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USAID ERAT (Tata Kelola Pemerintahan yang Efektif, Efisien, dan Kuat)

# 2024 Annual Report

October 1, 2023, to September 30, 2024



USAID ERAT

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# ACRONYMS

AI	Artificial Intelligence
ANGIN	Angel Investment Network Indonesia
ADWIL	<i>Bina Administrasi Kewilayahan</i> (Regional Administration)
APBD	<i>Anggaran Pendapatan dan Belanja Daerah</i> (Subnational budget revenue and expenditure)
ARPS	<i>Anak rentan putus sekolah</i> (students vulnerable to dropping out of school)
ATS	<i>Anak tidak sekolah</i> (out-of-school children)
BANGDA	<i>Bina Pembangunan Daerah</i> (Regional Development)
Bankeu	<i>Bantuan Keuangan</i> (Financial Assistance)
BAPPEDA	<i>Badan Perencanaan Pembangunan Daerah</i> (Subnational Development Planning Board)
BAPPENAS	<i>Badan Perencanaan Pembangunan Nasional</i> (National Development Planning Agency)
BAZNAS	<i>Badan Amil Zakat Nasional</i> (National Islamic Alms Agency)
Binwas	<i>Bimbingan dan pengawasan</i> (guidance and supervision)
BITRA	<i>Bina Keterampilan Pedesaan Indonesia</i>
BPJS	<i>Badan Penyelenggara Jaminan Sosial</i> (Social Security Administrator)
BPJS Kesehatan	<i>Badan Penyelenggara Jaminan Sosial untuk Kesehatan</i> (Social Security Administrator for Health)
BPJS Ketenagakerjaan	<i>Badan Penyelenggara Jaminan Sosial untuk Ketenagakerjaan</i> (Social Security Administrator for Employment)
BPS	<i>Badan Pusat Statistik</i> (Central Statistical Agency)
BSKDN	<i>Badan Strategi Kebijakan Dalam Negeri</i> (Agency of Home Affairs Strategic Policy)
BUMDesa	<i>Badan Usaha Milik Desa</i> (village-owned enterprises)
CEFM	Child, early, and forced marriage
CG	Central Government
CSO	Civil Society Organization
DAU	<i>Dana Alokasi Umum</i> (General Allocation Funds)
DAK	<i>Dana Alokasi Khusus</i> (Special Allocation Funds)
DF	District Facilitator
DJPK	<i>Direktorat Jenderal Perimbangan Keuangan</i> (Directorate General of Fiscal Balance)
DRG	Democracy, Human Rights, and Governance
DTS	<i>Dewasa tidak sekolah</i> (adults with low educational attainment)
EA	Executing Agency
EPPD	<i>Evaluasi Kinerja Pemerintahan Daerah</i> (Subnational Government Performance Evaluation)
ERAT	<i>Tata Kelola Pemerintah yang Efektif, Efisien, dan Kuat</i> (Effective, Efficient, and Strong Governance)
FASKER	<i>Pusat Fasilitasi Kerja Sama</i> (Cooperation Facilitation Center)
FY	Fiscal Year
GESI	Gender Equality and Social Inclusion
GOI	Government of Indonesia
GRPB	Gender-responsive planning and budgeting
HDI	Human Development Index
IA	Implementing Agency
IGA	Innovative Government Awards
ICMA	International City/County Management Association
ITJEN	<i>Inspektorat Jenderal</i> (Inspectorate General)

ITKPD	<i>Indeks Tata Kelola Pemerintahan Daerah (Local Governance Index)</i>
ITSUS	<i>Inspektorat Khusus (Special Inspectorate)</i>
IVLP	<i>International Visitor Leadership Program</i>
JIPPNaS	<i>Jaringan Inovasi Pelayanan Publik Nasional (National Public Service Innovation Network)</i>
JKN	<i>Jaminan Kesehatan Nasional (National Health Insurance)</i>
JPIP	<i>Jawa Pos Institute of Pro-Otonomi</i>
KEMENPAN-RB	<i>Kementerian Pendayagunaan Aparatur Negara dan Reformasi Birokrasi (Ministry of Administrative and Bureaucracy Reform)</i>
Kepmendagri	<i>Keputusan Menteri Dalam Negeri (Minister of Home Affairs Decree)</i>
KEUDA	<i>Bina Keuangan Daerah (Regional Finance)</i>
KIP	<i>Komisi Informasi Pusat (Central Information Commission)</i>
KOMINFO	<i>Kementerian Komunikasi dan Informasi (Ministry of Communication and Information)</i>
KPK	<i>Komisi Pemberantasan Korupsi (Corruption Eradication Commission)</i>
KSDD	<i>Kerja sama daerah dengan daerah lain (inter-regional cooperation)</i>
KSP	<i>Kantor Staf Presiden (Presidential Staff Office)</i>
LAN	<i>Lembaga Administrasi Negara (National Administration Institute)</i>
LG	<i>Local Government</i>
LPKP	<i>Lembaga Pengkajian Kemasyarakatan dan Pembangunan Jawa Timur</i>
LP3ES	<i>Lembaga Penelitian, Pendidikan, dan Penerangan Ekonomi dan Sosial (Institute for Economic and Social Research, Education and Information)</i>
M&E	<i>Monitoring &amp; Evaluation</i>
MEL	<i>Monitoring, evaluation, and learning</i>
MNCH	<i>Maternal, Newborn, and Child Health</i>
MOF	<i>Ministry of Finance</i>
MOHA	<i>Ministry of Home Affairs</i>
MPP	<i>Mal Pelayanan Publik (Public Service Mall)</i>
MSS	<i>Minimum Service Standards</i>
OPD	<i>Organisasi Perangkat Daerah (Subnational Government Office)</i>
OTDA	<i>Otonomi Daerah (Regional Autonomy)</i>
P3A	<i>Pemberdayaan Perempuan dan Perlindungan Anak (Women Empowerment and Child Protection)</i>
PEKPPP	<i>Pemantauan dan Evaluasi Kualitas Penyelenggaraan Pelayanan Publik (Monitoring and Evaluation for Public Service Implementation Quality)</i>
PATTIRO	<i>Pusat Telaah dan Informasi Regional (Center for Regional Information and Studies)</i>
PC	<i>Provincial Coordinator</i>
PD	<i>Pembangunan Daerah (Regional Development)</i>
PEPPD	<i>Pemantauan, Evaluasi, dan Pengendalian Pembangunan Daerah (Monitoring, Evaluation and Control of Regional Development)</i>
Perbup	<i>Peraturan bupati (regent regulation)</i>
Permendagri	<i>Peraturan Menteri Dalam Negeri (Minister of Home Affairs Regulation)</i>
PG	<i>Provincial Government</i>
PGA	<i>Provincial Governance Advisor</i>
PKBM	<i>Pusat Kegiatan Belajar Masyarakat (equivalency education centers)</i>
PPD	<i>Penghargaan Pembangunan Daerah (Subnational Government Rewards)</i>
PPID	<i>Pejabat Pengelola Informasi dan Dokumentasi (Information and Documentation Officer)</i>
PSE	<i>Private Sector Engagement</i>
PWD	<i>People with disability</i>
QPR	<i>Quarterly progress report</i>

RAD	<i>Rencana Aksi Daerah (Regional Action Plan)</i>
RAT	<i>Rencana Aksi Tahunan (Annual Action Plan)</i>
RPKD	<i>Rencana Penanggulangan Kemiskinan Daerah (Medium-term Poverty Reduction Plan)</i>
RPJMN	<i>Rencana Pembangunan Jangka Menengah Nasional (National Medium-Term Development Plan)</i>
RPJPD	<i>Rencana Pembangunan Jangka Panjang Daerah (Regional Long-Term Development Plan)</i>
SDI	<i>Satu Data Indonesia (One Data Indonesia)</i>
SIKD	<i>Sistem Informasi Keuangan Daerah (Subnational Financial Information System)</i>
SKB	<i>Sanggar kegiatan belajar (learning activity center)</i>
SMK	<i>Sekolah menengah kejuruan (vocational secondary school)</i>
SP4N-LAPOR!	<i>Sistem Pengelolaan Pengaduan Pelayanan Publik Nasional - Layanan Aspirasi dan Pengaduan Online Rakyat (National Public Service Complaint Handling System-Online People's Aspiration and Complaint Service)</i>
SPBE	<i>Sistem Pemerintahan Berbasis Elektronik (Electronic Governance System)</i>
STTA	Short-term technical assistance
TA	Technical assistance
TAF	The Asia Foundation
TO	Task Order
TOCOR	Task Order Contracting Officer's Representative
TPPS	<i>Tim Percepatan Penurunan Stunting (Acceleration Team for Stunting Reduction)</i>
UHC	Universal Health Coverage
USAID	United States Agency for International Development
USG	United States Government
WiNNER	<i>Wirausaha Sosial Untuk Negeri (Social Entrepreneurs for the Nation)</i>
YANLIK	<i>Pelayanan Publik (Public Services)</i>
YASMIB	<i>Yayasan Swadaya Mitra Bangsa</i>



## ACTIVITY OVERVIEW

<b>Activity Name:</b>	USAID ERAT ( <i>Tata Kelola Pemerintahan yang Efektif, Efisien, dan Kuat – Effective, Efficient, and Strong Governance</i> )
<b>Activity Start Date and End Date:</b>	January 15, 2021-January 14, 2026
<b>Name of Prime Implementing Partner:</b>	The Asia Foundation
<b>Contract Number:</b>	7204972ID00001/72049722F00001
<b>Name of Subcontractors and STTA on-demand</b>	<ul style="list-style-type: none"> <li>● <i>Kemitraan (Partnership for Governance Reform)</i></li> <li>● <i>Perkumpulan IDEA (Ide dan Analitika Indonesia)</i></li> <li>● <i>KOPEL (Komite Pemantau Legislatif)</i></li> <li>● <i>Perkumpulan INISIATIF</i></li> <li>● <i>BITRA (Bina Keterampilan Pedesaan Indonesia)</i></li> <li>● <i>PATTIRO (Pusat Telaah dan Informasi Regional)</i></li> <li>● <i>PAMFLET (Perkumpulan Pamflet Generasi)</i></li> <li>● <i>JPIP (Jawa Pos Institute of Pro-Otonomi)</i></li> <li>● <i>PLUS (Platform Usaha Sosial)</i></li> <li>● <i>B_Trust (Bandung Trust Advisory Group), Bandung</i></li> <li>● <i>International City/County Management Association (ICMA)</i></li> <li>● <i>Yayasan ANGIN DAMPAK JAYA (ANGIN)</i></li> <li>● <i>Yayasan Pusat Telaah dan Informasi Regional (PATTIRO)</i></li> <li>● <i>Lembaga Penelitian, Pendidikan dan Penerangan Ekonomi dan Sosial (LP3ES)</i></li> <li>● <i>Yayasan Swadaya Mitra Bangsa Sulawesi (YASMIB)</i></li> <li>● <i>Perhimpunan JARI Indonesia Borneo Barat (JARI)</i></li> <li>● <i>Lembaga Pengkajian Kemasyarakatan dan Pembangunan Jawa Timur (LPKP)</i></li> </ul> <p>STTA On-Demand</p> <ul style="list-style-type: none"> <li>● <i>Yayasan Humanis dan Inovasi Sosial (Humanis)</i></li> <li>● <i>PT Ernst &amp; Young Indonesia (EY)</i></li> </ul>
<b>Major Counterpart Organizations</b>	<p><b>Executing Agency:</b> Center of Cooperation Facilitation (<i>Pusat Fasilitas Kerja Sama, FASKER</i>), the Ministry of Home Affairs (MOHA)</p> <p><b>Implementing Agency:</b></p> <ol style="list-style-type: none"> <li>1. Secretariat of Directorate General of Regional Development (<i>Bina Pembangunan Daerah, BANGDA</i>), MOHA</li> <li>2. Secretariat of Directorate General of Regional Autonomy (<i>Otonomi Daerah, OTDA</i>), MOHA</li> <li>3. Secretariat of Directorate General of Regional Finance (<i>Bina Keuangan Daerah, KEUDA</i>), MOHA</li> <li>4. Secretariat of Agency of Home Affairs Strategic Policy (<i>Badan Strategi Kebijakan Dalam Negeri, BSKDN</i>), MOHA</li> <li>5. Secretariat of Directorate General of Regional Administration (<i>Bina Administrasi Kewilayahan, ADWIL</i>), MOHA</li> <li>6. Special Inspectorate (<i>Inspektorat Khusus, ITSUS</i>), MOHA</li> <li>7. Secretariat of Directorate General of Fiscal Balance (<i>Direktorat Jenderal Perimbangan Keuangan, DJPK</i>), Ministry of Finance (MOF)</li> <li>8. Secretariat of Deputy of Public Services (<i>Pelayanan Publik, YANLIK</i>), Ministry of Administrative and Bureaucracy Reform (KEMENPAN-RB)</li> <li>9. Directorate of Regional Development (<i>Pembangunan Daerah, PD</i>), National Development Planning Agency (BAPPENAS)</li> </ol>



	<p>10. Directorate of Monitoring, Evaluation and Control of Regional Development (<i>Pemantauan, Evaluasi, dan Pengendalian Pembangunan Daerah</i>, PEPPD), BAPPENAS</p> <p>11. Central Information Commission (<i>Komisi Informasi Pusat</i>, KIP)</p>
<b>Geographic Coverage</b>	<p><b>Country:</b> Indonesia</p> <p><b>North Sumatra:</b> Kota Medan, Karo, Samosir, Mandailing Natal, Nias</p> <p><b>Banten:</b> Kota Tangerang, Kota Cilegon, Kota Serang, Pandeglang, Lebak</p> <p><b>East Java:</b> Sidoarjo, Blitar, Banyuwangi, Lamongan, Sumenep</p> <p><b>West Kalimantan:</b> Kubu Raya, Ketapang, Sambas, Sintang, Melawi</p> <p><b>South Sulawesi:</b> Kota Makassar, Barru, Gowa, Kepulauan Selayar, Luwu Utara</p> <p><b>East Nusa Tenggara:</b> Belu, Manggarai Barat, Timor Tengah Utara, Sumba Timur, Sabu Raijua</p>
<b>Reporting Period:</b>	Fiscal Year 2024 Annual Report (October 1, 2023-September 30, 2024)



# I. EXECUTIVE SUMMARY

## Program Highlights

In Fiscal Year (FY) 2024, USAID ERAT has achieved the targets in six out of nine indicators of the Monitoring, Evaluation, and Learning (MEL) Plan for the implementation component. The achieved targets are recorded in indicators 5 (coordination mechanism), 6 (policy adoption), 7 (private sector engagement), 9 (individual trained), 11 (improved budget allocation), and 12 (improved budget realization). Indicators 6, 7, and 9 have exceeded the annual targets by more than 10% deviation; indicator 5 exceeded the targets within 10%; while the other two indicators fully met the targets. Meanwhile, the targets of indicators 8 (innovations), 10 (gender training), and 13 (youth training) were not achieved, although the achievement of indicator 8 was only 10% below the target. Lower spending targets have disproportionately impacted these three indicators since USAID ERAT significantly reduced holding big events and focused on low-cost technical assistance (TA) and facilitation which led to achieving and exceeding the targets for other indicators.

Central level. In FY 2024, USAID ERAT continued working with various components within the Ministry of Home Affairs (MOHA), the Ministry of Administrative and Bureaucratic Reform (KEMENPAN-RB), and the Ministry of Finance (MOF) to improve various systems for monitoring and evaluating subnational government performance. In this fiscal year, the MOF issued two policies governing fiscal incentives for the provincial and local governments (PGs and LGs) based on their performance on extreme poverty alleviation, based on a methodology developed by USAID ERAT and MOHA in FY 2023. USAID ERAT's effort to promote inter-ministerial collaboration has been well reflected in the joint work of MOHA and KEMENPAN-RB in developing a national innovation repository platform. As of September 2024, 2,928 innovations have been recorded, and 80% of them have been organized by themes to facilitate PG/LG to learn, modify, and replicate them. USAID ERAT also supported BAPPENAS in developing a background paper on decentralization and local governance for the 2025-2029 National Medium-term Development Plan (RPJMN), which, among other things, promoted the implementation of asymmetric decentralization. In collaboration with FASKER, USAID ERAT initiated an international collaboration in Kota Tangerang. International best practices were shared to the LGs through six sessions of webinars covering various development issues.

Provincial level. USAID ERAT continued supporting six PGs in improving its monitoring of and assistance to (*binwas*) LGs in improving the Human Development Index (HDI), implementing the minimum service standards (MSS), alleviating extreme poverty, reducing stunting, preventing child, early, and forced marriage (CEFM), and promoting gender-responsive planning and budgeting (GRPB). In West Kalimantan, the provincial action plan to accelerate HDI improvement facilitated by USAID ERAT in FY 2023 has led to the issuance of a policy to use provincial financial assistance to the districts to promote equivalency education. This is expected to address the issue of low average years of schooling that contributed to the low HDI of the province. USAID ERAT also continued supporting PGs in creating an enabling environment of public service innovations, including operationalizing the provincial innovation hubs, innovation competitions, and peer-to-peer learning to replicate the innovations. For example, the experience of Barru in achieving universal health coverage (UHC) was learned by other LGs in South Sulawesi; Manggarai Barat's methodology in developing poverty reduction plans to include specific target beneficiaries have been adopted by the PG and replicated in others; and the methodology of data overlay, verification, and validation of out-of-school children and mobilization of public and private resources to facilitate them to return to schools or equivalency education programs have been replicated in more than a third of ERAT-supported districts, even at the provincial level. In East Nusa Tenggara, the provincial government replicated an integrated poverty database from East Java and have been using it to improve programming and targeting at the provincial and district levels. Link and match between vocational high schools and the private sector in Banten and West Kalimantan have started delivering concrete internship and training programs.

District level. As a part of increasing school participation, USAID ERAT successfully facilitated nine LGs to return 1,097 out-of-school children, including 18 people with disabilities (PWDs), to schools or equivalency education programs. In addition, one LG improved its inclusive education system and increased enrollment of PWD participation in junior high schools by more than threefold. A workshop hosted by MOHA to promote the regulatory framework for protecting PWDs has inspired three LGs to improve their services to PWDs in various sectors. Two LGs were supported to achieve UHC, including Barru, which won a USAID competition on Thinking and Working Politically in 2024. USAID ERAT supported the LGs to collaborate with villages, the private sector, and/or youth communities in addressing various development issues, including out-of-school children, extreme poverty, stunting, CEFM, as well as to improve governance such as enhancing complaint handling mechanisms. Several LGs have started utilizing complaint data to improve the quality of services. USAID ERAT continued accelerating the implementation of One Data Indonesia and e-government (SPBE). In one district, a mobile-based application was developed to facilitate newborns obtaining legal identity and health insurance that was later further developed to monitor stunting at the village level.

Short-Term Technical Assistance (STTA) on demand. Two video documentaries, on religious tolerance and improved data for better service delivery, were finalized and approved in FY 2024. USAID ERAT also responded to USAID's request to engage a Senior Consultant and an organization to support preparing and implementing the fifth Indonesia Civil Society Forum. Meanwhile, two STTAs were engaged to assess potential revenues of the Nusantara State Capital. Finally, in the last quarter of FY 2024, USAID ERAT also subcontracted a firm to formulate the 2024 Investment Report.

## Management Highlights

USAID ERAT responded to the instruction of USAID to slow down its spending target for FY 2024 by prioritizing activities and using more efficient modalities of engagement with the Government of Indonesia (GOI) at the central and subnational levels. However, USAID ERAT inevitably needs to reduce its personnel spending to maintain a reasonable proportion of program and management spending. It terminated ten staff, promoted two Provincial Governance Advisors (PGAs) to Provincial Coordinators and left the PGA positions vacant, and relocated its Deputy Activity Director to work remotely from her home country. The implications of the spending slowing down to the FY 2024 work plans were discussed with the Executing Agency (EA) and Implementing Agencies (IAs) through individual meetings and agreed upon in a coordination meeting in June 2024. USAID ERAT continued its practice of participatorily formulating its FY 2025 work plans with its EA, IA, PG, and LG counterparts in the last quarter of the FY.

## Challenges and Lessons

The slowdown in spending targets, the lack of IA to implement initiatives in improving access to information in the first three quarters, and the rotation of personnel have been the main challenges faced by the Activity. While USAID ERAT has adapted to address the first two challenges, the rotation of counterpart personnel will be continued and may be worsened due to new leadership at the national and local levels. The USAID ERAT Team will continue rebuilding the relationship and capacity of the new officials. In this reporting period, USAID ERAT started complementing its 'supply side' interventions, supporting the government with 'demand side' activities by engaging various community groups. Particularly in the complaint handling mechanism, such transition has started showing positive results. Finally, the Activity's approach in improving the quality of micro-level data in addressing various development issues, notably returning children to the education system, achieving UHC, and reducing extreme poverty, has shown positive outcomes. The approach improves targeting for the government's programs to be responsive based on the specific needs and characteristics of the beneficiaries. Furthermore, it also increases effectiveness and efficiency of public resources as well as intergovernmental collaboration.

# RINGKASAN EKSEKUTIF

## Sekilas Aspek Programatis

Pada Tahun Fiskal (TF) 2024, USAID ERAT telah mencapai target pada enam dari sembilan indikator Rencana Pemantauan, Evaluasi, dan Pembelajaran (MEL) untuk komponen implementasi. Target yang berhasil tercapai adalah pada indikator 5 (mekanisme koordinasi), 6 (adopsi kebijakan), 7 (keterlibatan sektor swasta), 9 (jumlah individu yang dilatih), 11 (peningkatan alokasi anggaran), dan 12 (peningkatan realisasi anggaran). Indikator 6, 7, dan 9 melampaui target tahunan dengan deviasi lebih dari 10%; indikator 5 melampaui target dalam 10%; sementara dua indikator lainnya memenuhi target dengan tepat. Sementara itu, target indikator 8 (inovasi), 10 (pelatihan terkait gender), dan 13 (pelatihan orang muda) tidak tercapai, meskipun pencapaian indikator 8 hanya 10% di bawah target. Pengurangan target pengeluaran berdampak secara tidak proporsional pada ketiga indikator ini karena USAID ERAT secara signifikan mengurangi penyelenggaraan kegiatan skala besar dan fokus pada bantuan teknis dan fasilitasi kegiatan yang berbiaya rendah sehingga menghasilkan pencapaian dan pelampauan target untuk indikator lainnya.

Tingkat pusat. Pada TF 2024, USAID ERAT terus bekerja sama dengan berbagai komponen di Kementerian Dalam Negeri (Kemendagri), Kementerian Pendayagunaan Aparatur Negara dan Reformasi Birokrasi (KEMENPAN-RB), dan Kementerian Keuangan (Kemenkeu) untuk menyempurnakan berbagai sistem pemantauan dan evaluasi (M&E) kinerja pemerintah daerah. Pada TF ini, Kemenkeu menerbitkan dua kebijakan yang mengatur insentif fiskal bagi pemerintah provinsi (pemprov) dan pemerintah kota/kabupaten (pemkot/pemkab) berdasarkan kinerja mereka dalam penanggulangan kemiskinan ekstrem. Penghitungan insentif fiskal pada kebijakan ini berdasarkan metodologi yang dikembangkan oleh USAID ERAT dan Kemendagri pada TF 2023. Upaya USAID ERAT untuk mempromosikan kolaborasi antar kementerian dapat terlihat dari terbangunnya kerja sama antara Kemendagri dan KEMENPAN-RB dalam mengembangkan platform repositori inovasi nasional. Hingga September 2024, telah tercatat 2.928 inovasi, yang 80% di antaranya telah disusun berdasarkan tema untuk memudahkan pemprov dan pemkot/pemkab mempelajari, memodifikasi, dan mereplikasinya. USAID ERAT juga mendukung BAPPENAS dalam menyusun naskah kebijakan tentang desentralisasi dan tata kelola daerah untuk Rencana Pembangunan Jangka Menengah Nasional (RPJMN) 2025-2029, yang antara lain mendorong penerapan desentralisasi asimetris. Bekerja sama dengan FASKER, USAID ERAT memprakarsai kerja sama internasional di Kota Tangerang. Praktik global yang baik dipresentasikan kepada pemerintah daerah melalui enam sesi webinar yang membahas berbagai isu pembangunan.

Tingkat Provinsi. USAID ERAT terus mendukung enam pemerintah provinsi dalam meningkatkan peran bimbingan dan pengawasan (binwas) kepada kab/kota dalam peningkatan Indeks Pembangunan Manusia (IPM), pelaksanaan Standar Pelayanan Minimum (SPM), penghapusan kemiskinan ekstrem, pengurangan stunting, pencegahan perkawinan anak, dan mempromosikan perencanaan dan penganggaran responsif gender (PPRG). Di Kalimantan Barat, rencana aksi untuk mempercepat peningkatan IPM yang telah difasilitasi USAID ERAT tahun 2023 telah menghasilkan kebijakan bantuan keuangan provinsi untuk kabupaten/kota dalam mendorong pendidikan kesetaraan. Bantuan keuangan ini diharapkan dapat membantu mengatasi rendahnya rata-rata lama sekolah yang menjadi penyebab rendahnya HDI di provinsi tersebut. USAID ERAT juga terus mendukung pemerintah provinsi dalam menciptakan lingkungan yang mendukung untuk inovasi pelayanan publik, antara lain melalui memfungsikan simpul inovasi, kompetisi inovasi, dan pembelajaran antar daerah untuk mereplikasi inovasi. Sebagai contoh, pengalaman Barru dalam mendorong pencapaian cakupan kesehatan semesta (UHC) telah dipelajari oleh pemerintah daerah lainnya di Sulawesi Selatan; metodologi penyusunan rencana pengurangan kemiskinan di Manggarai Barat untuk memasukkan target penerima manfaat spesifik telah diadopsi oleh pemerintah provinsi dan direplikasi oleh kab/kota lainnya; metodologi padu-padan, verifikasi, dan validasi data anak tidak sekolah dan mobilisasi sumberdaya pemerintah dan swasta untuk memfasilitasi mereka kembali ke sekolah atau pendidikan

kesetaraan telah direplikasi oleh lebih dari sepertiga daerah ERAT, bahkan pada tingkat provinsi. Di Nusa Tenggara Timur, pemerintah provinsi mereplikasi database kemiskinan yang terintegrasi dari Jawa Timur dan sudah menggunakannya untuk meningkatkan kualitas program dan pen sasaran baik di tingkat provinsi maupun kabupaten/kota. *Link and match* antara pendidikan vokasi dan sektor swasta di Banten dan Kalimantan Barat telah mulai menunjukkan hasil konkret berupa pemagangan dan pelatihan.

Tingkat kabupaten/kota. Sebagai bagian dari peningkatan partisipasi sekolah, USAID ERAT berhasil memfasilitasi sembilan pemkot/pemkab untuk mengembalikan 1.097 anak tidak sekolah (ATS), termasuk 18 orang penyandang disabilitas, ke sekolah atau program pendidikan kesetaraan. Selain itu, satu pemkot telah didukung untuk meningkatkan sistem pendidikan inklusifnya dan berhasil meningkatkan jumlah pendaftaran siswa penyandang disabilitas ke sekolah menengah pertama menjadi lebih dari tiga kali lipat. Sebuah lokakarya yang diselenggarakan oleh Kemendagri untuk mempromosikan kerangka peraturan untuk melindungi penyandang disabilitas telah mendorong tiga pemkot/pemkab untuk meningkatkan layanan mereka kepada penyandang disabilitas di berbagai sektor. Dua pemkab didukung untuk mencapai cakupan kesehatan semesta, termasuk Barru, yang kasusnya memenangkan kompetisi USAID tentang Berpikir dan Bekerja Secara Politis. USAID ERAT mendukung pemkot/pemkab untuk berkolaborasi dengan desa, sektor swasta, dan/atau orang muda dalam mengatasi berbagai tantangan pembangunan, seperti ATS, kemiskinan ekstrem, stunting, perkawinan anak, serta untuk meningkatkan tata kelola seperti meningkatkan mekanisme penanganan pengaduan. Beberapa pemerintah daerah telah mulai memanfaatkan data pengaduan untuk meningkatkan kualitas layanan. USAID ERAT terus mempercepat penerapan Satu Data Indonesia dan sistem pemerintahan berbasis elektronik (SPBE). Di satu kabupaten, aplikasi berbasis ponsel dikembangkan untuk memudahkan bayi baru lahir memperoleh identitas hukum dan asuransi kesehatan yang kemudian dikembangkan lebih lanjut untuk memantau stunting di tingkat desa.

Bantuan Teknis Jangka Pendek (Short-Term Technical Assistance, STTA) sesuai permintaan. Dua video dokumenter, tentang toleransi beragama dan peningkatan data untuk pemberian layanan yang lebih baik, telah diselesaikan dan disetujui pada TA 2024. USAID ERAT juga menindaklanjuti permintaan USAID untuk melibatkan Konsultan Senior dan sebuah organisasi untuk mendukung persiapan dan pelaksanaan Forum Masyarakat Sipil Indonesia yang kelima. Sementara itu, dua STTA dilibatkan untuk menilai potensi pendapatan Ibu Kota Nusantara. Terakhir, pada triwulan terakhir TA 2024, USAID ERAT juga melakukan subkontrak dengan sebuah perusahaan untuk menyusun Laporan Investasi 2024.

## Sekilas Aspek Manajemen

USAID ERAT merespon instruksi USAID untuk memperlambat target belanja untuk TA 2024 dengan memprioritaskan kegiatan dan menggunakan modalitas yang lebih efisien untuk bekerja sama dengan Pemerintah Indonesia di tingkat pusat dan daerah. Namun, USAID ERAT tetap harus mengurangi belanja pegawai untuk mempertahankan proporsi belanja program dan manajemen yang wajar. USAID ERAT memberhentikan sepuluh staf, mempromosikan dua *Provincial Governance Advisor* (PGA) menjadi Koordinator Provinsi dan membiarkan posisi PGA kosong, serta merelokasi *Deputy Activity Director* untuk bekerja jarak jauh dari negara asalnya. Implikasi dari perlambatan penggunaan anggaran terhadap rencana kerja TA 2024 telah didiskusikan dengan *Executing Agency* (EA) dan *Implementing Agency* (IA) melalui pertemuan individu dan disepakati dalam rapat koordinasi pada bulan Juni 2024. USAID ERAT melanjutkan praktiknya dalam merumuskan rencana kerja TA 2025 secara partisipatif dengan mitra EA, IA, pemprov, dan pemkot/pemkab pada triwulan terakhir TA ini.

## Tantangan dan Peluang

Pengurangan target pengeluaran, tidak adanya IA untuk mengimplementasikan inisiatif peningkatan akses terhadap informasi dalam tiga triwulan pertama, dan mutasi pegawai merupakan tantangan utama yang dihadapi oleh USAID ERAT. Meskipun USAID ERAT telah beradaptasi untuk dapat mengatasi dua

tantangan pertama, mutasi personil mitra akan terus berlanjut dan mungkin akan semakin menantang dengan adanya pergantian kepemimpinan di tingkat pusat dan daerah. Tim USAID ERAT akan terus membangun kembali hubungan dan kapasitas para pejabat baru. Pada periode pelaporan ini, USAID ERAT mulai melengkapi intervensi sisi penawaran (*supply side*) dengan mendukung sisi permintaan (*demand side*) dengan melibatkan berbagai kelompok masyarakat. Khususnya dalam mekanisme penangan pengaduan, transisi tersebut mulai menunjukkan hasil yang positif. Terakhir, pendekatan USAID ERAT dalam meningkatkan kualitas data mikro dalam menangani berbagai masalah pembangunan, terutama mengembalikan anak-anak ke sistem pendidikan, mencapai UHC, dan mengurangi kemiskinan ekstrem, telah menunjukkan hasil yang positif. Pendekatan meningkatkan penargetan program pemerintah agar lebih responsif berdasarkan kebutuhan spesifik dan karakteristik dari penerima manfaat. Selain itu, pendekatan ini juga meningkatkan efektivitas dan efisiensi sumber daya publik serta kolaborasi antar pemerintah.



## 2. ACTIVITY DESCRIPTION/INTRODUCTION

The Asia Foundation (TAF) is awarded an Indefinite Delivery Indefinite Quantity (IDIQ) contract by the United States Agency for International Development (USAID), no. 72049721D00001, to implement the USAID ERAT (Tata Kelola PemERintahan yang Efektif, Efisien dan KuAT) Activity for a five-year period, from January 15, 2021, to January 14, 2026. Subsequently, three Task Orders (TOs) were issued: TO 1 for the Refine component on January 19, 2021; TO 3 for Short Term Technical Assistance (STTA) on September 28, 2021; and TO 2 for the Implementation component on January 24, 2022. These three task orders were consolidated through a contract modification issued on March 29, 2022.

The goal of USAID ERAT is for the citizens of Indonesia to benefit from effective local government by increasing the quality of policy implementation and service delivery at the subnational level. The goal will be achieved through three interrelated intermediate results (IRs):

- 1) Coherence between national and subnational policies strengthened;
- 2) Performance of local service delivery enhanced; and
- 3) M&E instruments.

USAID ERAT follows a Refine and Implement approach and has three main components:

Component 1: Refine, Administration, and Management – includes local governance and public service assessments (LGPSAs) and a co-design process in the first year as well as monitoring, evaluation, and learning (MEL) and overall, IDIQ administration and management throughout the Activity period.

Component 2: Implement – technical assistance (TA) and capacity development support to central and subnational government partners to address the needs and priorities identified through the LGPSAs and co-design under Component 1 that are implemented in the second through fifth years of USAID ERAT.

Component 3: STTA – provision of short-term technical assistance (STTA) to respond to USAID technical office requests to receive targeted TA within ERAT’s parameters to meet specific local governance-related needs.

USAID ERAT operates in six provinces and 30 districts<sup>1</sup> as indicated in the Activity Overview table above. The Activity is implemented in partnership with the Government of Indonesia (GOI), coordinated by the Center of Cooperation Facilitation (FASKER) of the Ministry of Home Affairs (MOHA) as the Executing Agency (EA) and 11 Implementing Agencies as listed in the Activity Overview table. In Q3 of FY 2024, USAID ERAT started engaging with the Central Information Commission (*Komisi Informasi Pusat*, KIP) as a new IA to promote the improvement of access to information.

This Annual Report is prepared in accordance with Section F.5.14.2 of the USAID Contract #72049721D00001/Modification No. P00002 between USAID and TAF. This report represents FY 2024, covering October 1, 2023-September 30, 2024, period.

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<sup>1</sup> Districts include municipalities (*kota*) and regencies (*kabupaten*). “*Kota*” is indicated in the names of the municipalities, while “*kabupaten*” is not included for simplicity.

## 3. ACTIVITY IMPLEMENTATION PROGRESS

### 3.1 Progress Narrative

Chapter 1 (Executive Summary) of this report presents the highlights of key achievements, progress, and challenges.

### 3.2 Implementation Status

#### 3.2.1 Progress of Component 1: Refine, Administration and Management

The progress of Component 1 of USAID ERAT (Refine, Administration, and Management) is presented in Chapter 6 (Management and Administrative Progress and Challenges) of this report.

#### 3.2.2 Progress of Component 2: Implement

USAID ERAT continued implementing 17 activities at the central, provincial, and district levels to contribute to achieving the three IRs of the Activity as summarized in Annex G.

##### 3.2.2.1 Central Level

#### **ACTIVITY C.1: STRENGTHEN SUBNATIONAL PERFORMANCE MONITORING AND EVALUATION SYSTEMS**

USAID ERAT continued supporting the Central Government (CG) in improving the national monitoring and evaluation (M&E) systems, which can be grouped into the following initiatives:

(1) Improvement of Evaluation of Subnational Government Implementation (*Evaluasi Penyelenggaraan Pemerintahan Daerah, EPPD*). In FY 2024, USAID ERAT, through Kemitraan, continued supporting OTDA to improve the quality of the EPPD. In particular, the Activity focused on simplifying key performance indicators (KPIs) for PGs and LGs to reduce their burden in reporting and to advocate the utilization of data produced by the CG's technical ministries or the Central Statistical Agency (*Badan Pusat Statistik, BPS*). As of November 2023, it was agreed that the KPIs were reduced to 88 and 97 for the provincial and district levels, respectively. These were lower than the 100 provincial-level and 110 district-level indicators reported in the FY 2023 Annual Report. There were 32 (of 88 provincial-level indicators) and 29 (of 97 district-level indicators) new indicators to reflect the mandatory functions of the PGs and LGs, such as the minimum service standards (MSS). Although the subcontract with Kemitraan ended in January 2024, the Activity continued supporting OTDA to formulate a new Minister of Home Affairs Regulation (*Peraturan Menteri Dalam Negeri, Permendagri*) to institutionalize all the changes on the EPPD. The draft has been submitted to the Ministry of Law and Human Rights and has been harmonized with BANGDA's MSS and planning indicators. The new KPIs will be included in a Minister of Home Affairs Decree (*Keputusan Menteri Dalam Negeri, Kepmendagri*) after the issuance of the *Permendagri*.

(2) Development of Local Governance Index (*Indeks Tata Kelola Pemerintahan Daerah, ITKPD*). Similar to the EPPD, USAID ERAT continued supporting BSKDN in developing the ITKPD through its subcontractor Kemitraan until January 2024 and provided direct support for the rest of FY 2024. Initially, BSKDN and USAID ERAT planned to develop ITKPD for both provincial and district levels. However, both parties agreed to drop the latter due to the unavailability of district-level data. This initiative identified 90 indicators from 37 M&E systems across 22 ministries to measure provincial governance quality as a composite index. The utilization of indexes from various ministries aligns with the objective of ITKPD, which is to not burden local governments in providing data for monitoring and evaluation at the national

level. USAID ERAT also supported BSKDN in formulating a legal basis for the ITKPD. However, the process was delayed due to changes in the main counterpart of ITKPD within BSKDN. Only in August 2024, the *Kepmendagri* (No. 000.10.5-240/2024) on the Technical Guidelines for ITKPD Measurement was issued.

(3) Development of the M&E system for complaint handling mechanisms. In FY 2023, USAID ERAT, through its contractor, the Center for Regional Information and Studies (PATTIRO), conducted a rapid assessment of the implementation of the National Public Service Complaint Management System-Online People's Aspiration and Complaint Service (SP4N-LAPOR!) at the local level.<sup>2</sup> The assessment informed USAID ERAT's subnational level activities in 12 districts (see sections C.2 and P.3 below) used as a basis for developing an M&E instrument for SP4N-LAPOR! Implementation. The instrument was presented to the Deputy Ministry of Public Services (YANLIK) of the Ministry of Administrative and Bureaucracy Reform (KEMENPAN-RB) and discussed further with MOHA, the Ministry of Communication and Information (KOMINFO), the Presidential Staff Office (*Kantor Staf Presiden*, KSP), and the Ombudsman. USAID ERAT refined the M&E instrument based on the discussions and facilitated YANLIK to test it in Kota Medan, North Sumatra. The instrument was revised further and submitted to YANLIK based on the field test. The M&E instrument simplifies the number of questions from 49 to 38 and focuses on SP4N-LAPOR! performance and outcomes rather than its institutional arrangement. In FY 2025, USAID ERAT will continue supporting YANLIK in finalizing the M&E instrument, making it available on SP4N-LAPOR! website and mobile application, and using it to develop a complaint-handling index. It is also anticipated to support YANLIK to integrate SP4N-LAPOR! with the Monitoring Center for Corruption Prevention of the Corruption Eradication Commission (KPK).

(4) Improvement of M&E for Public Service Implementation Quality (*Pemantauan dan Evaluasi Kualitas Penyelenggaraan Pelayanan Publik*, PEKPPP).<sup>3</sup> USAID ERAT mobilized an STTA to support YANLIK in developing a new PEKPPP instrument. This instrument includes forms for monitoring both offline and online public services and collecting user feedback via surveys in collaboration with BPS. It also outlines data collection methodologies, including field observations, website reviews, structured interviews, and secondary data collection. After receiving technical feedback from YANLIK, the instrument was trialed out in several districts and at the provincial level in November 2023. The STTA finalized the instrument based on the results of the pilot and submitted it to YANLIK in Q2 of FY 2024. The recommendations include aligning the tool with theoretical and regulatory frameworks, improving the selection of types of public services surveyed to reflect the main functions of the PG/LG, utilizing existing data managed by relevant ministries/agencies, integrating user satisfaction surveys into the National Socio-Economic Survey (*Survei Sosial Ekonomi Nasional*, *Susenas*), and enhancing human resource capacity in implementing PEKPPP. These recommendations were presented and accepted by YANLIK in May 2024. However, adjustments are needed to align with the upcoming 2025-2029 National Medium-Term Development Plan (*Rencana Pembangunan Jangka Menengah Nasional*, RPJMN). Hence, YANLIK will refine, adopt, and utilize the revised PEKPPP in FY 2025.

(5) Development of M&E on Subnational International Cooperation. USAID ERAT mobilized an STTA to support FASKER in developing an M&E instrument for international cooperation with international development partners and foreign subnational governments ("sister cities"). The instrument was developed based on discussions with FASKER, the PG of West Kalimantan, and the LG of Kubu Raya, as well as by reviewing the existing M&E instrument for domestic inter-regional cooperation. The first draft includes a self-appraisal form, an evaluation form, and the M&E framework. The draft instrument was consulted with PGs and LGs through two meetings in Surabaya and Jakarta. The instrument was refined based on the consultations, including adding a technical glossary of the instrument and differentiating the

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<sup>2</sup> See USAID ERAT (2023), Report on Assessments on Transparency and Public Participation and Recommendations for Improvement.

<sup>3</sup> Also known as "public service index."

instruments for international cooperation initiated by the CG and those developed by PG/LG as the procedures are different. Without USAID ERAT support, FASKER consulted the updated version of the instrument with the PG of West Java. It is anticipated that the final consultation will be held in East Java in Q1 of FY 2025.

## **ACTIVITY C.2: IMPROVE POLICY FORMULATION AND HARMONIZATION**

USAID ERAT implemented five initiatives under this activity in FY 2024:

(1) Development of background paper on decentralization and local governance for the 2025-2029 RPJMN. USAID ERAT mobilized STTAs to formulate a background paper on decentralization and local governance as input for the 2025-2029 RPJMN as requested by PD of BAPPENAS. The paper focuses on reducing inequality through asymmetric decentralization in Indonesia, particularly on administrative and fiscal aspects, and e-government. The draft paper was presented and discussed with PD Directorate and, subsequently, PGs and LGs in Medan and Pontianak in Q1 and Q2 of FY 2024, respectively. The discussions covered several important points, including the constitutional mandate (article 18) to implement asymmetric decentralization, while the current laws and regulations tend to request uniform implementation across PGs and LGs; lack of consistency among various laws and regulations and between law/regulation and financing (e.g., on MSS implementation, governor as representative of the CG). The background paper was finalized and submitted to PD in March 2024. The paper includes recommendations to implement asymmetric decentralization based on different optional authorities, simplifying administrative regulations and procedures to focus on local governance, improving the quality of subnational government performance evaluation, diverting local revenues from natural resource-based to more sustainable options, promoting alternative financing for subnational governments, and further promoting digitization of subnational government transactions.

(2) Improvement of one-stop public service mall (*mal pelayanan publik*, MPP) M&E system. As discussed in the FY 2023 Annual Report, USAID ERAT engaged with B\_Trust in improving the M&E system for the MPP. Towards the end of FY 2023, KEMENPAN-RB requested USAID ERAT to support the improvement of the MPP policies, which was also endorsed by the Minister of PAN-RB in the meeting with USAID and the USAID ERAT Team in November 2023. B\_Trust continued engaging with YANLIK in formulating the policies and submitted the policy note in February 2024. The policy note includes several recommendations, including (i) issuing central government regulation, at least at the ministerial level, to increase the incentive for LGs to establish MPP; (ii) establishing a logical framework to clarify the expected results of establishing an MPP with clear indicators; (iii) in collaboration with MOHA, establishing clear institutional framework of the MPP, including the organizational structure, roles and functions, personnel, and budget as a part of the LG; (iv) establishing governance standards of the MPP; and (v) strengthening the M&E system including TA to the MPPs. The policy note was then utilized by YANLIK to revise the Presidential Regulation (*Peraturan Presiden*, Perpres) No. 89/2021 regarding the MPP and Minister of Administrative and Bureaucracy Reform Regulation No. 92/2021 on Technical Guidance on the Implementation of MPP. USAID ERAT will provide TA for revising the regulations in FY 2025. Currently, YANLIK is conducting monitoring and evaluation of the implementation of 230 MPPs in Indonesia, utilizing a web-based M&E instrument developed by USAID ERAT in FY 2023.

