 |
| Total Indirect Cost | 3 SUMATERA UTARA | 197,465 | 33,210 | 230,675 | 404,551 | 33,210 | 437,761 | 1,151,052 | 33,210 | 1,184,262 | 997,404 | 33,210 | 1,030,614 | 1,746,284 | 33,210 | 1,779,494 | 263,372 | 33,210 | 296,582 |
| 1,394,803 | 4 KALIMANTAN BARAT | 140,354 | 33,210 | 173,564 | 969,212 | 33,210 | 1,002,422 | 1,410,032 | 33,210 | 1,443,242 | 1,291,230 | 33,210 | 1,324,440 | 2,253,615 | 33,210 | 2,286,825 | 347,928 | 33,210 | 381,138 |
| Provincial Indirect Cost | 5 NUSA TENGGARA TIMU | 188,613 | 33,210 | 221,823 | 917,511 | 33,210 | 950,721 | 1,605,550 | 33,210 | 1,638,760 | 1,407,801 | 33,210 | 1,441,011 | 2,454,891 | 33,210 | 2,488,101 | 381,474 | 33,210 | 414,684 |
| 33,210 | 6 SULAWESI SELATAN | 162,847 | 33,210 | 196,057 | 465,701 | 33,210 | 498,911 | 1,354,692 | 33,210 | 1,387,902 | 1,021,912 | 33,210 | 1,055,122 | 1,788,602 | 33,210 | 1,821,812 | 270,425 | 33,210 | 303,635 |
| Investment Denominator | 7 NATIONAL LEVEL | 155,516 | 33,210 | 188,726 | 374,811 | 33,210 | 408,021 | 1,156,875 | 33,210 | 1,190,085 | 899,879 | 33,210 | 933,089 | 1,577,894 | 33,210 | 1,611,104 | 235,307 | 33,210 | 268,517 |
| 7 | | | | | | | | | | | | | | | | | | | |
| Start FY | | | | | | | | | | | | | | | | | | | |
| 2021 | | | | | | | | | | | | | | | | | | | |
| End FY | | | | | | | | | | | | | | | | | | | |
| 2026 | | | | | | | | | | | | | | | | | | | |
| Number of FYs | | | | | | | | | | | | | | | | | | | |
| 6 | | | | | | | | | | | | | | | | | | | |
| Total Investment | | | | | | | | | | | | | | | | | | | |
| 38,490,977.08 | | | | | | | | | | | | | | | | | | | |