(3) Improvement of SP4N-LAPOR! policy. USAID ERAT discussed its support to KEMENPAN-RB with the Minister of Administrative and Bureaucracy Reforms in November 2023. The Minister of PAN-RB highly appreciated the support of USAID ERAT to KEMENPAN-RB and asked USAID ERAT to prioritize further improvement of SP4N-LAPOR! and raised the idea of rebranding the application. After consulting with YANLIK and several youth communities, USAID ERAT submitted its recommendations to improve SP4N-LAPOR! implementation in December 2023. The recommendations include expanding the complaint channels of SP4N-LAPOR! (e.g., WhatsApp, social media) and interoperating the system with local or sectoral complaint-handling systems; increasing the capacity of KEMENPAN-RB in handling

the complaints; intensifying monitoring of complaint-handling processes and utilizing the results of the monitoring to create incentives for resolving complaints. In the longer term, USAID ERAT also recommended massively disseminating public service improvements based on complaints received; collaborating with non-government actors; using the platform for capturing the aspirations of the people; and improving features and accessibility of the application further, particularly to capture the needs of youth communities. YANLIK highly appreciates USAID ERAT's recommendations, although the effort to expand SP4N-LAPOR! complaint channels, including local complaint-handling systems, were still unsuccessful since it is within the authority of the Ministry of KOMINFO as SP4N-LAPOR! application manager.

(4) Improvement of subnational regulations to institutionalize reforms. USAID ERAT supported OTDA in hosting a workshop focused on promoting institutionalization of access to public services for people with disability (PWD) and stunting reduction in Surabaya in January 2024. The workshop was attended by ERAT-supported PGs and LGs in East Java, South Sulawesi, and East Nusa Tenggara, and discussed several important aspects of the two types of local-level regulations, including the importance of the participation of non-government stakeholders and PWD representatives in the regulation-making process and considerations that public services are the rights of all citizens, including the PWDs. The workshop participants agreed that OTDA, particularly the Directorate on Subnational Regulation (*Prodruk Hukum Daerah*) would provide TA to the PGs and LGs in formulating the local-level regulations. USAID ERAT recorded that the LGs of Sumenep, Banyuwangi, and Gowa immediately responded to the workshop as discussed under Activity D.1 of this report.

(5) Facilitation of inter-regional cooperation (*kerja sama daerah dengan daerah lain, KSDD*). USAID ERAT, in collaboration with ADWIL of MOHA, promotes KSDD by facilitating two LGs in West Kalimantan, Sintang and Kubu Raya, that have expressed their interests. The LG of Sintang is interested in learning from Kubu Raya to develop a geospatial information system, while the latter is keen to learn from Sintang to reduce stunting prevalence. In June 2024, USAID ERAT supported ADWIL, the PG of West Kalimantan, and the two LGs to hold an online discussion about the KSDD potential. In addition to the two aspects identified above, the LG of Kubu Raya also expressed interest in learning from Sintang's accomplishments in achieving universal health coverage (UHC) and private sector engagement (PSE) in stunting reduction. In Q4 of FY 2024, USAID ERAT facilitated the two LGs to detail the knowledge exchange plans, including identifying the needs of each LG. It is anticipated that the KSDD scheme will be formalized and implemented in FY 2025.

(5) Formulation of guidelines for information dispute resolution. The Central Information Commission (KIP) started its engagement as the IA of USAID ERAT in June 2024. Based on the request of KIP, the Activity mobilized an STTA to formulate guidelines for resolving information disputes. This is one of the main responsibilities of KIP and Provincial Information Commissions. In the case a public request for information is not granted by a public agency, the information requestor may appeal the decision to the Commissions. The STTA has finalized the draft guidelines by the end of FY 2024. It is anticipated that the draft will be discussed with and issued by KIP in FY 2025.

### **ACTIVITY C.3: FACILITATE INNOVATION EXCHANGE AND LEARNING ON GOVERNANCE AND PUBLIC SERVICES**

USAID ERAT continues supporting YANLIK, BSKDN, PEPPD, and FASKER in promoting innovation exchange and learning through the following 4 initiatives:

(1) Support to improve national-level innovation repository knowledge management. USAID ERAT supports the synchronization of public service innovation repositories captured in the Public Service Innovation Competitions (KIPPs) managed by YANLIK, the Innovative Government Award (IGA) hosted by BSKDN, and those managed by the National Administration Institute (*Lembaga Administrasi Negara*,



LAN) to be included in the National Public Service Innovation Network (*Jaringan Inovasi Pelayanan Publik Nasional*, JIPPNaS). The JIPPNaS platform was soft-launched by the Minister of PAN-RB and Minister of Home Affairs at a KEMENPAN-RB event in November 2023. Through its STTA, USAID ERAT has supported YANLIK, BSKDN, and LAN in compiling 2,928 innovations, 80 percent of which have been organized by sectors and theme, assigned a unique innovation registration number, and uploaded to JIPPNaS. The progress was slower in the last two quarters of FY 2024 due to accessibility issues in remote areas and difficulty contacting original innovators who have been rotated into different areas or Subnational Government Offices (*Organisasi Perangkat Daerah*, OPD). USAID ERAT also supported YANLIK in analyzing users' e-learning needs, as JIPPNaS e-learning is expected to provide content for self-learning and have a robust learning curriculum. The Activity has also started to support the development of guidance on JIPPNaS management and standard operating procedures (SOP) to interoperate the innovation databases of YANLIK, BSKDN, and LAN.

In parallel, the STTA also provided TA to PEPPD of BAPPENAS to transform the database of innovations collected as a part of the Subnational Government Rewards (*Penghargaan Pembangunan Daerah*, PPD) to be integrated into JIPPNaS. A total of 85 innovations captured in PPD have been cleaned and converted into the JIPPNaS structure. However, the synchronization has been delayed due to the need for PEPPD to sign a cooperative agreement with YANLIK, which was still being prepared. Additionally, the Activity supported PEPPD in developing guidance for replicating innovations identified in PPD through peer-to-peer learning.

(2) Improvement of regulatory framework for assessing and rewarding local innovations. USAID ERAT supports BSKDN in revising Permendagri No. 104/2018 on assessing, rewarding, and incentivizing local innovations. Based on the discussions with BSKDN, the revision would expand the coverage of the regulation to also include oversight and assistance to the subnational governments in promoting innovations, examining potential negative impacts of the innovations, and suggesting solutions to the potential problems. A consultation with the Legal Bureau of MOHA resulted in their suggestion to expand the coverage of the regulation to all innovations developed by CG ministries and villages, in addition to those developed by PGs and LGs. USAID ERAT has supported BSKDN in incorporating the feedback. However, the Legal Bureau of MOHA requested that BSKDN formally establish a formulation team prior to the issuance of the *permendagri*. The degree and regulation are expected to be issued in FY 2025.

(3) Facilitation of subnational international cooperation. USAID ERAT collaborates with FASKER in promoting district-level international cooperation, which is initiated in Kota Tangerang. Led by the Director of Governance and Capacity Building of the International City/County Management Association (ICMA), USAID ERAT visited the city at the beginning of FY 2024. The visit identified a strong interest of LG in engaging in CityLinks model – ICMA's peer-to-peer learning methodology leveraging the experience and expertise of the association's members. The LG of Kota Tangerang agreed to focus on inclusive education and digital transformation in this CityLinks initiative. Endorsed by FASKER, ICMA selected a fellow of the Chief Deputy Assessor for Maricopa County in Arizona, USA, to intensively engage with the LG of Kota Tangerang through the Tranter-Leong Fellowship program. She was chosen due to her experience leading the digital transformation, from a paper-based system to an efficient, online system and in promoting inclusive education. She will start engaging through online meetings with the LG in Q1 of FY 2025 to prepare for a visit in the following quarter. The LG of Kota Tangerang has drafted a mayoral decree to establish a technical team for the implementation of the CityLinks program.

(4) International Learning. Starting in Q2 of FY 2024, USAID ERAT initiated a webinar series that will utilize the time and expertise of ICMA members to provide pro-bono technical guidance to the ERAT staff and LGs on a wide range of topics relevant to the USAID ERAT activities, including e-governance and smart city systems, DEI (Diversity, Equity, and Inclusion) initiatives, and innovations. The resource persons were ICMA members who currently serve as Assistant/City Managers, Chief Deputy Assessors, and Equity Officers for cities such as San Antonio (Texas), Des Moines (Iowa), and Phoenix (Arizona). Some webinars

were attended by LG officials and USAID representatives in addition to the DFs with attendance reaching 90 participants per session. Translations are provided to ensure maximum participation of USAID ERAT local staff and government partners attending the webinar.

**Table 1: Summary of International Webinars**

Date (2024)	Resource Person	Discussion Topic	No. of Participants
Jan 26	Chief Deputy Assessor for Maricopa County in Arizona, USA	Innovation and Strategy in LG. LGs should explore different ways to achieve service improvement goals. Innovation can be pursued through three approaches: incremental innovation, architectural innovation, and discontinuous innovation. Innovation does not necessarily mean large-scale technological change; rather, gradual innovations often bring meaningful and long-lasting changes.	50
Feb 28	Assistant City Manager for the City of San Antonio, Texas	Gender Responsive Planning and Budgeting. It is crucial to deepen the understanding of the government's role in promoting equity and equality, including consistently assessing the potential benefits and burdens of planned programs on marginalized communities.	97
Apr 26	Chief Equity Officer, City of Des Moines, Iowa, USA	Equity Planning and Budgeting: The equity toolkit provides a set of questions to ensure equality, equity, and sustainability of each project planned. It emphasizes the critical role of community involvement in fostering equity and the necessity of considering the long-term effects of local government decisions.	86
May 31	City Manager of Los Altos Hills, California, USA	“Artificial Intelligence (AI) in Government: How to Prepare an Organization and Implement it.” Utilizing AI for government and public services potentially brings significant new capabilities to local government staff and the community. AI can optimize public service and internal local governments, such as in community engagement, analytics, research, customer services, government administration, and public safety. <sup>4</sup>	83
Jun 28	Founder of Human Future and Adjunct Professor in the School of Management, University of San Francisco, USA	“Data Culture Eats Strategy for Breakfast.” As data becomes an important asset, data governance is important to manage the values and risks of organizational data. Data governance creates a data-driven culture, which is important to be adopted by the government.	68
Sep 27	Technical Component Lead, ICMA Philippines/USAID CHANGE (Cities for Enhanced Governance and Engagement)	Safe Space in Governance: Philippines Case. The “Safe Space Methodology” was established to foster inclusive public engagement by building trust, inclusivity, and accessibility in government interactions and balancing autonomy and accountability.	30

#### **ACTIVITY C.4: SUPPORT MORE INCLUSIVE, PROBLEM-DRIVEN, MULTI-SECTORAL, INTER-GOVERNMENTAL, AND MULTI-YEAR PLANNING AND BUDGETING POLICIES**

USAID ERAT continued supporting BANGDA in promoting poverty reduction, stunting reduction, and child, early, and force marriage initiatives and ITSUS in strengthening oversight of MSS implementation through the following central-level initiatives:

<sup>4</sup> The material can be accessed through <https://tinyurl.com/adhj7kwk>.



(1) (Extreme) poverty (eradication) reduction. As reported in the FY 2023 Annual Report, USAID ERAT's support to BANGDA in developing an M&E instrument has been adopted to provide fiscal incentives, including three PGs and six LGs supported by the Activity. In FY 2024, further refined the M&E instrument. As part of this support, the Activity also joined two inter-ministerial meetings in January 2024 that involved MOHA, MOF, BAPPENAS the Coordinating Ministry for Human Development and Culture (KEMENKO PMK), and the National Team for Acceleration of Poverty Reduction (TNP2K). USAID ERAT advocated for integrating digital channels for reporting and sustaining the initiatives beyond the current administration's term in October 2024 during the meeting.

MOF has used the instrument to allocate the 2024 fiscal incentives for PGs and LGs.<sup>5</sup> Regulated by the Minister of Finance's circular letter issued in April 2024 (No. S-36/PK/2024) and regulation issued in June 2024 (No. 42/2024). Although there are several adjustments, the regulations mainly adopt USAID ERAT's recommendations for monitoring the performance of the PGs and LGs, including the percentage of realized extreme poverty eradication budget, compliance with using verified poverty databases as beneficiary targeting reference, and establishment of local institutions in poverty reduction. Further, the MOF legislated the fiscal incentive allocation of IDR 3.1 trillion in September 2024 (No. 353/2024) as fiscal incentives that are evenly distributed for four categories: extreme poverty alleviation, stunting reduction, utilization of domestic products, and acceleration of subnational budget spending. Among nine PGs and 121 LGs receiving the fiscal incentives (about IDR 5.5-6.7 billion per PG/LG) for the extreme poverty alleviation category, four ERAT-supported PGs (Banten, East Java, West Kalimantan, and East Nusa Tenggara) and nine ERAT-supported LGs (Mandailing Natal, Lebak, Pandeglang, Kota Tangerang, Kota Cilegon, Banyuwangi, Blitar, Lamongan, and Sambas) received the fiscal incentives. Based on USAID ERAT's support in FY 2023, the Activity directly contributed to this achievement in West Kalimantan and East Nusa Tenggara provinces as well as in Mandailing Natal, Lebak, Kota Tangerang, Banyuwangi, Blitar, dan Lamongan.

(2) Stunting reduction. The 2024 fiscal incentives provided by the CG discussed under point (1) above also include a category for PG/LG performance on stunting reduction. Compared with 2023, there was an increasing number of ERAT-supported PGs/LGs receiving the incentives in 2024, from two to three PGs and three to nine LGs. The PGs of North Sumatra, Banten, and East Nusa Tenggara and the LGs of Mandailing Natal, Samosir, Pandeglang, Kota Tangerang, Sidoarjo, Lamongan, Timor Tengah Utara, and Sabu Raijua received IDR 5.6-6.7 billion in 2024. USAID ERAT has been supporting stunting reduction activities in most of the 2024 fiscal incentive recipients above, although support to Kota Tangerang and Sidoarjo was not as intensive as others.

In Q1 of FY 2024, USAID ERAT supported BANGDA in holding an FGD on the M&E System on Planning and Budgeting for Stunting Reduction Programs in Bandung. The event focused on improving the existing M&E systems on integrated planning and budgeting on stunting reduction that are implemented from central to village levels. Attendees included representatives of the Inspectorate General of MOHA, KSP, Secretariat of the Vice President's Office, and the provincial and local Stunting Reduction Acceleration Teams (TPPS) supported by USAID ERAT and TPPS of Sumedang. The FGDs identified several recommendations to improve the M&E system, budget tagging, and high-impact stunting interventions. In addition, USAID ERAT also attended a discussion hosted by the National Team for Accelerating Stunting Reduction (TP2S) to evaluate the implementation of the Presidential Instruction (*Inpres*) No 72/2021 on increasing the commitment of the national and subnational leaders. The discussion concluded with several recommendations for engaging new subnational leaders, local legislative councils (DPRDs), and civil society organizations (CSOs) and compiling stunting reduction good practices.

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<sup>5</sup> In addition to rewarding PGs and LGs based on their performance on extreme poverty eradication, the incentive is also provided for good performing PGs and LGs on controlling inflation, utilizing domestic products, reducing stunting prevalence, and accelerating local budget realization.

(3) Child, early, and forced marriage (CEFM) prevention. In FY 2024, USAID ERAT only co-hosted one national-level hybrid event with the Australia-Indonesia Partnership for Justice (AIPJ) program to promote the protection of women’s and children’s rights in Surabaya in Q3. USAID ERAT’s initiatives in preventing CEFM in East Java – including a provincial monitoring dashboard, collaboration with religious courts and village government and communities, and premarital assessment and counseling – were shared at the event that was nationally broadcast through the Supreme Court channel. Other than this event, USAID participated in several events hosted by others to advocate and share its experience in CEFM prevention, including in:

- a. *Improving the implementation of the National Strategy of Child Marriage Prevention.* USAID ERAT participated in a training for facilitators of the implementation of the National Strategy hosted by the Ministry of Women Empowerment and Child Protection (*Pemberdayaan Perempuan dan Perlindungan Anak*, P3A) in Bogor in Q1 and a discussion hosted by the Ministry of P3A to exchange experiences in the field-level implementation of the National Strategy held in Jakarta in Q2. USAID ERAT CEFM subcontractor in South Sulawesi, YASMIB, also participated in a discussion on practical guidelines for implementing the National Strategy hosted by the Ministry of P3A in Q3. In these three events, USAID ERAT shared its experience in preventing CEFM in East Java, West Kalimantan, and South Sulawesi.
- b. *Developing a dashboard to monitor the implementation of the National Strategy for Child Marriage Prevention.* USAID ERAT participated in a series of meetings hosted by BAPPENAS on the development of a national dashboard for monitoring the implementation of the National Strategy in Jakarta in Q2-Q4 of FY 2024. USAID ERAT shared its experiences in supporting the PG of East Java in developing a similar dashboard and recommended integrating it with the One Data Indonesia (*Satu Data Indonesia*, SDI) initiative. The dashboard is designed to feature several key CEFM information, including the data, national and subnational policies, best practices and innovations, and guidelines for users. It is expected that the dashboard will be launched at the end of 2024.
- c. *Revising the National Strategy for Child Marriage Prevention.* The Ministry of P3A hosted two discussions in Jakarta to brainstorm ways to improve the National Strategy. USAID ERAT provided several recommendations based on its field-level implementation, including promoting collaboration among all levels of government down to the village level, collaboration between subnational governments and deconcentrated CG offices (religious courts, police, and the National Family Planning Coordination Agency (BKKBN)), and alignment of CEFM prevention efforts with other priorities such as stunting and poverty reduction and increasing school participation.
- d. *Sharing CEFM prevention as an example of collaborative efforts in international cooperation.* In an international cooperation event hosted by FASKER in Jakarta in September 2024, USAID ERAT facilitated the Head of South Sulawesi’s Provincial P3A Office<sup>6</sup> to share her experience in promoting CEFM prevention with support from various development partners, particularly USAID ERAT. The Head of the Provincial P3A Office shared her experiences in creating an enabling environment for CEFM prevention, including through improving the quality of data and local policies, institutional arrangement and multi-stakeholder coordination, and community outreach, in collaboration with various development actors.

(4) Improvement of Minimum Service Standard (MSS) implementation. In this reporting period, USAID ERAT supported the Inspectorate General (ITJEN) of MOHA in improving its oversight of MSS implementation. USAID ERAT participated in a workshop hosted by ITJEN in Banda Aceh in Q1 that identified ideas of MSS budget tagging, linking MSS’ fulfillment with CG transfers, and challenges of PGs

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<sup>6</sup> The name of the PG/LG office responsible for women empowerment and child protection (P3A) varies, but “P3A Office” is used in this report for simplicity. The PG of South Sulawesi, for example, merges the P3A function with others under “*Dinas Pemberdayaan Perempuan, Perlindungan Anak, Pengendalian Penduduk, dan Keluarga Berencana* (DP3A Dalduk KB) or “Women Empowerment, Child Protection, Population Control, and Family Planning Office.”

and LGs in measuring their performance in implementing the MSS. USAID ERAT followed this up by assisting ITJEN in performing a gap analysis of inter-ministerial coordination in supervisory functions. The analysis identified a lack of coordination between ITJEN of MOHA and ITJENs of technical CG ministries responsible for MSS and an idea to integrate MSS e-review results with the performance audit mechanism. To discuss the issue further, USAID ERAT facilitated in-depth discussions with Inspectorate Offices of the PGs of Banten, East Java, and West Kalimantan, as well as ITJEN of the Ministry of Health (MOH) regarding MSS oversight. The discussions revealed that the ITJEN of technical ministries such as MOH only focused on overseeing the implementation of the activities funded by the ministerial budgets, including deconcentrated funds and Specific Allocation Funds (*Dana Alokasi Khusus*, DAK). In contrast, the MSS implementation was overlooked since the funds are coming from the local budget. USAID ERAT provided a brief note to ITJEN which recommends improving internal coordination within MOHA (especially between ITJEN and Bangda) and intergovernmental coordination between the inspectorate in MOHA, the provincial government, and LGs to oversee MSS implementation by technical agencies at the local level.

### **ACTIVITY C.5: IMPROVE CENTRAL GOVERNMENT FISCAL TRANSFERS TO INCENTIVIZE IMPROVED SUBNATIONAL GOVERNANCE AND PUBLIC SERVICE DELIVERY**

In FY 2024, USAID ERAT supported DJPK in implementing three central-level initiatives:

Improving the quality of subnational financial data. USAID ERAT provided support in improving the quality of subnational budget revenue and expenditure (*Anggaran Pendapatan dan Belanja Daerah*, APBD) data submitted to the Subnational Financial Information System (*Sistem Informasi Keuangan Daerah*, SIKD). The Activity supported DJPK to develop a module for the PGs and LGs to self-verify their APBD data submitted to SIKD, ensuring more accurate financial reporting for policy making. DJPK has issued a Regulation of the Director General of Fiscal Balance (No. 1/PK/2023, dated November 24, 2023) on the business process of submission of subnational finance information, monthly data reporting, and other subnational government reporting through interconnected subnational government transaction data. USAID ERAT also supported DJPK in developing a tutorial video on practical steps for conducting budget self-verification before uploading it to SIKD. The tutorial video<sup>7</sup> was published in January 2024 and has been viewed more than 4,200 times by the end of FY 2024. According to DJPK, this transformation of the verification mechanism has shortened the verification time from five to one month.

Updating local budget reference on SIKD. In Q1 of FY 2024, USAID ERAT also supported DJPK in revising its local budget reference in the SIKD in response to a new Minister of Home Affairs Decree on budget nomenclatures<sup>8</sup> issued in June 2023. This standardization of references is important to facilitate the synchronization and analysis of financial data nationally, including developing budget tagging for various thematic national priorities.

Climate change expenditure tagging. In Q4 of FY 2024, USAID ERAT started its support in developing a tool for climate change expenditure tagging that aims to identify how the government at all levels allocates and spends its budgets for climate change mitigation and adaptation actions. The draft tool will be further refined in FY 2025.

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<sup>7</sup> See: <https://www.youtube.com/watch?v=zLiAWVW8QI>.

<sup>8</sup> Minister of Home Affairs Decree (*Keputusan Menteri Dalam Negeri*, Kepmendagri) No. 900.1.15.5-1317/2023 on Verification Results, Validation and Inventory Updates for Classification, Codification and Nomenclature of Subnational Development and Financial Planning (*Hasil Verifikasi, Validasi, dan Inventarisasi Pemutakhiran Klasifikasi, Kodefikasi dan Nomenklatur Perencanaan Pembangunan dan Keuangan Daerah*), revising Kepmendagri No. 050-5889/2021.

### 3.2.2.2 PROVINCIAL LEVEL

#### ACTIVITY P.1: ENHANCE PG ABILITY TO MONITOR THE PERFORMANCE OF AND SUPPORT LGs

USAID ERAT continued supporting the PGs in improving their assistance and supervision (*bimbingan dan pengawasan, binwas*) role to the LGs in their respective provinces in response to the program priorities, whose progress is summarized below:

(1) Improvement of Human Development Index (HDI). Following the enactment of **West Kalimantan**'s Provincial Action Plan for Accelerating HDI Improvement in FY 2023, USAID ERAT continued supporting the PG, particularly the Subnational Development Planning Board (BAPPEDA),<sup>9</sup> to implement the action plan. *First*, USAID ERAT supported BAPPEDA to encourage other provincial government offices (OPDs) and LGs to implement the plans through their programs and budgets. In June 2024, USAID ERAT facilitated a workshop to reflect on the implementation and identified increasing LGs' contributions to improving the HDI through their programs and budgets. *Second*, as discussed under Activity P.6, USAID ERAT supported the PG to utilize provincial financial assistance (*bankeu*) to improve average years of schooling, which is identified as the main contributor to the low HDI of the province. *Third*, at the end of FY 2024, in response to the Regional Long-Term Development Plan (*Rencana Pembangunan Jangka Panjang Daerah, RPJPD*) of the province, USAID ERAT facilitated a discussion to anticipate the need for the PG and LGs to measure the Human Capital Index (HCI) as a potential replacement Index for the HDI, as suggested by the central government.<sup>10</sup> However, due to data availability challenges, this technical assistance's follow-up will be discussed further in FY 2025.

(2) Implementation of Minimum Service Standards (MSS). In FY 2024, USAID ERAT's supported the PGs of Banten, West Kalimantan, and East Nusa Tenggara to accelerate their MSS implementation. In **Banten**, USAID ERAT facilitated the provincial inspectorates to reinforce their role in monitoring the MSS implementation by the provincial OPDs responsible for six functions subject to the MSS. The PG's Inspectorates have also effectively used the monitoring instrument introduced by BANGDA to review the MSS monitoring results conducted by the LGs' Inspectorates. In **West Kalimantan**, USAID ERAT has supported the PG's Organization Bureau in playing its *binwas* role to help the LGs formulate their MSS action plan and monitor its implementation. In addition, the bureau also assisted provincial OPDs to ensure compliance with the MSS reporting. In FY 2024, the bureau conducted a self-evaluation to review the progress of reporting compliance for 2023 from relevant provincial OPDs. The review indicates an average MSS reporting performance increase from 82.1% in 2022 to 95.2% in 2023. Four among the six mandatory public service functions subject to MSS – education, health, community housing, and public order and security – were reported to reach 100% reporting in 2023. Although direct support to the bureau has ended, USAID ERAT remains part of the MSS provincial team and receives a real-time update through a WhatsApp group. In **East Nusa Tenggara**, improved MSS reporting compliance supported by USAID ERAT in the Q1 of FY 2024 has a favorable implication of lowering the earmarked proportion of the General Allocation Funds (*Dana Alokasi Umum, DAU*) in Belu and Timor Tengah Utara and hence help the two LGs have higher discretion when spending the DAU.<sup>11</sup>

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<sup>9</sup> The name of the office varies among PGs and LGs, but BAPPEDA (*Badan Perencanaan Pembangunan Daerah*) is used as a generic name in this report.

<sup>10</sup> The HCI was launched in 2018. It includes different dimensions of human capital: health (child survival, stunting, and adult survival rates) and the quantity and quality of schooling (expected years of school and international test scores). See: <https://www.worldbank.org/en/publication/human-capital>.

<sup>11</sup> The Law No. 1/2022 on Fiscal Relation between Central and Subnational Governments introduces a new stipulation of "earmarked DAU" – proportion of the DAU that can only be utilized for specific activities. The proportion of the DAU that is earmarked is determined based on the PG/LG performance in MSS implementation.

(3) Child, early, and forced marriage (CEFM) prevention. During FY 2024, USAID ERAT continuously assisted the PG in improving policies and regulations regarding CEFM, promoting the PG's monitoring capacity, and improving collaboration with other stakeholders. The following highlights the progress of CEFM prevention in 2024.

- a. *Policies and Regulations on CEFM.* In **East Java**, USAID ERAT's assistance has promoted the issuance of the Governor Regulation (*Peraturan Gubernur, Pergub*) No 82/2023 on provincial CEFM prevention action plans (*Rencana Aksi Daerah, RAD*). Following this Pergub, the PG assisted LGs in developing similar district-level action plans, which resulted in the issuance of Regents Regulation (*Perbup*) No. 55/2024 and No. 53/2023 in Lamongan and Sumenep, respectively. USAID ERAT's subcontractor, LPKP, in collaboration with UNICEF participated in promoting the CEFM action plan in four districts (Malang, Jember, Probolinggo and Bojonegoro) using the RAD document previously developed by USAID ERAT. In **West Kalimantan**, after the formulation of the Provincial Strategy of CEFM Prevention, the PG's Women Empowerment and Child Protection (P3A) Office has disseminated the strategy to 14 LGs in West Kalimantan as a part of M&E of Child Friendly Cities/Districts. In **South Sulawesi**, USAID ERAT, through YASMIB, conducted an analysis report on the synchronization of CEFM policies and then submitted the report to the PG's P3A Office to be used for improvement in planning and budgeting processes, including promoting the program and budget for the South Sulawesi Children's Forum. USAID ERAT also supported the PG in developing guidance for monitoring the Regional Strategy of Child Marriage Prevention (*Strategi Daerah Pencegahan Pernikahan Anak, Strada PPA*). In South Sulawesi, CEFM prevention has been included in the province's Thematic Development Policy Direction issued after a new Acting Governor was inaugurated in May 2024. This is certainly a positive change after two years of USAID ERAT's assistance without progress due to a lack of support from previous leadership. The Acting Governor has acknowledged CEFM as one of the priority issues for 2024 South Sulawesi PG, known as the "4+2 Priority Program" (inflation control, extreme poverty, stunting, malnutrition, school dropouts, and CEFM). With support from USAID ERAT, the PG has started to examine the impacts of CEFM on stunting prevalence, education attainment, maternal and infant mortality rates, and poverty rates at the end of FY 2024, the result of which might be seen in FY 2025.
- b. *Strengthening PG monitoring capacity for CEFM.* In **East Java**, USAID ERAT has facilitated the PG's P3A Office to develop a CEFM Dashboard that can facilitate data exchange and coordination across subnational governments for CEFM prevention in May 2024. The Digital Information System for CEFM Prevention (SIAPA PEKA) has been introduced to LG's P3A Offices. It is expected that the PG's P3A and KOMINFO offices will conduct a consolidation meeting to regularly update the data. USAID ERAT supported the PG's P3A Office to hold M&E meetings on implementing the Strada PPA at the district level from April to September 2024. The meetings revealed the need to strengthen the village model for CEFM prevention further, strengthen collaboration with the religious courts, empower children's forums, and strengthen child-friendly district task forces. The PG's P3A Office and BAPPEDA are also committed to working closely with the other PG offices (OPD) to conduct gender-responsive budget tagging on child marriage prevention on 2025 RKA which will start in October 2024. In **West Kalimantan**, USAID ERAT has been facilitating and providing TA to PG's P3A on developing and using the M&E instrument for CEFM prevention. The plan is that the instrument will be fully used by the P3A Office by January 2025, as part of the preparation for the evaluation from the Ministry of P3A. At the end of FY 2024, the P3A Offices were still simulating the CEFM data collection that could inform relevant PG's OPD on human development issues, including CEFM, education, stunting, health, and others. In **South Sulawesi**, USAID ERAT has been providing TA to the PG's P3A Office to develop and utilize M&E guidelines. The M&E instrument includes indicators checking the availability of local-level regulations, local plans and budgets, and civil society organization's (CSO's) engagement in CEFM prevention. The P3A Office sent the M&E instrument to all LGs in April 2024. In the last quarter of FY 2024, USAID ERAT facilitated the PG's P3A Office to hold a coordination meeting on



CEFM prevention and responses. USAID ERAT, through YASMIB, has also finished the guidelines for M&E of CEFM prevention, which resulted from the initiative of PG's Health Office to collect data on pregnancy and maternity (of women under 18 years old) from 24 districts to be overlaid with other CEFM data, such as marriage dispensation from Religious Courts, and data on poor family (underaged heads of households).

- c. *Promoting Collaborative Effort at the Province Level for CEFM.* During FY 2024, USAID ERAT has facilitated various collaborative efforts on CEFM prevention, including between LGs and the Religious Court to improve the mechanism of examining requests for underage marriage dispensations. In **East Java**, three USAID ERAT's subcontractors – LPKP on CEFM prevention, IDEA on extreme poverty alleviation, and Fatayat Nahdlatul Ulama (NU) on stunting – collaborated in engaging with the PG in discussing the three issues (plus increasing school participation that has been directly implemented by USAID ERAT) to explore PSE potentials in addressing the issues. In **West Kalimantan**, the existence of Strada PPA has encouraged the P3A Office to start building collaboration with other stakeholders including Forum PUSPA (Public Participation Forum for Women's and Child Welfare) and Children's Forum of **West Kalimantan** to campaign regarding the negative impact of CEFM through social media with a specific target on youth. USAID ERAT also supported the PG's P3A Office in conducting a peer-to-peer learning workshop whereby the five ERAT-supported LGs learned from a village that has a village-level CEFM prevention policy. USAID ERAT agreed with the PG to utilize the Women Friendly and Childcare Village (*Desa Ramah Perempuan dan Peduli Anak, DRPPA*) movement as the main modality at the village level in promoting CEFM prevention rather than establishing a new institution, although the Activity will only support district-level policies in collaborating with villages rather than direct facilitation at the village level.

(4) Extreme poverty alleviation. In FY 2024, progress was made in this intervention through direct implementation in **North Sumatra** and **West Kalimantan** and partly through Perkumpulan IDEA as the subcontractor in **East Java** and **East Nusa Tenggara** (the cooperation ended in Q1 of FY 2024).

- a. *Enhancing PG's binwas to LGs on formulating poverty reduction plans.* In FY 2024, USAID ERAT provided assistance to the PGs of West Kalimantan, East Nusa Tenggara, and North Sumatra to play *binwas* role to a number of LGs in formulating two important planning documents for extreme poverty eradication, namely the Five-year Poverty Reduction Plan (*Rencana Penanggulangan Kemiskinan Daerah, RPKD*) and its Annual Action Plan (*Rencana Aksi Tahunan, or RAT*).

- **West Kalimantan:** USAID ERAT facilitated the PG to formulate its provincial RPKD, which was later enacted through *Pergub* No. 12/2024 in June 2024. In parallel, USAID ERAT also supported the PG of West Kalimantan to play *binwas* role to LGs in this aspect. As of September 2024, the RPKDs of Sintang, Ketapang, and Kubu Raya have been enacted by *perbups* and will be important references for the LGs to prepare their 2025 budgets. Among the four ERAT-supported LGs, in RPKD development, Melawi progressed slowly, and the TA will likely be discontinued in the coming years.
- **East Nusa Tenggara:** USAID ERAT facilitated the provincial TKPKD (Subnational Coordination Team for Poverty Reduction) to formulate Provincial RAT for the year 2025, which was finalized in July 2024). In parallel, the provincial TKPKD also provided capacity building to the LGs of Belu and Timor Tengah Utara in the formulation of their RPKDs and to the LGs of Sabu Raijua and Belu in formulating the RATs for the year 2025. All of them were finalized in August 2024. USAID ERAT also facilitated the provincial TKPKD to promote the replication of good practices of Manggarai Barat in formulating its RPKD and RAT that the Activity facilitated in FY 2023. The approach includes providing detailed information on the specific number of poor individuals or households to be targeted in each formulated extreme poverty eradication sub-activities and indicating a specific budget for them. This approach is an extra-mile effort beyond the central

government guideline that requires LGs only to develop strategies, relevant programs, activities, sub-activities, and indicative budgets in alleviating extreme poverty. The replication of this innovative approach was started in formulating RAT for 2025 of Sabu Raijua, Belu, and later the East Nusa Tenggara PG.

- **North Sumatra:** USAID ERAT facilitated the PG to formulate the provincial RPKD in Q1. The Activity provided TA for utilizing and analyzing the database for Extreme Poverty Alleviation Acceleration Targeting (P3KE) and other socio-economic data. Led by BAPPEDA, this RPKD was used to engage the LGs in synchronizing strategic poverty alleviation activities in October 2024 as a part of the 2025 planning and budgeting process. USAID ERAT will continue to support the provincial BAPPEDA in overseeing data analysis for program and activity development.
- b. *Mainstreaming poverty reduction in local plans and budgets.* In FY 2024, USAID ERAT supported the PG of **North Sumatra** in developing an M&E tool for poverty reduction and supporting routine coordination of TKPKD through facilitating regular discussions among the PG's OPDs and LGs in mainstreaming and aligning poverty reduction programs. The PG has increased its budget for extreme poverty alleviation from IDR 1.3 trillion in 2023 to IDR 1.6 trillion in 2024. Through this regular monitoring process, the PG also received regular reporting of district-level poverty reduction implementation progress and challenges, analyzed them, and provided feedback for improving implementation effectiveness. USAID ERAT also supported the PG of North Sumatra to utilize improved quality data in extreme poverty alleviation programming, including through program synchronization among various OPDs of the PG and all LGs in North Sumatra. The harmonized extreme poverty alleviation programs for FY 2025 were agreed upon by the PG and LGs in the annual development planning forum (*musrenbang*) held in March 2024. The absorption rate of the allocated poverty reduction budgets of the PG and LGs was also monitored and evaluated throughout FY 2024. In **South Sulawesi**, USAID ERAT assisted the PG to conduct a better profiling of the extremely poor individuals and households to improve program interventions. The results were utilized by the provincial BAPPEDA as a basis for provincial program planning and budgeting for 2024 and provided useful information on geographic targeting for relevant provincial OPDs. In **East Nusa Tenggara**, USAID ERAT supported the PG to replicate a poverty reduction database platform from East Java that was named PAPADANKE. The platform is used to synchronize and analyze several poverty databases to produce poverty programs' improvement recommendations on better targeting, both for PG's OPDs and LGs. USAID ERAT supported the PG to formulate general guidance for utilizing PAPADANKE. The PG team was also facilitated to be involved in improving the methodology of targeting the potential beneficiaries of 2024 Manggarai Barat's poverty program, specifically on subsidizing Employment Insurance (BPJS *Ketenagakerjaan*) premiums for vulnerable informal workers.
- c. *Engaging non-government stakeholders in reducing poverty.* In **East Java**, USAID ERAT supported the PG to strengthen collaboration with the provincial Corporate Social Responsibility (CSR) Forum, philanthropic organizations, and CSOs focusing on poverty reduction. The PG invited non-government stakeholders to utilize SINTA GELIS and the 2023 Poverty Reduction RAT to identify their existing and potential contributions to poverty reduction. Continuing this support, in Q1 of FY 2024, USAID ERAT facilitated the signing of MOUs between PG of East Java and the provincial offices of BAZNAS, Dompot Dhuafa, BAZISMU, LAZISNU, Nahdlatul Ulama, and Muhammadiyah to converge their poverty reduction programs. USAID ERAT would continue strengthening this collaboration and ensuring proper protection of data privacy while promoting the implementation of similar collaborations for the LGs for the next fiscal year.
- (5) Stunting reduction. Starting in FY 2023, USAID ERAT has mobilized LP3ES as a subcontractor to support the provincial TPPS (Stunting Reduction Acceleration Teams) in utilizing data for monitoring and evaluating the progress of eight convergence actions for stunting reduction at the local level. This



cooperation ended in Q2 of FY 2024. USAID ERAT continued its support through direct implementation for the rest of the fiscal year. Some of the results are also described under Activity P.2 below.

- **North Sumatra:** USAID ERAT supported the PG in mainstreaming GESI in stunting reduction planning and budgeting. In addition, USAID ERAT also supported the formulation of an action plan to address the underutilization of CG's specific allocation grants for stunting (*bantuan operasional keluarga berencana*, BOKB), including through issuance of PG-level regulations and intensifying multi-sectoral *binwas* to the LGs. USAID ERAT suggested creating an incentive system to reward the LGs that have high disbursement rates.
- **Banten:** USAID ERAT supported the PG in developing monitoring instruments for LGs' stunting reduction programs, which was disseminated to all LGs in January 2024.
- **East Java:** USAID ERAT involved in providing recommendations at a PG's event engaging all LGs in reflecting stunting reduction policies organized by the PG's Family Planning Office. This involvement was then continued with supporting the PG in developing a monitoring instrument and technical guidance for LGs' stunting reduction programs, which was disseminated in August 2024.
- **South Sulawesi:** the support focused on scaling up an application to monitor stunting reduction, INZTING (Efforts to Alleviate Stunting) Sulsel in all 24 districts in the province. The PG continued developing its stunting monitoring app, specifically in addressing several business process issues, including reducing the burden of local health workers.

(6) Promoting gender-responsive planning and budgeting (GRP). In FY24, USAID ERAT continued to support the PGs of North Sumatra, Banten, and South Sulawesi in strengthening their GRPB capacity.

- **North Sumatra:** In collaboration with USAID TANGGUH, USAID ERAT supported the PG in conducting a GRPB training of trainers (TOT) for nine LGs supported by the two programs. This was followed by a GRPB coaching clinic for 47 OPDs of the PG and five ERAT-supported LGs. The coaching clinics reviewed the gender responsiveness of provincial and local budgets and encouraged the OPDs to conduct gender budget analyses. In the last quarter of FY24, USAID ERAT facilitated the PG to conduct a coordination meeting on GRPB implementation at the local level.
- **Banten:** USAID ERAT supported the PG in improving the capacity of the Gender Mainstreaming Focal Points of the provincial OPDs and five ERAT-supported LGs to formulate gender-responsive budgets. The PG's P3A Office followed this up by coaching the LGs to ensure gender analyses in their 2024 budget planning. This process has resulted in a mechanism in the Provincial Gender Mainstreaming Working Group (comprising BAPPEDA, P3A Office, BPKAD and inspectorate) of the PG with an integrated job function to ensure GRPB implementation. In January 2024, USAID ERAT supported the PG in formulating a provincial GRPB guidance for the 2025 budgeting process and in supporting the OPDs in conducting gender budget analysis. Later, the PG's P3A Office met with the LGs to review their achievements in the indicators set by the Ministry of P3A for *Anugerah Parahita Ekapraya* (APE) in May 2024. The PG used this opportunity to remind all LGs to conduct gender budget analyses in FY 2025 budgeting. In the last quarter of FY24, the Provincial Inspectorate supervised the implementation of the programs that underwent budget analyses.
- **South Sulawesi:** USAID ERAT's CEFM Prevention subcontractor YASMIB hosted a GRPB training for the PG's OPDs to strengthen their capacity to monitor the implementation of the GRPB in their offices.

## ACTIVITY P.2: IMPROVE PG CAPACITY IN DATA UTILIZATION IN POLICY MAKING

In this reporting period, USAID ERAT continued increasing PGs' ability to analyze data to use in policy making:

(1) TA on One Data Indonesia (SDI) and e-government (SPBE). Throughout FY 2024, USAID ERAT made significant strides in improving the functionality of SDI and SPBE in three provinces. The focus shifted from regulatory compliance to practical functionality, ensuring more effective data management and e-government initiatives.

- **North Sumatra:** a key achievement was the launch of the SADAINA SDI portal in Q1 of FY 2024. Initially, the portal hosted 575 datasets that were expanded to 948 datasets by the end of the FY, exceeding the target of 900 datasets. In Q4, discussions were initiated in North Sumatra to facilitate data sharing between the SADAINA portal and district-level data platforms. These preparatory efforts mark the province's next phase toward full SDI-SPBE integration.
- **South Sulawesi:** USAID ERAT focused on building the capacity for SPBE self-assessment and scaling up local e-government innovations. In December 2023, USAID ERAT started facilitating five LGs in South Sulawesi to improve their SPBE Maturity Index through self-assessment. Additionally, USAID ERAT supported the PG in scaling up locally developed public service applications at the provincial level. These key applications include SIAP BOSS from Bantaeng, which integrates program management, budgeting, and monitoring for extreme poverty; SIMODIS from Luwu Utara, facilitating SPBE self-evaluation monitoring; and INZTING from Takalar, aimed at reducing stunting. For INZTING, USAID ERAT facilitated the governance of data collection by helping draft technical guidelines (*juknis*) on data mechanisms, standard operating procedures (SOPs), and data input processes. Additionally, USAID ERAT helped socialize INZTING to five districts and facilitated multiple meetings between the INZTING team and related provincial offices for data input. For SIMODIS, USAID ERAT focused on strengthening the system's use to improve SPBE self-assessment management. While USAID ERAT coordinated with the PG to replicate SIMODIS for use by other districts, limited provincial funding prevented full implementation of their *binwas* function. However, USAID ERAT's efforts have enhanced SIMODIS' role in improving self-assessment within the province.

(2) Strengthening data and analytical capacity for extreme poverty alleviation. In FY 2024, USAID ERAT continued to provide TA to four PGs to improve their capacity to overlay, analyze, and utilize the by-name-by-address (BNBA) poverty databases for formulating program interventions. The following highlights the progress and outcomes of USAID ERAT's support.

- **North Sumatra:** USAID ERAT continued assisting the PG in harnessing the overlaying process and data analytics of a province-wide by-name-by-address dataset of P3KE with population administration and civil registry (DUKCAPIL) data, DTKS (Integrated Social Welfare Data), PKH (*Program Keluarga Harapan* or conditional cash transfer program for poor household) data, and the database of recipients of PBI-JKN (subsidized health insurance premium recipients). USAID ERAT also assisted the PG in utilizing the results to develop province-wide programs, improve targeting, and provide the *binwas* to LGs in developing their interventions on extreme poverty alleviation.
- **South Sulawesi:** USAID ERAT facilitated the PG's TKPKD to assist the LGs in conducting a more standardized extreme poverty data verification, validation, and consolidation, focusing on poor individuals from stunting-risk households, farmers, and fishermen. The process replicated the approach of the LGs of Barru and Luwu Utara in synchronizing their poverty data with PBI-JKN and DUKCAPIL databases. In addition, USAID ERAT also facilitated the PG to develop the SIAP BOSS portal (a portal for extreme poverty data consolidation) adopted from the LG of Bantaeng. SIAP BOSS facilitates data management, relevant data analysis, and utilization for extreme poverty interventions.

- **East Java:** USAID ERAT facilitated the PG to promote its existing platform on Poverty Reduction Integrated Information System (SINTA GELIS) sourced from provincial P3KE and DTKS to be used not only by the LGs in the province but also by the wider audience (e.g., private sector, philanthropy, CSOs) for their poverty reduction interventions, while protecting the data privacy of the individuals.
- **East Nusa Tenggara:** USAID ERAT supported the PG in expanding “PAPADANKE” to create a province-wide integrated poverty data. The PG allocated IDR 50 million to support the development and dissemination of this portal. The Stunting Reduction Acceleration Team (TPPS) also uses the portal to synchronize various by-name-by addresses databases. Since June 2024, the PG has established a multi-sectoral team of PAPADANKE that meets every two weeks to improve data quality and exercise data overlay and analysis, whereby the USAID ERAT Team regularly provides TA and facilitation. In June 2024, the Director of Democracy and Governance of USAID Indonesia participated in team meetings and observed how the platform works. Recently, USAID ERAT also facilitated the team to develop general guidelines for utilizing the platform for the OPDs and LGs, including identifying vulnerable informal workers to receive BPJS Ketenagakerjaan premium subsidies from the LG of Manggarai Barat and targeting beneficiaries of the PG’s food security assistance in several districts.

(3) Strengthening data and analytical capacity for stunting reduction. In FY 2024, USAID ERAT continued to support the PG of **North Sumatra** in utilizing and analyzing stunting reduction data at both the provincial and district levels to support the formulation of relevant programs and budgets for FY 2024. In **East Nusa Tenggara**, USAID ERAT’s support to the PG in providing TA to the LGs in FY 2023 has been followed up by the PG’s initiative to monitor the performance of the LGs in implementing eight convergence actions in stunting reduction and utilized the results to feed the *binwas* function of the provincial TPPS to LG-level TPPS in four USAID ERAT district locations: Timor Tengah Utara, Manggarai Barat, Sumba Timur, and Belu. Specifically, in Manggarai Barat, the LG was supported in publishing stunting monitoring indicators data on its website. In Q3 of FY 2024, the Provincial TPPS of **North Sumatra**, **East Java**, and **East Nusa Tenggara** were also supported in evaluating the performance of the respective LGs in stunting reduction in 2024, particularly in implementing eight convergence actions as mandated by the CG.

(4) Improving the quality of education data. In FY 2024, USAID ERAT has started to scale up the initiative of returning out-of-school children/adults (ATS/DTS) at the province level, especially to address low school participation rate at the secondary level (SMA/SMK), which is the responsibility of the PG. This initiative was started in **Banten**. The PG’s Education Office analyzed DAPODIK (National Education Database) which contains by-name-by-address data of school-age children to identify ATS/DTS. The Provincial Education Office mobilized its district-level branches to verify and validate the data. Its Pandeglang and Kota Serang branch offices have completed verification and field validation, which identified 41 children committed to returning to vocational high schools (SMK). They will be returned to school in October 2024 through a ceremony.

(5) Promoting inclusive development for people with disabilities (PWDs). In FY 2024, USAID ERAT started providing assistance to the PG of **North Sumatra** in improving services for the PWDs. In Q1 FY24, following a series of workshops with the PG aimed at mainstreaming disability and encouraging affirmative actions for PWDs, several follow-ups have been made by the provincial BAPPEDA, including aligning data from the DUKCAPIL Office, Social Affairs Office, and DPOs (Disabled Person Organizations). To integrate the existing data, USAID ERAT has identified a potential collaboration with a winner of the Idea-thon in North Sumatra to develop programs for improving services to PWD. The collaboration aims to facilitate PWD data integration through an online application for integrated data collection on PWDs developed by the winner. This initiative ensures a lasting impact of the competition and fosters collaboration with youth and individuals with disabilities. In Q3, the USAID ERAT Team advocated several offices, including the Health Office and the Social Protection Implementation Agency for Health (*Badan*

*Penyelenggara Jaminan Sosial/BPJS Kesehatan*), to improve accessibility and reduce costs of health services for PWDs. For example, affirmative policies can be applied to PWDs to skip the referral process to access health services covered by the National Health Insurance (JKN). In June 2024, the PG of North Sumatra legalized a local regulation (*perda*) promoting the protection of PWDs' Rights (No. 3/2024), after years of deliberation with the provincial DPRD. USAID ERAT is among several NGO and development partners that supported the regulation's formulation and legalization. USAID ERAT also continued to closely assist the PG of North Sumatra in formulating concessions for PWDs, particularly for health services. One of the strategies is to encourage LGs to verify and validate PWD data. Data collection, verification, and validation of PWDs have started in Mandailing Natal, Nias, and Karo, through engagement with local DPOs. In September 2024, USAID ERAT facilitated the PG's Social Affairs Office to conduct a technical meeting on the formulation for potential collaboration with other stakeholders (Physiotherapist Association, DPOs, and the private sector in developing designs for affirmative services for people with Cerebral Palsy (CP)).

### **ACTIVITY P.3: SUPPORT PGs TO FACILITATE PEER LEARNING AND REPLICATION OF INNOVATIONS**

USAID ERAT continued supporting the PGs in strengthening the provincial innovation hubs to promote local innovations and good practices on local governance and public service delivery and their replication. USAID ERAT was supported by three subcontractors – BITRA in North Sumatra, PATTIRO in Banten, and JPIP in the other four provinces – until Q1 of FY 2024 and directly implemented the activities in the remaining period of FY 2024.

(1) Operationalizing web-based provincial innovation hub platforms. USAID ERAT continued supporting the PGs developing the platforms, following the launch of **West Kalimantan's** online innovation hub (SARIVA – Simpul Jaringan Inovasi) in FY 2023. In Q1 of FY 2024, the PG of **Banten** launched its innovation platform “JariBanten” (*Jaringan Inovasi* or Innovation Network), the PG of **North Sumatra** launched SIRINOV SMART (*Kolaborasi Pemanfaatan Hasil Riset dan Penerapan Inovasi Daerah Provinsi Sumatera Utara Terintegrasi*), and the PG of **East Nusa Tenggara** launched Lopo Inovasi Flobamorata (*Rumah Inovasi Flores Sumba Timor Alor Lembata*). At the initial stage, the innovation hub platforms function as a repository of the innovations from respective provinces that were included in KIPP and IGA, which have been expanded in FY 2024. JariBanten has included ‘change projects’ of the PG officials that are developed as a part of their career development training. The innovation repository of SIRINOV SMART (Integrated Collaborative Utilization of Research Results and Innovations of North Sumatra Province) has been expanded from 220 records to 795 records by the end of FY 2024. In addition to government-initiated innovations, SIRINOV SMART also captured innovations and research results of non-government actors, including civil society organizations (CSOs), academics, and corporate social responsibility (CSR) projects, that can be used for the PG for the planning process. Currently, SARIVA of West Kalimantan has included 166 innovations. In August 2024, USAID ERAT facilitated the SARIVA Team in developing an M&E instrument for innovation that has been tested and will be utilized in FY 2025. The provincial innovation hub platforms also provide guidelines for developing innovations that can be used by PG and LG officials as well as public service providers in the respective provinces. In East Nusa Tenggara, however, the server hosting Lopo Inovasi Flobamorata crashed for several months, and the PG was still redeveloping the portal at the end of FY 2024.

(2) Implementing provincial innovation competition. The PGs of Banten, North Sumatra, and East Nusa Tenggara also utilized their innovation hub platforms for provincial innovation competitions. In **East Nusa Tenggara**, the Public Service Innovation Competition (KOIN YANLIK) was implemented in Q1 of FY 2024 by inviting innovation submissions through Lopo Inovasi Flobamorata and selecting winners that were announced in May 2024. The provincial innovation competition in **Banten** was implemented in Q1 of FY 2024. The committee received 50 innovations through JariBanten and selected 3 winners. The

Acting Governor of Banten directly rewarded the winners in April 2024. The PGs of East Nusa Tenggara and Banten are preparing for another competition in Q1 of FY 2025. The PG of **North Sumatra** launched its Subnational Innovation Competition (*Lomba Inovasi Daerah*, LID) in March 2024 and received 338 innovations through SIRINOV SMART. Different from other provinces, the LID includes four categories: PG's OPDs, LGs, students, and the general public. In July 2024, the PG held an awarding event to announce the Top-3 innovations for each category.

(3) Supporting improvement and replication of innovations. In FY 2024, USAID ERAT continued supporting the six PGs to facilitate innovation exchanges, learnings, and replications among LGs in their respective provinces. For example, the PG of Banten was supported in providing coaching clinics to the provincial ten OPDs and four LGs as a part of the preparation for the innovation competition. As of September 2024, 26 innovations resulting from the coaching clinic were submitted to JariBanten.

As indicated in section C.3 and Annex A, 38 innovations were reported in this reporting period, including:

a. *Innovations resulted from USAID ERAT's sectoral and multisectoral interventions:*

- Education: the LGs of Banyuwangi (replicated in Blitar), Sintang, Melawi, Sambas, to innovate in increasing school participation by overlaying education databases and mobilizing village governments to identify, verify, and validate out-of-school children (ATS) and adults with low education attainment (DTS) to return them to the education system. The PG of Banten adopted a similar initiative in Kota Serang for returning ATS/DTS to secondary education. The LG of Kubu Raya innovated by developing a system to monitor students vulnerable to dropping out (*anak rentan putus sekolah*, ARPS). The PG of West Kalimantan innovated by utilizing provincial transfer to districts (*bantuan keuangan*, bankeu) to increase participation in equivalency education programs. The LG of Kota Tangerang developed an M&E system to monitor the implementation of inclusive schools.
- Health: the LG of Barru innovated to achieve universal health coverage (UHC) by mobilizing village governments and overlaying various databases to identify people without health insurance and engaging with the private sector to complement local budgets in financing their premiums.
- CEFM: the LGs of Sumenep and Blitar replicated an innovation of Lamongan in developing village and community-based CEFM prevention programs. The PG of East Java innovated by developing a CEFM monitoring dashboard to improve its CEFM prevention programs.
- Poverty: the PG of East Nusa Tenggara replicated an innovation of East Java in overlaying various poverty databases to improve targeting for the PG's and LGs' poverty reduction programs.
- Complaint handling. Based on the analysis of complaints received on SP4N-LAPOR!, the LG of Sumenep innovated by providing home services for legal identity. To improve access of communities without mobile/internet access in using SP4N-LAPOR! for raising their complaints, the LGs of Barru, Gowa, and Kepulauan Selayar established offline complaint hubs.
- Public services: the LG of Sidoarjo developed and improved an integrated online public service application.

b. *Innovations resulted from the improved enabling environment.* Since FY 2023, USAID ERAT has been supporting the PGs to develop innovations and learn from others to replicate the innovations. The innovations resulting from the improved enabling environment are reported in this reporting period, including on:

- Health and stunting: an application to monitor stunting reduction in South Sulawesi; a stunting surveillance application in Sidoarjo; an application to synchronize data of non-JKN members to



access health services in hospitals in South Sulawesi; a premarital health examination and counseling program to reduce stunting in Sabu Raijua; a movement in reducing stunting by promotion of egg and moringa (kelor) consumption in Gowa (replicating from Badung, Bali); and a motorcycle-based health services to access remote areas in Banyuwangi.

- **Local revenue generation:** online applications to facilitate local tax payments in South Sulawesi, West Kalimantan, and Gowa.
- **Education:** two innovations in improving the quality of learning in senior high schools in West Kalimantan; and a collaborative effort with a local CSO in enhancing children's literacy in Sabu Raijua.
- **Others:** a sign language application in Sintang, an application to streamline HR-related services for government officials in West Kalimantan; collaboration between LG with villages in facilitating legal identity services in Sabu Raijua; an innovation to introduce simple technology for water supply in Nias; and an offline innovation hub in Banten to complement JariBanten.

#### **ACTIVITY P.4: IMPROVE ACCESS TO INFORMATION AND PUBLIC PARTICIPATION**

In FY 2024, USAID ERAT continued to support the PGs in enhancing public participation by improving the use of the national complaint handling mechanism (LAPOR!) and access to public information. Although several planned initiatives in this activity were significantly reduced in mid-FY 2024 due to the budget slowdown, some PGs continued the initiatives supported by their budget, as highlighted below.

(1) **Improving complaint-handling mechanisms.** USAID ERAT supported the PGs of East Java, East Nusa Tenggara, and Banten in improving the use of LAPOR!. The support also focused on improving the PGs' *binwas* to LGs in this aspect.

- **East Java:** USAID ERAT supported the PG in facilitating the learning and knowledge exchange among five USAID ERAT LGs In October 2023. The learning and exchange were focused on the analysis method of the public complaints recorded in the LAPOR! database. The objective was to train LGs in identifying the most frequent/recurring complaints in the database and transform them into policy and action plans to improve public service on a sectoral basis. The workshop resulted in signing a commitment from the PG and five LGs to implement such methods at the district level. As of September 2024, among five LGs, only Sumenep recorded progress in this aspect (see activity D3).
- **East Nusa Tenggara:** With limited support from USAID ERAT, the PG initiated collaboration with a local CSO, GARAMIN (Advocacy Movement for Disability Transformation towards Inclusion), to promote the use of LAPOR! by the PWDs. Progress was halted due to a lack of program support in FY 2024. The initiative is anticipated to be continued in FY 2025 under the disability affirmation fund.
- **Banten:** USAID ERAT supported the PG in conducting a coordination meeting (*rakor*) with 19 OPDs of the province and all LGs in March 2024. The meeting agreed to improve the response rate from OPDs and LGs to the complaints posted through LAPOR! and to develop an action plan. At the PG level, the KOMINFO office formed a WhatsApp group among OPDs to boost coordination and response rates for public complaints. As of Q3 2023, it was recorded that 92% of complaints were followed up and resolved, an increase from 57% in the previous quarter (Q2). In September 2024, funded by their APBD, the PG continued to provide *binwas* to LGs on LAPOR! as a follow up of March 2024 coordination meeting. Utilizing the evaluation results, the PGs recommended to LGs to improve the response rate and provided specific attention to Kota Serang for its significant delays in responding to the complaint. As will be reported in D.3, LGs responded to this recommendation differently.

- **South Sulawesi:** After the new Acting Governor took office, PG promoted the LAPOR! to replace the local complaint channel, BARUGA. In addition, the PG began to actively provide *binwas* to LGs on using LAPOR! as an instrument to gather public feedback for public service improvement. This included PG's *binwas* in Luwu Utara and Selayar, which focuses on promoting the establishment of LAPOR! community hub (*Simpul LAPOR!*) in these two districts. The unique feature of this community hub is that it helps to encourage the active citizens at the village and community level to lead the ordinary citizens, including the people with disabilities (PWD), to familiarize themselves with and use the LAPOR! as a means to express their complaints and aspirations. On the PG/LG side, USAID ERAT promoted the techniques of linking the community report posted in LAPOR! with public services improvement action plan on a sectoral basis.

(2) Improving access to public information. In FY 2024, although with a very minimum budget support, several activities at the provincial level continued to progress. In **Banten**, following a workshop to improve the capacity of PPID (*Pejabat Pengelola Informasi dan Dokumentasi*, or information and documentation officers) in FY 2023, USAID ERAT assisted the PPID of the PG in developing the six SOPs as a basis to improve access to public information, complying with national guidelines. The six SOPs were completed in April 2024, covering procedures for information registration, public information requests, objections, dispute resolution, consequences test, and documentation. Following the SOPs, USAID ERAT supported the PPID of the province in improving the PG's website accessibility for the people with disabilities (PWDs) by installing the Disability Widget application. It was reported that from January to September 2024, there were 431 requests for information, an increase from 365 requests in the same period last year. The requests came from students, teachers, business owners, and victims of violence, including domestic abuse. In **East Java**, as a follow-up to USAID ERAT-supported workshop on integrating information request systems and standardizing PPID websites in FY 2023, the PG has established an integrated mechanism to facilitate information requests that can be directly linked to One-data to allow public access to the information easily. PG's PPID also conducted *binwas* to LG's PPIDs, particularly those with poor performance, based on the evaluation of the essential information or contents on their website.

## **ACTIVITY P.5: PROMOTE PRIVATE SECTOR ENGAGEMENT IN PUBLIC SERVICE DELIVERY**

USAID ERAT continued promoting PSE in public service delivery at the provincial level which can be grouped into two categories:

(1) Social Entrepreneurship Competition. USAID ERAT concluded the WiNNER (Social Entrepreneurship for the Nation) competition in November 2023. The 17 finalists of WiNNER were able to sign a total of 60 MOUs with subnational government entities to improve public services in various sectors, such as improving education, stunting prevention, improving employability, and improving waste management. In the awarding event held in Jakarta, the Deputy Minister of YANLIK and the Mission Director of USAID Indonesia directly presented the awards to both WiNNER and Idea-thon winners (see Activity D.2). At the same event, Kemedis and Skolla EdTech were also announced to receive IDR 150 million grant each from Angel Investment Network Indonesia (ANGIN), the Activity's subcontractor who facilitated the whole competition. In the last three quarters of FY 2024, USAID ERAT continued supporting WiNNER's finalists to engage with subnational governments and other development actors. The following highlights several outcomes resulting from the competition:

- **PAKTUKANG**, a social entrepreneur focusing on connecting informal construction workers with clients, signed an MOU with the Public Works and Spatial Planning Office of the LG of Sumenep, **East Java**, to conduct training and civil works competency assessments for 30 persons who later were employed in government construction projects. Since 77% of the participants are listed in the extreme poverty database of P3KE, this initiative contributes to extreme poverty alleviation in the district.

- **Betukang.id**, has a similar focus with PAKTUKANG. in **West Kalimantan**. It collaborated with the LG of Kubu Raya to implement a digital training (digital marketing, content creation) for 30 students of equivalency education centers (PKBMs). Improvement of PKBM curriculum with practical skill content was expected to increase the attractiveness of the PKBM for out-of-school children and adults to participate in the programs that would contribute to increasing HDI of the province.
- **Kemedis**, an app health IT company developing an electronic medical record (EMR) system that each health service provider must adopt, has successfully supported 53 health providers in Kota Medan, **North Sumatra**, to adopt its EMR, 35 of which have installed the system. The enterprise has been utilizing the grants from ANGIN to subsidize the services provided.
- **Skolla EdTech** is an education technology company that has developed a metaverse platform using augmented reality and virtual reality technology to enable students to access a virtual laboratory. Skolla EdTech has signed 13 agreements with PG and LG offices, various civil society organizations (CSOs), and private schools in **South Sulawesi**. Its metaverse platform has been used by 340 schools in the province, reaching over 17,400 high school students. The enterprise has been utilizing the grants from ANGIN to subsidize the services provided.

**WeCare.id.**, a social entrepreneur working on raising funds for an innovative approach to addressing development issues, has raised IDR 689 million (about USD 43,078) from private companies and individuals to help the efforts of stunting reduction in Sintang, **West Kalimantan**. The fund was used to support the collaborative efforts between LG and three village governments to promote various initiatives, such as catfish farming to improve the supply of local nutritional sources aimed at stunting reduction. In Q4 of 2024, USAID ERAT facilitated the replication of this initiative with the LG of Manggarai Barat, **East Nusa Tenggara**, to mobilize donations for covering the subsidized premium of BPJS *Ketenagakerjaan* for the vulnerable and poor workers and stunting reduction efforts.

The success of the last three social enterprises has been reported in detail through a fee-based deliverable (no. 24) on Improved PSE in Governance and Public Service Delivery submitted in June 2024.

(2) Promoting link and match between vocational high schools (SMK) and industry.

- **Banten:** USAID ERAT facilitated an initial discussion to align SMK curriculum and industrial needs in tourism, food and beverage, and plantation industries. This has led to an internship program that was participated in by 48 SMK students. The PG's Education Office was also supported to hold a workshop that led to the signing of 19 MOUs between private companies and public and private SMKs in the province. These MoUs cover curriculum synchronization, industrial work practices/internships for students, both domestically and internationally, employee recruitment, competency testing, guest teachers from the industry, and teaching factories. The private companies involved in this collaboration come from various sectors, including hospitality, automotive, pulp and paper, food and beverage, retail, electronics, aviation, hospitals, and agriculture. USAID ERAT will encourage the Education Office to monitor the outcomes with the Manpower and Industry Office to ensure the partnership with SMKs and industries is concretely realized and positively impacts vocational resources in Banten Province.
- **West Kalimantan:** USAID ERAT assisted the PG in facilitating a collaboration between SMKN 1 Kubu Raya with a plantation company and Save the Children. The collaboration includes curriculum synchronization, industrial internship, and strengthening soft skills for vocational school students. At least 28 students have participated in the internship program, one of them was accepted as an employee. In addition, 20 teachers received soft skills development training that in turn trained 163 students. In Q4 of FY 2024, USAID ERAT collaborated with the Provincial Education Office to expand the training of trainers (TOT) to 36 teachers from 15 SMKs in Kota Pontianak and Kubu Raya.



## ACTIVITY P.6: IMPROVE PG FISCAL TRANSFERS TO REDUCE DISPARITIES AND/OR CREATE INCENTIVES FOR THE LGs

USAID ERAT supports PGs in formulating financial assistance (*bankeu*) policies to reduce inter-district disparities and incentivize LGs to improve public service delivery in collaboration with the DG of Regional Finance (KEUDA).<sup>12</sup> Continued from the previous FY, USAID ERAT supported the PGs of **North Sumatra, Banten, and South Sulawesi** in drafting governor regulations (*pergub*) on *bankeu*. While the draft *pergub* in South Sulawesi only includes specific financial assistance (BKK), the initial drafts of the *pergubs* in North Sumatra and Banten are quite similar and include two main components: general financial assistance (*Bantuan Keuangan Umum*, BKU) and specific financial assistance (*Bantuan Keuangan Khusus*, BKK). The BKU includes allocations to distribute *bankeu* based on the needs of the LGs to reduce inter-district disparity, such as locally generated revenues (*Pendapatan Asli Daerah*, PAD), per capita regional gross domestic product, poverty level, HDI, gender development index, and environmental quality index. The BKK includes performance-based fiscal incentives based on public service indicators that were refined from the previous draft, including stunting prevalence, the ratio of births attended by health professionals, school enrollment rates, access to sanitation, green open spaces, and innovations. The draft *pergubs* have been finalized and submitted to the respective PGs in the three provinces. Although at the technical level the PG officials are supportive of reforming the provincial *bankeu*, high-level PG officials have concerns about adopting the reform, mainly due to the limited provincial fiscal capacity and, hence, have not adopted the concept by the end of FY 2024. For example, the PG of Banten announced in September 2024 that it would not transfer any *bankeu* to districts in 2025. Instead, they would apply a new tax revenue-sharing arrangement that increases the fiscal capacity of the LGs based on the taxes collected in each district – ‘richer’ districts would receive higher revenue-sharing funds.<sup>13</sup> Hence, the adopted scheme will contribute to widening inter-regional disparity.

However, USAID ERAT identified an emerging opportunity in North Sumatra. The current Acting Governor also holds the Director General of KEUDA position and has interest in reforming the provincial *bankeu*. Following up on a meeting with the Acting Governor and Head of the Provincial Asset and Finance Board (BAKD) in August 2024, the USAID ERAT Team revisited the *bankeu* reform concept with the provincial BAKD in September. The *bankeu* reform concept includes performance-based incentives tied to indicators of the ratio and growth of PAD, interconnected implementation of e-SIPD and e-procurement, school participation rate growth, performance in stunting reduction and immunization, and access to adequate sanitation. The draft *pergub* has been re-submitted to the BAKD to be discussed further in FY 2025.

Different from in other provinces, USAID ERAT specifically supports the PG of **West Kalimantan** to reform its *bankeu* to leverage provincial priorities in improving HDI by increasing average years of schooling (see discussion in P.1.), particularly by supporting community learning centers (PKBMs/SKBs)<sup>14</sup> to expand its coverage of high school equivalency education for adults with low levels of schooling. The Activity supported the PG in formulating a *pergub* that was issued in July 2024 (No. 16 of 2024 on BKK of Equivalency Education to Districts in West Kalimantan Province). USAID ERAT continued its support to the PG, particularly its Education Office, including allocating IDR 6-8 billion for the new BKK scheme and preparing a circular letter to provide technical guidelines for utilizing the funds that will be finalized in Q I

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<sup>12</sup> A more detailed discussion on the concept of *bankeu* reform promoted by USAID ERAT can be found in USAID ERAT (June) 2023, *Report on Provincial Financial Assistance Reforms*.

<sup>13</sup> <https://www.radarbanten.co.id/2024/09/14/tahun-2025-pemprov-banten-tak-kucurkan-bantuan-keuangan-untuk-kabupaten-dan-kota/>

<sup>14</sup> PKBM (*pusat kegiatan belajar masyarakat*) is private-run equivalency education training centers, while SKB (*sanggar kegiatan belajar*) is government run.

of FY 2025. It is anticipated that the reformed *bankeu* will be implemented in the 2025 calendar year (GOI FY).

### 3.2.2.3 DISTRICT LEVEL

#### ACTIVITY D.I: IMPROVE POLICY FORMULATION AND HARMONIZATION

USAID ERAT continued supporting the LGs in formulating policies to address priority issues identified through the following initiatives:

(1) Increasing years of schooling. In FY 2024, USAID ERAT continued supporting 15 districts<sup>15</sup> in identifying, verifying, and validating out-of-school children and adults with low educational attainment (ATS/DTS), followed by mobilizing resources and facilitating ATS/DTS in the education system. In addition, improving surveillance and support for students vulnerable to dropping out of school (ARPS), including those who have just returned to the education system, was also the focus of the Activity.

- a. *Data collection and overlaying*. In general, USAID ERAT supports the LGs in overlaying individual-level data in the Education Master Data (DAPODIK) and a database of beneficiaries of CG’s scholarships program (*Program Indonesia Pintar/PIP* or Smart Indonesia Program) collated by the Ministry of Education and Culture, a database of the Ministry of Religious Affairs (MORA) for Islamic schools, DTKS of the Ministry of Social Affairs, P3KE data of KEMENKO-PMK, DUKCAPIL data curated by MOHA, and/or directly collecting individual-level data through the LG’s staff and/or villages/wards. As indicated in Table 2, this phase identified 15,244 ATS/DTS in **nine districts** by the end of FY 2024. These districts mostly implemented data overlaying in the first half of the FY. In addition, a similar process has also been implemented in **Blitar** (9,200 ATS/DTS identified), **Lamongan** (8,486 ATS/DTS identified), **Kubu Raya** (6,500 ATS/DTS identified), and **Kota Makassar** (8,108 ATS/DTS identified).
- b. *Data verification and validation*. Improved quality data from the first step above was used as a basis for community-level verification and validation processes by mobilizing the LGs’ staff, village governments, and/or community-level cadres. In most districts, the verification-validation process was piloted in 1-3 subdistricts that have many ATS/DTS to be later expanded to others. Most of the nine districts indicated in Table 2 implemented this phase in the first three quarters of FY 2024. As indicated in the table, a total of 3,365 ATS/DTS were verified and validated by the end of Q4. In the last quarter, **Banyuwangi** recorded an additional 260 ATS/DTS verified and validated. The verified ATS/DTS and their families are consulted further to assess their willingness to return to schools or equivalency education centers (PKBM/SKB). In parallel, the District Education Office identified schools/PKBM/SKB that are available to accept them. In Q4 of FY 2024, the LGs of **Blitar** and **Lamongan** havestarted verification and validation processes.

**Table 2: Progress of USAID ERAT-supported returning ATS/DTS to school/PKBM/SKB by Q4 of FY 2024**

No.	District	No. of ATS/DTS verified through data overlaying	No. of ATS/DTS validated through field/home visit	No. of ATS/DTS returned to school		
				Formal School	PKBM/SKB	Special School for PWDs
1	Karo	398	325	4	34	4
2	Kota Serang	1,557	165	39	98	
3	Kota Cilegon	428	305	12	284	9

<sup>15</sup> In addition to the nine districts that have delivered concrete outcomes and are listed in Table 2 Blitar, Lamongan, Kubu Raya, and Kota Makassar are also supported by the Activity. Mandailing Natal and Pandeglang were supported at the beginning of FY 2024 but discontinued due to a lack of significant progress.

No.	District	No. of ATS/DTS verified through data overlaying	No. of ATS/DTS validated through field/home visit	No. of ATS/DTS returned to school		
				Formal School	PKBM/SKB	Special School for PWDs
4	Lebak	396	51	2	20	
5	Banyuwangi	10,384	935	43	256	3
6	Melawi	753	534	1	101	
7	Sintang	284	230		59	
8	Sambas	858	638		53	
9	Luwu Utara	186	182	41	32	2
	<b>Total</b>	<b>15,244</b>	<b>3,365</b>	<b>142</b>	<b>937</b>	<b>18</b>
	<b>Total Q3</b>	<b>15,232</b>	<b>2,780</b>	<b>110</b>	<b>723</b>	<b>11</b>

- c. *Resource mobilization*: although it was not always the case, poverty was identified as the main factor of ATS/DTS. Hence, it is necessary for the LGs to mobilize funding resources to support returning them to the education system, including the local budgets (APBDs), village budgets (APBDesa), the state budget (APBN) through the School Operation Assistance (BOS), Equivalency Education Operations Assistance (BOP Kesetaraan), or Conditional Cash Transfer program (*Program Keluarga Harapan*, PKH), as well as the private sector and philanthropy organizations through PSE. As indicated in Table 3, one LG may have multiple sources of funds – APBD and PSE in Kota Serang; village co-financing and PKH in Lebak. In addition to supporting ATS/DTS returning to the schools/PKBMs/SKBs (school uniform and supplies, allowance), the APBD and APBDesa sources are also used to finance the process of this initiative, particularly in field verification and validation.

**Table 3: Financing Sources for Returning ATS/DTS to the Education System**

2024 APBD (IDR million)	APBN	APBDesa	PSE
<ul style="list-style-type: none"> <li>• Kota Serang IDR 196.4 million</li> <li>• Luwu Utara IDR 36.5 million</li> <li>• Kota Cilegon IDR 43 million</li> <li>• Banyuwangi IDR 4.35 billion</li> </ul>	<ul style="list-style-type: none"> <li>• BOP Kesetaraan/BOS: Banyuwangi, Sintang, Sambas, Luwu Utara</li> <li>• PKH: Lebak</li> </ul>	<ul style="list-style-type: none"> <li>• Karo</li> <li>• Lebak</li> <li>• Luwu Utara</li> </ul>	<ul style="list-style-type: none"> <li>• Kota Serang: BAZNAS, Bank Jabar Banten (BJB)</li> <li>• Kota Cilegon and Lebak: BAZNAS</li> <li>• Banyuwangi: Pertamina (National Oil and Gas Company)</li> <li>• Melawi: BAZNAS, a local gas station</li> </ul>

- d. *Returning ATS/DTS to school/PKBM/SKB*: Using the momentum of the beginning of 2024/2025 academic year in July 2024, the Activity has successfully returned 844 ATS/DTS to education systems in nine districts by the end of Q3 of FY 2024. By the end of the FY, USAID ERAT had successfully returned 1,097 ATS/DTS in nine districts (see Table 2) – 85% to PKBM/SKB, 12% to regular schools, and 2% to special schools for PWDs. Four districts that contributed to returning additional ATS/DTS to the education system in Q4 of FY 2024 are **Banyuwangi, Melawi, Sintang, and Luwu Utara**. USAID ERAT will continue supporting the LGs in returning ATS/DTS to school/PKBM/SKB since only a third of the validated ATS/DTS of 3,365 persons have been returned to the education system.
- e. *ARPS monitoring and support*. Different from other ERAT-supported districts, the LG of **Kubu Raya** initially focused on monitoring students vulnerable to dropping out of school and identified 424 ARPS in 18 schools (from elementary to high schools), mostly PWD. In Q3/FY 2024, the LG replicated the data collection methodology in 50 schools in 9 subdistricts, which covered 88% of the schools and identified 754 additional ARPS. In FY 2025, USAID ERAT will replicate this initiative in the nine districts that have successfully returned ATS/DTS to the education system since they will be vulnerable to

dropping out. This activity has been initiated in **Banyuwangi** by developing and piloting an ARPS surveillance instrument in Q4 of FY 2024, identified 43 ARPS in ten schools in the district.

USAID ERAT did not recommend LGs formulating local-level regulations before implementing the activities above. However, some of them saw the importance of issuing regulations, particularly to secure budgets and to sustain the initiative, which is reasonable. The LG of **Banyuwangi** has issued a regent regulation (*perbup*) No. 19/2024 on improving access to education in August 2024 and implementing guidelines of “Rindu Bulan” (Pilot Villages to Fulfill 12 Years of Compulsory Education) Movement in October 2023. Similar regulations have also been prepared in Kota Serang, Blitar, Sambas, Sintang, and Melawi.

(2) Promoting inclusive education. USAID ERAT continued supporting the LG of **Kota Tangerang** in improving its inclusive education services, by developing and conducting monitoring of the implementation of inclusive education in 13 inclusive junior high schools (SMPs) in the city. The LG has responded to some of the findings of the monitoring, including disseminating inclusive education concepts to teachers and parents, improving school supporting facilities, and conducting life skill training for students with disabilities. The LG has also established a Disability Service Unit (ULD) to improve the services for students with disabilities in all schools in the city. USAID ERAT also facilitated the LG to engage with the private sector, including Bank Jabar Banten (BJB), the National Islamic Alms Agency (BAZNAS), the city’s Corporate Social Responsibility (CSR) Forum, and others. Karya Dharma Wanita Foundation, a private education foundation running special schools for PWDs, agreed to develop the capacity of public-school teachers in inclusive education. In August 2024, the LG conducted a capacity development session for 23 special needs teachers from 13 inclusive SMPs with funding from BJB. These collaborative efforts have increased the participation of PWDs in SMPs in Kota Tangerang from 44 in the academic year 2022/2023 to 137 in the year after.

(3) Improving PWDs’ access to public services. In response to the USAID ERAT-OTDA workshop to improve subnational regulations to institutionalized reforms discussed under Activity C.2 above, three LGs immediately took action to fulfill the rights of the PWDs, particularly in accessing services.

- **Sumenep:** The LG immediately prepared a *perbup* on fulfilling PWD’s rights after the workshop in January 2024. Following local public consultations, the LG consulted with OTDA, finalized, and enacted the *perbup* (No. 13/2024) in April 2024, only three months after the workshop. The LG’s OPDs have started taking concrete actions to implement the *perbup*. Local budgets were allocated by the Industry and Trade Office, Labor Office, and the Cooperative and Small and Medium Enterprise Office to develop the capacity of the PWDs for community-based economic development. Through the 2024 budget revision the Social Affairs Office added its allocation of IDR 305 million to provide various services to the PWDs. Not only has the budget been allocated, but the Public Works and Spatial Planning Office has also started constructing six PWD-friendly toilets, with a target of 50 toilets per village in 24 villages and building a guiding block for pedestrians to ease the blind people. The Education Office has communicated a circular letter to promote enrollment of PWDs in regular schools in the 2024-2025 academic year, while the P3A Office has started collecting PWD data for social assistance fund distribution. BAPPEDA has renovated its office to make it more accessible for wheelchairs. The local PPID website provides PWD-friendly features such as voice and font for elders and dyslexics. The Social Service Office has also added a budget allocation amount IDR 300 million in the 2024 APBD Amendment (*APBD-P*) compared to the 2024 APBD for PWD as a follow-up to the implementation of the *Perbup* no. 13/2024 on the fulfillment of PWD’s rights, for providing physical, mental, spiritual, and social guidance; providing social guidance to families with disabilities, abandoned children, the elderly, vagrants, and communities; and providing access to basic education and health services.
- **Banyuwangi:** The LG has issued a local regulation (*perda*) No. 6/2017 on the fulfillment of PWDs’ rights prior to USAID ERAT implementation. However, it has not been implemented. The ERAT-

OTDA workshop has motivated the LG to implement the *perda*. In September 2024, USAID ERAT supported BAPPEDA in hosting a Disability Forum to develop a work plan and identify the need for the LGs to intervene.

- **Gowa:** LG has also started drafting a *perbup* on technical guidelines for fulfilling the PWD's rights. It consulted with OTDA, the Ministry of Law and Human Rights, and the Legal Bureau of the PG of South Sulawesi, as well as with relevant OPDs, local disabled people organizations (DPOs), and academics in June 2024. The consultation identified the need to provide legal aid and to open PWD's access to capital and employment in the private sector. Another public consultation was facilitated in September 2024, which resulted in a commitment from several OPDs to improve their service for PWDs. In parallel, the government has started improving the services. Most service providers have designated all services for PWDs on the first floor and started improving the facility's accessibility. The MPP of Gowa provides dedicated PWD assistants with access to various services in the "mall." The Education Office has budgeted to train PWD-assistant teachers in the 2024 budget revision to be held in November 2024. The Social Affairs Office has developed an instrument for 2025 data collection that includes the education levels and skills possessed by PWDs. The BAPPEDA Office provided special parking areas for PWDs.

(4) Expanding the coverage of the National Health Insurance (JKN). USAID ERAT continued assisting LGs in expanding the coverage of JKN in two districts:

- **Mandailing Natal** – In 2024 the LG allocated IDR 46 billion in its 2024 APBD to subsidize JKN premium for the poor (PBI). This is 2.7 times the APBD allocation for PBI-JKN in 2023. However, the results of data overlaying, verification, and validation in both districts identified a significant number of non-poor citizens – unemployed or working in informal and formal sectors – that were not covered by PBI-JKN. The LG engaged and reached agreements with Bank Sumut, a plantation company, and BAZNAS to support the payment of JKN premiums of about 860 people. In addition, more than five private companies have signed MOUs with the Social Protection Administration Agency (BPJS) for Health to express their commitment to cover the premiums of their employees. Both public and private financing have increased the JKN coverage to reach 96.7% of the population in 2024 and the LG was rewarded with the Universal Health Coverage (UHC) Award in March 2024. In Q4 of FY 2024, the LG identified reduced active JKN members due to the decreasing subsidies from CG and PG of North Sumatra. In response, the LG increased the allocation for PBI JKN by IDR 7 billion.
- **Barru** – USAID ERAT continued supporting the LG to collaborate with village and ward offices to identify residents without health insurance, which reached 49 of the total 55 villages/wards by the end of FY 2024. The data shows that 77% (119,592 individuals) are active in JKN, 8% (12,801) are inactive, and 14% (21,595) are not enrolled. Meanwhile, the State Audit Agency (BPK) discovered that 2,711 PBI-JKN recipients, subsidized by the LG, had passed away or moved, resulting in an estimated IDR 1.14 billion annual losses. The LG has addressed these errors by removing ineligible recipients. The LG of Barru increased its allocation for PBI-JKN by IDR 2.78 billion in the 2023 APBD revision from IDR 41.27 billion initially allocated. In the 2024 APBD, the PBI-JKN allocation increased further to IDR 45.42 billion. However, in Q4 of FY 2024, the LG reduced the budget by IDR 3.5 billion for stunting reduction and public service satisfaction survey. This is by no means indicating a decreasing LG commitment to UHC. On the contrary, this was the result of improved data quality. The CG approved covering JKN premiums for an additional 7,000 poor people out of 8,704 individuals identified as "exclusion errors" by the LG. The LG of Barru also engages with the private sector to expand JKN coverage. The number of local companies that complied with the requirement of covering the premium payments for their employees increased from 42 in 2022 to 57 companies in 2024, increasing the JKN coverage by 28% from 2,373 employees to 3,029 employees in the 2023-2024 period. The



case about USAID ERAT supporting the LG of Barru in achieving UHC won the inaugural USAID's 2023-2024 Thinking and Working Politically Case Competition.<sup>16</sup>

(5) Improving maternal, neonatal, and child health (MNCH) services. In the first half of FY 2024, USAID ERAT collaborated with USAID MOMENTUM to improve MNCH services in two districts. In **Sabu Raijua**, the LG was supported to participatorily formulate a local action plan (RAD) and a roadmap to reduce stunting and maternal and infant mortality rates (MMR and IMR) in collaboration with USAID MOMENTUM, which was issued as *Perbup* No. 74/2023 on December 28, 2023. In **Kota Serang**, following the issuance of Mayor Regulation No. 51/2023 on MNCH in FY 2023, USAID ERAT and USAID MOMENTUM supported its implementation by facilitating various OPDs, professional organizations, and CSOs in formulating multi-sectoral work plans to achieve the MSS.

(6) Improving access to legal identity services to access health services. One issue in accessing health services, including JKN coverage and social assistance for the poor to reduce stunting, is limited access to legal identity documents required to access the services. Following the initiative in **Sumenep** in developing SIAP LAHIR (Application for Legal Identity for Newborn Babies) to facilitate parents of newborns to obtain legal identity and JKN membership reported in FY 2023 Annual Report (see also Activities **D.2** and **D.4** below), USAID ERAT supported the LG of Gowa to issue a *perbup* (No. 51/2023) on the acceleration of legal identity services for vulnerable groups was issued in November 2023. Based on the *perbup*, the DUKCAPIL Office trained village-level legal identity facilitators in 79 villages and eight wards (of the total of 121 villages and 46 wards) in the district. The facilitators have supported almost 1,900 people in accessing legal identity and JKN services, including about 150 elderly, poor, and/or homeless people.

## ACTIVITY D.2: PROMOTE COLLABORATIVE GOVERNANCE TO IMPROVE PUBLIC SERVICE PROVISION

USAID ERAT continued supporting collaborative governance to address priority development and public service issues faced by the LGs in FY 2024 that can be grouped into three types of collaborations:

(1) LG-village collaboration. USAID ERAT supports the LGs to collaborate with villages, particularly in reducing stunting and preventing CEFM.

a. *Stunting reduction.* As discussed in the FY 2023 Annual Report, USAID ERAT supported the LGs of **Nias, Karo, and Lamongan** in issuing local-level regulations to promote collaboration with villages in reducing stunting. Based on the analyses of village budgets, the regulations started showing results. The total 2023 village budgets in Nias increased by 21% from IDR 6.2 billion to IDR 7.5 billion; in Karo by 208% from IDR 3.7 billion to IDR 11.4 billion; and in Lamongan by 20% from IDR 15-16 billion to IDR 18 billion. The LG of **Sumenep** identified that IDR 12.1 billion has been allocated for stunting reduction in 2024 village budgets in 135 (of the total of 330) villages, resulting from USAID ERAT advocacy to promote collaboration with villages. USAID ERAT also supported the LGs of Nias, Karo, and Lamongan in strengthening its M&E for village-level stunting reduction programs.

USAID ERAT continued supporting the LGs in issuing regulations to collaborate with villages in FY 2024. In **Nias**, the LG issued a Regent Instruction (No. 2/2023) in November 2023 on stopping open defecation that will also contribute to stunting reduction. The instruction details the roles of the OPDs, subdistricts (*kecamatan*), and villages in this effort. In **Sumba Timur**, the LG issued a *perbup* (No. 153/2023) in December 2023 on the roles of villages and wards in preventing and reducing stunting prevalence. The *perbup* regulates the role of villages in developing stunting-related activities through convergence actions and budget provision of the activities. Similarly, the LG of **Pandeglang**

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<sup>16</sup> The case is published in the following link: [Resource Mobilization and Alliance Building - Supporting Barru's Journey toward Universal Health Coverage.pdf - Google Drive](#).



issued a *perbup* (No. 72/2023) in December 2023 on Guidance for Utilization of Village Funds (DD) that includes promoting stunting reduction activities at the village level. In **Sambas**, the LG issued a *Perbup* (No. 78/2023) on Guidance for Formulating FY 2024 Village Budgets in December 2023, which indicates village activities that can improve MNCH services that USAID ERAT has advocated.

- b. *CEFM Prevention*. USAID ERAT supported LGs in East Java to develop SADEL CEPAK (Model Village for Child Marriage Prevention). Initiated in **Lamongan**, the model has been replicated in **Blitar** and **Sumenep**. The model requires the issuance of village regulations on CEFM prevention. Such regulation was used in a village in Blitar where the village officials successfully advocated for the postponement of one underage couple's marriage who requested a recommendation for marriage dispensation. The successful implementation of SADEL CEPAK encouraged the three LGs to replicate the model in other locations, particularly in subdistricts and villages with the highest marriage dispensation rate based on the Religious Courts' data. USAID ERAT also promotes integrating SADEL CEPAK with other movements, such as Women-Friendly and Child-Care Village and High-Quality Family Village. In West Kalimantan, USAID ERAT supported the LGs of **Sambas**, **Ketapang**, **Sintang**, and **Melawi** to develop guidelines for village-level policies on CEFM prevention. The LGs engaged with two Associations of Village Heads in socializing the importance of CEFM prevention. Some of the village heads became champions in CEFM prevention. They are also supported in selecting the priority villages based on the marriage dispensation data of the Religious Courts. In **Luwu Utara**, USAID ERAT facilitation and assistance in promoting CEFM prevention has led to IDR 595 millions of village budgets in 64 villages allocated for children empowerment, integrated community-based child protection centers, and family learning centers. The LGs of **Luwu Utara** and **Barru** also discussed the possibility of including CEFM prevention as one of the indicators for performance-based incentives (see Activity D.6). Still, they are constrained by the availability of village-level data.

(2) Private sector engagement (PSE). In addition to the PSE to promote increasing school participation in **Kota Serang**, **Kota Cilegon**, **Lebak**, **Banyuwangi**, and **Melawi**; the expansion of JKN in **Mandailing Natal** and **Barru**, and implementation of inclusive education in **Kota Tangerang**, discussed under Activity D.I above, USAID ERAT also promotes PSE through the following initiatives.

- a. *Improving waste management*. **Samosir** is designated as a “super priority” tourist destination by the CG and currently struggles with waste management. Household and market waste account for 41% and 17% of the total, with plastics (30%), food (24%), and cardboard (20%) being the most common types. In December 2023, USAID ERAT facilitated a discussion between the LG and Medan-based social enterprises *kepul.id* and *Roda Hijau* to promote collaboration. *Kepul.id* will pilot a waste buy-and-sell outlet in Samosir, while *Roda Hijau*, part of the Goto Impact Foundation, is working with four village governments in the district to promote community-based waste management and plans to expand in tourist areas using the LG's reduce, reuse, and recycle (3R) processing site. In February 2024, Medan-based social enterprise *kepul.id* launched its first outlet for collecting plastic and paper waste. The launch also promoted recycling to local officials and students. The initiative received positive feedback, collecting 6.7 tons of recyclables, which were exchanged for food packages. However, further assessment of *kepul.id* identified that scaling up this initiative would require a large investment on their side to transport the waste to Kota Medan, hence, this initiative has not been continued.
- b. *Alleviating extreme poverty*. USAID ERAT facilitated PSE in alleviating extreme poverty in three districts:
- **Barru**: An MOU between the LG and the State Electricity Company (PLN) to support poverty reduction by reducing the poor's expenditure on electricity access. ERAT-supported poverty data synchronization and validation results were used to select households without electricity access. PLN started surveying them to confirm their agreement to participate and installed electricity access in two houses. The LG was also facilitated to collaborate with the BAZNAS to contribute

to renovating two houses of the poor, installing sanitation facilities in 12 houses, and providing business capital for two families.

- **Manggarai Barat:** The LG is committed to cover premiums of employment insurance (BPJS *Ketenagakerjaan*) for vulnerable informal workers (including PWDs, women-headed households, and high-risk workers) identified through poverty data overlaying initiative conducted by the PG of East Nusa Tenggara with support from USAID ERAT. To complement the LG budget covering premiums of 1,000 vulnerable informal workers, USAID ERAT facilitated the LG to engage with WeCare.id, a WiNNER finalist, to raise funds from private companies and individuals to finance employment insurance premiums for vulnerable informal workers. In addition, WeCare.id is also committed to raising funds to finance LG's stunting reduction programs. Formal agreements were signed by WeCare.id and the LG of Manggarai Barat in August 2024. By the end of FY 2024, WeCare.id successfully raised IDR 158 million for these initiatives.
  - **Kota Tangerang:** The LG collaborated with a private university, Universitas Yuppentek Indonesia, in mobilizing 55 students in two wards that were selected based on the LG's analysis of P3KE data. In September 2024, the university students interviewed 71 sample respondents, mostly informal workers and street traders/food sellers. The survey identified that their average incomes were significantly lower than local minimum wages, and they had no coping strategy other than reducing expenditures or borrowing money. LG's OPDs and BAZNAS will use the results of the surveys to address their programs and provide assistance based on the needs of the households. In addition, BAZNAS, Bank Jabar Banten (BJB), and PT Tangerang Nusantara Global (an LG-owned company) have also agreed to support LG's poverty and stunting reduction programs.
- c. *Supporting stunting reduction.* USAID ERAT facilitated PSE on stunting reduction in five districts:
- **Kota Cilegon:** the LG collaborates with BAZNAS to raise funds for stunting reduction programs from private companies and individuals. A total of five companies contributed to the BAZNAS' special stunting account. In total, BAZNAS has raised IDR 203.7 million. The LG started utilizing the funds by implementing the "Healthy Kitchen for Stunted Children" program covering 120 children in 24 wards prioritized by the LG for stunting reduction.
  - **Kota Serang:** the LG's District Health Office engaged with BAZNAS and a Mayor decree no. 400.2.4/Kep.126-Huk/2024 was issued in June 2024 to establish BAZNAS as a 'permanent donor' for the LG's nutrition improvement and stunting reduction programs in Q4 of FY 2024. The LG identified 6,692 under-5 children in six subdistricts to be supported by BAZNAS.
  - **Banyuwangi:** the LG collaborates with Santika Hotel and LAZISMU (Muhammadiyah-based Islamic Alms Institute) in developing nutritious food for stunted children. A cooking class was held for 46 mothers of children with high risk of stunting in one subdistrict. USAID ERAT also supported the LG to engage with several women organizations from Nahdlatul Ulama (NU) and Muhammadiyah networks and academics to continue mentoring and monitoring the mothers in applying the knowledge from the cooking class.
  - **Blitar and Sumenep:** the LGs expanded its stunting surveillance program to private health clinics to provide stunting data to the respective District Health Office that will mobilize their *puskesmas* to provide stunting reduction interventions to the target groups. In Blitar, 15 health clinics have been engaged, while in Sumenep three private hospitals, one private clinic, and 32 independent midwife practices have used SIAP LAHIR application that has been expanded to also serve stunting surveillance (see also Activities D.1 and D.4).

d. *Expanding financial services at the village level.* Started in FY 2023, USAID ERAT supported the LG of **Sumenep** in facilitating Bank Jatim to engage with village-owned enterprises (*Badan Usaha Milik Desa*, BUMDesa) to bring banking services, including JKN premium and local taxes payments, closer to village communities. In total, 14 BUMDesa have signed MOUs with Bank Jatim to expand their financial services. This PSE can be considered as a market-based solution that is beneficial for all involved parties: Bank Jatim expands its service points without adding physical branch offices; BUMDesa is activated and generates revenues; the LG of Sumenep is benefited from improved development outcomes of access to financial services, JKN coverage, and local taxes payments; and the communities are benefited for better access to these services.<sup>17</sup> Bank Jatim has started replicating this model with 17 other BUMDesa outside Sumenep. USAID ERAT replicated this success in **Blitar**. The LG is facilitated to collaborate with BNI, a state-owned bank, in bringing financial services closer to the communities by signing MOUs with two multi-village-owned enterprises (*BUMDesa Bersama*). One of the two BUMDesa Bersama in Blitar has recorded 94 financial transactions a month, more than three times the target set by Bank BNI, indicating a good performance in promoting financial inclusion at the village level.

(3) Youth participation. As reported in the FY 2023 Annual Report, USAID ERAT, through Pamflet Generasi and PLUS, supported YANLIK in implementing Idea-thons to capture fresh ideas from young civil servants, university students, and young academics/practitioners to improve public service delivery. The Idea-thons received 261 submissions, which were evaluated by a committee involving YANLIK, PGs, academics, and practitioners. The committee selected 54 winners in six provinces, including 18 first-ranked winners (6 provinces x 3 youth categories) who were trained in an online Winner's Coaching program to develop their ideas before being presented on the awarding day. The coaching sessions were facilitated by Think Policy, a youth-led one-stop platform to address intergenerational policy challenges. The winners also participated in the Tons-of-Ideas Scholar's Trip, a study trip to Kota Malang, East Java, to learn and gain insights from LG and stakeholders on how to collaborate in improving public service delivery with subnational governments. Kota Malang was chosen as the location for the study trip through the establishment of the Malang Creative Economy Committee and Malang Creative Center, which allows joint collaborations among LG, private sectors, NGOs, media, and academics in strengthening public services to achieve World Creative Economy City and benefiting the local community. Meanwhile, all the second and third-ranked winners from the competition were given access to online capacity-building courses through learning platforms such as Tempo Institute, MySkill, Udemy, and Kelas.Work enables them to enhance their knowledge of public services and further develop their professional skills in the developmental sector.

All first winners of Idea-thons, including finalists of WINNER, were then honored at an award ceremony co-hosted by KEMENPAN-RB and USAID in November 2023. During the ceremony, the first-place winners of Idea-thons from each category participated in a National Showcase session to pitch their innovative ideas to the audience. Winners of the competition submitted a diverse range of proposals, with health-related ideas being the most popular, such as mapping ambulance response times, engaging fathers to reduce stunting, and water purification. Disaster resilience and climate change were also key themes, with five winners suggesting early warning systems and disaster awareness initiatives, including one aimed at the visually impaired. Other notable ideas focused on education, PWD data collection, food security, mobile business licensing, and energy-generated roads.

In addition to the Idea-thons, USAID ERAT continued engaging youth through three categories of initiatives:

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<sup>17</sup> This case was included in USAID ERAT's fee-based deliverable no. 24 (June 2024), *Report on Improved PSE in Governance and Public Service Delivery*.

- a. *Encouraging youths to raise public service complaints.* USAID ERAT facilitated the following LGs to introduce and encourage utilization of SP4N-LAPOR! to raise complaints: (i) **Manggarai Barat**, to 22 representatives of religious youth organizations and youth educators in June 2024; (ii) **Gowa**, to 29 university students in July 2024; and (iii) **Kepulauan Selayar**, to more than 20 university students in September 2024.
- b. *Promotion of inclusive public services.* In **Karo**, USAID ERAT supported the LG’s Education Office to hold a workshop in September 2024 to promote inclusive public services for vulnerable groups. The workshop engaged 30 participants from local youth organizations, such as the Children’s Forum, Disability Forum, and Education Forum. The participants were encouraged to identify public services implementation in their region, particularly for GESI and out-of-school children.
- c. *Soft-skill training for SMK students.* In February 2024, USAID ERAT supported the PG of **West Kalimantan** to conduct a training of trainers (TOT) for teachers from an SMK in Kota Pontianak. In September 2024, the training expanded to 15 SMKs in Kota Pontianak and five SMKs in Kubu Raya, aiming to strengthen the link and match between SMKs and the private sector. The training equips the overall 48 mentors from SMKs, particularly teachers, to assist students in developing industry-related competencies aligned with SOPs and to introduce guidelines for teachers’ own soft skills development. As a result of the first batch of TOT, 150 final-year students were trained using the method learned by the mentors.

### ACTIVITY D.3: IMPROVE ACCESS TO INFORMATION AND PUBLIC PARTICIPATION

USAID ERAT collaborated with the Information Center (PUSPEN) of MOHA in improving access to information and complaint-handling management in FY 2023. However, PUSPEN withdrew its participation as an IA of USAID ERAT in September 2024. While YANLIK, the new IA, immediately took over the improvement of the complaint-handling initiative to support improving access to information, the Central Information Commission (KIP) was not on board until June 2024.

(1) Improving access to information. USAID ERAT did not provide any support incurring direct costs (e.g., STTA, workshop/meeting, travel) for this initiative in the first nine months of FY 2024 due to the lack of IA for the initiative. The only support provided by the Activity was technical advice provided by its national and subnational staff. However, some LGs continued building on the support provided in FY 2023 to improve access to information which led to several important results. After the engagement of KIP as the IA in June 2024, USAID ERAT deployed an STTA and its staff to assist KIP using its assessment tool to evaluate the websites of the PPID in **Kota Tangerang, Banyuwangi, Sumenep, and Belu**. The assessment covered the availability of information service procedures, coverage and quality of public information, user-friendliness, and feedback systems. The assessment results were shared with the LGs and used as a guide for improvement.

(a) *Improved results of Public Information Openness surveys.* USAID ERAT intensively supported the LGs in Banten and South Sulawesi in improving access to information in FY 2023. The outcomes are reflected in the Public Information Openness surveys conducted by the Provincial Information Commissions in Q1 of FY 2024. As shown in Table 4 below, all ten districts in the two provinces improved their Information Openness Index scores, 70% of which moved up to better categories.

**Table 4: Results of Public Information Disclosure Surveys of ERAT-Supported Districts in Banten and South Sulawesi**

District	2022		2023	
	Index	Category	Index	Category
Kota Cilegon	60.05	Quite Informative	97.2	Informative
Kota Serang	92.25	Informative	98.4	Informative

District	2022		2023	
	Index	Category	Index	Category
Kota Tangerang	91.81	Informative	92.3	Informative
Lebak	73.25	Quite Informative	91.9	Informative
Pandeglang	77.77	Quite Informative	93.1	Informative
Kepulauan Selayar	11.84	Not Informative	64.10	Quite Informative
Barru	28.22	Not Informative	80.22	Towards Informative
Gowa	37.51	Not Informative	80.24	Towards Informative
Makassar	43.31	Less Informative	80.98	Towards Informative
<b>Luwu Utara</b>	81.21	Towards Informative	89.11	Towards Informative

- (b) *Improved institutions for access to information.* Starting in FY 2023, USAID ERAT supported the LGs to improve the local institutional framework for access to information. This includes local-level regulation governing PPID, SOPs for information provision, List of Public Information, and List of Exempted Information. In FY 2024, the LGs of **Kota Tangerang, Banyuwangi, Sumenep, Melawi, Kota Makassar, Gowa, and Barru** issued one or more regulations listed above. By the end of FY 2024, the LGs of **Manggarai Barat** and **Belu** were preparing the lists of public and exempted information based on the assessment conducted by USAID ERAT’s STTA in collaboration with KIP (see Activity C.2 above).
- (c) *Increased budgets for information provision.* As indicated in the table below, four LGs in Banten and South Sulawesi increased their budget allocations in 2024 compared with the previous year, indicating improved commitments to public access to information.

**Table 5: Local Budgets for Information Management, 2023-2024**

District	2023 (IDR million)	2024 (IDR million)	2023-2024 Increase	
			IDR million	%
Lebak	0	27	27	N/A
Kota Tangerang	88.5	124.3	35.8	40%
Kota Makassar	266.7	304.1	37.4	14%
Kepulauan Selayar	122.6	1,040	917.4	748%

- (d) *Improved accessibility and quality of LGs’ websites.* The LGs of **Kota Serang, Kota Tangerang, Pandeglang, Banyuwangi, Sumenep, Kota Makassar, and Kepulauan Selayar** improved their PPID websites to be more accessible for people with disabilities (PWDs). The LGs of **Kota Cilegon** and **Banyuwangi** have improved their PPID websites to link with other LG websites, such as the official LG website, SP4N-LAPOR! website. Other LGs improved their PPID websites to improve relevant public information such as stunting and poverty data and information in **Belu** and the public-school admission process in Malawi. The LG of **Lebak**, with its budget, developed the capacity of 44 *puskesmas* to improve public access to information in the facilities. In **Kepulauan Selayar** and **Manggarai Barat**, as a part of the engagement with DJPK, USAID ERAT started supporting the LGs to utilize their PPID websites to provide information on thematic budgets.
- (d) *Improved public awareness of access to information to promote demand.* The LGs of **Kota Cilegon** and **Sumenep** engaged with members of Community Information Groups (*Kelompok Informasi Masyarakat, KIM*) to encourage them to request public information and to obtain feedback on the information provision. The LGs of **Kota Cilegon** and **Lebak** have also started using various social media channels (Instagram, YouTube, Tiktok) and local private radio to promote demand for access



to information. In **Barru**, the LG innovatively used its Instagram account and local private radio to actively disseminate information to the public while its PPID website was hacked in Q4 of FY 2024.

(2) Complaint handling management. In FY 2024, USAID ERAT engaged with YANLIK in implementing district-level initiatives to improve complaint-handling management as follows:

- a. *Improving institutional arrangement*. Most of the ERAT-supported LGs focused on this aspect in FY 2023. However, there are some LGs that continue to enhance their institutional arrangement for effective complaint-handling management in FY 2024. The LGs of **Kota Cilegon, Kubu Raya, Timor Tengah Utara, and Manggarai Barat** formulated/updated their head of district decrees assigning SP4N-LAPOR! operators. The decrees have been issued in Kota Tangerang and Kubu Raya. The LGs of **Kota Cilegon, Manggarai Barat, and Sumenep** were also supported to formulate SOPs for complaint handling. The latter also developed a roadmap of SP4N-LAPOR! implementation. In **Manggarai Barat**, the LG also allocated an allowance for SP4N-LAPOR! operators in its revised 2024 budget, which was not provided before.
- b. *Improving management of complaints*. The LGs of **Kota Cilegon, Sambas, Barru, Gowa, Kepulauan Selayar, and Timor Tengah Utara** improved the management of complaints by establishing WhatsApp groups among the SP4N-LAPOR! operators. The groups are used to remind each other in responding to complaints, as well as to improve communication among them and to improve their capacity. The KOMINFO Office of **Manggarai Barat** conducts regular complaint management training for SP4N-LAPOR! operators in all OPDs.
- c. *Improving public knowledge about SP4N-LAPOR!*. One of the issues of SP4N-LAPOR! implementation is the lack of public awareness about the system. Hence, USAID ERAT supported the LGs in socializing SP4N-LAPOR! to various community groups. The LGs of **Kota Medan, Sidoarjo, Sambas, Gowa, Barru, Kota Makassar, Sumba Timur, and Manggarai Barat** were more active in socializing SP4N-LAPOR! through their OPDs and to various community groups, including PWDs. The LG of **Sumenep** utilized various information channels – online through website and social media and offline by distributing fliers at the OPD offices and public service facilities such as *puskesmas*, while the LG of **Sambas** used online podcasts. The LG of **Banyuwangi** plays a video about SP4N-LAPOR! at various OPD offices, while the LG of **Pandeglang** established an SP4N-LAPOR! both at the DPRD office. The LG of **Lebak** collaborated with local universities to encourage their students to raise complaints, while the LG of **Sumba Timur** socialized the system at sub-district development planning discussions (*musrenbang*). The LG of **Sintang** worked with local CSOs to socialize SP4N-LAPOR! to communities at the sub-district level.
- d. *Establishing SP4N-LAPOR! community groups*. Another issue identified in the implementation of this initiative is that the application can only be accessed through mobile phones or the web, which limits the participation of people who do not have these accesses. Hence, the LGs of **Gowa, Barru, Luwu Utara, Kepulauan Selayar, Manggarai Barat, Timor Tengah Utara, and Sumba Timur** facilitated the establishment of “Hub (*Simpul*) of LAPOR!” or “Friends (*Sahabat*) of LAPOR!.” Communities may raise their complaints through these hubs, which will help raise them through the system.

All these efforts have started showing results:

- a. *Increased numbers of complaints and responses*. As indicated in Table 6, the number of complaints submitted through the system significantly increased due to the various efforts above. In addition, SP4N-LAPOR! socialization at subdistrict *musrenbang* in Sumba Timur alone raised about 200 complaints. The government’s responses have also been improved. In Sintang, for example, the average response time in Jan-Sep 2024 was 1.6 days, while in 2023 it was 83.9 days.



**Table 6: Increasing Complaints Raised through SP4N-LAPOR! in Several ERAT-supported Districts.**

District	Baseline	Progress
Banyuwangi	59 cases (Jan-Sep 2023)	200 cases (Oct 2023-Sep 2024)
Sintang	9 cases (Mar 2024)	145 cases (Sep 2024)
Kepulauan Selayar	5 cases (Jan-Aug 2024)	58 cases (Sep 2024)
Gowa	65 cases (Apr 2024)	224 cases (Sep 2024)
Barru	30 cases (Jan-Jun 2024)	152 cases (Sep 2024)

b. *Service improvements based on complaints.* Ultimately, the government and service providers need to analyze complaints and take actions beyond responding to them through SP4N-LAPOR!. USAID ERAT recorded some of these in the following districts:

- **Kepulauan Selayar:** the Public Works Office responded to complaints to widen the road by including it in FY 2025 plans and budgets. The Environment Office responded to complaints regarding waste management by implementing a community-based program to resolve it, in collaboration with other OPDs.
- **Timor Tengah Utara:** a case of 40 elementary student graduates who did not receive their diplomas since 2021 was reported to SP4N-LAPOR! in January 2024. The Education Office followed this up and presented the diplomas to them in early October 2024.
- **Luwu Utara:** the Health Office responded to long lines at the local hospital by improving the flow of services in the hospital. The Environment Office responded to a waste management complaint by improving the facility and collection services. Complaints from PWDs at the Social Affairs and Business Licensing Office were responded to by moving the services from second to first floor and provision of wheelchairs, respectively.
- **Gowa:** the Public Works office overlaid the pavement of a road in one subdistrict due to complaints from communities.
- **Sumenep.** It was identified that the most common complaints were related to population administration and social assistance. As a follow up, USAID ERAT provided TA to LG to improve the handling capacity on public administration by adopting the innovation, KARE MATOR, to provide home pick-up and delivery for DUKCAPIL services for PWDs and other disadvantaged groups.

#### **ACTIVITY D.4: LEVERAGE DIGITAL TRANSFORMATION TO IMPROVE PUBLIC SERVICE DELIVERY AND CITIZEN ENGAGEMENT**

In FY 2024, USAID ERAT continued supporting One Data Indonesia (SDI) with BANGDA as the counterpart and E-government (SPBE) with OTDA as the counterpart. The support to ADWIL in promoting smart cities was not continued in FY 2024.

(1) One Data Indonesia (SDI). USAID ERAT supports 19 LGs in accelerating their SDI implementation which can be categorized into the following four phases in FY 2024. Most activities implemented to accelerate SDI development were co-financed by the LGs.

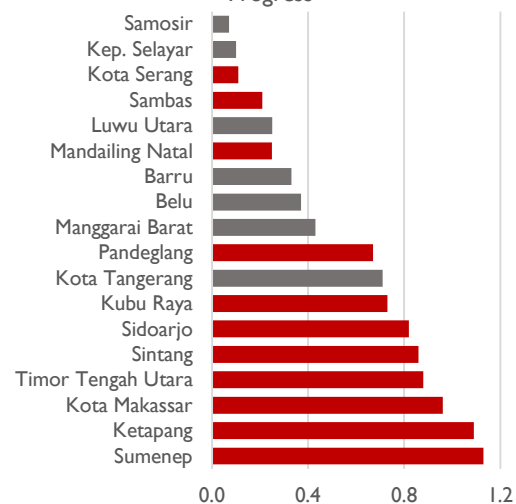
a. *Data planning.* The LGs of **Kota Medan, Samosir, Mandailing Natal, Nias, Pandeglang, Sidoarjo, Sumenep, Blitar, Kubu Raya, Sambas, Sintang, Ketapang, Kepulauan Selayar, Manggarai Barat.** developed their SDI action plans and data lists, and/or held SDI Forums, with support from USAID ERAT. Some of the LGs focused on accelerating SDI implementation for specific priorities. For example, Kota Medan focuses on five priority programs of the mayor; Nias prioritizes

stunting issue, Pandeglang prioritizes stunting, extreme poverty, and school participation issues; Sidoarjo focuses on MSS-related sectors and extreme poverty issues; and Kubu Raya focuses on education sector data.

- b. *SDI portal development.* USAID ERAT supported the LGs of **Kota Medan, Karo, Samosir, Sambas, Blitar, Sumenep, Sintang,** and **Manggarai Barat** in developing their SDI portals. The LGs of Blitar, Sumenep, Sintang, and Manggarai Barat collaborate with universities to ensure the sustainability of the initiative. USAID ERAT also introduced the SDI data portal modeling framework that raised the interest of the LGs of Kota Medan, Blitar, and Sintang to adopt in FY 2025. In FY 2024, five LGs launched their SDI data portals with support from USAID ERAT: Karo, Samosir, Sumenep, Manggarai Barat, and Kota Medan. Of these local SDI portals, the SDI of Karo and Manggarai Barat have been integrated with the national SDI platform managed by BAPPENAS.
- c. *Data collection.* The LGs of **Samosir, Karo, Kota Serang, Kota Tangerang, Blitar, Sambas, Sintang, Ketapang,** and **Manggarai Barat** collaborated with the local Central Statistical Agency (BPS) Office to collect data and populate the SDI platform based on the priority data lists. Several LGs have uploaded significant numbers of datasets to the portal, such as Sintang (600 datasets), Kota Tangerang (500 datasets), Karo (383 datasets), and Samosir (259 datasets).
- d. *Data publication.* Most of the LGs that have populated its local SDI portals above have also made them available to the public and, hence, can be considered as “open data” initiatives. USAID ERAT supported the LGs to collaborate with the respective local BPS offices to include datasets published in the BPS’ annual publications of “Regions in Figures” (*Daerah Dalam Angka, DDA*) in the SDI portals and/or utilize the SDI portals to develop the DDAs. This initiative is notable in **Karo, Samosir, Lamongan, Sambas,** and **Sintang.**

(2) E-government (SPBE). USAID ERAT continued supporting 19 LGs in accelerating their SPBE implementation in both institutional development and practical applications of the initiative. Analysis of the results of KEMENPAN-RB’s assessment on the SPBE implementation indicates that all 19 districts supported by USAID ERAT for this initiative have increased their “SPBE Maturity Index” (see Figure 1), with an average of 0.55. Most of them have also moved up in SPBE maturity categories (maroon bars in Figure 1). Among ERAT-supported districts, **Sumenep, Ketapang,** and **Kota Makassar** significantly increased their maturity index scores due to intensive online and offline facilitation of USAID ERAT in reviewing and improving their gaps. Nine districts were categorized as having “adequate” maturity (index of 1.8-2.6, maximum of 5.0) in 2022 that was improved to “good” (index of 2.6-3.5) in 2023, while **Sintang** and **Timor Tengah Utara** moved up from “inadequate” maturity (index of <1.8) to “adequate” in the same period. Meanwhile, **Gowa** was not assessed in 2022 and was categorized as “good” (index of 2.7) a year after. As indicated in Figure 1, only seven districts stay in the same SPBE maturity categories in the 2022-2023 period (gray bars).

Figure 1: 2023-2022 SPBE Maturity Index Progress



Several LGs have improved their institutions for SPBE. In **Samosir**, the SPBE architecture has been legalized in a regent decree (No. 101/ 2024) that will be followed by the formulation of the SPBE roadmap. The LG of **Belu** issued a regulation (No. 59/HK/2024) on the SPBE Architecture and Road Map Team, while the LG of **Sumba Timur** has established a team and allocated a budget for developing SPBE

architecture. The LG of Sambas was supported by KEMENPAN-RB and USAID ERAT to develop its SPBE architecture. The LGs of **Kota Tangerang** and **Kota Cilegon** reviewed and developed various regulations, including on the SPBE teams, information security management, SPBE knowledge management, and SPBE architecture. The LG of **Kota Tangerang** has finalized drafting a Mayor Regulation on SPBE. This regulation includes information and communication technology audits and information security management systems.

In FY 2024, USAID ERAT's efforts to accelerate SPBE implementation focused on both institutional development and practical applications. The latter is exemplified by the progress in **Sumenep**. It developed a SIAP LAHIR application, which transformed birth registration and health insurance enrollment. By digitizing these processes, SIAP LAHIR significantly reduced registration times, enhanced coordination between health and civil registration agencies, and improved access to legal identity documents and healthcare services for newborns. This initiative supports broader goals like Universal Health Coverage (UHC) and stunting reduction, incentivizing citizens to prepare earlier for documentation.

In addition to the SIAP LAHIR initiative, other regions have made significant strides in SPBE implementation throughout FY 2024. The LG of **Sumenep** also adopted an e-signature system through the SRIKANDI application, streamlining its correspondence process. In **South Sulawesi**, USAID ERAT supported the LGs in replicating SIMODIS, an application originally developed in **Luwu Utara** for self-evaluating SPBE maturity levels. **Kota Serang** began replicating the "Tangerang Aye" super app from Kota Tangerang, with the potential to support digital MPP. Meanwhile, in **Kota Cilegon**, efforts to replicate Kota Tangerang's LAKSA GURIH app for stunting management were initiated, though challenges with resources have slowed progress. The city also plans to expand its SITARING app into an INTER-C super app, with a learning exchange already initiated between Kota Tangerang and Kota Cilegon's KOMINFO and Health Offices. **Karo** has initiated the development of SADA SAPO, a government application platform aimed at integrating all local government applications into a centralized e-government system. This platform, still in its early stages with a planned launch in 2026, is designed to work in tandem with the KATA SADA (SDI) platform. Together, they will provide streamlined access to real-time data across all governmental departments, improving efficiency, transparency, and decision-making. The initiative seeks to eliminate data silos, enhance public service delivery, and increase accountability across Karo's administrative services.

#### **ACTIVITY D.5: STRENGTHEN PROBLEM-DRIVEN, MULTI-SECTORAL, MULTI-STAKEHOLDER PLANNING AND BUDGETING PROCESSES**

USAID ERAT continued supporting several LGs in extreme poverty alleviation, stunting reduction, CEFM prevention, and GRPB promotion in this reporting period.

(1) (Extreme) poverty alleviation (eradication). USAID ERAT has been providing TA and facilitations on extreme poverty eradication to 24 LGs across six provinces since FY 2023. The TA and facilitation take different approaches, departure points, and timelines depending on the baseline and needs identified and agreed upon between USAID ERAT and respective LGs. Until Q1 of FY 2024, USAID ERAT subcontracted Perkumpulan IDEA, to provide TA in ten districts in East Java and East Nusa Tenggara. In the remaining FY 2024 period, the support was directly provided by USAID ERAT staff and STTA as in the other 14 districts. USAID ERAT support to the LGs can be grouped into the following six categories:

- a. *Poverty data overlaying and analysis*. Starting In FY 2023, USAID ERAT has supported 14 LGs in overlaying various poverty databases, particularly the Targeting for Acceleration of Extreme Poverty Alleviation (P3KE) database managed by KEMENKO PMK and TNP2K and Integrated Social Welfare Data (DTKS) managed by the Ministry of Social Affairs. This initiative is particularly important to help LGs make informed decisions for extreme poverty programming based on the characteristics of the

poor individuals/households targeted. In FY 2024, the Activity supported the LGs of **Belu, Timor Tengah Utara, and Manggarai Barat** to overlay and analyze their poverty databases.

- b. *Poverty data verification and validation.* This initiative also started in FY 2023 and was continued in FY 2024. As instructed by the CG, the results of the verification and validation process were enacted in mayoral/regent decrees as a basis for poverty alleviation programming. In FY 2024, the LGs of **Kubu Raya, Gowa, Kota Makassar, Kepulauan Selayar, Sumba Timur, Manggarai Barat, Belu, and Sabu Raijua** enacted their decrees. In **Barru**, the LG piloted the use of the SIAP BOSS application developed by the PG of **South Sulawesi** to verify and validate extreme poverty data in one ward and will be scaled-up in all wards and villages in the district.
- c. *Formulation of the Subnational Poverty Reduction Plans (RPKDs).* USAID ERAT continued supporting the LGs to formulate RPKDs that will guide the formulation of the poverty reduction Annual Action Plans (RATs) and poverty programming in the districts. In FY 2024, four additional LGs have finalized and legalized their RPKDs through *perbup*: **Lebak, Sumba Timur, Belu, and Manggarai Barat**. It is important to note that the PG of East Nusa Tenggara considers the RPKD of Manggarai Barat as a good example to be replicated by other LGs in the province. The PG adopted the approach for developing its Provincial RAT. In addition, USAID ERAT has also supported the LGs of **Mandailing Natal, Lamongan, Sumenep, and Timor Tengah Utara** in formulating their RPKDs that are expected to be issued in FY 2025.
- d. *Formulation of Poverty Reduction Annual Action Plan (RAT).* In FY 2024, USAID ERAT supported 11 LGs on this initiative: **Nias, Karo, Samosir, Mandailing Natal, Lebak, Pandeglang, Ketapang, Gowa, Barru, Belu, Sabu Raijua, and Sumba Timur**. Except Sumba Timur, all LGs have finalized their Poverty Reduction RATs and started using them as the basis for annual poverty programming for the 2024 budget revision and 2025 budget planning.
- e. *Mainstreaming poverty reduction programs in LGs' annual budgets.* In Q1 of FY 2024, USAID ERAT supported six LGs to improve their 2024 annual plans and budgets based on various initiatives above: **Nias, Samosir, Lebak, Lamongan, Banyuwangi, Blitar, Sidoarjo, Barru, and Manggarai Barat**. In the mid-term of government's FY 2024, USAID ERAT assisted the LGs of **Nias, Karo, Mandailing Natal, Sumenep, Kota Tangerang, and Lebak** in monitoring how their poverty reduction budgets have been executed using budget tagging methodology. Among them, there are several notable initiatives:
  - **Nias:** it is nationally recognized for its extreme poverty alleviation efforts. In 2023, facilitated by USAID ERAT, it utilized IDR 3.4 billion of the incentive funds received from CG for extreme poverty programs, including cash assistance and education programs, which reduced its extreme poverty rate by 1.4%.
  - **Sumenep:** the LG utilized the results of extreme poverty data validation to target the Village Fund-Direct Cash Assistance (*Bantuan Langsung Tunai Dana Desa*, BLT DD) program. Advocated by USAID ERAT, the LG targets more than 10,000 people who are considered the poorest 30% of 330 villages, to be beneficiaries of the BLT DD program.
  - **Manggarai Barat:** USAID ERAT supported the LG in covering premiums of employment insurance (BPJS Ketenagakerjaan) program – including work-related accident insurance and death insurance – for vulnerable informal workers. The LG allocated IDR 203 million for BPJS Ketenagakerjaan premiums for around 1,000 vulnerable informal workers (including PWDs and women-headed households) identified as the poorest 20% based on the validated database. A Regent Decree on the recipients of the premium subsidy (No. 298/KEP/HK/2024) was issued in September 2024 and the LG has started disbursing the funds to BPJS Ketenagakerjaan. The PG of

East Nusa Tenggara supported the LG in the identification through the PAPADANKE initiative (see Activity P.2).

- f. *Extreme poverty alleviation programming.* USAID ERAT also supported the LGs of **Karo, Nias, Lebak, Pandeglang, Kota Tangerang, and Belu** in improving their poverty reduction programs in FY 2024. In **Karo** and **Nias**, the LGs utilized the validated data for improving the targeting of the food assistance program. In **Belu**, the validated poverty data was used by the LG's Livestock and Fisheries Office in targeting half of the beneficiaries of its community economic empowerment program to the poorest 10%, through the distribution of chicken and fresh-water aquafarming. The latter is also expected to contribute to stunting reduction as some of the target groups are identified as having a high stunting risk.

(2) CEFM prevention. USAID ERAT continued engaging with three subcontractors, LPKP in East Java, JARI Borneo Barat in West Kalimantan, and YASMIB in South Sulawesi, in preventing CEFM in 13 districts in the three provinces. USAID ERAT's support can be grouped into the following three categories.

- a. *Formulation of local regulations and policies.* USAID ERAT facilitated LGs to formulate and legalize CEFM Prevention Action Plans to have been legalized through *perbups* in **Lamongan** (No. 55/2023), **Biltar** (No. 66/2023), **Sumenep** (No. 53/2023), and **Ketapang** (No. 73/2023). A similar action plan was formulated in **Banyuwangi, Barru, and Gowa**. The LGs of **Melawi, Sintang, and Sambas** were not supported in formulating a similar regulation since they have existing regulations on Child-Friendly Districts (*Kabupaten Layak Anak*) that can be used as the basis for CEFM prevention activities. Different from these districts, the LGs of **Kota Makassar, Luwu Utara, and Kepulauan Selayar** formulated local regulations (*perda*) on Local Strategies for CEFM Prevention. *Perda* needs to be approved by the Local Legislative Council (DPRD) and, hence, has a stronger legal basis compared with *perbup*. However, the draft *perdas* have not been cleared by the PG of South Sulawesi and the Ministry of Law and Human Rights since the National Strategy on CEFM Prevention has not been legalized at the central level. Hence, the draft *perdas* are considered to have no legal reference. USAID ERAT was supporting the three LGs to legalize the Local Strategies through the head of district regulations (*perbup* or mayor regulation).
- b. *Implementation of CEFM prevention action plans.* USAID ERAT promotes integrating the implementation of the CEFM prevention action plans with other initiatives such as stunting reduction, extreme poverty alleviation, and education and health service improvements that are also supported by the Activity as well as Child-Friendly District (*Kabupaten/Kota Layak Anak*), Children's Forums, and village-level movements as discussed under Activity D.2 above. In **Kota Makassar**, USAID ERAT collaborates with a UNICEF program in formulating a survey instrument to capture CEFM risk (including school enrollment, poverty level, and stunting risks) that has been piloted in two wards. USAID ERAT also supported the city government as well as the LGs of **Luwu Utara, Selayar, Barru, and Gowa** to formulate standard operating procedures (SOPs) SOP for CEFM Prevention as a part of the Action Plan implementation. In **Lamongan**, USAID ERAT supported the implementation of the action plan by: (i) formulating a reproductive health teaching module in collaboration with the Indonesia Medical Doctor Association and several local universities that has been used as a part of school orientation at the beginning of 2024/2025 academic year; and (ii) formulating a *perda* on the protection of women and children from violence.
- c. *Collaboration with other stakeholders.* The Religious Court is an important stakeholder in CEFM prevention as it issues dispensation for CEFM. USAID ERAT encouraged the LGs of **Lamongan, Sumenep, Blitar, and Luwu Utara**, particularly its P3A Office, to coordinate with the Religious Courts. It was agreed that the Religious Courts would refer any proposal for underage marriage dispensation to the P3A Offices to conduct an assessment and counseling for the couple. In **Lamongan**, the collaboration also led to the development of a digital platform for the registration of



counseling services. In September 2024, the P3A Office started providing counseling services at the district MPP. The LG of **Lamongan** is rewarded by Kompas TV as a Child-Friendly District in September 2024.<sup>18</sup> This practice has significantly reduced the child marriage dispensation issued by the Religious Court of Lamongan from 459 in 2022 to 304 cases in 2023. In **Banyuwangi, Luwu Utara, Kota Makassar and Sambas**, in addition to other initiatives discussed above, USAID ERAT also facilitated the collaboration of the LGs with local religious leaders to prevent CEFM, particularly with the village/community level *imam*, who has the authority to give a blessing for marriage. They are requested to sign an integrity pact to refuse to give blessings to underage brides and grooms. The LG of **Kota Makassar** is coordinating with BAZNAS to provide assistance for victims of CEFM.

3. Stunting Reduction. USAID subcontracted LP3ES to implement this initiative until Q2 of FY 2024 and continued supporting the LGs to reduce stunting in five intervention areas:

- a. *Institutional strengthening*. In FY 2023, USAID ERAT focused on strengthening the Stunting Reduction Acceleration Team (TPPS) and local-level policies and regulations. Although these were completed in most ERAT-supported districts, some others recorded progress in FY 2024. The LGs of **Kota Serang** and **Banyuwangi** developed a policy/plan to promote quality parenting to reduce stunting risk. The LG of **Timor Tengah Utara** updated its *perbup* on accelerating stunting reduction and legalized a new decree on February 2024 (No 75/KEP/HK/II/2024) for stunting reduction priority villages (50 out of 193), based on situation analysis using stunted children database.
- b. *Planning and budgeting for stunting reduction programs*. USAID ERAT supported the LGs in improving the quality of stunting data, through enhanced surveillance and other means of data collection as well as by overlaying various databases. The results were analyzed and used to improve programming. The LGs of **Lebak, Sidoarjo, Ketapang, and Timor Tengah Utara** reviewed and updated their stunting priority villages. In **Lebak**, the LG overlayed stunting and poverty databases, followed by verification and validation in three pilot villages. The LG used the data to design the interventions for the stunted and high-risk children at the end of FY 2024. USAID ERAT supported **Timor Tengah Utara** that received fiscal incentives for their stunting reduction performance and **Sumba Timur** that received fiscal incentives for its financial management performance to plan their additional funding to improve their 'sensitive interventions' (e.g., parenting quality, clean water and sanitation provision, or social assistances) in Timor Tengah Utara and to implement MSS for health sector that would contribute to stunting reduction in Sumba Timur. USAID ERAT also supported the LG of **Mandailing Natal, Kota Serang, and Sidoarjo** to hold workshops on budgeting for stunting reduction.
- c. *Monitoring and evaluating stunting reduction*. As discussed under Activity P.3 above, there were numerous innovations developed to improve stunting reduction. USAID ERAT supported the PG of South Sulawesi in improving, launching, and disseminating INZTING, a stunting monitoring platform, to be utilized by all LGs, including five ERAT-supported districts, in the province. Innovations of KOPI PAHIT and SIAP LAHIR in **Sidoarjo** and **Sumenep**, respectively, engage *puskesmas* and private health providers to monitor high-risk stunting babies. The LG of **Blitar** mobilized private health clinics to monitor high-risk stunting cases to be intervened by its *puskesmas*. In addition to promoting nutritious food, GASSING NGANRE innovation in **Gowa** also mobilizes community-level cadres to monitor stunting at the village level. The LGs of **Timor Tengah Utara, Belu, Sintang, and Melawi** have also been supported in developing stunting monitoring tools engaging village and/or *puskesmas* staff or cadres. USAID ERAT also supported LGs of **Kota Tangerang, Lebak, Sintang, Ketapang, and Kepulauan Selayar** in developing and utilizing M&E instruments to review OPDs' annual plans on stunting reduction. In **Lamongan**, USAID ERAT engaged with the TPPS to evaluate the performance

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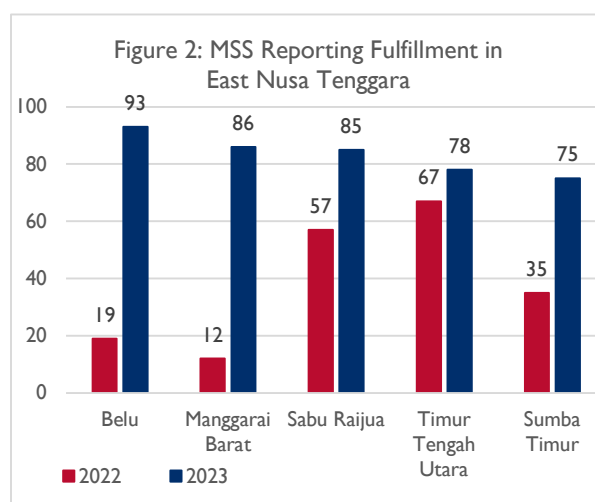
<sup>18</sup> See: <https://www.lamongankab.go.id/beranda/diskominformo/post/18186>.



of the LG in reducing stunting, including in reviewing ‘stunting audit reports.’ The LG of **Pandeglang** specifically prioritizes stunting data to be developed in its SDI before covering other sectors.

- d. *Collaborating with other stakeholders in stunting reduction.* In addition to collaboration with villages and the private sector discussed under Activity D.2 above, USAID ERAT also supported LGs in collaborating with other stakeholders. In **Samosir**, collaborations with village government communities and health worker cadres were strengthened through the implementation of Foster Father for Stunted Children (BAAS) and Health Kitchen to Address Stunting (DASHAT) programs. In **Belu, Sumba Timur, and Manggarai Barat**, religious and customary (*adat*) leaders and other community members were engaged in detecting stunted children, in collaboration with UNICEF. The LG of **Banyuwangi** collaborated with a local university to develop an education module for parenting. In addition, USAID ERAT also supported the LG to engage with local religious-based organizations to promote quality parenting and stunting monitoring in two sub-districts with the highest stunting prevalence. The activities showed significant development of 78 stunted under-5 children and, hence, are replicated by one of the organizations, Muslimat, in other subdistricts in Banyuwangi. USAID ERAT also collaborated with USAID PASTI (Partnership to Accelerate Stunting Reduction in Indonesia) in Pandeglang and Lamongan. In **Pandeglang**, USAID ERAT-supported village expenditure tracking informed USAID PASTI’s interventions. In **Lamongan**, USAID ERAT supported the LG in scaling up USAID PASTI’s capacity-building activities in two villages to other locations in the district.

(4) MSS improvement. In response to the request of the Regional Secretary of the PG of East Nusa Tenggara, USAID ERAT collaborated with BANGDA to provide a series of workshops to five ERAT-supported LGs in the province to improve their MSS reporting compliance performance in the first two quarters of FY 2024. The MSS reporting workshop successfully improved the capacity of all relevant OPDs to address the challenges in data collection, report formulation, and submission through the e-MSS platform. In addition, TA was also provided to the inspectorate and the Subnational Government Budgeting Team (*Tim Anggaran Pemerintah Daerah, TAPD*) to ensure that the relevant OPDs can formulate more realistic MSS targets and budget allocations. MSS Dashboard in Bangda indicates that



eight out of 21 districts in East Nusa Tenggara have increased their MSS reporting performance, including five ERAT-supported districts that received incentive post-workshop assistance from BANGDA.

(5) Gender Responsive Planning and Budgeting (GRPB). Although USAID ERAT did not support any event related to GRPB in Q2 of FY 2024, progress is recorded in several districts.

In **Banten**, the LG of **Pandeglang** held training for all OPDs on GRPB and promoted the adoption of the Women-Friendly and Child-Care Village movement in ten villages. USAID ERAT provided assistance to the LG in formulating a Regional Action Plan on Gender Mainstreaming, which, as of September 2024, the finalization stage was still ongoing. In parallel, several OPDs of the LG were assisted in conducting the gender budget analysis on selected priority sub-activities for 2025, the results of which were still under the review process by USAID ERAT. In **Kota Cilegon**, USAID ERAT assisted the LG in improving coordination among its GRPB working group members for sectoral programming. USAID ERAT was invited as a resource person for the gender mainstreaming institutional strengthening for the GAP/ARG 2024 by conducting a review towards 31 LG units gender document (including *kecamatan* in the district). As of September 2024, the LG also issued a Mayor Circular Letter No. 2504/BPKAD on the Guidelines

for Formulation Work Plan and Budget for OPDs. This letter requested OPDs to conduct a gender analysis on sub-activities which will later be reviewed by TAPD in the RKA-OPD 2025 processes. Through USAID ERAT's facilitation, the gender-responsive planning and budgeting of the LG significantly improved, particularly due to close monitoring and validation during the RKA processes. **In Lebak**, USAID ERAT has assisted in ensuring the formulation of gender-responsive planning and budgeting for 24 LG offices (one sub-activity per OPD). The LG allocated IDR 140 million for GRPB working group capacity development.

In **North Sumatra**, as a follow-up of GRPB TOT at the province level (see activity P1), USAID ERAT provided close facilitation to LG of Kota Medan to further assist 12 selected OPDs in conducting gender budget analysis for stunting, using the sampling from those offices that have finalized the GAP (Gender Analysis Pathways) and GBS (Gender Budget Statement). As of September 2024, the Gender Mainstreaming Task Force of Kota Medan continued to work with LG offices to complete the GAP and GBS documents. In **Nias**, USAID ERAT supported the capacity building for the 9 OPDs to develop and analyze the GAP and GBS for stunting. The P3A Office of Nias has been advocating to have an endorsement (Circular Letter) to push LG offices to have GAP and GBS and establish a Gender Mainstreaming Task Force. In **Karo**, USAID ERAT was involved in the BAPPEDA facilitation to provide coaching on the formulation of GAP and GBS for 46 OPDs.

## **ACTIVITY D.6: IMPROVE QUALITY OF SPENDING FOR PUBLIC SERVICE PROVISION**

USAID ERAT continued supporting DJPK and KEUDA in improving the quality of district budgets through four initiatives.

(1) District Budget Analysis. As discussed in the 2023 Annual Report, USAID ERAT, in partnership with DJPK, subcontracted INISIATIF and KOPEL to conduct budget analyses in all **30 ERAT-supported districts**. The analyses revealed several key findings, including increasing LGs' dependency on central government transfers, low credibility in managing local revenues, and a mismatch between budget allocations and realizations, leading to unspent funds. Sectoral allocations for education and health were high but need to be complemented with improved spending quality to maximize outcomes. In Q1 of FY 2024, the findings were presented to DJPK, KEUDA, and BANGDA at the central level, as well as with all 30 LGs. The results of the analyses serve as the basis for further assistance in improving the quality of spending in ERAT-supported districts through various initiatives discussed above.

(2) District Performance-Based Transfer to Villages. The Village Law (No 6/2014) requires rural districts to transfer 10% of the unrestricted transfers from the CG to the villages as Village Fund Allocation (ADD). Since FY 2023, USAID ERAT has been promoting the adoption of performance-based transfers (*Alokasi Kinerja Desa*, AKD) as a part of the ADD to create an incentive system for villages to perform better. In **Sambas**, the initiative aimed to reformulate ADD to improve MNCH services. However, progress was hampered by the regent's decision to prioritize salary increases for village heads and officials in the 2024 budget. Despite challenges in incorporating AKD into ADD, the LG adopted a "village clustering" method to distribute funds more equitably. This approach, supported by USAID ERAT, replaced the previous proportional formula, reducing disparities in fund allocations among villages. In **Barro**, USAID ERAT supported the LG in restructuring the ADD by introducing AKD based on nine key performance indicators, including prevention of budget misuse, timely financial reporting, stunting reduction, child marriage prevention, and improvements in tax collection. The LG has finalized the *perbup* for ADD which is expected to be enacted in FY 2025. In **Luwu Utara**, USAID ERAT collaborated with The Asia Foundation's Environmental Governance program to establish AKD in FY 2023. Since its implementation in 2023, the LG has transferred around IDR 3.3 billion to 30 performing villages each year. USAID ERAT continued supporting the LG to review and refine the implementation of the ADK. In July 2024, a Regent Decree (No. 100.3.3.2/323/VII/2024) was issued to revise the indicators of the ADK. Different from the original indicators which focused on ecological aspects, the new decree expands the

indicators on village performance in financial management, economic development, overall development progress measured by the Village Development Index (IDM), transparency and community participation, and village oversight.

(3) Thematic budget tagging. USAID ERAT developed the capacity of the LG officials of **Manggarai Barat** on thematic budget tagging in Q3 of FY 2024. USAID ERAT introduced a tool to identify and map relevant sub-activities for specific themes based on certain outputs, indicators, target groups, locations, and sources of funds. The LG utilized the tool to tag local budgets that would contribute to stunting reduction for government FY 2024 and 2025.

(4) Locally-generated revenue (PAD) improvement. Since Q3 of FY 2024, USAID ERAT has been supporting the LG of **Samosir** in analyzing its PAD. The USAID ERAT Team has collected various data and analyzed the PAD of the district. Good practices in Kota Tangerang, Kota Makassar, Manggarai Barat, and Banyuwangi were also reviewed. The results of the analyses will be formulated in a policy brief that will be discussed with the LG in FY 2025.

### 3.2.3 Progress of Component 3: Short-Term Technical Assistance

This component of USAID ERAT is specific to responding to USAID's request for STTA.

**USAID Video Documentaries.** Talamedia, a video production company, has finalized the DRG documentary on the Indigenous faith, titled Karlin's Journey. The video was approved by USAID in Q3 FY 2024 through an extensive review process, and the contract was officially concluded on April 30, 2024. The second USAID ERAT Journey video, titled "Improving Data Quality: A Path to Better Public Service," produced by Two Islands Digital, showcases the positive impact of data-driven planning and budgeting on public service delivery, particularly in achieving universal health coverage in Mandailing Natal, North Sumatra, and Barru, South Sulawesi. The video was approved by USAID on August 16, 2024. As a follow-up, the Activity is coordinating a collaborative social media post with USAID to disseminate the video to the public.

**Public Financial Management STTA to Support the Nusantara State Capital Authority.** At the end of Q2 of FY 2024, USAID ERAT mobilized two STTAs to provide TA to the Nusantara State Capital Authority (*Otorita Ibu Kota Nusantara*, OIKN) to conduct a rapid assessment of revenue projection of the new Nusantara State Capital (*Ibu Kota Nusantara*, IKN). In Q3, the STTAs started to collect primary data through discussions with DJPK of MOF, the Regional Revenue Board of the PG of Jakarta. The STTA also participated in a discussion between OIKN and DJPK in Bogor in June 2024. In Q4, the STTA, together with USAID, USAID ERAT, and OIKN staff, conducted a joint field visit to East Kalimantan to collect the primary and secondary data from the PG of East Kalimantan and two LGs covered in the IKN area, Kutai Kartanegara and Penajam Paser Utara. The field visit team also had an opportunity to meet with OIKN Deputy Chairman for Financing and Investment of OIKN to discuss the initial findings of the assessment and broader issues on IKN development. As of August 2024, the STTAs developed the presentation report and discussed it with USAID and, subsequently, the Director of Financing of the OIKN. The STTA has started developing to be finalized in Q1 of FY 2025.

**STTA to Support the Implementation of the 2024 Indonesia Civil Society Forum (ICSF).** USAID requested the Activity to contract a pre-determined individual STTA as Senior Consultant and event organizer for the fifth ICSF in April 2024. The 2024 ICSF main event took place in Jakarta on September 25-26, 2024, attended by more than 300 CSO representatives across the country. Held under the theme "Fostering Dialogue, Driving Change: Civil Society's Engagement for a Democratic Indonesia," the two-day event brought together a diverse array of CSOs to discuss and promote democratic civic engagement, implemented through Humanis (*Yayasan Humanis dan Inovasi Sosial* – Humanist and Social Innovation Foundation). The event highlights several key recommendations from CSOs at both regional and national levels, such as public perceptions of CSOs, regenerations, technical and managerial skills of CSO members,

and cross-coordination among organizations to improve open, inclusive environment for civil society participation in good governance. Prior to the Jakarta event, the Senior Consultant collaborated with the Organizing Committee to host the regional ICSF events in Medan, North Sumatra, on June 25-26, 2024, Makassar, South Sulawesi, on July 16-17, 2024, and Yogyakarta, on July 24-25, 2024, to build dialogues to strengthen civil society's role in advancing democracy in Indonesia.

**STTA to Support Formulation of 2024 Investment Report.** As reported in the third quarter, USAID requested USAID ERAT to subcontract Ernst and Young (EY) Indonesia to formulate the 2024 Investment Report in collaboration with the American Chamber. However, it took almost a quarter to issue the subcontract due to EY's delays in obtaining their UEI and their drawn-out internal processes. As of this reporting period, EY has fulfilled its deliverable of subcontracting the American Chamber of Commerce and the data collection. EY reports that they are starting to draft parts of the narrative report, and they are on track to present the findings in November 2024.

### 3.3 Implementation Challenges

**Table 7: Implementation Challenges and Status, Q4 of FY 2024**

Implementation challenge	Summary of issue and its impact on interventions	Actions taken during reporting period	Current status	Actions planned	Responsible party
<b>New Challenge During the Quarter</b>					
No new challenge					
<b>Ongoing Challenge from Previous Quarters</b>					
Initiatives to promote transparent provincial <i>bankeu</i> formulas stalled.	USAID ERAT has been advocating the PGs to apply transparent formulas for allocating <i>bankeu</i> to LGs but has not been adopted by several PGs.	Engaged and built a coalition within the PG to promote <i>bankeu</i> reform, in addition to TA to develop capacity.	Progress in North Sumatra.	Wait for the results of the elections and revisit the agenda in Q2.	USAID ERAT
Rotation of personnel of GOI counterparts at all levels	Slowing down and reducing the quality of the program implementation.	Engaged and developed the capacity of the newly appointed personnel.	Partially resolved, but will be continued.	<ul style="list-style-type: none"> <li>Continue developing the capacity of and engaging with new personnel.</li> <li>Terminate the initiative if there is no improvement.</li> </ul>	USAID ERAT
<b>Resolved Challenges that were Previously Reported</b>					
Significantly reduced spending targets	USAID reduced ERAT spending target in Q3-Q4 to 54% of FY 2023 average that limited activities that can be financed by the Activity that may impact the engagement with GOI which also impacts on achievement of performance targets	<ul style="list-style-type: none"> <li>Prioritized ERAT-financed activities and maximized GOI contribution.</li> <li>Reduced ERAT's personnel expenditure.</li> <li>Prepared FY 2025 work plan and agreed with EA, IAs, PGs, and LGs.</li> </ul>	Partially resolved	Extend USAID ERAT implementation period to maximize overall spending %.	USAID
Lack of IA for improving access to information	There was no IA for the initiative since Sep 2024 that would be responsible for signing BAST of the activities.	N/A	Resolved	N/A	USAID ERAT

Implementation challenge	Summary of issue and its impact on interventions	Actions taken during reporting period	Current status	Actions planned	Responsible party
Institutional change in PG/LG due to CG's uniform policies	USAID ERAT's PG/LG counterparts in promoting innovations and SP4N-LAPOR! improvement changed driven by national policies that reduce the efficiency and quality of program implementation.	Engaged and developed the capacity of the newly appointed institutions.	Partially resolved	Continue developing the capacity of and engaging with new institutions.	USAID ERAT

## 4. ACTIVITY MONITORING, EVALUATION, AND LEARNING PLAN (AMELP) UPDATES

### 4.1 Monitoring

#### 4.1.1 Performance Monitoring

During this fiscal year, USAID ERAT has updated the Activity MEL Plan, which incorporates a new USAID Youth indicator (Youth-I, “number of youths trained in soft skills/life skills through USG assisted programs”). The updated document also included a revision of targets for nine USAID ERAT indicators, where the targets of two-thirds of the indicators were higher than the original ones, reflecting the trajectory of USAID ERAT’s achievements against its indicator targets. However, the spending target slowdown has been affecting the achievements for several indicators as the intensity of activities related to contributing to those indicators has been reduced.

To anticipate the newly approved Disability Program Funds, the Activity plans to add three new performance indicators scheduled to commence in Q1 of FY 2025. These three indicators are: (1) number of vulnerable persons benefiting from USG-supported social services (ES.4-1); (2) number of service providers trained to serve vulnerable persons (ES.4-2); and (3) and number of USG-assisted organizations and/or service delivery systems that serve vulnerable persons strengthened (ES.4-3).

Responding to the slowdown of USAID ERAT spending target in FY 2025, USAID ERAT will propose an updated AMEL Plan in Q1 of FY 2025 and will include the three new performance indicators discussed above.

**Component 2.** In FY 2024, USAID ERAT registered progress across nine indicators under this component. Cumulatively, as indicated in Table 8 below, indicators 5, 6, 7, and 9 have exceeded the annual targets. Indicator 8 is somewhat on target as the achievement was 90% of the target, within the +/-10% deviation. Indicators 11 and 12 have reached the annual target, respectively. While indicators 10 and 13 achieved lower than expected. Below is the narrative for each indicator and please refer to Annex A for further details.

*Indicator 5 - Number of functioning policy coordination and implementation mechanisms supported by USG, the achievement is 39 (105%), exceeding its target of 37 mechanisms. During the fourth quarter of FY 2024, the Activity has established 16 more functioning mechanisms, including multi-stakeholder collaboration to address out-of-school children in Banten, East Java, and West Kalimantan; multi-stakeholder collaboration on stunting reduction and CEFM prevention in East Java; peer-to-peer learning on inclusive education and under-aged marriage in Banten and East Java, respectively; poverty data overlay with vulnerable informal worker database in East Nusa Tenggara; and community and OPDs as an offline hub for complaint handling*



in South Sulawesi. Though exceeding its target, the achievement is within 10% deviation. Please refer to Annex A for further details.

Indicator 6 - Number of USG-supported technical recommendations to local, provincial, or national governments that have formally shaped policy formulations, the Activity has recorded support for the issuance of 62 technical recommendations (162%) that contribute to policy development and exceeding its target of 37 policies. Particularly during the last quarter there are 13 policies, and two guidelines released as support of USAID ERAT contributions where the local government particularly find them useful to support their performance. These policies addressing the issues of support for PWDs, preventing child marriage, and procedures for complaint handling management. The achievement for indicators is significantly higher than the 10% deviation but the Activity reckons this result as significant and holds high relevancy with the needs of USAID ERAT government partners. Please refer to Annex A for further details.

Indicator 7 - Number of USG engagements jointly undertaken with private sector enterprises to support U.S. foreign assistance objectives, the achievement is 21 engagements (175%) exceeding its 12 engagements target. This particular indicator actually already passed its target in the second quarter of the reporting period due to high engagements of private sector entities. In particular, in the last quarter of this fiscal year the Activity recorded three engagements, including two MoUs in relation to link and match in Banten and joint commitments to support reduction and extreme poverty alleviation. Similarly to Indicator 6 above. The Activity did not cease carrying activities related to this indicator as the results are significant to support the respective local government. Please refer to Annex A for further details.

Indicator 8 - Number of innovations to improve the quality of policy implementation and service delivery adopted by ministries, institutions, and local governments as a result of ERAT, the achievement is 38 (90%) of its 42 target. The recording for this indicator is quite a challenge as the Activity must be mindful of supporting “potential” innovations, and some of them are at an early stage, which is too early to identify changes. However, during the last quarter of this fiscal year, the Activity recorded 24 innovations across USAID ERAT-supported provinces, focusing on the innovation to improve public services in education, health, complaint handling mechanism follow-up, as well as improving local revenue. Though this indicator does not achieve its intended target, the achievement is within acceptable 10% deviation. Please refer to Annex A for further details.

Indicator 9 - Number of individuals who received USG-assisted training, including management skills and fiscal management, to strengthen LG and/or decentralization, the achievement is 1,136 distinct individuals (48% female) or 120% of its target of 944 distinct individuals. The Activity had a great turnout of participants during the first three quarters of this fiscal year, and this has affected the achievement of this indicator, especially during the third quarter, when massive capacity-building activities were carried out to support the complaint-handling mechanism in North Sumatra, West Kalimantan, East Nusa Tenggara, and South Sulawesi. The achievement for this indicator has surpassed the 10% deviation due to high turnout. Please refer to Annex A for further details.

Indicator 10 - Number of persons trained with USG assistance to advance outcomes consistent with gender equality or female empowerment through their roles in public or private sector institutions or organizations, the achievement is 372 people (68% female) or 67% of its targets of 555 people. On the contrary of the previous indicator on capacity strengthening, the Activity did not achieve its target due to less activity in this area. Activities addressing GESI mainstreaming, particularly for gender-responsive planning and budgeting and prevention of child marriage, were limited in specific locations. Please refer to Annex A for further details.

Indicator 11 - Percentage of USG-supported districts with improved budget allocation to address public service issues, the achievement is 60% (100%) of its 60% target –or 18 districts. This indicator has met its target and particularly recorded improved budget allocation to address issues in education, access to information,



complaint handling, health (both stunting and Universal Health Coverage), and prevention of child marriage. Please refer to Annex A for further details.

Indicator 12 - Percentage of USG-supported districts that improved budget realization to address public service issues, the achievement is 27% (100%) of its 27% target – or 8 districts. This indicator has met its target and particularly recorded improved budget allocation to address issues in health (both stunting and Universal Health Coverage, one data, complaint handling mechanism, and prevention of child marriage. Please note that the analysis is based on the budget realization in 2023 compared to those in 2022. Please refer to Annex A for further details.

Indicator 13 - Number of youths trained in soft skills/life skills through USG-assisted programs, the achievement is 129 youth (54%) of its target of 340 youth trained. Of all participants, 50% were female. This indicator did not meet its target due to the decrease in spending targets, as USAID ERAT has notably minimized large events and concentrated on providing low-cost technical assistance. However, the activities have managed to engage youths in the area of complaint handling through SP4N-LAPOR! and strengthen the capacities of schoolteachers to mentor their respective students in entrepreneurship. Please refer to Annex A for further details.

**Component 3.** In FY 2024, USAID ERAT received four requests for STTA. In February, USAID ERAT engaged two individual consultants to assess and simulate the potential revenue profile of the New State Capital (*Otorita Ibu Kota Nusantara*, OIKN). In April, an individual consultant was contracted to support the Indonesia Civil Society Forum, and in the following month, a local organization was subcontracted as event organizer for the ICSF national event, which was held towards the end of September 2024. Meanwhile, the fourth request in May was to engage a firm to conduct the 2024 Investment Report. Of the four STTAs on-demand, only the consultants for the OIKN were drawn from USAID ERAT’s STTA database, while the rest were solely sourced as per USAID request.

Indicator 1 - Percentage of consultants contracted based on agreed timelines, USAID ERAT achieved 83%, exceeding its target of 80%. It is worth noting that the timeline for subcontracting organizations is 21 working days. However, for the 2024 Investment Report, it took approximately three months to engage the company due to issues with their UEI and their internal processes. USAID was kept informed of the issues and USAID’s project manager approved the delay for this particular STTA.

Indicator 3 - Percentage of deliverables approved by USAID, the achievement is 100% with the approval of two documentary videos that were produced, one of which is the second video for USAID ERAT and the other is the video on religious tolerance.

Indicator 4 - Percentage of STTA receiving performance rating of very good. There is no achievement to be reported on Indicator 4. Based on a preliminary discussion with USAID, this indicator is proposed to be dropped because it does not reflect USAID ERAT’s management of Component 3 but rather the performance of the consultants themselves. The deletion of this indicator will be reflected in the next iteration of the AMEL Plan after the 2025 work plan is approved.

Indicator 5 - Percentage of consultants identified through the STTA database, USAID ERAT achieved 100% since there is only one STTA request that was not sole-sourced as mentioned above.

**Table 8: USAID ERAT’s Component Indicator Targets for FY 2024**

No.	Indicator	FY24 Target	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	Cumulative Achievement	On Target
<b>Component 2</b>								
5	Number of functioning policy coordination and implementation mechanisms supported by USG	37	8	7	8	16	39 (105%)	Yes

No.	Indicator	FY24 Target	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	Cumulative Achievement	On Target
6	Number of USG-supported technical recommendations to local, provincial, or national governments that have formally shaped policy formulations	37	22	20	5	15	62 (168%)	Yes, exceeded
7	Number of USG engagements jointly undertaken with private sector enterprises to support U.S. foreign assistance objectives	12	9	7	2	3	21 (175%)	Yes, exceeded
8	Number of innovations to improve the quality of policy implementation and service delivery adopted by Ministry, Institution, and Local Government as result of ERAT	42	8	1	5	24	38 (90%)	No
9	Number of individuals who received USG-assisted training, including management skills and fiscal management, to strengthen LG and/or decentralization, disaggregated by sex, age, and people with disabilities	944	352	209	562	13	1,136 (120%)	Yes, exceeded
10	Number of persons trained with USG assistance to advance outcomes consistent with gender equality or female empowerment through their roles in public or private sector institutions or organizations	555	185	53	102	32	372 (67%)	No
11	Percentage of USG-supported districts with improved budget allocation to address public service issues (PMP indicator 1.1.2.a)	60%	-	-	-	60% <sup>19</sup>	60% (100%)	Yes
12	Percentage of USG-supported districts that improved budget realization to address public service issues	27%	-	-	-	27% <sup>20</sup>	27% (100%)	Yes
13	Number of youths trained in soft skills/life skills through USG-assisted programs	240	44	-	55	30	129 (54%)	No
<b>Component 3</b>								
1	Percentage of consultants contracted by USAID ERAT based on agreed timelines	80%	-	100%	50%	100%	83%	Yes
3	Percentage of deliverables approved by USAID	100%	-	-	100%	100%	100%	Yes
4	Percentage of STTA receiving performance rating of very good	90%	-	-	-	-	-	N/A
5	Percentage of Consultants identified through STTA database	80%	-	100%	N/A	N/A	100%	Yes

#### 4.1.2 Context Monitoring

In this reporting period, the candidates for simultaneous local elections in November 2024 were confirmed. At the provincial level, the gubernatorial elections in the six ERAT-supported provinces involved two to three candidates per province. Incumbent governors of North Sumatra, East Java, West Kalimantan, and South Sulawesi are running for the second term. However, it is only in East Java that the incumbent Governor and Vice Governor will join the race together. In West Kalimantan, the incumbent Governor and Vice Governor will compete for the governor position in the upcoming election. In addition to the six incumbent candidates who are at least aware of USAID ERAT, some of the heads of ERAT-supported districts will also participate in the elections: Mayor of Kota Medan, Vice Regent of Lebak,

<sup>19</sup> 18 out of 30 districts.

<sup>20</sup> 8 out of 30 districts.

Regent of Kubu Raya, Mayor and Vice Mayor of Kota Makassar. Only in East Nusa Tenggara Timur have all three pairs of candidates not been exposed to USAID ERAT. Among 30 governor and vice governor candidates, only 20% are women, including all three governor candidates in East Java, one governor candidate in Banten, and one vice-governor candidate each in South Sulawesi and East Nusa Tenggara. Meanwhile, all five pairs running in North Sumatra and West Kalimantan are men.

At the district level, 47% and 37% of the 30 ERAT-supported districts have three and two candidates, respectively, running for regent/mayor positions, while five other districts (17%) will have four candidates competing for the positions. Almost half of incumbent mayors/regents (14) will run for their second term in the 2024 elections. Several candidates are directly related to the previous district head, including the brother of the Regent of Lebak (their father was also Regent of Lebak), wives of the Regents of Kubu Raya and Mayor of Makassar, daughter of the Regent of Barru, and husband of the Regent of Luwu Utara. In total, 20% of the total of 168 candidates have been exposed to USAID ERAT. The proportion of women candidates in the district elections is lower than at the provincial level – only 13 candidates (8%) are women. All 30 regent/vice-regent candidates in West Kalimantan and East Nusa Tenggara are men.

Two political economy aspects reported in the Q3 progress report remain valid in the last quarter of FY 2024: (1) the impacts of the forthcoming local elections are mixed – positive in some regions, negative in others; and (2) the impacts of the appointment of acting (vis-à-vis elected) governor and mayors/regents are also mixed. However, the number of USAID ERAT districts led by appointed acting mayors/regents increased due to their participation in the upcoming elections – either for the second term or gubernatorial positions – that require them to take leave of absence from their offices since September 2024.

## 4.2 Evaluations/Assessments/Studies

**Mid-Term Review.** Through a competitive selection process, USAID selected MONEV Studio which was contracted by USAID ERAT to conduct a mid-term review of the Activity. The mid-term commenced in October 2023 with secondary data collection, followed by primary data collection through in-depth interviews at the national and subnational levels. The preliminary findings were presented to USAID and USAID ERAT in December 2023. The consultant received feedback to improve the quality of the analysis and formulated a draft report which was submitted in February 2024. USAID and USAID ERAT Team provided feedback and recommendations to finetune the analysis. The consultant submitted the draft final report in March 2024 and held a presentation for FASKER, USAID, and the USAID ERAT Team in June 2024. USAID accepted the final deliverables on July 15, 2024, and USAID ERAT made the final payment on July 19, 2024. The mid-term review team took longer than anticipated to improve the quality of the analysis. Based on the final report, USAID expressed its disagreements with some of the analyses and, while accepting the final report, USAID released a Statement of Differences highlighting the team's difficulties in constructing a non-bias analysis and the lack of discussion addressing the key questions as it was essential to develop the basis for recommendations for the Activity's future implementation.

**Outcome harvesting.** In FY 2024, USAID ERAT recruited two STTAs to qualitatively assess outcomes or identify behavioral changes resulting from the Activity's interventions. The assessment was intended to understand how the Activity has contributed to changes that would contribute to the Activity's four long-term outcomes; 1) increased accessibility of services; 2) improved quality of services; 3) improved affordability of services; and 4) increased awareness of citizens. The STTAs and, in some cases, USAID ERAT staff, collected and analyzed secondary and primary data that informed USAID ERAT's progress report and fee-based deliverables. The outcomes "harvested" include: improved inclusive education in Kota Tangerang; increased school participation in Kota Serang; expanded health insurance coverage in Barru; adopted performance-based fiscal transfers from district to villages in Luwu Utara; enhanced LG-

village collaboration in reducing poverty in Sumba Timur and in reducing stunting in Karo; and expanded access to financial services and improved legal identity and health insurance services in Sumenep.

### 4.3 Learning

The lessons learned are discussed in Chapter 7 of this report.

In addition, USAID ERAT facilitated a joint visit of USAID and the Government of Indonesia to South Sulawesi to monitor the progress, challenges, and opportunities of the program implementation in September 2024. Staff of USAID Indonesia, FASKER, YANLIK, and BANGDA participated in the joint visit organized by USAID ERAT. The participants of the joint visit had discussions with the Regional Secretary, the Head of MPP, and other LG officials, such as BAPPEDA and KOMINFO Office in Gowa. At the provincial level, the Head of Provincial BAPPEDA, the Head of the P3A Office, and staff of other provincial offices such as KOMINFO Office and Organization Bureau. The participating central partners highly appreciated this joint visit as they learned and acknowledged the achievements and significant progress that resulted from USAID ERAT activities. The PG and LG officials shared similar sentiments of USAID ERAT's contribution to accelerate and enhance their priorities. Based on the joint visit, FASKER and the two IAs recommended USAID ERAT to (i) regularly update its achievements and outcomes at the local level to the respective EA and IAs; (ii) ensure the sustainability of USAID ERAT activities at the local level; and (iii) strengthen collaboration with other USAID programs within South Sulawesi.

## 5. INTEGRATION OF CROSS-CUTTING ISSUES AND USAID PRIORITIES

### 5.1 Gender Equality and Female Empowerment

USAID ERAT promotes GESI through various means in its interventions. In addition to mainstreaming GESI throughout its program implementation, by ensuring gender balance and empowering females in all ERAT activities, the program has promoted specific GESI interventions. *First*, gender-responsive planning and budgeting (GRPB) has been promoted to improve gender considerations in the government's programs and budgets in North Sumatra, Banten, and South Sulawesi (see Activities P.1 and D.5 in section 3.2.2 above). *Second*, USAID ERAT promotes inclusive education through its intervention in Banten and the initiatives of returning ATS/DTS to the education system in Banten and North Sumatra, which also include PWDs (see Activities P.2 and D.1 in section 3.2.2). *Third*, USAID ERAT supports OTDA of MOHA to promote local-level regulation on good practices on governance and public service delivery that was started with promoting regulations protecting PWD's rights, particularly to access services. The event has led to improved regulatory framework and services for PWDs in three districts in East Java and South Sulawesi (see Activities C.2 and D.1 in section 3.2.2). *Fourth*, USAID ERAT has promoted PWD access to information and complaint handling mechanisms in North Sumatra, Banten, East Java, South Sulawesi, and East Nusa Tenggara (see Activities P.4 and D.3 in section 3.2.2). *Fifth*, USAID ERAT supports various initiatives to address issues that disproportionately have higher impacts on females and girls, such as CEFM and stunting (see Activities P.1 and D.5). In many opportunities, USAID ERAT has engaged with women organizations, including those affiliated with religious organizations. Although it does not necessarily reflect wide areas of GESI support the Activity provided, in this reporting period USAID ERAT recorded 372 participants (68% women) of GESI-related training (these activities contributed to the Activity's MEL performance indicator 10).

## 5.2 Youth Engagement

To increase the meaningful participation of youth within communities, USAID ERAT involved youth groups, including university students, in providing them with soft skills and gathering action plans to improve public service delivery and promote positive change (see Activity D.2 in section 3.2.2.3). *First*, USAID ERAT supports the LG's KOMINFO Office in conducting the SP4N-LAPOR! socialization activities for youth groups in Manggarai Barat, Gowa and Kepulauan Selayar. *Second*, USAID ERAT encourages the LGs to consider youth groups as focal points in utilizing SP4N-LAPOR! as a complaint-handling platform for their peers in their regions. *Third*, to further equip the youth groups in Karo to understand social inclusion and gender mainstreaming in public services, USAID ERAT facilitated a workshop in collaboration with Karo's Education Office and the BAPPEDA. The training results will be used as a recommendation for the LG to facilitate a series of capacity-building sessions for youths to support the provision of inclusive public services for vulnerable groups. In total, USAID ERAT engaged 129 young persons (50% women) through soft skill training (these activities contributed to the Activity's MEL performance indicator 13).

## 5.3 Global Climate Change

USAID ERAT contributes to climate change mitigation and adaptation through several activities reported in this reporting period. *First*, USAID ERAT supports two LGs in establishing performance-based fiscal incentives through their fiscal transfers to villages (see Activity D.6 in section 3.2.2.3), including environmental protection indicators. *Second*, USAID ERAT initiated its support to DJPK to develop and implement climate change budget tagging (see Activity C.5 in section 3.2.2.1) that would be used to provide fiscal incentives to PGs and LGs in the future. *Third*, USAID ERAT supports PGs and LGs in improving health services (see Activities P.1, P.2, D.1, and D.5 in section 3.2.2) – including expanding the coverage of JKN to achieve UHC and improving stunting prevention programs and budgets – that would contribute to adapting to climate change impacts in the health sector.

## 5.4 Policy and Governance Support

As a local governance program, USAID ERAT is designed to improve policy and governance, particularly those related to public service delivery improvement. In this reporting period, USAID ERAT recorded the establishment of 39 policy and implementation coordination mechanisms (indicator 5) that include peer-to-peer learning, PG's monitoring and assistance to the LGs, multi-stakeholder collaboration (including PSE) in designing, financing, and implementing development projects, data synchronization and verification process and addressing complaint handling issues. In addition, 62 policies were also issued in FY 2024 based on USAID ERAT's recommendations (indicator 6), to address various governance and development issues, including improving the responsiveness of the government and service providers to complaints on public service provision, to acknowledge and protect the rights of PWDs, to increase participation in the education systems, to improve the quality of the government's poverty reduction programs and M&E guidelines for stunting reduction program.

## 5.5 Local Capacity Development

USAID ERAT develops the capacity of the government, mainly by providing TA to them in establishing various mechanisms and adopting various policies discussed above and by facilitating peer-to-peer learning – identifying good practices and facilitating others to learn– rather than “top-down” capacity development through conventional training sessions by CG. Most of the capacity development activities utilized local resources, although CG also provided policy direction and, in some cases, learned from international good practices (see Activity C.3 under section 3.2.2.1 above). Based on its MEL indicators, USAID ERAT recorded 1,136 persons (48% women) were trained to strengthen local governance (indicator 9) in FY

2024, particularly in improving their capacity in complaint handling responses, how to early detect stunting, and how to verify and validate out-of-school children’s data, in addition to achievements of GESI training and soft skill training for youth discussed above. The improved capacity of the GC, PG, and LG officials is beyond the formal training recorded in its MEL indicators since the main approach of USAID ERAT is improving their capacity while developing policy and mechanism improvements.

## 5.6 Public-Private Partnership (PPP)

USAID ERAT strongly promotes PSE through various approaches. *First*, USAID ERAT continued supporting social entrepreneurs selected through WINNER competition by facilitating them to engage with PGs and LGs as well as public and private service providers at the local level (see Activity P.5 in section 3.2.2.2 above). *Second*, in implementing its “sectoral” activities – i.e., returning out-of-school children/adults to the education system, promoting inclusive education, reducing stunting, expanding JKN coverage, alleviating extreme poverty – USAID ERAT facilitated the LGs to engage with the private sector (see Activity D.2 in section 3.2.2.3). *Third*, based on the demand and needs identified by the LGs, USAID ERAT also took “non-sectoral” PSE opportunity as exemplified in collaboration between regular banks and village-owned companies in expanding financial services (see Activity D.2). *Fourth*, USAID ERAT supported the improvement of link and match between local private companies and SMKs in Banten and West Kalimantan (see Activity P.5). Based on its related MEL indicator 7, USAID ERAT recorded 21 new PSE agreements in this fiscal year, mainly to address issues on out-of-school children, employment link and match with private sectors, addressing extreme poverty, and capacity strengthening on business opportunities for village-owned enterprises.

## 5.7 Science, Technology, and Innovation Impacts

Promoting public service innovations has been one of USAID ERAT’s approaches to achieving its development objectives. The Activity has been supporting the government at all levels in improving its “innovation enabling environment,” particularly by integrating and improving innovation repository at the central level (see Activity C.3 in section 3.2.2.1) that would be used for learning materials for LGs in the future and operationalizing provincial innovation hubs to develop innovation repositories, conduct innovation competitions, facilitate peer-to-peer learning, and provide assistance to the LGs in developing and improving their innovations (see Activity P.3 in section 3.2.2.2). In addition, USAID ERAT also promotes innovations in ensuring policies and mechanisms discussed under section 5.4 above lead to concrete improvements benefiting society. Based on its MEL indicator 8, USAID ERAT recorded 38 new innovations in this fiscal year, including addressing issues on complaint handling, returning children to school, stunting reduction, expanding JKN coverage, addressing extreme poverty, and increasing local government revenues.

## 5.8 Stakeholders Participation and Involvement

### 5.8.1 Collaboration and Coordination with GOI

Monthly coordination meetings with the EA. In FY 2024, USAID ERAT attended five USAID-FASKER monthly coordination meetings. In general, the meetings discussed the progress and challenges of the program implementation, including the signing of work plans and BASTs by the IAs, revision of the Grant Implementation Agreement (GIA), submission of host country contribution (HCC), identification of new IA for promotion of access to information activities, and decreasing spending target of USAID ERAT and its implications. In the last three quarters, the coordination meeting was also used to discuss two activities supporting FASKER: directly related to FASKER – M&E instrument for foreign cooperation (Activity C.1 above) and Citylinks partnership (see Activity C.3).



Thematic presentations to USAID and FASKER. USAID ERAT organized thematic presentations by its subcontractors and STTAs covering various initiatives, including improvement of MPP, SP4N-LAPOR!, and digital transformation in October 2023; results of local budget analyses and progress of extreme poverty alleviation initiative in December 2023; progress of CEFM prevention initiatives in February 2024;

Thematic presentation to USAID and FASKER. The February USAID-FASKER monthly coordination meeting was followed by a thematic discussion on CEFM prevention. USAID ERAT and three subcontractors working on this issue, LPKP, JARI, and YASMIB, made presentations about the progress and challenges in promoting CEFM prevention in East Java, West Kalimantan, and South Sulawesi, respectively.

Meeting with the Minister of PAN-RB. USAID ERAT and USAID had a courtesy meeting with the Minister of PAN-RB and high-level officials of KEMENPAN-RB in November 2023. USAID ERAT presented the support provided to the Ministry, including improving SP4N-LAPOR!, MPP, and PEKPPP policies and implementation, promoting innovations, and engaging with youth and social entrepreneurs for public service delivery improvements. The Minister of PAN-RB highly appreciates USAID ERAT's support to KEMENPAN-RB and requested the Activity to prioritize improvements of SP4N-LAPOR! and MPP and replication of innovations at the subnational level. He also encouraged USAID ERAT to promote integration of various applications rather than expanding them.

Revision of FY 2024 Annual Work Plan (AWPs). Responding to USAID ERAT's spending target slowdown, USAID ERAT conducted a series of individual coordination meetings with each of the EA and all IAs to revise the FY 2024 AWPs. These individual coordination meetings ended with the FASKER holding a technical coordination meeting with all IAs of the activity in June 2024 at the MOHA office in Jakarta to agree on the revised FY 2024 AWP officially. The meeting also introduced a new USAID ERAT IA for promoting access to information, KIP. USAID ERAT presented the revision of the work plan to be implemented in the rest of the FY until September 2024. Most of the canceled activities are central-level activities that have not been started in the first two-quarters of the FY, while most of the subnational-level activities will be continued, except in several provinces and districts where the progress was slow. The meeting participants agreed with the proposed revisions.

FY 2025 Work Planning. As practiced in the previous years, USAID ERAT facilitated a bottom-up annual work planning process for FY 2025 AWP. USAID ERAT held an internal reflection event involving its national and subnational staff in July 2024 to review the progress and challenges in implementing its activities. Based on the results of the reflection, the USAID ERAT Team at all levels engaged with the EA, IAs, PGs, and LGs in identifying activities to be implemented in FY 2025. A work planning workshop was held in Jakarta in August 2024 to discuss draft AWPs at central, provincial, and district levels. USAID ERAT then consolidated the plans and presented them at the Technical Committee Meeting held in Jakarta in September 2024. In addition to the reduced spending level in FY 2025, there were several adjustments compared to the previous years. The types of interventions in each province will also be streamlined to be more focused on activities with 'high returns' – particularly in delivering concrete results in local governance and public service improvement. The activities in protecting the rights of PWDs, particularly in accessing services, will be expanded in FY 2025. Finally, the support at the district level will be transitioned from "area-based" to "sectoral-based," and the Activity will start replicating the approaches and interventions in other districts in the six ERAT-supported provinces.

## 5.8.2 Coordination with USAID and Other Implementing Partners

In FY 2024, 49 weekly USAID ERAT senior management team meetings were held with the TOCOR and ATOCOR. In addition, USAID ERAT engaged with USAID and its implementing partners (IPs) through several events in this reporting period:

- USAID visits. USAID ERAT supported seven U.S. Government visits to ERAT-supported provinces and districts in FY 2024 as shown in the table below:

**Table 9: List of U.S. Government visits to ERAT-supported provinces and districts**

No	Date of Visit	Locations	Purpose of visit
1	Oct 2023	North Sumatra province and Karo	The US Consulate General in Medan conducted a field visit to a puskesmas, observed stunting intervention, and attended the provincial innovation hub launch.
2	Nov 2023	East Nusa Tenggara province	USAID Indonesia Mission Director visit: attending the provincial innovation hub launch, a courtesy meeting with the new Acting Governor, and USAID Implementing Partner (IP) coordination meeting.
3	Feb 2024	Kubu Raya	U.S. Government Office of Inspector General trip observing a workshop on improving school participation.
4	Apr 2024	Banten province and Kota Tangerang	USAID Indonesia Mission Director visit: IP coordination meeting, courtesy meeting with the Acting Regional Secretary of Banten and Head of BAPPEDA of Kota Tangerang.
5	May 2024	Barru	USAID DG Deputy Assistant Administrator visit: courtesy meeting with the Regent of Barru, visiting public service mall, and attending peer-to-peer learning workshop on expanding JKN.
6	Jun 2024	East Nusa Tenggara province	USAID Indonesia DG Director attending a workshop session on poverty data synchronization.
7	Aug 2024	North Sumatra province, Karo	USAID Indonesia Mission Director visit, courtesy meetings with the Acting Governor of North Sumatra and Regent of Karo.

- Implementing Partner (IP) coordination meeting. USAID ERAT actively participated in two IP coordination meetings held in this reporting period in December 2023, and May 2024. At the IP meeting in May 2024, ERAT Deputy Activity Director was interviewed for a brief video used as part of the USAID Annual Report launch.
- Coordination with other USAID programs at the national level. In addition to participating in regular coordination meetings with the Director and other IPs of the Democracy and Governance Office of USAID Indonesia, USAID ERAT coordinates with other IPs, including through a series of discussions with USAID CATALYZE to share ERAT’s lessons in expanding JKN coverage in two districts in Q1 of FY 2024; an online meeting with USAID CHISU (Country Health Information Systems and Data Use) in April 2024 to discuss streamlining health data collection at the local level; and meetings with USAID KOLABORASI and USAID INTEGRITAS in June and September 2024. The latter identified potential utilization of the repository of innovations and replication of the establishment of provincial innovation hubs by USAID INTEGRITAS.
- Coordination with other USAID programs at the subnational level. USAID ERAT continued coordinating with IPs of USAID programs co-located with USAID ERAT at the subnational level through formal and informal mechanisms. The major programs include USAID IUWASH TANGGUH (water and sanitation program) in North Sumatra, East Java, West Kalimantan, and South Sulawesi; USAID MOMENTUM MPHD (MNCH program) in North Sumatra, Banten, East Java, East Nusa Tenggara; USAID PASTI (stunting reduction program) in Banten, West Kalimantan, East Java, and East Nusa Tenggara; USAID SEGAR (sustainable environmental governance program) in West Kalimantan; USAID Kolektif (ocean conservation program) in West Kalimantan; USAID Ber-IKAN (fishery program) in West Kalimantan; USAID SELARAS (waste management program) in North Sumatra, South Sulawesi, and East Java; and USAID BEBAS TB (tuberculosis elimination program) in East Java.

- International Visitor Leadership Program (IVLP). Two USAID ERAT nominees, the Head of Subnational Financial Reporting Section of DJPK and a planning staff member at the Provincial BAPPEDA of West Kalimantan, participated in the 2024 IVLP programs in June and August 2024, respectively. USAID ERAT also nominated the participation of the Vice Regent of Mandailing Natal in “Economic Development for ASEAN Municipal Leaders” held in April-May 2024. In Q3 of FY 2024, USAID ERAT also nominated two mid-level officials from the PG of East Java and BANGDA of MOHA to participate in the 2025 IVLP program of “Artificial Intelligence that is Smart, Safe, and Secure: Policy, Innovation, Ethics, and Education.”

## 5.9 Sustainability

Underpinning USAID ERAT’s activities is the principle of sustainability. *First*, as discussed in section 5.4 above, USAID ERAT promotes the enactment of policies at the central and subnational level that would increase the possibility of sustainability. At the central level, to ensure the sustainability of reforms introduced in simplifying M&E systems, USAID ERAT supported MOHA and KEMENPAN-RB to issue regulations to institutionalize the systems (see Activity C.1 in section 3.2.2.1 above). This also applies at the local level, whereby USAID ERAT supports PGs and LGs to institutionalize governance and public service reforms in local policies. USAID ERAT also supported the CG to host peer-to-peer learning to replicate good local policies – which led to the issuance of a *perbup* on PWD protection in Sumenep (see Activity C.2 in section 3.2.2.2). Most of USAID ERAT activities described in section 3.2.2.3 also involve the issuance of local policies (including budgets) that are expected to sustain beyond the life of the activities.

*Second*, USAID ERAT’s focus on promoting “functioning” local governance and public service delivery based on improved institutional “compliance” is also expected to contribute to sustainability. Communities and CSOs benefitting from concrete improvements in access to information, complaint handling mechanisms, access to JKN, and education systems, for example, are expected to continue demanding the services after the Activity ends. Most of the activities described in section 3.2.2.3 contribute to the “functioning” phase.

*Third*, improved intergovernmental, intersectoral, and multistakeholder collaboration, discussed in section 5.4 above, is also expected to improve the potential for sustainability. Newly introduced parties to governance and public service processes are expected to create better checks and balances to force the main policy maker or service provider to deliver continuously.

*Fourth*, through a wide range of activities, USAID ERAT engages with government at all levels, CSOs, the private sector, youth, women’s and religious community groups, and other stakeholders to improve government systems rather than establishing parallel project-specific systems. In addition, the capacity of these stakeholders is developed throughout the processes, providing an enabling environment where they are able to interact with each other and build trust. These approaches are expected to lead to better sustainability.

## 6. MANAGEMENT AND ADMINISTRATIVE PROGRESS AND CHALLENGES

### 6.1 Management and Administration

#### 6.1.1 Deliverables

In addition to the three quarterly progress reports, USAID ERAT submitted seven fee-based deliverables in FY 2024 as follows:

**Table 10: List of USAID ERAT's fee-based deliverables in FY 2024**

Deliverable No.	Description	Date Submitted	Date Approved
3	FY 2023 Annual Report	October 16, 2023	December 21, 2023
15	Report on improved PG-LG collaboration to promote better governance of public service provision in at least two provinces	December 31, 2023	Approval in progress
4	Mid-term evaluation report	February 9, 2024	July 15, 2024
23	Report on at least 3 models of district-village collaboration leading to improvement in public services	March 30, 2024	July 11, 2023
9	Report on improved provincial government's monitoring and evaluation systems	April 29, 2024	July 5, 2024
24	Report on improved private sector engagement in governance and public service delivery in at least five districts	June 30, 2024	Approval in progress
19	Report on accelerated digital transformation in at least two provinces	September 29, 2024	Approval in progress

Following the signing of FY 2023 Handover Certificates (*Berita Acara Serah Terima*, BASTs) by nine IAs<sup>21</sup> in the last reporting period, covering a total amount of IDR 84,159,791,016 (USD 5,420,571) from the FY 2023 spending of USAID ERAT of USD 9,612,412, the Directorate General of Regional Administration (*Direktorat Jenderal Bina Administrasi Kewilayahan*, ADWIL) has declined to sign the FY 2023 BAST for a total amount of IDR 2,759,979,390 (USD 177,765). FASKER and USAID have acknowledged this decision, and no further action will be pursued with ADWIL. Regarding BANGDA, USAID ERAT will coordinate with USAID to facilitate the signing in the upcoming quarter. Meanwhile, FASKER has agreed to sign the BAST, with follow-up efforts planned for the next quarter to finalize the process.

**Table 11: List of Signed FY 2023 BAST as of Sep 30, 2024**

No.	IA	Amount (IDR)	Signing Date	No.	IA	Amount (IDR)	Signing Date
1	YANLIK	30,357,599,650	Jan 22, 2024	6	PUSPEN	15,906,309,370	May 10, 2024
2	PD	550,480,000	Apr 19, 2024	7	BSKDN	5,391,776,124	May 14, 2024
3	PEPPD	3,546,479,972	Apr 30, 2024	8	OTDA	7,579,948,460	May 14, 2024
4	KEUDA	5,939,766,294	May 2, 2024	9	DJPK	10,478,792,394	Jun 20, 2024
5	ITSUS	4,408,638,752	May 20, 2024	<b>Total</b>		<b>84,159,791,016</b>	

<sup>21</sup> Including the Information Center (*Pusat Penerangan*, PUSPEN) of MOHA that was an IA of USAID ERAT in FY 2023.

### 6.1.2 Personnel

In FY 2024, due to the spending target slowdown, USAID ERAT had to reduce its spending by about 54% of the FY 2023 spending average. This prompted USAID ERAT to downsize its personnel to minimize the impact on activities. Contracts of two Jakarta-based staff were not extended and two other staff were absorbed by TAF Indonesia and worked for other programs. At the field level, contracts of six District Facilitators (DFs) were not extended, and recruitments of the Provincial Coordinators (PCs) and Provincial Governance Advisors (PGAs) for East Java and South Sulawesi were canceled. The Provincial Governance Advisors (PGAs) of the respective provinces were promoted to hold the PC positions, without filling the PGA positions. As approved by USAID's Task Order Contracting Officer's Representative (TOCOR), the Deputy Activity Director (DAD) of USAID ERAT started working remotely from the Philippines since June 2024. All of these allow the reallocation of personnel expenditures to finance program activities. USAID ERAT also promoted its Communication Assistant and MEL Assistant to Officer positions based on their exceptional performance and expanding responsibilities.

### 6.1.3 Subcontract Administration

In FY 2024, USAID ERAT closed 13 subcontracts, including eight subcontracts in Q1, two in Q2, two in Q3, and one in Q4. Three new subcontracts were issued by USAID ERAT in December 2023, after obtaining the TOCO's approval. The subcontracts are the second phase of CEFM prevention in West Kalimantan, South Sulawesi, and East Java. The total value of the three subcontracts is IDR 3,055 billion (equivalent to USD 192k) for 12 months until December 2024. See Annex F for the list of all USAID ERAT subcontracts.

### 6.1.4 Coordination with Subcontractors

USAID ERAT continued regularly coordinating with its main subcontractor International City/County Management Association (ICMA), through monthly online meetings with its project management team in its head office in Washington, DC. USAID ERAT also regularly coordinated with its local subcontractors to monitor programmatic implementation progress and administrative and compliance aspects. The designated program specialists/officers, PCs, and District Facilitators (DFs) also intensively coordinated with these subcontractors to ensure that the work and deliverables are proceeding smoothly and that any issues that may arise are promptly addressed. In addition to the regular coordination, occasional meetings were held with the subcontractors and consultants to improve the alignment of work, control the quality of their work, develop their capacity further, and resolve several implementation issues. Regarding financial management, USAID ERAT's Contract and Grants Officer continued monitoring the financial management practices of the subcontracts and reinforced their capacity as needed.

### 6.1.5 Internal Coordination

USAID ERAT holds internal provincial coordination meetings (offline and online) as a venue to discuss progress and challenges in program implementation. In FY 2024, the team had at five coordination meetings, one for each quarter and one in preparation for the FY 2025 work plan. Each meeting was attended by the PC, PGA, all DFs, and the Jakarta-based Program Specialist/Officer responsible for each province. Some meetings included the Contract and Grants Officer, Finance Officer, and Finance Director and discussions on budget limitations due to the slowdown. The meeting results include the need to change the modalities of program delivery, prioritizing one-on-one assistance, and holding events in the government offices or through Zoom meetings (especially for the province and central level events) to reduce the cost of facilitation/assistance. In addition, the USAID ERAT Team also met to update all staff to discuss spending targets and realization intensively. Based on these meetings, the USAID ERAT team members consult with their counterparts at the central and subnational levels.

## 6.2 Communication and Outreach

**Media Outreach.** Throughout FY 2024, USAID ERAT received extensive media coverage across online platforms. Of the total 415 media reports, 88 were featured on PG and LG official websites or social media, while the remaining reports appeared in online news outlets. Among the six provinces supported by USAID ERAT, South Sulawesi received the most media attention with 177 reports, followed by North Sumatra with 63 news and Banten with 56 news. The other three provinces and national had 29-31 news each. Most of the media mention highlights the Activity support on improving complaint handling mechanism (SP4N-LAPOR!), reducing stunting prevalence, preventing CEFM, and innovations in public services. Detailed information on media coverage for Q4 FY 2024 can be referred to in Annex H.

**Website and Social Media.** Since the start of FY 2024, the USAID ERAT website, [www.program-erat.or.id](http://www.program-erat.or.id), has attracted 3,900 users. The majority accessed the site through organic search (2,126 users), with the remainder coming through direct search (1,273) and organic social media engagement (444). To improve the accessibility of the website and its contents, the Activity has extended the annual accessibility plugin and updated the provincial fact sheets, including success stories, on a quarterly basis. In addition to publication on USAID ERAT website, three articles were published on The Asia Foundation's Program Snapshot website, namely "[USAID ERAT Supports Indonesian Government to Improve Public Service Delivery with WiNNER and Idea-thon Competitions](#)", "[USAID ERAT Enables Provincial Innovation Hubs to Foster Improved Innovation Environment](#)", and "[Enhancing Public Services: USAID ERAT Broadens Educational Access for Children in Kota Serang](#)." Another in-depth article published in InAsia Blog titled "[Indonesia: Promoting District-Village Collaboration](#)."

In Q3 FY 2024, USAID ERAT won the Thinking and Working Politically (TWP) Case Competition hosted by USAID, with a case titled "[Resource Mobilization and Alliance Building: Supporting Barru's Journey toward Universal Health Coverage](#)." The article has been shared through a collaborative post from [@usaid.erat](#) Instagram account with [@usaidindonesia](#). To continue promoting the enhancement of local governance and public service delivery through social media channels, USAID ERAT has posted its recent video on the journey to improve public service in the health sector, titled "Improved Data Quality: A Path to Better Public Service" on its [YouTube](#) channel.

Over 111.5 thousand unique accounts were reached through USAID ERAT's Instagram account during FY 2024, garnering 268 followers in total. The Activity produced 227 stories and 61 posts, including 20 collaborative posts with [@usaidindonesia](#), [@uscongensby](#), [@dokpim.barru](#), [@ppid\\_bappelitbangdasulsel](#), [@theasiafoundation](#), [@tonsofidea](#), [@angin.indonesia](#). Posts have been made covering topics such as returning-out-of-school children, access to universal health coverage, PSE, CEFM, meaningful youth participation in public service delivery, the visit of Deputy Assistant Administrator (DAA) USAID, Dr. Lesley Warner, in Barru district, South Sulawesi, stunting, including gender mainstreaming and social inclusion approaches. The content with the most engagement was about [improving governance by using the GESI approach](#) on March 8, 2024, with a total of 289 likes.

## 7. LESSONS LEARNED

USAID ERAT submitted a case supporting the LG of Barru in achieving the UHC in an inaugural thinking and working politically case competition hosted by USAID DRG in February 2024. The case highlighted how USAID ERAT dynamically built its understanding of the issue, actors, and incentive and power structure to facilitate the LG of Barru to be adaptive in addressing challenges faced throughout the implementation. In the end, the UHC was achieved not only by increasing the LG's budget spending and improving beneficiary targeting for premium subsidy but also by mobilizing the private sector and philanthropy organizations to participate. The case was selected among 36 submissions from 31 countries



as one of three winners of the competition, and USAID ERAT discussed its case in a webinar held in June 2024.

As elaborated under Activity D.3, USAID ERAT’s approach in promoting SP4N-LAPOR! as a means to mobilize public participation in improving public services has shifted from *institutional and management* aspects of the system (“supply side”) to *public awareness building and community group establishment* (“demand side”). This transition began in early FY 2024 based on the evaluation of the approach at the end of FY 2023. Several lessons can be learned. *First*, it helps to address the persistent challenge of high staff turnover in SP4N-LAPOR! operators which reduced the merit of the capacity building facilitated by USAID ERAT in FY 2023. The improved demand side is expected to help promote LG’s self-driven improvement to effectively respond to and resolve public complaints and/or aspirations. *Second*, to improve public awareness and community groups, USAID ERAT maintained LG’s role and strong engagement in the process, which increased LGs’ awareness of the importance of the demand side to make the system function. *Third*, in many cases, the lack of complaints and aspirations posted to SP4N-LAPOR! was mostly due to a lack of knowledge of ordinary citizens on the system’s existence. Even when they know the system, they do not understand how to use it. Through community groups, USAID ERAT trained active citizens to be “complaint agents” that bridge the ordinary citizen, including PWDs, to familiarize themselves and use the SP4N-LAPOR! as a means to express their complaints and aspirations.

As elaborated in Activities P.2, D.1, D.5, USAID ERAT’s main approach to various development issues – including extreme poverty, ATS/DTS, and low coverage of JKN – was by assisting PGs and LGs in overlaying and analyzing microdata (by-name-by-address database). Several lessons can be learned from this approach. *First*, it enables the PGs and LGs to create better targeting for policymaking and programming, responsive to the needs and characteristics of the beneficiaries. *Second*, it helps to promote the efficient and effective use of public resources by reallocating the budget from ineligible beneficiaries to eligible ones. *Third*, the PGs and LGs are encouraged to collaborate, in some cases by engaging village governments, in improving the quality of data.

## 8. PLANNED INTERVENTIONS FOR NEXT QUARTER INCLUDING UPCOMING EVENTS

### 8.1 Component I: Refine, Administration, and Management

Deliverables. USAID ERAT is scheduled to submit two fee-based deliverables in the first quarter of FY 2025. They are:

- Deliverable #5: Annual Progress Report FY 2024; due FY 2025 Q1
- Deliverable #21: Report on improved socially inclusive, multisectoral planning and budgeting in at least 10 districts; due FY 2025 Q1.

Program personnel. As USAID ERAT continues its spending target slowdown, the DAD will continue working remotely until the end of the FY. Based on the FY 2025 work plan, USAID ERAT is looking into reducing its district-level personnel in coordination with ICMA.

Subcontract administration and coordination. The subcontract for LP3ES ended in Q3 FY2024 while the subcontract for ANGIN ended in Q4 FY2024. Meanwhile, the three CEFM subcontracts will continue until Q1 FY2025. The subcontract with EY to formulate the 2024 Investment Report was fully executed in Q4 FY2024 and will be closed in Q1 FY2025. The Subcontract with Yayasan Humanis dan Inovasi Sosial for Indonesia Civil Society Forum (ICSF) 2024 was issued in Q3 FY 2024 and will be closed in Q1 FY2025.

ICMA's 6th amendment for the additional obligated funds and extended the obligated amount until 30 September 2025 was signed on September 27 and waiting for the countersignature from ICMA.

Coordination with USAID and GOI. USAID ERAT will continue intensive engagement with USAID, the EA, and IAs at both central and subnational levels, particularly as it begins its implementation of the FY 2025 work plan. Based on feedback from some IAs, USAID ERAT will increase and document its coordination meetings with IAs and share its weekly updates and progress reports in a timely manner.

## 8.2 Component 2: Implement

The activity plan for Q1 will be based on the FY 2025 work plan reflected in the USAID ERAT Work Plan FY 2025 document, as agreed by EAs and IAs and submitted to USAID in September 2024. The following highlights the activities and initiatives for Q1 of FY 2025.

### 8.2.1 Central Level

C.1: Strengthen subnational performance M&E systems. In FY 2025, USAID ERAT will support four initiatives related to the subnational M&E systems: (i) supporting YANLIK in improving of M&E system for the implementation of the national complaint handling system (LAPOR!) at the regional level; (ii) supporting FASKER in piloting the M&E for regional cooperation with the international agencies; (iii) supporting KIP in improving the M&E system for the implementation of access to public information, focusing on harmonizing the various M&E instruments used by the provincial Information Commissions; and (iv) supporting PD-BAPPENAS in the monitoring MSS implementation and its debottlenecking.

C2: Improve policy formulation and harmonization. In FY 2025, USAID ERAT will support five initiatives in this activity: (i) providing TA to YANLIK for the development of a new roadmap of the national complaint handling system (LAPOR!) for period of 2025-2029; (ii) providing supports to YANLIK in conducting inter-ministerial coordination for technical regulation reform and commitment strengthening for the public service mall (MPP) implementation; (iii) supporting YANLIK and OTDA to facilitate the policy development and harmonization on inclusive public services and affirmative action for the people with disabilities (PWD); (iv) supporting OTDA in providing technical supervision to PGs/LGs in promoting integrated e-government application systems, including one-data Indonesia in USAID ERAT districts; and (v) supporting the KIP in facilitating national dialogue to promote inclusiveness in access to information, revision of public information service standard, and capacity building for information dispute resolution.

C.3: Facilitate innovation exchange and learning. In FY 2025, USAID ERAT will continue strengthening collaboration and coordination among three IAs (YANLIK, BSKDN, and PEPPD) on implementing an integrated national innovation repository (JIPPNAS) through feature development, specific assistance to PEPPD on improving good practices report of the PPD (regional development awards), and specific assistance to BSKDN for technical regulation on Innovative Government Awards (IGA). As part of the JIPPNAS, USAID ERAT will continue to support the three IAs in providing technical supervision for the provincial innovation hub. In addition, USAID ERAT will continue to support FASKER in facilitating international exchanges and learning between local governments/agencies abroad with PGs/LGs in Indonesia.

C4: Support more inclusive, problem-driven, multi-sectoral, intergovernmental, and multiyear planning and budgeting policies. In FY 2025, USAID ERAT will continue supporting BANGDA in developing the capacity of PGs/LGs on stunting reduction, extreme poverty eradication, and CEFM.

C.5: Improve CG fiscal transfers. In FY 2025, USAID ERAT will continue supporting DJPK in developing a budget tagging methodology for middle classification, thematic budget transparency, and developing

climate change expenditure tagging. USAID ERAT will also work with PD Bappenas to promote alternative financing for public service provision.

## 8.2.2 Provincial Level

P.1: Enhance PG ability to monitor the performance of and support LGs. In FY 2025, USAID ERAT will continue its assistance in enhancing PGs' *binwas* capacity on stunting reduction and extreme poverty eradication in **East Nusa Tenggara**, reducing out-of-school children in **Banten**, and preventing CEFM in **West Kalimantan**. The initiatives will be implemented by replicating several good practices from other provinces.

P.2: Improve PG capacity in data utilization in policy making. In FY 2025, USAID ERAT will support two initiatives for this activity. The first is to support the PG of **North Sumatra, Banten, and East Nusa Tenggara** in overlaying and analyzing various by-name-by-address datasets to formulate specific provincial program interventions with different focuses and objectives (for the PWD affirmation in North Sumatra, for returning out-of-school children/adults in Banten, and for extreme poverty eradication in **East Nusa Tenggara**). The second is to promote a provincial one-data system for the PG of **North Sumatra**.

P.3: Support PGs to facilitate peer learning and replication of innovations. In FY 2025, USAID ERAT will continue supporting the PG in five provinces to facilitate the LGs in replicating good practices and innovations with different focus areas (on reducing out-of-school children/adults or promoting inclusive education in **Banten, West Kalimantan, and East Nusa Tenggara**; on access to health insurance in **South Sulawesi**; on extreme poverty eradication in **Banten, East Nusa Tenggara, and West Kalimantan**; and CEFM prevention in **East Java and South Sulawesi**). In parallel, USAID ERAT will also support the PG of **Banten, West Kalimantan, and East Nusa Tenggara** to continue to improve and operationalize the provincial innovation hub.

P.4: Improve access to information and public participation. In FY 2025, USAID ERAT will support four PGs in improving a functioning complaint-handling mechanism (LAPOR!) with different focus areas (on access of PWD and/or other stakeholders to the LAPOR! in **North Sumatra, Banten, and East Nusa Tenggara**, and on improving the utilization and analysis of complaint and aspiration data for improving public services in **South Sulawesi**). In addition, USAID ERAT will also support the PG of **Banten, East Java, and South Sulawesi** in improving access to public information for the public and the PWD and support the PG of **East Nusa Tenggara** to provide *binwas* on LGs' institutional capacity to promote greater access to public information.

P.5: Promote PSE in Public Service Delivery. In FY 2025, USAID ERAT will continue supporting PSE in public service provision at the provincial level through various initiatives. The first is replicating "link and match" between secondary vocational schools (sekolah menengah kejuruan, SMK) and the private sector in **Banten**. The second is replicating PSE in addressing extreme poverty and out-of-school children in **Banten and East Java**, and the third is replicating PSE in improving access to health services for PWDs in **North Sumatra**.

P.6: Improve PG fiscal transfers to reduce disparities and/or create incentives for the LGs. In FY 2025 USAID ERAT will support three PGs in improving their budget spending in FY 2025. The first is through Reforming provincial financial assistance (*bantuan keuangan, bankeu*) to districts in **North Sumatra and West Kalimantan**, and the second is through improving the PG's budget provisions for increasing school participation at SMA/SMK level in **Banten**, replicating district-level results in increasing the budget to support ATS/DTS return to basic education systems.

### 8.2.3 District Level

D.1: Improve policy formulation and harmonization. In FY 2025, USAID ERAT will continue supporting the LGs in improving their policies and their implementation through replications of good practices in addressing various development and public service issues, including (i) replicating the improvement of access to education in several districts in **all six provinces**; (ii) scaling up inclusive education services of Kota Tangerang to other districts in **Banten**; (iii) replicating the improvement of national health insurance (JKN) coverage of Barru to other districts in **South Sulawesi**; and (iv) promoting PWD affirmation on various public services to several districts in **North Sumatra, East Java, and South Sulawesi**.

D.2: Promote collaborative governance to improve public service provision. In FY 2025, USAID ERAT will continue promoting mainly two types of collaboration, LG-Village collaboration and Private Sector Engagement (PSE), to address various development and public services issues at the district level. The replication of LG-Village collaboration will be further promoted in several districts with different focus areas (on addressing ATS/DTS/ARPS in **North Sumatra, Banten, and South Sulawesi**; on reducing stunting and extreme poverty alleviation in several districts in **East Nusa Tenggara**; on preventing the CEFM in **West Kalimantan**). The replication of the PSE will be promoted on the PWD affirmation in several districts in **North Sumatra**; on increasing years of schooling in **North Sumatra, Banten, and South Sulawesi**; on extreme poverty alleviation in several districts in **Banten, East Java, and East Nusa Tenggara**, and on stunting reduction in **Banten, West Kalimantan and East Nusa Tenggara**.

D.3: Improve access to information and public participation. In FY 2025, Related to activity P.4 at the provincial level, USAID ERAT will support LGs in improving access to information and public participation, particularly complaint-handling mechanisms. This will, in turn, improve the LGs' and service providers' accountability and responsiveness. Access to information will be further promoted in several districts in **Banten, East Java, and South Sulawesi**. As part of access to information, selected districts in **East Java, South Sulawesi, and East Nusa Tenggara** will be assisted to promote the transparency of thematic budget data. Meanwhile, the complaint-handling mechanism will be promoted in several districts in **North Sumatra, Banten, East Java, South Sulawesi, and East Nusa Tenggara**.

D.4: Leverage digital transformation to improve public service delivery and citizen engagement. In FY 2025, USAID ERAT will continue its assistance in accelerating One Data Indonesia (SDI) in several districts in **North Sumatra, East Java, West Kalimantan, South Sulawesi, and East Nusa Tenggara**.

D.5: Strengthen problem-driven, multi-sectoral, multi-stakeholder planning and budgeting processes. In FY 2025, USAID ERAT will continue assisting LGs in pushing forward various achievements in addressing multi-sectoral issues. For stunting reduction, the replication will be promoted in several districts in **Banten and East Nusa Tenggara**; for extreme poverty alleviation, the replication will be promoted in several districts in **Banten, East Java, and East Nusa Tenggara**; and for CEFM prevention, the replication will be promoted in several districts in **East Java, West Kalimantan, and South Sulawesi**.

D.6 Improve fiscal capacity and quality of spending for public service provision. In FY 2025, USAID ERAT will continue to assist several LGs in **North Sumatra, Banten, East Java, and South Sulawesi** to promote performance-based transfers from LGs to villages/wards and to assist LGs in **North Sumatra, Banten, and East Java** to improve the district budget quality, especially in education services.

## 8.3 Component 3: STTAs

PFM STTA for OIKN. USAID ERAT will manage the STTAs for finalizing their report on revenue projection of the IKN and presenting it to USAID and OIKN.

STTAs for 2024 ICSF. After completion of the final ICSF in Jakarta last September 25-26, USAID ERAT expects to receive a final report from the event organizer.

STTA for the 2024 Investment Report. The 2024 Investment Report is expected to be presented by EY in October and the narrative report will be submitted in November.

On-Demand STTA. USAID ERAT expects to receive at least three STTA requests from USAID in the upcoming quarter and will continue to provide contracting and management support as necessary.

## 8.4 International Travel

There are no planned international travels in the upcoming quarter. A request for approval for international travel will be submitted to USAID TOCOR at the appropriate time.

# 9. FINANCIAL MANAGEMENT

Since the beginning of FY 2024, USAID has requested USAID ERAT to slow down its spending. USAID requested further spending slowdown in the last quarters of the FY. As in the previous quarters, USAID ERAT continued closely monitoring the spending. We have taken several steps to ensure that we maintain a level of spending that is within the limited budget. This includes monitoring the budget envelope for each province, and major activities with potentially high costs require approval of the Activity Director. We have encouraged hybrid events, limited staff travel, and reduced personnel as part of our cost savings. In addition, as discussed in section 6.1 above, USAID ERAT has reduced its personnel spending in Q3 of FY 2024. USAID ERAT also postponed invoicing two fee-based deliverables originally scheduled for Q3 and Q4 of FY 2024 to FY 2025.

In FY 2025, USAID is committed to providing an additional \$750,000 from Disability Program Fund which represents 50% of a total of \$1.5 million that should be managed by USAID ERAT for activities related to PWDs in FY 2025 and FY 2026.

Regarding the STTA requests of USAID to support the Indonesian Civil Society Forum with a senior consultant and an event organizer and the STTA for 2024 Investment Report, these have not been included in this quarter's spending projection and work plan as these are on-demand STTA. As such, USAID ERAT is expected to receive in Q1 FY2025 an additional \$230,000 in its upcoming obligated fund to cover these STTA activities.

## ANNEX A: PMP INDICATOR PROGRESS - USAID STANDARD INDICATORS AND ACTIVITY CUSTOM INDICATORS

Indicator	Baseline Data		Cumulative Actuals as of Last Year	Current FY Target	Quarterly Actuals During Current FY				Actuals to Date	Comments/Target Deviation
	Year	Value			Q1	Q2	Q3	Q4		
<b>Strategic Objective: Increased quality of policy implementation and service delivery at the sub-national level can be benefited by citizens of Indonesia</b>										
<b>Indicator 1:</b> Districts receiving USG assistance under ERAT have HDI and GDI improved higher than control districts	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Higher goal-level indicators will be used as context and background indicators. The availability of data depends on BPS published data.
<b>Indicator 2:</b> District receiving USG assistance under ERAT have higher Public Service Access Index	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
<b>Intermediate Result (IR) I: Coherence between national and subnational policies strengthened</b>										
<b>Indicator 3:</b> Percentage of USAID ERAT-supported districts with improved change in Gol's perceptions on government effectiveness due to implemented reforms supported by USG (PMP custom indicator I.1.a)	2023	7%	7%	N/A	N/A	N/A	N/A	N/A	N/A	The baseline was carried out in 2023. A similar activity is planned for mid FY25, depending on budget availability.
Number of province(s)		2	2	N/A	N/A	N/A	N/A	N/A	N/A	
Number of district(s)		2	2	N/A	N/A	N/A	N/A	N/A	N/A	
<b>Indicator 5:</b> Number of functioning policy coordination and implementation mechanisms supported by USG (PMP Indicator I.1.1.a)	2021	0	38	37	8	7	8	16	39	Actual exceeds target by 5%. The target deviation is within the 10% margin.
Central level			6	-	0	0	2	0	2	
Province level			7	-	7	4	2	4	17	



Indicator	Baseline Data		Cumulative Actuals as of Last Year	Current FY Target	Quarterly Actuals During Current FY				Actuals to Date	Comments/Target Deviation
	Year	Value			Q1	Q2	Q3	Q4		
District level			25	-	1	3	4	12	20	
Type of mechanism: General			19	-	7	7	8	3	25	
Type of mechanism: Inclusive			19	-	1	0	0	13	14	
<b>Intermediate Result (IR) 2: Performance of local service delivery enhanced</b>										
<b>Indicator 6:</b> Number of USG-supported technical recommendations to local, provincial, or national governments that have formally shaped policy formulations (PMP Indicator 1.1.1.b)	2021	0	55	37	22	20	5	15	62	Actual exceeds target by 68%. The Activity has recorded more policy adoptions of technical recommendations than anticipated due to the government partners' needs.
Central level			5	-	0	0	0	1	1	
Province level			10	-	0	3	0	4	7	
District level			40	-	22	17	5	10	54	
Type of policy: Guideline			5	-	0	2	0	2	4	
Type of policy: Legal framework			50	-	22	18	5	13	58	
Type of recommendation: Policy review/evaluation			55	-	22	20	5	15	62	
<b>Indicator 7:</b> Number of USG engagements jointly undertaken with private sector enterprises to support U.S. foreign assistance objectives (PSE-1)	2021	0	19	12	9	7	2	3	21	Actual exceeds target by 75%. The Activity has recorded more PSE than anticipated.
Province			-	-	3	1	0	2	10	
District			19	-	6	6	2	1	11	
Purpose of joint engagement: Strategic Alignment/Planning			19	-	9	7	2	3	21	

Indicator	Baseline Data		Cumulative Actuals as of Last Year	Current FY Target	Quarterly Actuals During Current FY				Actuals to Date	Comments/Target Deviation
	Year	Value			Q1	Q2	Q3	Q4		
Purpose of joint engagement: Advocacy/Strengthening the Enabling Environment			19	-	1	1	1	0	3	
Purpose of joint engagement: Harnessing Private Sector Expertise and Innovation			N/A	-	8	4	2	3	17	
Purpose of joint engagement: Mobilizing private sector financial resources			N/A	-	1	2	2	1	6	
Purpose of joint engagement: Technical Assistance to Local Private Sector Actors			N/A	-	0	1	0	0	1	
U.S. foreign assistance objective(s) addressed: Democracy and Governance			19	-	9	7	2	3	21	
Type of engagement: Market-based			17	-	8	3	2	3	16	
Type of engagement: Non-market based			2	-	1	4	0	0	5	
<b>Indicator 8:</b> Number of innovations to improve the quality of policy implementation and service delivery adopted by Ministry, Institution, and Local Government as result of USAID ERAT	2021	0	37	42	8	1	5	24	38	Actual to date is 90% of the target. The achievement is within the +/- 10% deviation.
Institution			32	-	8	1	5	8	22	
Innovation categories established by KemenPan-RB, BAPPENAS, and MOHA:										
- Health (incl. stunting)			14	-	1	1	3	3	8	

Indicator	Baseline Data		Cumulative Actuals as of Last Year	Current FY Target	Quarterly Actuals During Current FY				Actuals to Date	Comments/Target Deviation
	Year	Value			Q1	Q2	Q3	Q4		
- Education			10	-	1	0	0	12	13	
- Access to legal identity			3		1	0	0	1	2	
- Innovation hub			2		2	0	0	1	3	
- Poverty reduction			2		0	0	1	0	1	
- E-government service			2		1	0	0	4	5	
- Child marriage prevention			2		2	0	0	1	3	
- GESI			2		0	0	0	0	0	
- Local revenue			0		0	0	1	2	3	
Innovation competition			0	-	0	0	0	0	0	
<b>Indicator 9:</b> Number of individuals who received USG-assisted training, including management skills and fiscal management, to strengthen LG and/or decentralization	2021	0	2,359	944	352	209	562	13	1,136	Actual exceeds target by 20%. Though less activity during Q4, the Activity recorded quite a significant number of participants during Q2 and Q3 of this fiscal year.
Central			15	-	0	0	0	0	0	
Province			508	-	64	39	0	0	103	
District			1,836	-	288	170	562	13	1,033	
Male			1,302	-	171	93	322	6	592	
Female			1,057	-	181	116	240	7	544	
PWD			0		0	0	0	0	0	
<b>Indicator 10:</b> Number of persons trained with USG assistance to advance outcomes consistent with gender equality or female empowerment through their roles in public or private	2021	0	743	555	185	53	102	32	372	Actual to date is at 67%. The target deviation is below the range of 10% mark. Capacity building activities related to this indicator were targeting specific participants, which

Indicator	Baseline Data		Cumulative Actuals as of Last Year	Current FY Target	Quarterly Actuals During Current FY				Actuals to Date	Comments/Target Deviation
	Year	Value			Q1	Q2	Q3	Q4		
sector institutions or organizations (GNDR-8)										affected the number of participants turnout.
Province			309	-	29	53	34	0	116	
District			434	-	156	0	68	32	256	
Male			312	-	71	17	18	13	119	
Female			431	-	114	36	84	19	253	
<b>Indicator 13:</b> Number of youths trained in soft skills/life skills through USG assisted programs	2023	0	NA	240	44	0	55	30	129	Actual to date is at 54%. The target deviation is below the range of 10% mark. Capacity building activities related to this indicator were targeting specific participants, which affected the number of participants turnout.
Male				-	23	0	28	13	64	
Female				-	21	0	27	17	65	
PWD				-	2	0	0	0	2	Note: they are female participants and already counted in the row above.
<b>Intermediate Result (IR) 2:</b>										
<b>Indicator 11:</b> Percentage of USG-supported districts with improved budget allocation to address public service issues (PMP Indicator 1.1.2.a)	2021	0	27% (8 districts)	60% (18 districts)	0%	13%	10%	37%	60%	This indicator has met its target for this fiscal year.
Province			4	-	0	2	2	5	6	This line indicates the number of provinces where change occurred.
District			8	-	0	4	3	11	18	
<b>Indicator 12:</b> Percentage of USG-supported districts that improved	2021	0	NA	27%	0%	0%	0%	27%	27%	This indicator has met its target for this fiscal year.

Indicator	Baseline Data		Cumulative Actuals as of Last Year	Current FY Target	Quarterly Actuals During Current FY				Actuals to Date	Comments/Target Deviation
	Year	Value			Q1	Q2	Q3	Q4		
budget realization to address public service issues				(8 districts)						
Province				-	0	0	0	4		This line indicates the number of provinces where change occurred.
District				-	0	0	0	8		

**Table 12: USAID ERAT FY 2024 Achievements of Indicator 5**

Number of functioning policy coordination and implementation mechanisms supported by USG.

No.	Mechanism	Date(s)	Description
<b>Q1 (October-December 2023)</b>			
1	Utilization of the North Sumatra provincial innovation hub by various stakeholders for participation in improving public services	Oct-Dec 2023	SIRINOV serves as a repository for innovations from governmental (PG and LGs) and non-governmental entities, including CSOs, academics, and the media. The CSR and SDG forums have also utilized SIRINOV data as a basis for participating in development interventions.
2	Provincial innovation competition engaging all PG OPDs and LGs in Banten	Oct-Dec 2023	The Banten provincial innovation hub held the first public service innovation competition, which encouraged PGs and LGs' OPDs to submit their innovations.
3	Stunting data synchronization with other databases in Sumenep	Nov-Dec 2023	The LG of Sumenep overlaid EPPGBM data with P3KE, DTKS, and DUKCAPIL databases to formulate stunting reduction programs through village funds.
4	Improving GRPB implementation through PG <i>binwas</i> in Banten	Aug-Nov 2023	The PG's Gender Mainstreaming Working Group conducted <i>binwas</i> of the LGs' GRPB implementation, including through site visits for coaching and monitoring, and formulated a working mechanism to evaluate GRPB implementation at the provincial and district levels.
5	Improving the implementation of SP4N LAPOR! in East Java through provincial <i>binwas</i> role	Apr-Oct 2023	The PG of East Java conducted <i>binwas</i> to the LGs through in-depth SPAN LAPOR data analysis to enhance public service delivery.
6	Utilization of "Inzting" application to monitor stunting in 24 districts in South Sulawesi	Oct-Dec 2023	The PG of South Sulawesi replicated the Inzting application for real-time reporting of stunting data at the village, sub-district, district, and provincial levels, involving the LGs in data analyzing and inputs for application development and improvement.
7	Improving extreme poverty data governance through PG <i>binwas</i> in South Sulawesi	Nov-Dec 2023	The provincial TKPK of South Sulawesi was facilitated to strengthen their <i>binwas</i> role to the LGs in relation to extreme poverty alleviation, including through data overlay, verification and validation, and data analysis.
8	<i>Binwas</i> by provincial TPPS on stunting reduction activities for districts in North Sumatra	Nov-Dec 2023	The provincial TPPS of North Sumatra provides technical support, specifically in performance evaluation and strengthening methodology to enhance the reporting process for stunting reduction-related data.
<b>Q2 (January-March 2024)</b>			
9	Improving <i>binwas</i> of the PG of East Nusa Tenggara to the LGs on stunting reduction	Jan-Mar 2024	The PG of East Nusa Tenggara provided technical assistance to the LG of Manggarai Barat, Sumba Timur, and Belu to improve the 8 convergence actions for stunting reduction, also TA provision to improve the quality of budgeting for stunting reduction in Sumba Timur.
10	Improving <i>binwas</i> of the PG of East Nusa Tenggara to the LGs on extreme poverty alleviation through TA provision.	Jan-Mar 2024	The provincial TKPKD provided assistance to the LG of Belu and TTU on the development of RPKD and to the LG of Sabu and Sumba Timur on the development of RAT.
11	Peer-to-peer (P2P) learning of the LG of Sumenep from the LG of Kota Surabaya in East Java	Jan-24	The LG of Sumenep learns from the LG of Kota Surabaya to replicate the innovation related to population administration services and stunting monitoring to develop their existing innovation, SIAP LAHIR.
12	P2P learning of the LG of Kota Tangerang from the LG of Lebak in Banten	Dec 2023-Jan 2024	USAID ERAT facilitated the LG of Kota Tangerang to learn from the LG of Lebak to replicate and did some adjustments on the extreme poverty budget tracking tools. This tool was then introduced to OPDs to identify and assess the extent of OPD activities' integration in addressing extreme poverty issues as an input to revise the RPKD document 2024-2026.



No.	Mechanism	Date(s)	Description
13	Improving PG <i>binwas</i> to the LGs on returning out-of-school children in Banten	Nov 2023-Feb 2024	Building on best practice of returning ATS to school in Kota Serang, on Nov-23 the PG provided technical assistance to the LGs on data verification and validation for returning high school ATS. On Feb-24, Pandeglang and Kota Serang updated their results, as for other districts the process was continued.
14	Improving GRPB implementation through PG <i>binwas</i> in North Sumatra	Jan-Mar 2024	The PG's Gender Mainstreaming Working Group implemented <i>binwas</i> on LGs' GRPB implementation, including through site visits for coaching and monitoring.
15	P2P learning on CEFM prevention in West Kalimantan	Mar 2024	USAID ERAT, through its subcontractor JARI, facilitated P2P learning mechanism among five ERAT-supported districts to learn from villages that have village-level CEFM prevention policy to be replicated in other villages and districts.
<b>Q3 (April-June 2024)</b>			
16	P2P learning of the LG of Blitar from the LG of Banyuwangi (East Java)	Feb 2024	During FY2024 work planning with the PG and LGs of East Java, one of the districts, Blitar, requested USAID ERAT's support for returning ATS to school through peer-to-peer learning with the LG of Banyuwangi. The LG of Blitar learned the methodology to conduct desk verification on the number of ATS through close coordination with the schools.
17	P2P learning of the LGs in South Sulawesi from the LG of Barru on UHC innovation (South Sulawesi)	Jun 2024	USAID ERAT facilitated the LG of Barru to share their experience in achieving UHC through collaboration with village and private sectors, to the other seven districts in South Sulawesi. To-date, at least three LGs expressed their interest to be facilitated and learn further to achieve UHC.
18	P2P learning of the LG of Karo from the LG of Samosir (North Sumatra)	Dec 2023	USAID ERAT facilitated the LG of Karo to learn the development of one data portal from the LG of Samosir. Leveraging insights gained from Samosir's experience and the TA provided by USAID ERAT, Karo's one data portal, KATA SADA, launched in May 2024.
19	Improving PG <i>binwas</i> to the LGs on innovation (East Nusa Tenggara)	May 2024	Following the establishment of the provincial innovation team, with TA from USAID ERAT, the team conducted coaching clinics at the district level on the utilization of P2P learning and replication modules and facilitated the formulation and implementation of innovation replication and best practices.
20	Improving PG <i>binwas</i> to the LGs on extreme poverty data (North Sumatra)	May 2024	As a result of USAID ERAT support in improving mechanisms and tools at the planning stage, the PG of North Sumatra established regular meetings with LGs to update each other on the utilization of poverty data validation data, as a result of data overlay from various databases by the PG.
21	Collaboration between social enterprise, LG, villages, and private sector to reduce stunting in Sintang (West Kalimantan)	Nov 2023-to-date	The collaboration to reduce stunting in Sintang involves multiple stakeholders, with WeCare.id playing a pivotal role, leading fundraising efforts and securing contributions from individuals and private companies. The LG of Sintang facilitates resource mobilization and data provision on health. The Sustainable District Association (LTKL) supports sustainable development and program implementation at the village level, while the village stakeholders established Nutrition Teams to manage local food sources and implement stunting prevention programs.
22	Improving local budget data validation in SIKD through LG self-verification	Nov 2023-Jan 2024	USAID ERAT facilitated DJPK to streamline the process of APBD data verification mechanism through the development of a self-verification budget reporting module in SIKD, including the video tutorial. Previously, the local budget data were validated by DJPK, which took 4-5 months for full verification. Through this new mechanism, the LGs can perform self-verification that enhances the data accuracy and allows the data to be verified within minutes.

No.	Mechanism	Date(s)	Description
23	Facilitation for local regulation on disability	Jan 2024	USAID ERAT supported the DG of OTDA to encourage the LGs to develop local regulations and/or decrees concerning disability service units involving the PGs and LGs of the eastern area, including East Java, South Sulawesi, and East Nusa Tenggara.
<b>Q4 (July-September 2024)</b>			
24	Multi-stakeholder collaboration in returning ATS to school in Kota Cilegon (Banten)	Nov 2023-Jul 2024	The LG of Kota Cilegon collaborated with the Sekole Maning Lur Team, involving school and education supervisors and PKBM at the sub-district level to validate ATS data, then carried out field verification engaging community leaders and cadres at the sub-district and village levels. Additionally, the LG engaged with BAZNAS to provide financial support for school supplies.
25	Multi-stakeholder collaboration in returning ATS to school in Kota Serang (Banten)	Aug 2023-Jul 2024	The LG of Kota Serang mobilized sub-district and ward offices to conduct data verification and validation, as well as to confirm the willingness of ATS to return to the education system. Additionally, the LG engaged with BAZNAS and BJB to provide financial support for school supplies.
26	P2P learning on the implementation of inclusive education in Banten	Aug-24	USAID ERAT facilitated a P2P learning mechanism among eight LGs in Banten to learn from the experiences of Kota Tangerang and DKI Jakarta in implementing inclusive education, also to accelerate and scale-up the adoption of inclusive education across Banten.
27	PG-LG collaboration in returning ATS to school in Banten	Nov 2023-May 2024	The PG of Banten in coordination with the Education Office and KCD (Kantor Cabang Dinas, Branch Office of the Provincial Education Office) at the district level, conducted data validation of out-of-school high school students to reintegrate them into the education system.
28	LG-village collaboration in returning ATS to school in Banyuwangi (East Java)	Nov 2023-Jan 2024	The LG of Banyuwangi is supported to collaborate with the VGs by mobilizing LG staffs, VG officials, and/or community-level cadres to conduct home visits to verify and validate ATS data, as well as carry out persuasion efforts aimed at encouraging ATS to return to school.
29	Multi-stakeholder collaboration on stunting reduction in Banyuwangi (East Java)	Mar-Jun 2024	USAID ERAT facilitated collaboration between the local government of Banyuwangi, Santika Hotel, and local CSOs to enhance efforts in reducing stunting. This collaboration involved a demonstration of healthy food processing by Santika Hotel staff in front of mothers with stunted children, as well as monitoring and mentoring of families at risk of stunting in two sub-districts by potential groups from local CSOs focused on parenting practices.
30	Collaboration between DP3A and Religious Courts in providing counseling services to avoid under-age marriage in Lamongan (East Java)	Sep 2023-to-date	The DP3A and the Religious Court of Lamongan have collaborated to reduce the number of marriage dispensations ( <i>dispensasi kawin</i> , DISKA) by providing counseling services, with counselors drawn from OPDs, CSOs, and universities. Counseling and recommendations are mandatory prerequisites for DISKA applications and serve as a basis for the court's decision-making, as they help assess the physical, psychological, and socio-economic readiness of the applicants.
31	Knowledge exchange among LGs and Religious Courts in all districts in East Java	Jun-24	USAID ERAT's strategies and lessons learned were shared by the East Java PG, the Religious Court of Lamongan, and USAID ERAT subcontractor for CEFM prevention, LPKP, highlighting key initiatives such as the CEFM monitoring dashboard, premarital assessments in Lamongan, and community cadres' mobilization in Blitar for CEFM awareness.
32	Multi-sectoral collaboration in returning ATS to school in Melawi (West Kalimantan)	Jun 2023-May 2024	The LG of Melawi overlaid Disdik, Dukcapil, and Dinsos on ATS/DTS, and involved KPM to conduct data verification and validation at the village level, as well as to confirm the willingness of ATS to return to the education system.

No.	Mechanism	Date(s)	Description
33	Multi-sectoral collaboration in returning ATS to school in Sambas (West Kalimantan)	Nov 2023-May 2024	The LG of Sambas overlaid DAPODIK, SIAK, and SIKS-NG on ATS/DTS, and involved KPM to conduct data verification and validation at the village level, as well as to confirm the willingness of ATS to return to the education system.
34	LG-village collaboration in returning ATS to school in Sintang (West Kalimantan)	Dec 2023-Jul 2024	The LG of Sintang overlaid Disdik, Dukcapil, and Dinsos on ATS/DTS and coordinated with VGs and ward offices to conduct data verification and validation, involving the Returning ATS/DTS Team at the village level.
35	Prevention of out-of-school children through ARPTLS profiling and monitoring in Kubu Raya (West Kalimantan)	Dec 2023-to-date	USAID ERAT supported the LG of Kubu Raya in profiling and monitoring ARPTLS data as a mechanism to prevent out-of-school children. The initiative involves identifying students vulnerable to dropping out of school and mapping the factors contributing to school dropout, with the data then integrated into a geoportal that serves as a basis for a multi-sectoral approach to keeping children in school and supporting their educational continuity.
36	Simpul LAPOR! in Barru (South Sulawesi)	Jul 2024-to-date	A community-based institution involving community leaders and/or cadres at the village level that serves as a hub to encourage community for submitting complaints and aspirations, while also assisting in recording these inputs on the SP4N-LAPOR! platform and ensuring that every complaint or aspiration submitted is effectively followed up by the relevant OPD(s).
37	Sahabat LAPOR! in Gowa (South Sulawesi)	Feb 2024-to-date	A community-based institution serves as a hub to encourage community for submitting complaints and aspirations, while also assisting in recording these inputs on the SP4N-LAPOR! platform and ensuring that every complaint or aspiration submitted is effectively followed up by the relevant OPD(s).
38	Simpul LAPOR! in Selayar (South Sulawesi)	May 2024-to-date	A multi-sector forum involving representatives from OPDs that serves as a hub to encourage community for submitting complaints and aspirations, while also assisting in recording these inputs on the SP4N-LAPOR! platform and ensuring that every complaint or aspiration submitted is effectively followed up.
39	Poverty and vulnerable informal workers data synchronization in Manggarai Barat (East Nusa Tenggara)	Jul-24	The PG of East Nusa Tenggara overlaid P3KE and vulnerable informal workers databases to identify beneficiaries eligible for premium subsidies for BPJS <i>Ketenagakerjaan</i> for Manggarai Barat.

**Table 13: USAID ERAT FY 2024 Achievements of Indicator 6**

Number of USG-supported technical recommendations to local, provincial, or national governments that have formally shaped policy formulations.

No.	Policy Recommendation	Date (s)	Description
Q1 (October-December 2023)			
1	Regent of Lebak Regulation No. 91/2023 on the document of subnational poverty reduction plans for 2023-2026	Oct 30, 2023	This new regulation serves as a legal basis for the RPKD document that is used as a policy framework to outline the LG strategies, objectives, and various programs and activities for extreme poverty alleviation, in accordance with Regional Regulation of Lebak No. 5/2019 on medium-term development plans for 2019-2024.
2	Regent of Sumba Timur Regulation No. 62/2022 on the document of subnational poverty reduction plans for 2023-2026	Dec 22, 2022	This new regulation serves as a legal basis for the RPKD document that is used as a guideline for the implementation of regional development, encompassing strategies, activities, and budgeting for extreme poverty alleviation.

No.	Policy Recommendation	Date (s)	Description
3	Regent of Manggarai Barat Regulation No. 82/2023 on the document of subnational poverty reduction plans for 2024-2026	Dec 6, 2023	This new regulation serves as a legal basis for the RPKD document that is used as a guideline for the implementation of regional development, encompassing strategies, activities, and budgeting for extreme poverty alleviation.
4	Regent of Sumba Timur Decree No. 460/Bappeda.054/460/X/2023 on target beneficiary data for extreme poverty reduction programs	Oct 2, 2023	The decree sets out a list of names as the primary target beneficiaries of programs/activities to accelerate extreme poverty alleviation in Sumba Timur, following a prior process of data verification and validation.
5	Regent of Melawi Decree No. 0007/274/2023 on the establishment of the coordination team for regional poverty alleviation and the team for the preparation of the Regional Poverty Alleviation Plan (RPKD) Document for Melawi for 2023-2026.	Oct 3, 2023	The regent decree establishes the composition of the coordination team for regional poverty alleviation and the team responsible for formulating the regional poverty alleviation plan in Melawi for the years 2023-2026. It includes information about the tasks of each team, encompassing both the coordination team and the secretariat team.
6	Mayor of Kota Makassar Decree No. 3113/188.4.45/2023 on target beneficiary data for extreme poverty reduction programs for 2023	Oct 18, 2023	The decree sets out a list of names as the primary target beneficiaries of programs/activities to accelerate extreme poverty alleviation in Kota Makassar as the results of verification and validation of P3KE data.
7	Regent of Kepulauan Selayar Decree No. 616/X/2023 on target beneficiary data for extreme poverty reduction programs for 2024	Oct 27, 2023	The regent decree establishes data, specifically data by name and by address categorized by sub-district and village/urban ward, as the foundation for policy interventions and program planning in addressing extreme poverty in Kepulauan Selayar for 2024.
8	Regent of Gowa Decree No. 614/XI/2023 on target beneficiary data for extreme poverty reduction programs for 2023	Nov 10, 2023	The regent decree establishes data, specifically data by name and by address categorized by sub-district and village/urban ward, as the foundation for policy interventions and program planning in addressing extreme poverty in Gowa.
9	Mayor of Kota Serang Decree No. 421/Kep236-Huk/2023 on the Formation of the "Aje Kendor Sekolah" Team.	Sep 1, 2023	The LG of Kota Serang is supported in issuing a decree on the establishment of the "Aje Kendor Sekolah" Team that covers its structure, roles and functions to return out-of-school children to school.
10	Regent of Melawi Regulation No. 67/2023 on the guidelines for the implementation of inclusive education	Nov 6, 2023	This regent regulation governs the implementation of inclusive education in both formal and informal education. It also regulates provisions on the responsibilities of the regional government, infrastructure accommodation, curriculum, and human resources. The issuance of this regent regulation is a follow-up to the discovery of data on school dropouts among children with disabilities.
11	Mayor of Kota Makassar Decree No. 1807/050.13.05/2023 on the Technical Guidelines for the Acceleration of the Return of Out-of-School Children (ATS) through the SIKOLAKI Application	Mar 10, 2023	The mayor's decree outlines the roles and responsibilities of the technical team, emphasizing coordination with stakeholders and monitoring activity implementation. Additionally, it includes technical instructions for executing, capturing, and reporting the activity through the "Sikolaki" application.
12	Regent of Luwu Utara Decree No. 188.4.45/514/XI/2023 on the establishment of a team for handling out-of-school children	Nov 30, 2023	The decree on the establishment of an out-of-school children data management team that covers its organizational structure, roles, and functions, to return the out-of-school children to school.
13	Regent of Ketapang Regulation No. 47/2023 on the Guidelines for Managing the Government Data	Jul 13, 2023	As part of strengthening the implementation of Satu Data Indonesia supported by USAID ERAT, the regent regulation establishes guidelines for managing the Ketapang data portal

No.	Policy Recommendation	Date (s)	Description
	Portal of Ketapang District through the Satu Data Ketapang Application.		through the Satu Data application. This serves as a reference for all regional apparatuses and the Central Statistics Agency in managing and publishing sectoral data.
14	Regent of Sintang Decree No. 0000.7/1214/KEP-BAPPEDA/2023 regarding the establishment of the One Data Forum in Sintang	Sep 13, 2023	The decree establishes the membership structure of the SDI Forum in Sintang, tasked with communication, coordination, compiling data lists, resolving issues related to SDI implementation, and reporting task outcomes to the Secretary of Sintang.
15	Regent of Sintang Decree No. 00.7.6/1302/KEP-BAPPEDA/2023 regarding the One Data Indonesia Action Plan for Sintang for 2023-2024	Nov 20, 2023	The decree establishes the Action Plan for SDI in Sintang for the years 2023-2025 as a guideline for implementing initiatives. This encompasses aspects such as human resources, technical guidance, data collection, data verification, data dissemination, and others.
16	Regent of Ketapang Regulation No. 73/2023 on the prevention of child marriage	Oct 30, 2023	This new regulation encompasses various aspects on the implementation of child marriages prevention, including organizational structures, institutional strengthening, formulation of policies and strategies, implementation of monitoring and evaluation mechanisms, and provisions for financing to support effective initiatives.
17	Regent of Sumenep Regulation No. 53/2023 on the comprehensive plan for the prevention of child marriage in Sumenep for 2023-2025	Nov 6, 2023	This regent regulation establishes the implementation of the Comprehensive Plan for the Prevention of Child Marriage in Sumenep District 2023-2025, with its development supported by USAID ERAT during Q4 FY2023.
18	Mayor of Kota Serang Regulation No. 51/2023 on Acceleration of the Reduction of Maternal and Infant Mortality Rates	Oct 25, 2023	This mayor regulation governs the strengthening and harmonization of services with the goal of accelerating the reduction of maternal and infant mortality rates. It focuses on improving services such as Maternal and Infant Health Care, Antenatal Care, Integrated Referral System, Maternal Perinatal Surveillance Response Audit, acceleration of maternal and infant mortality rate reduction, health service complaints, supervision and guidance, and health financing.
19	Regent of Nias Decree No. 2/2023 on the Stop Open Defecation Program in Nias	Nov 15, 2023	To improve water sanitation/reduce the prevalence of stunting, the regent decree instructs the heads of regional agencies, sub-district leaders, heads of <i>puskesmas</i> , and village leaders to actively participate in the "Stop Open Defecation" program. They are also required to periodically report to the Secretary of Nias.
20	Regent of Gowa Regulation No. 51/2023 on acceleration of legal identity for vulnerable groups.	Nov 21, 2023	This regent regulation establishes technical guidelines for inclusive civil administration services, covering aspects such as population registration, civil registration, data management, online services, and the legalization of civil administration documents. The regulation is issued as a follow-up to the acceleration plan for obtaining civil registration documents for disadvantaged communities, including people with disabilities, supported by USAID ERAT in the previous fiscal year.
21	Regent of Lebak Regulation No. 68/2023 on the action plan of the MSS implementation for 2022-2027	Sep 13, 2023	This new regulation provides guidelines on the implementation of MSS related to strategies for MSS fulfillment, monitoring and evaluation, data collection and reporting, and integrates it into regional development planning documents.
22	Regent of Sumenep Regulation No. 58/2023 on the Provision of Public Services	Nov 23, 2023	With the support of USAID ERAT through facilitated workshops and meetings, the regent regulation is developed as a follow-up of Regional Regulation No. 4 of 2011. The regulation provides detailed provisions regarding the implementation of public services in Sumenep District, tailored to the specific needs of agencies, with strong emphasis on improved quality and inclusivity of public services.

No.	Policy Recommendation	Date (s)	Description
Q2 (January-March 2024)			
23	Guideline on the implementation of innovation competition in North Sumatra	Mar 21, 2024	The guideline for the implementation of innovation competition, including terms and conditions of competition, submission, and evaluation, that formulated in accordance with <i>Pergub</i> No. 3/2022 on the implementation of regional innovation.
24	Regent of Pandeglang (Banten) regulation no. 72/2023 on the guideline for the implementation of village fund	Dec 29, 2023	This new regulation incorporates the priorities and focus of village fund management and utilization, including activities/programs to promote village development and empowerment.
25	Regent of Lebak (Banten) decree no. 420/Kep.28/DISDIK/2024 on the establishment of Geura Sakola Team	Jan 11, 2024	USAID ERAT supported the LG of Lebak to issue a decree on the establishment of the “ <i>Geura Sakola</i> ” Team that covers its structure, roles and functions to return out-of-school children to school.
26	SOPs for provincial PPID in Banten	Mar 2024	Updated six SOPs to improve public access to information, including addition of several steps for information services and resolution of information disputes in accordance with <i>Pergub</i> of Banten no. 59/2021 on SOP formulation guidelines and PERKI no. 01/2021 on service standards for information provision.
27	Regent of Sidoarjo (East Java) regulation no. 55/2023 on SIPRAJA application	Oct 06, 2023	The regulation mandates the integration of all public service applications and the data generated from services provided across all levels of government into SIPRAJA ( <i>Sistem Pelayanan Rakyat Sidoarjo</i> ) application, aiming to deliver excellent public services.
28	Regent of Lamongan (East Java) regulation no. 55/2023 on regional action plan for child marriage prevention	Nov 15, 2023	This new regulation incorporates various aspects on the implementation of child marriages prevention, including focus strategy and key interventions, strengthen the regulations and institutionalization, mapping on the roles and functions of multi-stakeholders, activity implementation, and monitoring and evaluation mechanisms.
29	West Kalimantan Gubernatorial Decree No. 1923/BALITBANG/2023 on the provincial innovation hub (SARIVA)	Dec 15, 2023	Decree on the West Kalimantan provincial innovation hub as an innovation information system and to appoint its management team to provide support and assistance on the implementation of innovation.
30	Regent of Sambas (West Kalimantan) regulation no. 72/2023 on the implementation of Village Allocation Funds (ADD)	Dec 12, 2023	Regulation to determine the FY2024 ADD allocation for all villages in Sambas as a result of USAID ERAT facilitation on introducing a cluster-based formula calculation method to minimize disparities in ADD allocations received by each village.
31	Regent of Sambas (West Kalimantan) regulation no. 78/2023 on the formulation of village budget (APBDes) for FY 2024	Dec 14, 2023	USAID ERAT supported the formulation guideline of APBDes for FY 2024 by adding the program/activities as a reference to reduce maternal and infant mortality rates that can be financed through APBDes.
32	Regional Secretary of Sambas (West Kalimantan) decree no. 71/DISDIKBUD/2024 on the establishment of returning ATS and DTS to school	Feb 26, 2024	USAID ERAT supported the LG of Sambas to issue a decree on the establishment of a coordination team to return ATS and DTS to school that covers its structure, roles, and functions.
33	Regent of Luwu Utara (South Sulawesi) regulation no. 1/2024 on the Village Allocation Funds for FY 2024	Jan 17, 2024	Regulation to determine the FY 2024 ADD allocation for all villages in Luwu Utara as an implementation of performance-based incentive calculation formula that has been supported by USAID ERAT in FY 2023.
34	Regent of Gowa (South Sulawesi) decree no. 172/11/2024 on the establishment of complaint handling facilitator team	Feb 12, 2024	USAID ERAT supported the LG of Gowa to issue a decree on the establishment of a complaint handling facilitator team that covers its structure, roles and functions to disseminate and engage communities in the utilization of SP4N-LAPOR, and complaint data management.



No.	Policy Recommendation	Date (s)	Description
35	Regent of Belu (ENT) decree no. 96/HK/2024 on target beneficiary data for extreme poverty eradication programs for FY 2024	Feb 19, 2024	Based on the results of data verification and validation on Oct-Nov 2023, the decree sets out a list of names as the primary target beneficiaries of programs/activities for extreme poverty alleviation.
36	Regent of Manggarai Barat (ENT) decree no. 67/KEP/HK/2024 on target beneficiary data for extreme poverty eradication programs for FY 2024	Feb 16, 2024	The decree sets out a list of names as the primary target beneficiaries of programs/activities to accelerate extreme poverty alleviation in Manggarai Barat as the results of verification and validation of P3KE data.
37	Regent of Manggarai Barat (ENT) decree no. 99/KEP/HK/2024 on the establishment of complaint handling facilitator team	Mar 04, 2024	USAID ERAT supported the LG of Manggarai Barat to issue a decree on the establishment of a complaint handling management team, institution admin and secretariat that covers its structure, roles and functions on complaint data management.
38	Regent of Sabu Raijua (ENT) regulation no. 74/2023 on regional action plan on MNCH	Dec 28, 2023	This new regulation serves as a legal basis for action plan documents used as a framework to outline the LG strategies, road map, and activities implementation to reduce stunting and mother and infant mortality rates.
39	Regent of Sabu Raijua (ENT) decree no. 70/KEP/HK/2024 on target beneficiary data for extreme poverty eradication programs for FY 2024	Jan 17, 2024	The decree sets out a list of names as the primary target beneficiaries of programs/activities to accelerate extreme poverty alleviation in Sabu Raijua as the results of verification and validation of P3KE data.
40	Regent of Sumba Timur (ENT) regulation no. 152/2023 on stunting reduction	Dec 22, 2023	This new regulation serves as a basis on the implementation of integrated stunting reduction activities at the district and village level, including actions to be undertaken across different administrative levels to collaborate closely in implementing interventions.
41	Regent of Sumba Timur (ENT) regulation no. 153/2023 on village authorities on the acceleration of stunting reduction	Dec 22, 2023	This new regulation stipulates village authorities in stunting reduction, especially for planning and budgeting, activities implementation, monitoring and evaluation, <i>binwas</i> , and reporting.
42	Regent of TTU (ENT) regulation no. 30/2023 on the action plan of MSS implementation for 2023-2028	Oct 30, 2023	This new regulation provides guidelines on the implementation of MSS related to strategies for MSS fulfilment, monitoring and evaluation, data collection and reporting, and integrates it into regional development planning documents.
<b>Q3 (April-June 2024)</b>			
43	Regent of Lebak (Banten) decree no. 0050/Kep.487-Bapelitbangda/2023 on the annual action plan for poverty reduction and extreme poverty alleviation 2024	Dec 29, 2023	These new decrees establish guidelines for the implementation of regional development, encompassing strategies, activities, and budgeting for extreme poverty alleviation 2024.
44	Regent of Pandeglang (Banten) regulation no. 3/2024 on the Regional Poverty Alleviation Plan (RPKD) for 2024-2029 and Regent decree no. 400.9.14/Kep.128-Huk/2024 on annual action plan for extreme poverty alleviation 2024	Feb 26, 2024	These new regulations serve as guidelines for the implementation of regional development, encompassing strategies, activities, and budgeting for extreme poverty alleviation.
45	Regent of Sumenep (East Java) regulation no. 13/2024 on the protection and rights for people with disabilities	Apr 24, 2024	This new regulation serves as a basis to promote inclusivity and provide necessary treatment, protection, and support for PWD in various areas such as education, employment, health, and public services.

No.	Policy Recommendation	Date (s)	Description
46	Regent of Melawi (West Kalimantan) decree no. 400.3/110/2024 on the guidelines for the implementation of returning ATS/DTS to school	May 21, 2024	This decree establishes guidelines for returning ATS/DTS to school including data management, strategies, budgeting, monitoring, evaluation, and reporting.
47	Regent of Sintang (West Kalimantan) decree no. 100.3.3.2/2272/DISKOMINFO/2024 on the establishment of complaint handling team	Apr 25, 2024	Decree to appoint the complaint handling management coordination team and liaison officers at OPDs and sub-district levels, that covers its structure, roles and functions on complaint data management.
<b>Q4 (July-September 2024)</b>			
48	Local regulation of North Sumatra no. 3/2024 on the protection and fulfillment of rights for people with disabilities	Jun 12, 2024	This new regulation mandates the LG to uphold, protect, and fulfill the rights of PWD across various sectors, including education, healthcare, employment, and public participation, to prevent discrimination and ensure equal access and opportunities. The regulation outlines accessibility provisions, social rehabilitation, and suitable accommodations in workplaces and public services, while detailing government responsibilities, community roles, and evaluation mechanisms for effective implementation.
49	Mayor of Kota Tangerang (Banten) decree no. 968/2024 on the SOP for public information services	Sep 25, 2024	This decree to determine nine SOPs to ensure comprehensive management of public information, promote transparency, and enhance accessibility for all citizens including PWD
50	Regent of Banyuwangi (East Java) regulation no. 19/2024 on improving access to education	Aug 16, 2024	This new regulation serves as a legal basis for several initiatives in Banyuwangi to improve access to education, including Rindu Bulan, an initiative supported by USAID ERAT to return ATS to school.
51	Regent of Blitar (East Java) regulation no. 66/2023 on regional action plan for child-friendly district 2024-2026	Nov 07, 2023	This regulation provides the legal framework for the action plan, serving as a guideline for interventions aimed at protecting and fulfilling children's rights, including CEFM prevention. It also acts as a platform for coordinating and consolidating collaborative efforts among stakeholders to collectively work towards making Blitar a child-friendly district.
52	East Java Gubernatorial regulation no. 85/2023 on regional action plan for child marriage prevention 2023-2024	Dec 05, 2023	This regulation serves as a legal basis for an action plan document that is used as a framework to outline the LG policies, strategies, and the distribution of roles of OPDs, serving as a guide for strategic cross-sectoral coordination for CEFM prevention for the year 2023-2024.
53	M&E guideline on the implementation stunting reduction program in East Java	Jun 2024	USAID ERAT supported the formulation of M&E guidelines for the stunting reduction program in East Java which encompass the evaluation and reporting mechanism, role assignments, monitoring tools, and timeline. This guideline has been disseminated to all districts in East Java and the Stunting Reduction Acceleration Team (TPPS) in two Bakorwil have utilized the guidelines to monitor and evaluate stunting reduction programs in their respective areas.
54	Regent of Sumenep (East Java) regulation no. 38/2024 on management of information and documentation services, including eight SOPs for information services by PPID Sumenep	Sep 04, 2024	This new regulation covers various aspects of PPID, including roles and functions of public information and documentation officers, as well as the obligation to provide and/or publish public information under its authority, except for exempted public-information lists.
55	West Kalimantan Gubernatorial regulation no. 16/2024 on special financial assistance ( <i>Bantuan Keuangan Khusus</i> , BKK) for equivalency education	May 27, 2024	This regulation serves as the legal basis for the transfer funds to LGs to expand the coverage of the high school equivalency education program through the provision of support for community learning centers.

No.	Policy Recommendation	Date (s)	Description
56	Guideline on village-level policy on CEFM prevention on Sambas	Jul 2024	USAID ERAT supported the LG of Sambas to develop guidelines for village-level policy on CEFM prevention. This guideline includes several potential policy alternatives that the VG can implement, along with mechanisms for enforcing these policies. These alternatives include formulation of village-level regulations or community agreements that emphasize the prevention of CEFM. This guideline has been disseminated to 10 villages as pilot locations for implementing the Village Regulation on Child-Friendly Villages in Sambas.
57	Regent of Gowa (South Sulawesi) regulation no. 25/2024 on complaint handling management	Aug 26, 2024	USAID ERAT supported the LG of Gowa in formulating Regent's regulation no. 25/2024, replacing the prior regulation no. 4/2019, incorporating roles and functions of Sahabat LAPOR! to facilitate and educate the public on submitting complaints, reports, and aspirations through SP4N-LAPOR!
58	Regent of Kepulauan Selayar (South Sulawesi) decree no. 414/IX/2024 on the establishment of complaint handling management team	Sep 19, 2024	Decree to appoint the complaint handling management coordination team and liaison officers at OPDs and sub-district levels, that covers its structure, roles and functions on complaint data management.
59	Regent of Luwu Utara (South Sulawesi) decree no. 100.3.3.2/323/VII/2024 on the performance-based indicators for village budget management	Jul 31, 2024	This decree outlines the updated performance-based indicators for village budget management. The previous component of Developing Village Index ( <i>Indeks Desa Membangun, IDM</i> ) indicators focused solely on environmental aspects; however, the new decree expands these to encompass socio-economic indicators such as CEFM prevention, returning ATS to school, and poverty reduction.
60	Minister of Home Affairs decree no. 000.10.5-240/2024 on technical guidelines for ITKPD measurement	Aug 12, 2024	This decree outlines the technical guidelines for ITKPD measurement and serves as the temporary legal basis for the CG to conduct this year's inaugural quality assessment of subnational governance performance.
61	Regent of Timor Tengah Utara decree no. 75/KEP/HK/III/2024 on stunting priority villages/areas for 2025	Feb 22, 2024	This decree sets out a list of 50 stunting priority villages/areas for 2025 based on the recent analysis situation of the stunted children database for TTU.
62	Regent of Manggarai Barat decree no. 298/KEP/HK/2024 on target beneficiary data for premium subsidies under the BPJS <i>Ketenagakerjaan</i> program for vulnerable informal workers	Sep 3, 2024	Based on the results of USAID ERAT assistance on poverty and vulnerable informal workers data synchronization, the decree sets out a list of names as the primary target beneficiaries for premium subsidies for BPJS-TK.

**Table 14: USAID ERAT FY 2024 Achievements of Indicator 7**

Number of USG engagements jointly undertaken with private sector enterprises to support U.S. foreign assistance objectives (PSE-1)

No.	PSE Engagements	Date(s)	Description
Q1 (October-December 2023)			
I	Engagements between Berani Tumbuh and eight high schools/vocational schools/universities in Lamongan, Sidoarjo, and Sumenep (East Java)	Oct 2023	Through WiNNER, USAID ERAT facilitated eight MoUs between Berani Tumbuh with a total of eight high schools/vocational schools/universities for provision of soft skill and entrepreneurship training.

No.	PSE Engagements	Date(s)	Description
2	Engagements between SMKN I Sungai Kakap in Kubu Raya with Save The Children Indonesia and PT Kalimantan Sawit Kusuma (West Kalimantan)	Nov 13, 2023	USAID ERAT facilitated two MoUs between SMKN I Sungai Kakap in Kubu Raya with Save The Children Indonesia and PT Kalimantan Sawit Kusuma, respectively, to enhance the quality of vocational education through training provision of soft skills, internships, refining vocational school curricula so that they align with current industry needs, and facilitating real project-based learning experiences that match job market needs that will contribute to poverty reduction in the area.
3	Engagements between Eureka Expert with two Dinas in North Sumatra and Chamber of Commerce and Industry - <i>Kamar Dagang dan Industri</i> /KADIN (North Sumatra)	Oct 11, 2023	Through WiNNER, USAID ERAT facilitated three MoUs between Eureka Expert with Manpower Office, Education Office, and KADIN of North Sumatra for certified competent workforce through training provision of digital talents and skill, soft skill, and link to industries for vocational students and teachers to improve the quality of vocational school to produce highly skilled graduates who can meet the current needs of industries.
4	MoU between Rappo Indonesia with Tourism office of Kota Makassar (South Sulawesi)	Sep 14, 2023	Through WiNNER, USAID ERAT facilitated an MoU between Rappo Indonesia and the Tourism Office of Kota Makassar to recycle plastic waste into valuable merchandise products and help empower the community, especially underprivileged women, that will contribute to poverty reduction in the area.
5	Engagements between Paktukang.com with APERSI and SMPKN 7 Surabaya (East Java)	Sep-Oct 2023	Through WiNNER, USAID ERAT facilitated two MoUs between Paktukang.com with the developer association for the Surabaya region, APERSI, and SMPKN 7 Surabaya in poverty alleviation. With APERSI, the collaboration is focused on providing training to improve the competency of craftsmen and employing construction workers affiliated with Paktukang.com, while with SMKN 7 Surabaya, the collaboration centers on providing internship opportunities and entrepreneurship training.
6	MoU between the LG of Barru and Baznas (South Sulawesi)	Oct 26, 2023	USAID ERAT facilitated an MOU between the LG of Barru and Baznas to accelerate extreme poverty elimination, through targeted interventions in education, health, water and sanitation services, home renovation program, and business capital assistance, with the selection of beneficiaries based on data determined by the LG of Barru.
7	Engagements between Wecare.id with the LG of Sintang and PT Paragon Technology and Innovation Pontianak (West Kalimantan)	Oct 2023	Through WiNNER, USAID ERAT facilitated two MoUs between WeCare.id with the LG of Sintang and PT Paragon Technology and Innovation Pontianak, respectively. These engagements aim to accelerate stunting reduction through funding provision from PT Paragon to enhance food security access by increasing the production and processing of highly nutritious local food and involving farmer groups in food diversification programs.
8	Engagements between Berikan Protein with OPDs and universities in North Sumatra and Karo (North Sumatra)	Sep-Oct 2023	Through WiNNER, USAID ERAT facilitated six MoUs between Berikan Protein with the Population and Family Planning Agency (BKKBN), Maritime Affairs and Fisheries Office, PKK Task Force, Universitas Sumatera Utara, Universitas Sari Mutiara Indonesia University (USMI), and Karo Health Office for stunting reduction in North Sumatra by enhancing the nutritional status of community based through fish protein-based food. These collaborations include the use of the Protein Meter application, research on local protein source commodities, processing and marketing.
9	Engagements between Fammi with Education Office of East Java and Lamongan (East Java)	Oct 2023	Through WiNNER, USAID ERAT facilitated an MoU with the Education Office of East Java on stunting prevention programs through education and counselling for female high school students, encouraging the consumption of blood supplement tablets, and garnering support from both teachers and parents. For the engagement with the Education Office of Lamongan, it is related to improving inclusive education, particularly through the implementation of an anti-bullying program in schools. This involves

No.	PSE Engagements	Date(s)	Description
			dissemination programs, psychological testing for students, and the provision of counselling services.
<b>Q2 (January-March 2024)</b>			
10	MoU between the LG of Mandailing Natal with BPJS (North Sumatra)	Nov 21, 2023	USAID ERAT facilitated an MoU between the UHC Acceleration Team Mandailing Natal with BPJS for the provision of healthcare coverage. The UHC acceleration Team will cover 357 poor beneficiaries' BPJS contributions and BPJS Kesehatan will ensure healthcare coverage for these beneficiaries to provide healthcare services in accordance with the applicable terms and conditions.
11	Engagement between SMKN 3 Kota Tangerang with the 101 Jakarta Airport Hotel (Banten)	Jan 24, 2024	USAID ERAT facilitated a joint commitment between SMKN 3 Kota Tangerang and the 101 Jakarta Airport Hotel to align the school's curriculum with current industry demands, provide internships, and recruit graduates.
12	Engagement between SMKN 3 Kota Tangerang with PT. Aerofood Jakarta (Banten)	Jan 24, 2024	USAID ERAT facilitated a joint commitment between SMKN 3 Kota Tangerang and PT. Aerofood Jakarta to align school curriculum with current industry demands, providing internships and guest teachers.
13	Engagement between the PG of East Java with four philanthropic organizations (East Java)	Jan 04, 2024	USAID ERAT supported Bappeda of East Java to establish joint commitment with LAZISMU, BAZNAS, Dompot Dhuafa, and NU Care by utilizing the Sinta Gelis application and P3KE data as the primary target beneficiaries of programs/activities for extreme poverty alleviation
14	MoU between Education Office of Lamongan with IDI (East Java)	Nov 09, 2023	As a follow-up on the action plan for child marriage prevention, USAID ERAT facilitated the Education office of Lamongan with IDI to deliver reproductive health education and guidance to junior high school students, both in public and private schools. As of March 2024, this has been implemented in approximately 34 out of 48 junior high schools.
15	MoU between the LG of Barru with PLN (South Sulawesi)	Jan 26, 2024	USAID ERAT facilitated an MoU between the LG of Barru and PLN to support poverty reduction. Through this agreement, PLN will utilize P3KE data as a basis to provide free installation of electricity connections for low-income households.
16	MoU between Bank BNI 46 and BUMDesMa Blitar (East Java)	Mar 2024	USAID ERAT facilitated an agreement between Bank BNI 46 and BUMDesMa, Blitar. The agreement enables BUMDesMa to bring banking services, including JKN payments and land and property tax payments, closer to the public.
<b>Q3 (April-June 2024)</b>			
17	Engagement between the LG of Kota Tangerang with Bank Jabar Banten, PT. Tangerang Nusantara Global, Yuppentek Indonesia University, and Baznas (Banten)	Jun 14, 2024	As a result of monitoring and evaluating the implementation of the extreme poverty alleviation program in Kota Tangerang, USAID ERAT facilitated a joint commitment between Bappeda of Kota Tangerang, Dinsos, BJB, PT. TNG, UYI, and Baznas to collaborate in poverty and stunting reduction through distributing CSR funds, research programs, community service in the locus of extreme poverty, and supplementary feeding provision.
18	Engagement between the LG of Kota Tangerang with BJB, two private inclusion schools, and TJSL Forum (Banten)	Jun 25, 2024	USAID ERAT facilitated a joint commitment between Bappeda of Kota Tangerang, Disdik, BJB, two private inclusion schools, and TJSL Forum to collaborate to promote the implementation of inclusive education through scholarships, facilities, and infrastructure provisions and capacity building for teachers to handle children with special needs.
<b>Q4 (July-September 2024)</b>			
19	MoU between SMKN I Kota Serang and Swiss-Belinn Modern Cikande (Banten)	Jun 06, 2024	USAID ERAT facilitated an MoU between SMKN I Kota Serang and Swiss-Belinn Hotel, in which the private companies agreed to align their curricula, accept SMKN I Kota Serang students for internships, and recruit graduates.
20	MoU between SMKN I Cinangka, Serang and Horison	Jul 25, 2024	USAID ERAT facilitated an MoU between SMKN I Cinangka and Horison Resort Pondok Layung Hotel, in which the private

No.	PSE Engagements	Date(s)	Description
	Resort Pondok Layung Hotel (Banten)		companies agreed to accept SMKN I Cinangka students for internships.
21	An MoU and two joint commitments between the LGs of Manggarai Barat and WeCare.id (ENT)	Aug 06, 2024	USAID ERAT facilitated an MoU between the LG of Manggarai Barat and WeCare.id, along with two joint commitments between the Health and Labor Offices of Manggarai Barat and WeCare.id, to collaborate in raising funds from private companies and individuals to support stunting reduction and poverty alleviation programs respectively through WeCare.id's crowdfunding platform.

**Table 15: USAID ERAT FY 2024 Achievements of Indicator 8**

Number of innovations to improve the quality of policy implementation and service delivery adopted by ministries, institutions, and local governments as a result of ERAT

No.	Public Service Innovation	Date (s)	Description
Q1 (October-December 2023)			
1	SiPraja ( <i>Sistem Pelayanan Rakyat Sidoarjo</i> )	Nov 2023	USAID ERAT supported the enhancement of the online-based public service application "SiPraja" by integrating services from various OPDs in Sidoarjo. Additionally, USAID ERAT facilitated the institutionalization of the application by helping formulate the Sidoarjo regent regulation.
2	Rindu Bulan ( <i>Rintisan Desa Tuntas Wajib Belajar 12 tahun</i> ) Banyuwangi	Result of Q1 activities	The "Rindu Bulan" innovation is part of USAID ERAT's support for the Banyuwangi district government's initiative to improve the average length of schooling and the average school expectancy in Banyuwangi. This is achieved through improvement in data utilization and involvement of villages/kelurahan. USAID ERAT's support includes legal drafting, business processes (data verification, return mechanism), and the development of guidelines.
3	SADEL CEPAK ( <i>Desa Model untuk Pencegahan dan Penanganan Perkawinan Anak</i> )	Result of Q1 activities	USAID ERAT supported to the Sumenep district government in developing the Child Marriage Prevention Model Village (SADEL CEPAK), an initiative to prevent child marriage, targeting villages with the highest incidence of child marriage to raise awareness on child marriage prevention policies, strengthen procedures to restrict child marriage, and foster commitment from stakeholders to minimize such occurrences. This innovation was replicated from Lamongan, also supported by USAID ERAT.
4	PBK P3A ( <i>Pemantauan Berbasis Komunitas untuk Pencegahan dan Penanganan Perkawinan Anak</i> )	Result of FY 2023/Q4-FY 2024/Q1 activities	USAID ERAT supported to the Blitar district government in developing the Child Marriage Prevention Model Village (SADEL CEPAK), an initiative to prevent child marriage, targeting villages with the highest incidence of child marriage to raise awareness on child marriage prevention policies, strengthen procedures to restrict child marriage, and foster commitment from stakeholders to minimize such occurrences. This innovation was replicated from Lamongan, also supported by USAID ERAT.
5	INZTING ( <i>Ikhtiar menZeroakan Stunting</i> ) SULSEL	Dec 2023	"Inzting" is an innovative program designed to gather extensive data for stunting reduction program, monitoring 99 indicators tailored to the unique conditions of South Sulawesi. This initiative engages the active participation of districts in South Sulawesi, extending down to the village and ward level. USAID ERAT provided support during conceptualization and workflow design, as well as developing technical guidelines and training for operators.
6	KARE MATOR ( <i>Karep Aladine Rekam noMpak sApeda Motor</i> ) in Sumenep (East Java)	Result of FY 2023/Q4-	"Kare Mator" was an innovation born out of USAID ERAT's assistance in promoting the analysis and utilization of SP4N-LAPOR! USAID ERAT facilitated cross-agency meetings involving the Dinsos,



No.	Public Service Innovation	Date (s)	Description
		FY 2024/Q1 activities	Bappeda, and Dinsos to address issues raised by the community regarding access to legal identity document services. To tackle this, "Kare Mator" provides reach-out services to vulnerable communities, including people with disabilities and those with mental health disorders (ODGJ), typically using motorbikes to visit the community in villages.
7	Banten's "JARI Banten" innovation portal	Oct 2023	USAID ERAT supported the PG of Banten to develop an innovation portal named JARI BANTEN ( <i>Jaringan Inovasi Banten</i> ), a web-based innovation platform that function as a repository of local innovations, documentation, dissemination, and replication of innovations to promote knowledge management and exchange, also innovation enabling environment in the province.
8	North Sumatra' "SIRINOV" innovation portal	Oct 2023	USAID ERAT supported the PG of North Sumatra to develop an innovation portal named SIRINOV SMART ( <i>Kolaborasi Pemanfaatan Hasil Riset dan Penerapan Inovasi Daerah Provinsi Sumatera Utara Terintegrasi</i> ), a web-based innovation platform that functions as a repository of local innovations, documentation, dissemination, and replication of innovations to promote knowledge management and exchange, as well as the innovation enabling environment in the province.
<b>Q2 (January-March 2024)</b>			
9	KOPI PAHIT ( <i>Kompilasi Inovasi Porong Cegah dan Atasi Stunting</i> ) innovation for stunting reduction in Sidoarjo (East Java)	May 2023-Mar 2024	KOPI PAHIT is an existing application designed to assess the stunting status of under-5-children by inputting their weight and height to identify early detection of stunting, allowing for timely and targeted interventions. This application was initially implemented in <i>Puskesmas</i> (community health center) Porong in Sidoarjo, which successfully reduced the stunting rate.  USAID ERAT supported on the development of this innovation by provided some inputs, including TA provision on the formulation of innovation proposal for national innovation competition in 2023, promoting KOPI PAHIT as a local application, recommendation for the data format to be aligned with the EPPGBM application, and scaling-up on the implementation to all <i>Puskesmas</i> in Sidoarjo. These recommendations have been responded to by the LG of Sidoarjo, and as of Feb-24, 30 <i>Puskesmas</i> have signed the joint commitment to replicate KOPI PAHIT innovation.
<b>Q3 (April-June 2024)</b>			
10	Improving quality of health services registration for non-BPJS register (South Sulawesi)	June 2024	This innovation is intended to support the South Sulawesi provincial government to improve quality of health services for non-BPJS registered patients in the region. Previously, those who were not registered had difficulties to access and afford health services and even though they had, the hospital did not have a sufficient database system to check.  The Activity facilitated the process of database synchronization so that the hospital can access and match patients data immediately. The Activity also facilitated discussion between BPJS and hospital so that BPJS can set up an outlet in the hospital to help non-registered patients to immediately register themselves at the hospital.
11	LONTARA ( <i>Layanan Online Tanpa Perantara</i> ) innovation to improve provincial revenue (South Sulawesi)	June 2024	This innovation is intended to support the PG of South Sulawesi to improve transparency for tax payment, especially vehicle taxes as the available online payment methods face challenges (such as payment error or still having to come to respective office for verification).  The Activity facilitated discussion on how to increase the application usage, in which the Activity recommended the SAMSAT office to establish a "corner" where an officer is on standby to help the people in how to pay the taxes through the application.

No.	Public Service Innovation	Date (s)	Description
12	Universal Health Coverage in Barru (South Sulawesi)	Jun 2024	<p>This innovation is intended to support Barru to improve their health services coverage for the people. The Activity facilitated the process for various database overlaying (i.e., BPJS, DTKS, and P3KE) as well as collaboration with village governments for data verification and validation.</p> <p>The Activity also facilitated engagement with private sectors to promote compliance for JKN premium payment, partnering with Baznas for funding support, and improving local budget allocation for fiscal year 2023 and 2024 for poor individuals who are not covered by JKN-PBI (based on target data verification and validation).</p>
13	PAPA DANKE to address extreme poverty issue (East Nusa Tenggara)	Jun 2024	<p>This innovation is intended to support the PG of East Nusa Tenggara to address extreme poverty issues in the region. The Activity supported the provincial government to overlay poverty data and facilitated the provincial government in carrying on-the-job training based on the updated data. This activity is expected to run to August 2024.</p>
14	KECAP PEDIS ( <i>Kelas Edukasi Calon Pengantin dan Pemeriksaan Dini Resiko Stunting</i> ) in Sabu Raijua (East Nusa Tenggara)	Jun 2024	<p>This innovation is intended to support LG of Sabu Raijua to mitigate the risk of potentially stunting new-born, targeting future bride and groom to check their health before marriage. It also targets opinion leaders, religious leaders, and village governments to encourage future bride and groom to have a health check.</p> <p>The Activity has facilitated coaching sessions in November 2023 collaborating with District Health Agency and DP3AKB and this innovation has been implemented in early 2024.</p>
<b>Q4 (July-September 2024)</b>			
15	PERAKDIPETI ( <i>Program Pelopor Gerakan Budi Pekerti</i> ) in West Kalimantan	Sep 2024	<p>USAID ERAT provided input for the existing innovation in SMAN 7 Pontianak in relation to a reward system that recognizes students for exemplary behavior, PERAKDIPETI, with the recipients chosen by the entire school community. USAID ERAT suggests a point-based system to encourage positive behavior where students earn or lose points based on adherence to rules which impact their behaviour grades in the rapport card. The points are updated monthly, and the system allows school members to report misconduct. This approach creates a structured record of each student's behavior, helping teachers track students' character development more systematically and enhancing guidance efforts by using a data-driven approach.</p>
16	MEBEL PROMO ( <i>Media Pembelajaran Projectile Motion</i> ) in Melawi (West Kalimantan)	Sep 2024	<p>SMAN 2 Belimbing in Melawi developed an innovative teaching method for Physics, a subject often found challenging by students, called MEBEL PROMO (Media Pembelajaran Projectile Motion), by combining simple teaching aids and digital tools. This approach aims to make learning more enjoyable and easier to understand. The innovation was submitted to the IGA competition, with USAID ERAT supporting the school in refining the logic behind the initiative by clearly linking the problem, the innovation's features, and its benefits to enhance the innovation proposal's clarity and impact.</p>
17	SI BINTANG ( <i>Sistem Bahasa Isyarat Indonesia SLBN 25 Sintang</i> ) in Sintang (West Kalimantan)	Sep 2024	<p>SLBN 25 Sintang developed a sign language app aimed at both the deaf community and non-disabled individuals to learn sign language. Initially, the app was not user-friendly, featuring excessive text and requiring registration with NIK. USAID ERAT recommended changes to enhance user experience, such as streamlining the content to make the interface cleaner and removing the registration requirement, allowing users to start using the app right after downloading it.</p>
18	SAPA KALBAR ( <i>Sistem Aplikasi Pelayanan Aparatur Kalimantan Barat</i> ) in West Kalimantan	Sep 2024	<p>SAPA KALBAR, a personnel service application developed by BKD (Badan Kepegawaian Daerah) aims to streamline HR-related processes for civil servants. To enhance the system, USAID ERAT introduced a more advanced model from East Java, known as</p>

No.	Public Service Innovation	Date (s)	Description
			SIMASTER, and facilitated a connection with its innovator. Following this reference, SAPA KALBAR took steps to improve its usability by creating a user manual, which was previously lacking, to assist new users and civil servants in navigating the platform more effectively.
19	PATONRO' ( <i>Pajak Terintegrasi, Optimal dan Terorganisir</i> ) in Gowa (South Sulawesi)	Sep 2024	USAID ERAT supported BPD Gowa in adopting a tax-payment innovation from Mojokerto, East Java, by developing PATONRO, a web-based application designed to simplify the payment of Rural and Urban Land and Building Taxes (Pajak Bumi dan Bangunan Sektor Perdesaan dan Perkotaan, PBBP2). Previously, tax payments were done manually via collectors, taking about three days to process taxpayer data. With PATONRO, the taxpayer data is integrated, allowing payments to be completed within a single day, significantly streamlining the process.
20	GAS PANAS ( <i>Gerakan Anak Sabu Pandai Aksara</i> ) in Sabu Raijua (East Nusa Tenggara)	Sep 2024	USAID ERAT supported a collaborative initiative between Yayasan Tunas Aksara and Disdikpora of Sabu Raijua aimed at enhancing children's literacy. This program provides modules for both students and teachers, while also involving parents to assist in the learning process. The innovation has been implemented at PAUD Puruwutu, which has 33 students. The funding for this initiative is shared between Yayasan Tunas Aksara and Disdikpora through a cost-sharing mechanism.
21	Moro Huri Minawodo ( <i>Tim Pelayanan Adminduk yang Bergerak Cepat dan Gesit ke Semua Sektor</i> ) in Sabu Raijua (East Nusa Tenggara)	Sep 2024	USAID ERAT supported the enhancement of the Moro Huri Minawodo innovation to improve the process of managing civil documentation processes. Previously, the Dukcapil officers would only visit villages once a significant number of document requests had accumulated, leading to long wait times. Following ERAT's recommendations, village officials now actively assist residents with civil document processing, where the village apparatus directly follows up with Dukcapil through WhatsApp group, enabling more efficient and timely service.
22	KRAN ABIS ( <i>Keran Air Bersih</i> ) in Nias (North Sumatra)	Sep 2024	In Nias, poor raw water quality is believed to be a contributing factor to the district's high stunting rates. To address this, Puskesmas Bozihona implemented an innovation called KRAN ABIS, which aims to improve water quality through simple filtration methods. USAID ERAT supported DinkesP2KB and Bappedalitbang to scale up this innovation by developing a module for implementation and disseminating it to other Puskesmas in Nias.
23	DASHBOARD SIAPA PEKA ( <i>Sistem Informasi Digital Pencegahan Perkawinan Anak</i> ) in East Java	Sep 2024	USAID ERAT supported DP3A Jatim in developing the "SIAPA PEKA" dashboard, as a platform to monitor child marriage rates in the province. USAID ERAT technical assistance including providing technical guidance on data preparation, establishing SOPs for dashboard management, and encouraging relevant OPDs to keep the data updated. This initiative seeks to improve the transparency of child marriage data and strengthen multi-sectoral collaboration to address child protection challenges.
24	PREDATOR MAKIN SAKTI ( <i>Pelayanan armada motor untuk masyarakat miskin, sakit, dan ibu hamil risiko tinggi</i> ) in Banyuwangi (East Java)	Sep 2024	This innovation was developed by Puskesmas Kalibaru to improve healthcare access for communities in remote areas. Initially, this initiative deployed an ambulance stationed in the ward office during scheduled posyandu. However, some residents still struggled to access healthcare. USAID ERAT provided input to use trail motorcycles to better reach remote areas, specifically to serve vulnerable patients and detect high-risk pregnancies. This suggestion was adopted, leading to the donation of five trail motorcycles by the LG to support the expanded outreach efforts.
25	SPASI ( <i>Sistem Pengawasan Sekolah Inklusif</i> ) in Kota Tangerang (Banten)	Sep 2024	USAID ERAT facilitated the LG of Kota Tangerang in peer learning and adopted an inclusive school supervision system from DKI Jakarta, which Kota Tangerang previously lacked. After learning from DKI Jakarta, the LG followed up by forming an inclusive school

No.	Public Service Innovation	Date (s)	Description
			supervisory team, developing technical guidelines, and creating monitoring instruments. The monitoring tools were implemented starting in December 2023 and June 2024. The supervision results generated recommendations for improvements, which the supervisory team will continue to review to track the progress of these recommendations.
26	Geliat ASA in Banten	Sep 2024	USAID ERAT supported the PG of Banten in adopting a best practice model from Kota Serang on returning out-of-school children to the education system. The PG adopted this innovation with focus on reintegrating high-school ATS and implemented this model through close coordination with the LGs and KCDs to carry out comprehensive data validation. As a result, 41 high-school ATS have been reintegrated to school for the academic year 2024/2025.
27	Grya Inovasi in Banten	Sep 2024	USAID ERAT supported the PG of Banten on the development of Grya Inovasi, an offline version of JARI Banten designed to serve as a hub for accommodating innovative ideas from the community. It provides essential support through mentorship, technical assistance, and guidance for the development of these innovative concepts. This initiative aims to foster local creativity and empower citizens to turn their ideas into actionable projects, promoting collaboration and enhancing innovation.
28	Special financial assistance ( <i>Bantuan Keuangan Khusus, BKK</i> ) for equivalency education in West Kalimantan	Sep 2024	USAID ERAT supported the PG of West Kalimantan in addressing low school participation rates by providing technical assistance to reintegrate ATS/DTS into the education system, including financial support provision through a special financial assistance ( <i>Bantuan Keuangan Khusus, BKK</i> ) scheme for equivalency education that covers operational costs for Community Learning Centers (PKBM).
29	SAMPERIN LANGSUNG (mobile service for optimizing vehicle tax collection) in West Kalimantan	Sep 2024	USAID ERAT facilitated the PG of West Kalimantan in adopting an innovation from East Java to improve local revenue through an innovative approach aimed at optimizing vehicle tax collection, particularly targeting residents with overdue payments. This initiative involved providing mobile services that facilitated tax payment, making the process more accessible and convenient for taxpayers
30	GASSING NGANRE ( <i>Gerakan atasi stunting dengan telur dan kelor</i> ) in Gowa (South Sulawesi)	Sep 2024	USAID ERAT facilitated the LG of Gowa in adopting and implementing an innovation from Badung, Bali, to address stunting. This approach focused on providing supplementary feeding ( <i>Pemberian Makanan Tambahan or PMT</i> ) to undernourished under-5 children, emphasizing the inclusion of eggs and moringa leaves, involving multiple stakeholders at both the district and village levels.
31	Replication of Rindu Bulan innovation in Blitar (East Java)	Sep 2024	USAID ERAT facilitated the Local Government of Blitar in peer learning and replicating an innovation from Banyuwangi, Rindu Bulan, to reintegrate ATS into the education system, including providing technical assistance for desk-verification of DAPODIK data and conducting data validation through close coordination with schools.
32	Replication of returning ATS/DTS to school in Melawi (West Kalimantan)	Sep 2024	USAID ERAT supported the LG of Melawi in replicating an innovation from Pekalongan on returning ATS to school through data overlay of Disdik, Dukcapil, and Dinsos databases, and mobilizing KPM to conduct data verification and validation at the village level.
33	Replication of returning ATS/DTS to school in Sambas (West Kalimantan)	Sep 2024	USAID ERAT supported the LG of Sambas in replicating an innovation from Pekalongan on returning ATS to school through data overlay of DAPODIK, SIAK, and SIKS-NG databases, and mobilizing KPM to conduct data verification and validation at the village level.
34	Replication of returning ATS/DTS to school in Sintang (West Kalimantan)	Sep 2024	USAID ERAT supported the LG of Sintang in replicating an innovation from Pekalongan on returning ATS to school through data overlay of Disdik, Dukcapil, and Dinsos database, and

No.	Public Service Innovation	Date (s)	Description
			coordinated with VGs and ward offices to conduct data verification and validation also involving the Returning ATS/DTS Team at the village level.
35	ARPTLS monitoring in Kubu Raya (West Kalimantan)	Sep 2024	USAID ERAT supported the LG of Kubu Raya in profiling and monitoring ARPTLS by adopting the ATS data collection methodology, which included data verification involving schools at the village level to identify students vulnerable to dropping out of school and map the factors contributing to school dropout, enabling targeted interventions to prevent students from leaving the education system.
36	Simpul LAPOR! in Barru (South Sulawesi)	Sep 2024	USAID ERAT supported the LG of Barru to replicate the offline hub for SP4N-LAPOR!, with members recruited from the community at the village level, to assist in recording aspirations and/or complaints and submitting them to the SP4N-LAPOR! platform, while also ensuring follow-up by the relevant OPDs. By creating an offline hub, the initiative promotes inclusivity by reaching those who face access limitations.
37	Sahabat LAPOR! in Gowa (South Sulawesi)	Jul 2024	The SP4N-LAPOR! application indirectly excludes individuals with limited access to the platform. To address this, USAID ERAT supported the LG in Gowa in revitalizing an offline hub that involves community leaders and/or cadres at the village level to assist in recording aspirations and/or complaints and submitting them to the SP4N-LAPOR! platform while also ensuring follow-up by the relevant OPDs. By creating an offline hub, the initiative promotes inclusivity by reaching those who face access limitations.
38	Simpul LAPOR! in Kepulauan Selayar (South Sulawesi)	Aug 2024	USAID ERAT supported the LG of Kepulauan Selayar in replicating the offline hub for SP4N-LAPOR! involving representatives from multi-sectoral OPDs to assist in recording aspirations and/or complaints and submitting them to the SP4N-LAPOR! platform while ensuring every complaint and/or aspiration submitted is effectively followed up. By creating an offline hub, the initiative promotes inclusivity by reaching those who face access limitations.

**Table 16: USAID ERAT FY 2024 Achievements of Indicator 9**

Number of individuals who received USG-assisted training, including management skills and fiscal management, to strengthen LG and/or decentralization.

No.	Training Event	Date(s)	Beneficiaries			Description
			M	F	Total	
Q1 (October-December 2023)						
1	Capacity building on the formulation of the MSS action plan in Kota Cilegon	Oct 16-17, 2023	26	20	46	Training for the MSS implementation team to formulate an action plan document as a guide to achieve the MSS target of basic service fulfilment.
2	Capacity building on the formulation of the MSS action plan in Kota Serang	Oct 2-3, 2023	20	18	38	
3	Training for APIP on MSS implementation in Banten	Nov 28-29, 2023	20	18	38	Capacity building for APIP to strengthen their roles and functions to oversee the implementation of MSS at the provincial and district levels.
4	Training for utilization of SIAP LAHIR application – Batch 1	Nov 22, 2023	19	36	55	Training for private clinics, hospitals, and independent midwives to use the SIAP

No.	Training Event	Date(s)	Beneficiaries			Description
			M	F	Total	
5	Training for utilization of SIAP LAHIR application – Batch 2	Dec 19, 2023	14	36	50	LAHIR application to support the LG in early detection of stunting and facilitate access to obtain legal identity documents for newborns.
6	Training on ATS/DTS data verification and validation in Ketapang	Dec 14-15, 2023	16	25	41	Training for community cadres to conduct verification and validation of out-of-school children at the ward and village levels.
7	Training of facilitators on innovation and best practices in East Nusa Tenggara	Oct 4-6, 2023	20	13	33	Training of Facilitators to prepare them to serve as mentors in providing guidance and support to practice the peer-to-peer learning and replication modules in five USAID ERAT-supported districts in East Nusa Tenggara.
8	Coaching clinic and peer-to-peer learning on innovation and best practices in TTU	Nov 14-16, 2023	15	7	22	Technical assistance and capacity building for OPDs to develop the design proposals for replicating innovations and best practices, also to formulate their technical implementation plans.
9	Coaching clinic and peer-to-peer learning on innovation and best practices in Belu	Nov 21-23, 2023	12	6	18	Technical assistance and capacity building for OPDs to develop the design proposals for replicating innovations and best practices, as well as to formulate their technical implementation plans.
10	Coaching clinic and peer-to-peer learning on innovation and best practices in Sabu Raijua	Nov 14-16, 2023	12	6	18	Technical assistance and capacity building for OPDs to develop the design proposals for replicating innovations and best practices, as well as to formulate their technical implementation plans.
11	Coaching clinic and peer-to-peer learning on innovation and best practices in Manggarai Barat	Nov 14-16, 2023	12	5	17	Technical assistance and capacity building for OPDs to develop the design proposals for replicating innovations and best practices, as well as to formulate their technical implementation plans.
12	Coaching clinic and peer-to-peer learning on innovation and best practices in Sumba Timur	Nov 21-23, 2023	10	7	17	Technical assistance and capacity building for OPDs to develop the design proposals for replicating innovations and best practices, as well as to formulate their technical implementation plans.
<b>Q2 (January-March 2024)</b>						
13	Training on the verification, validation, and management of ATS-DTS data in Sambas (West Kalimantan)	Jan 29-31, 2024	28	25	53	Training provision involves returning ATS-DTS to school teams at the district, subdistrict, and village level to conduct verification and validation, and its data management.
14	Training on the management of out-of-school children's data in Sintang (West Kalimantan)	Feb 5-7, 2024	24	22	46	
15	Training on the management of out-of-school children's data in Melawi (West Kalimantan)	Feb 1-2, 2024	10	22	32	Training for community cadres to conduct verification and validation to reconfirm ATS who are willing to return to school.
16	Training for Trainers on the data extreme poverty data analysis in South Sulawesi	Feb 6-7, 2024	22	14	36	Training for provincial and five ERAT-supported districts TKPK to analyse P3KE data that integrated with other multisectoral data.



No.	Training Event	Date(s)	Beneficiaries			Description
			M	F	Total	
17	Training on early detection of stunting in Sabu Raijua (East Nusa Tenggara)	Feb 19-20, 2024	11	43	54	Training on early detection of nutrition problems and stunting involving healthcare workers and community leaders as part of community empowerment.
18	Training on the poverty data overlay in East Nusa Tenggara	Jan 23-25, 2024	5	3	8	Training for the PAPADANKE innovation team to overlay poverty data with various sectoral data sources.
<b>Q3 (April-June 2024)</b>						
19	Capacity building for SP4N-LAPOR! operators in Lebak (Banten)	Jan 16-17, 2024	36	25	61	Training for SP4N-LAPOR! operators and liaison officers from various OPDs and public service units to carry out complaint management business processes in compliance with SOPs and effectively manage public complaints
20	Capacity building for SP4N-LAPOR! operators in Kota Makassar (South Sulawesi)	Jan 25-26, 2024	26	28	54	Training for SP4N-LAPOR! operators and liaison officers from various OPDs and public service units to carry out complaint management business processes in compliance with SOPs and effectively manage public complaints
21	Capacity building for SP4N-LAPOR! operators in Kota Cilegon (Banten)	Jan 29-30, 2024	28	21	49	Training for SP4N-LAPOR! operators and liaison officers from various OPDs and public service units to carry out complaint management business processes in compliance with SOPs and effectively manage public complaints
22	Capacity building for SP4N-LAPOR! operators in Sintang (West Kalimantan)	Feb 1-2, 2024	29	34	63	Training for SP4N-LAPOR! operators and liaison officers from various OPDs and public service units to carry out complaint management business processes in compliance with SOPs and effectively manage public complaints
23	Capacity building for SP4N-LAPOR! operators in Barru (South Sulawesi)	Feb 1-2, 2024	26	17	43	Training for SP4N-LAPOR! operators and liaison officers from various OPDs and public service units to carry out complaint management business processes in compliance with SOPs and effectively manage public complaints
24	Capacity building for SP4N-LAPOR! operators in Sambas (West Kalimantan)	Feb 05-06, 2024	26	16	42	Training for SP4N-LAPOR! operators and liaison officers from various OPDs and public service units to carry out complaint management business processes in compliance with SOPs and effectively manage public complaints
25	Capacity building for SP4N-LAPOR! operators in Gowa (South Sulawesi)	Feb 05-06, 2024	26	20	46	Training for SP4N-LAPOR! operators and liaison officers from various OPDs and public service units to carry out complaint management business processes in compliance with SOPs and effectively manage public complaints
26	Capacity building for SP4N-LAPOR! operators in Kubu Raya (West Kalimantan)	Feb 19-20, 2024	16	22	38	Training for SP4N-LAPOR! operators and liaison officers from various OPDs and public service units to carry out complaint management business

No.	Training Event	Date(s)	Beneficiaries			Description
			M	F	Total	
						processes in compliance with SOPs and effectively manage public complaints
27	Capacity building for SP4N-LAPOR! operators in Ketapang (West Kalimantan)	Feb 19-20, 2024	40	16	56	Training for SP4N-LAPOR! operators and liaison officers from various OPDs and public service units to carry out complaint management business processes in compliance with SOPs and effectively manage public complaints
28	Capacity building for SP4N-LAPOR! operators in Kota Medan (North Sumatra)	Feb 28-29, 2024	36	25	61	Training for SP4N-LAPOR! operators and liaison officers from various OPDs and public service units to carry out complaint management business processes in compliance with SOPs and effectively manage public complaints
29	Capacity building for SP4N-LAPOR! operators in TTU (ENT)	Mar 06-07, 2024	31	24	55	Training for SP4N-LAPOR! operators and liaison officers from various OPDs and public service units to carry out complaint management business processes in compliance with SOPs and effectively manage public complaints
30	Capacity building for SP4N-LAPOR! operators in Kota Tangerang (Banten)	Apr 18-19, 2024	30	17	47	Training for SP4N-LAPOR! operators and liaison officers from various OPDs and public service units to carry out complaint management business processes in compliance with SOPs and effectively manage public complaints
31	Capacity building for SP4N-LAPOR! operators in Manggarai Barat (East Nusa Tenggara)	May 3, 2024	16	9	25	Training for SP4N-LAPOR! operators from various OPDs and public service units to enable them to effectively manage public complaints in accordance with local procedures and policies.
<b>Q4 (July-September 2024)</b>						
32	Training on spatial data management for ARPTLS thematic in Kubu Raya (West Kalimantan)	Jul 29, 2024	5	7	12	Training on technical skills for operators in Disdik to manage and mapping ARPTLS spatial data to be integrated into Kubu Raya geoportal.
33	Training on the formulation of public information list in Belu (East Nusa Tenggara)	Sep 23, 2024	5	5	10	Technical assistance and capacity building to improve the capacity of PPID officials in establishing the Public Information List ( <i>Daftar Informasi Publik</i> , DIP) and Exempted Public Information List ( <i>Daftar Informasi Dikecualikan</i> , DIK).
<b>TOTAL</b>			<b>672</b>	<b>612</b>	<b>1,284</b>	
<b>TOTAL (DISTINCT COUNT)<sup>22</sup></b>			<b>592</b>	<b>544</b>	<b>1,136</b>	

<sup>22</sup> The “total” (see previous row) refers to the number of participants attending the reported events – one person who attended two events will be counted twice. The distinct count is based on unique individual data – one person attending two or more events will be counted only once.

**Table 17: USAID ERAT FY 2024 Achievements of Indicator 10**

Number of persons trained with USG assistance to advance outcomes consistent with gender equality or female empowerment through their roles in public or private sector institutions or organizations (GNDR-8)

No.	Training Event	Date(s)	Beneficiaries			Description
			M	F	Total	
Q1 (October-December 2023)						
1	Training on the implementation of GRPB in Lebak (Banten)	Oct 12-13, 2023	35	29	64	Capacity building for GESI mainstreaming focal point in OPDs to formulate gender-responsive budgets to be integrated into budget work plan (RKA) documents and strengthening the capacity of GESI mainstreaming working groups to develop a mechanism to oversee the implementation of GRPB
2	Training on the implementation of GRPB in Kota Cilegon (Banten)	Oct 25-26, 2023	25	49	74	
3	Capacity building for GESI mainstreaming team in Pandeglang (Banten)	Nov 20-21, 2023	8	10	18	Training for the GESI mainstreaming team to strengthen their capacity related to their function of overseeing, monitoring and evaluating gender responsive planning, budgeting, and implementation.
4	Capacity building for GESI mainstreaming team in North Sumatra	Nov 21-24, 2023	3	26	29	Refresher training for the GESI mainstreaming team to conduct analysis using the GESI concept on strategic cross-sectoral issues and improve their capacity as facilitators/trainers related to GESI mainstreaming at the provincial and district levels.
Q2 (January-March 2024)						
5	Training for Trainers on GESI mainstreaming in North Sumatra	Mar 4-5, 2024	8	27	35	Training for Trainers for districts' GESI mainstreaming team (PUG) in North Sumatra to become GESI facilitators, enabling them to implement GESI mainstreaming in development planning within their respective areas.
6	Training on CEFM prevention in East Java	Mar 9-10, 2024	9	9	18	Capacity building of Children's Forums in conducting social analysis related to the issues of children using a GESI perspective, enabling them to act as Pioneers and Reporters to implement massive outreach on CEFM prevention.
Q3 (April-June 2024)						
7	Capacity building on GRPB for multi-sectoral issues in South Sulawesi	May 28-29, 2024	15	19	34	Training for the PG and LGs of South Sulawesi on gender-responsive planning and budgeting for the thematic of child marriage prevention, which will be integrated with other multi-sectoral issues such as stunting, out-of-school children, and extreme poverty.
8	Capacity building on parenting practices to support the stunting reduction acceleration program in Banyuwangi (East Java) - Batch I	May 29-30, 2024	3	31	34	The first batch of training for the potential groups (health cadres, CSOs) on behavior change and parenting/caregiving practices, aimed at preparing them to mentor and supervise mothers with stunted under-5-children.
9	Capacity building on parenting practices to	Jun 6-7, 2024	-	34	34	The second batch of training for the potential groups (health cadres, CSOs) on behavior

No.	Training Event	Date(s)	Beneficiaries			Description
			M	F	Total	
	support the stunting reduction acceleration program in Banyuwangi (East Java) - Batch 2					change and parenting/caregiving practices, aimed at preparing them to mentor and supervise mothers with stunted under-5-children.
Q4 (July-September 2024)						
10	Training on the implementation of GRPB in Nias (North Sumatra)	Jul 1-2, 2024	9	6	15	The LG officials were trained on gender responsive planning and budgeting for stunting thematic issues.
11	Training on counseling services in CEFM prevention in Sumenep (East Java)	Jul 30-31, 2024	4	13	17	Training for prospective counselors to be able to provide counseling services and assessments for marriage dispensations applicants to prevent child-marriage.
<b>TOTAL</b>			<b>119</b>	<b>253</b>	<b>372</b>	

**Table 18: USAID ERAT FY 2024 Achievements of Indicator 1.1**

Percentage of USG-supported districts with improved budget allocation to address public service issues.

No.	District	Thematic	Amount	Description
Q1 (October-December 2023)				
1	Kota Serang	Education (returning out-of-school children)	APBD 2023 = 0 APBD 2024 = 195,750,000	Since July 2023, USAID ERAT has supported the LG of Kota Serang in increasing years of schooling. This support includes providing TA for data verification and validation of ATS/DTS, facilitating engagement with private sectors and philanthropic organizations to return out-of-school children into the education system, supporting the replication of the "Aje Kendor Sekolah" movement, and assisting on the guidelines formulation on returning ATS/DTS to school. These efforts resulted in new budget allocation in the APBD 2024 for IDR 195,750,000.
2	Lebak	Education (returning out-of-school children)	APBD 2023 = 0 APBD 2024 = 10,000,000	Similar to Kota Serang, USAID ERAT also engaged with the Education Technical Office on returning ATS to school starting in Jun 2023. USAID ERAT facilitated the LG in assessing the current condition of ATS, providing support on the adopting of an innovation called "Geura Sakola" which involves subdistrict, ward/village on ATS data verification and validation, and establishing a team to promote increasing years of schooling. To accommodate and strengthen the coordination team's effort in developing a mechanism on returning ATS to school, the LG of Lebak has allocated a budget of IDR 10,000,000 for FY 2024.
		Access to information	APBD 2023 = 0 APBD 2024 = 27,377,600	Following USAID ERAT facilitation through a workshop at the provincial level involving districts in Banten to accelerate the implementation of public information provision services in Jun 2023, the LG of Lebak, with support from USAID ERAT,

No.	District	Thematic	Amount	Description
				optimizing the role of PPID. This includes organizing regular coordination meetings for PPIDs, TA provision on establishing Public Information List ( <i>Daftar Informasi Publik</i> , DIP) and Standard Operating Procedures for local government agencies, and enhancing the quality of PPID websites, which resulted to a budget allocation of IDR 27,377,600 in FY 2024.
3	Pandeglang	Education (returning out-of-school children)	APBD 2023 = 0 APBD 2024 = 300,000,000	USAID ERAT support for returning ATS into schools in Pandeglang began in April 2023. This support encompasses various interventions, including data overlay, facilitation of the adoption of an innovation called “ <i>Gerakan Sarerea Lulus Sakola</i> ” through P2P learning, and the formulation of mechanisms for reintegrating ATS. In response to this initiative, the LG of Pandeglang has allocated a budget of IDR 300,000,000 particularly for conducting data verification and validation, as well as providing social assistance for 270 ATS who are willing to return to school (150 for elementary school level and 120 for junior high school level).
4	Kota Makassar	Complaint handling	APBD 2023 = 0 APBD 2024 = 168,900,000	USAID ERAT supported the LG of Kota Makassar in improving access to information and participation, particularly the complaint handling mechanism through TA provision for SP4N-LAPOR! operator on data management resulted in an allocation of IDR 168,900,000 for the operational expenses of the SP4N-LAPOR team under management of public information and communication budget line.
<b>Q3 (April-June 2024)</b>				
5	Nias	Health (Stunting)	APBDes 2023 = 7,505,046,126 APBDes 2024 = 8,441,964,000	Increased allocation for village funds to be used to address stunting issues. This allocation corresponds to Regent Regulation of Nias No. 30/2022 on stunting eradication that allows village funds usage for stunting reduction programs/activities, including improving MNCH, water and sanitation, social protection, and food security.
6	Barru	Health (Universal Health Coverage)	APBD-P 2023 = 44,055,307,890 APBD 2024 = 45,533,727,216	This increased allocation is specifically allocated to fund more JKN memberships.
7	Luwu Utara	Education (Returning out-of-school children/ ATS)	APBD 2023 = 0 APBD 2024 = 36,516,000	This allocated fund is a newly approved one to fund the coordination meeting among the Education Agency ATS team to discuss progress and challenges during its returning-to-school efforts.
<b>Q4 (July-September 2024)</b>				
8	Mandailing Natal	Health/ UHC	APBD 2023 = 18,132,343,208 APBD 2024 =	USAID ERAT continued supporting the LG of Mandailing Natal to expand the coverage of JKN. In 2024 APBD, the Health Office has increased the

No.	District	Thematic	Amount	Description
			46,604,782,699	allocation for amount of IDR 43 billion to subsidize JKN premium for the poor ( <i>penerima bantuan iuran</i> , PBI), while the Office of Community and Village Empowerment has allocated IDR 3 billion for health insurance coverage for heads and village apparatus.
9	Kota Cilegon	Education	APBD 2023 = 13,852,110,105 APBD 2024 = 21,200,000,000	Since November 2023, USAID ERAT has supported the LG of Kota Cilegon in returning ATS to the education system and provided technical assistance on data overlay, including data verification and validation mechanisms. This support resulted in a budget allocation in the 2024 revised APBD of IDR 43 million for ATS data collection, falling under the sub-activity of personnel costs for non-formal/equivalency education.
10	Kota Tangerang	Access to information/ PPID	APBD 2023 = 0 APBD 2024 = 71,920,000	Since FY2023, USAID ERAT has facilitated the LG of Kota Tangerang in promoting inclusive public information provision in service delivery involving youth groups, PWDs, community groups, and marginalized communities, through awareness raising. Thus, the LG allocated a budget for IDR 71.9 million under the new sub-activity of public information services in APBD 2024.
11	Banyuwangi	Education	APBD 2023 = 20,579,913,800 APBD 2024 = 25,454,625,650	USAID ERAT supported the LG of Banyuwangi in returning ATS/DTS to the education system through a comprehensive initiative called “Rindu Bulan”, where the LG also collaborated with village governments to verify and validate ATS/DTS data identified in DAPODIK. Responding to this initiative, the LG has allocated budgets in the 2024 APBD, amounting to IDR 290 million for ATS/DTS data verification and validation and scaling up of Rindu Bulan initiative to 23 sub-districts, as well as IDR 560 million for the operational costs of learning activity center ( <i>Sanggar Kegiatan Belajar</i> , SKB) in Banyuwangi.
12	Lamongan	CEFM	APBD 2023 = 64,000,000 APBD 2024 = 75,000,000.00	Since FY 2023, USAID ERAT has supported the LG of Lamongan in preventing CEFM, particularly through an initiative called SADEL CEPAC (Village Model for Child Marriage Prevention), with focus on piloting community-based surveillance on child marriage, which resulted in a budget allocation for SADEL CEPAC socialization amounting to IDR 51 million in 2024 APBD.
13	Blitar	CEFM	APBD 2023 = 0 APBD 2024 = 140,351,743	USAID ERAT supported the LG of Blitar in CEFM prevention by optimizing the role of the District Child-Friendly Task Force (Gugus Tugas Kabupaten Layak Anak, GT KLA), which resulted in an allocation of IDR 140 million in 2024 APBD.
14	Sumenep	CEFM	APBD 2023 = 32,005,800 APBD 2024 = 159,795,284	Since early FY2023, USAID ERAT has supported the LG of Sumenep in optimizing the role of the District Child-Friendly Task Force (Gugus Tugas Kabupaten Layak Anak, GT KLA) and adopting



No.	District	Thematic	Amount	Description
				SADEL CEPAK as efforts to prevent CEFM. This resulted in allocating a budget for the operational cost of KLA and strengthening the local child's forum.
		SPBE	APBD 2023 = 4,275,889,472 APBD 2024 = 4,952,922,510	Improving budget allocation resulted from USAID ERAT's support for the LG of Sumenep to strengthen the governance of the Electronic-Based Government System (SPBE) and facilitate the formulation of a revised regent regulation on SPBE implementation.
		Fulfillment of PWD's right	APBD 2023 = 117,465,350 APBD-P 2024 = 764,941,500	USAID ERAT supported the LG of Sumenep in promoting the institutionalization of access to public services for PWDs through regent regulation formulation on the fulfillment of the rights of PWDs. The LG also followed it up by allocating an additional budget on the 2024 revised APBD for the amount of IDR 300 million (from the original amount of IDR 464 million) for providing physical, mental, spiritual, and social guidance; providing social guidance to families with disabilities, abandoned children, the elderly, vagrants, and communities; and providing access to basic education and health services.
15	Sambas	One data	APBD 2023 = 98,132,186 APBD 2024 = 232,065,864	The LG of Sambas has increased the budget to IDR 232 million to support the the implementation of one data, which will be used for coordinating and organizing the collection, processing, analysis, and dissemination of the sectoral statistical data, as well as creating metadata for these statistics.
16	Sintang	Poverty	APBD 2023 = 9,862,029,918 APBD 2024 = 10,331,278,080	In the early of FY 2024, USAID ERAT supported the LG of Sintang in replicating best practices from East Java's innovation on community empowerment, PUSAKA SAKTI. To start this replication, the LG has allocated budget for amount of IDR 100 million for 2024 APBD.
17	Melawi	Education	APBD 2023 = 669,750,000 APBD 2024 = 758,660,000	USAID ERAT supported the LG of Melawi on returning ATS/DTS to school through facilitation and technical assistance on data overlay, as well as data verification and validation. As a result, the LG improve the budget allocation to return ATS/DTS to the education system up to 13% in 2024 APBD.
18	Manggarai Barat	Poverty	APBD 2023 = 60,951,500 APBD 2024 = 258,552,500	USAID ERAT supported the LG of Manggarai Barat to cover premiums of BPJS-TK for vulnerable informal workers through poverty data synchronization conducted by the PG of East Nusa Tenggara. As a result, the LG has allocated a budget of IDR 201 million for 1,000 vulnerable informal workers.

**Table 19: USAID ERAT FY 2024 Achievements of Indicator 12**

Percentage of USG-supported districts that improved budget realization to address public service issues.

This is the first time the Activity has reported this indicator, which counts the spending of the approved budget from this year compared to the previous year, using the spending of 2022 as the baseline. The result for this fiscal year is available in the “Increase in Budget Realization” column, where the source of data is available in the “FY 2024 Indicator 12 Budget Realization (IDR).”

No.	District, Province	Intervention	FY 2023 Indicator 11 Budget Allocation (IDR)		FY 2024 Indicator 12 Budget Realization (IDR)		Increase in Budget Realization
			2022	2023	2022	2023	
1	Karo, North Sumatra	Stunting prevention	3,749,881,341	11,438,516,335	3,721,841,931	11,318,090,287	7,596,248,356 (204%)
2	Nias, North Sumatra	Stunting prevention	6,207,507,316	7,505,046,126	5,976,976,727	7,398,942,100	1,421,965,373 (24%)
3	Mandailing Natal, North Sumatra	Health/UHC	13,343,601,600	17,109,859,200	12,382,145,474	16,930,903,800	4,548,758,326 (37%)
4	Barru, South Sulawesi	SPBE	0	312,252,000	0	311,810,200	311,810,200 (100%)
5	Lamongan, East Java	CEFM	20,000,000	170,000,000	51,011,000	152,812,800	101,801,800 (200%)
6	Ketapang, West Kalimantan	One Data	160,000,000	150,000,000	-	149,593,447	149,593,447 (100%)
7	Sambas, West Kalimantan	One Data and SP4N-LAPOR!	70,645,691	90,772,129	72,607,877	93,021,926	20,414,049.00 (28%)
8	Kep. Selayar, South Sulawesi	PPID	8,187,000	14,054,000	7,573,000	14,009,459	6,436,459 (85%)

**Table 20: USAID ERAT FY 2024 Achievements of Indicator 13**

Number of youths trained in soft skills/life skills through USG-assisted programs.

No.	Training Event	Date(s)	Beneficiaries			Description
			M	F	Total	
Q1 (October-December 2023)						
1	Training of soft skill development in Kubu Raya (West Kalimantan)	Nov 14-16, 2023	5	5	10	Training of trainers for vocational school teachers of SMKN 1 Sungai Kakap, Kubu Raya, trained by Save the Children, concerning soft skills and career development mentoring for their students.
2	Coaching sessions on communicating the ideas for Idea-thon first-ranked winners.	Oct 28-Nov 27, 2023	18	16	34	Training for first-ranked winners of Idea-thon competition in conceptualizing and advocating public service innovation ideas, as

No.	Training Event	Date(s)	Beneficiaries			Description
			M	F	Total	
						well as presenting these ideas to the public, facilitated by Think Policy.
<b>Q3 (April-June 2024)</b>						
3	Training on the utilization of SP4N-LAPOR! in Gowa (South Sulawesi)	May 14-15, 2024	9	10	19	Training for Sahabat LAPOR as focal point on the utilization of SP4N-LAPOR! to enhance the performance of its roles and functions.
4	Training on the utilization of SP4N-LAPOR! in Kepulauan Selayar (South Sulawesi)	May 30, 2024	9	12	21	Training and establishment of public service hubs as focal points to encourage the utilization of SP4N-LAPOR!.
5	Training on the utilization of SP4N-LAPOR! in Manggarai Barat (ENT)	Jun 25, 2024	10	5	15	Training for the youth groups regarding complaint management, including the use of SP4N-LAPOR!, empowering them to actively participate in monitoring and reporting related to public service delivery, public accountability, and service improvement.
<b>Q4 (July-September 2024)</b>						
6	Training on the utilization of SP4N-LAPOR! in TTU (ENT)	Sep 19, 2024	7	9	16	Training for the youth communities regarding complaint management, including the use of SP4N-LAPOR!, empowering them to actively participate in monitoring and reporting related to public service delivery, public accountability, and service improvement.
7	Training of Trainer (ToT) on soft skill development in Pontianak (West Kalimantan)	Sep 24-26, 2024	6	8	14	USAID ERAT facilitated a training of trainers for 15 vocational schoolteachers on soft skills, entrepreneurship development, digital literacy, and career development, to enable these mentors to guide their students and share their expertise with other schools.
<b>TOTAL</b>			<b>64</b>	<b>65</b>	<b>129</b>	
<b>TOTAL (DISTINCT COUNT)<sup>23</sup></b>			<b>64</b>	<b>65</b>	<b>129</b>	

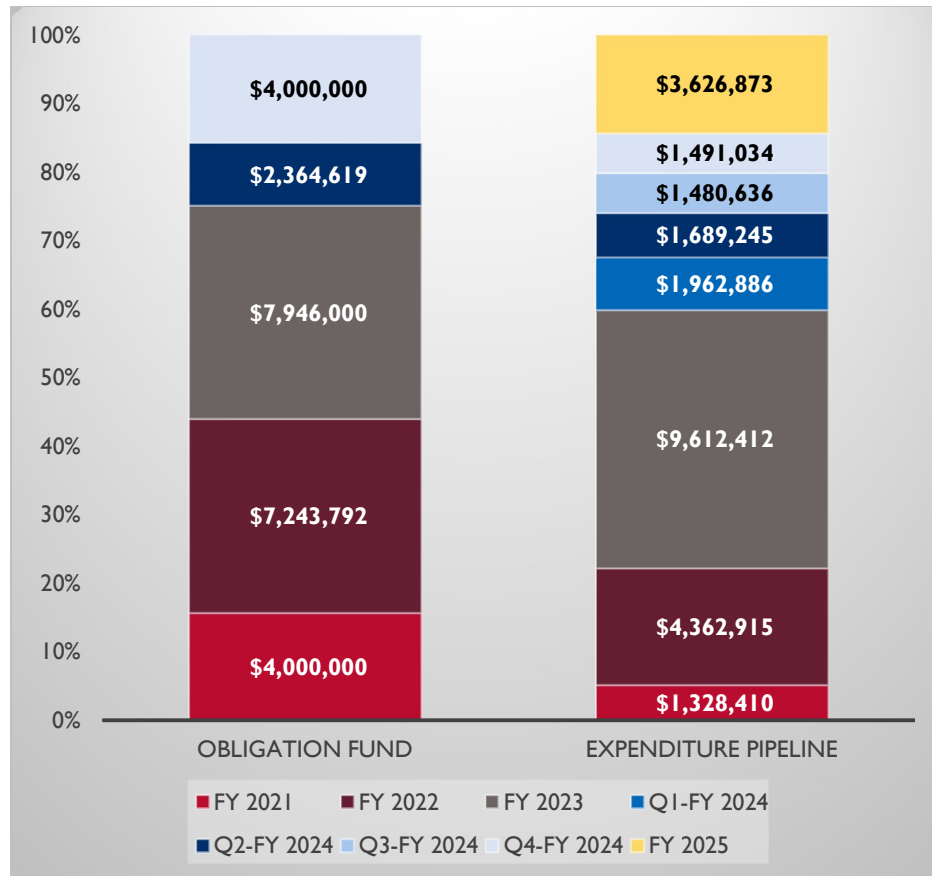
<sup>23</sup> The “total” (see previous row) refers to the number of participants attending the reported events – one person who attended two events will be counted twice. The distinct count is based on unique individual data – one person attending two or more events will be counted only once.

# ANNEX B: FINANCIAL MANAGEMENT

## Cash Flow Report and Financial Activity (Pipeline Burn-Rate)

- Budget line items per the award:** The USAID ERAT budget had 3 CLIN/Contract Line-Item Numbers: CLIN001 for Activity Cost, with a total amount of \$36,091,864.23; CLIN002 for Grant Under Contract, with a total amount of \$973,513.00; and CLIN003 for Fixed Fee, with a total amount of \$1,425,599.97.
- Budget amount:** As a combination of these budget line items, USAID ERAT had a TEC/Total Estimated Cost of \$38,490,977.20 for a 5-year period from 15 January 2021 until 14 January 2026. However, as per the Modification of Contract No. P0008, signed on 7 August 2024, USAID ERAT had a total obligated amount of \$25,554,410.84, which is 66% of the TEC.
- Expenditure – previous period:** In the previous Q3-FY2024 or until the end of June 2024, USAID ERAT had reported a total expenditure of \$20,436,504.77, which is 80% of the obligated amount. In accordance with FAR 52.232-22 and Section B.8 Limitation of Funds, USAID ERAT requested an additional obligation amount with its letter to TOCO No. ID/ERAT/TO-1/221/2024 dated 25 September 2024.
- Expenditure – current period:** For the current quarter, USAID ERAT reported an expenditure of \$436,529.78 in the July 2024 invoice, added to an expenditure of \$546,964.85 in the August 2024 Invoice, and will report an expenditure of \$507,530.72 in the September 2024 Invoice. Overall, in Q4-FY2024, USAID ERAT will report a total expenditure of \$1,491,034.35.
- Expenditure – to date:** Until the end of September 2024/Q4-FY2024, USAID ERAT will report a total expenditure of \$21,927,538.56, which is 86% of the obligated amount.
- Budget – Balance:** By the end of September 2024/Q4-FY2024, USAID ERAT had a budget balance of \$3,628,872.28, with an average amount of \$302,240/month to be spent across FY2025.

**Figure 2: Obligations & Current and Activity Expenditures**



**Table 21: Obligations & Current and Activity Expenditures**

Period	Project Months	Obligation Fund	Expenditure Pipeline	Expense (Average)
FY 2021	9	\$ 4,000,000	\$ 1,328,410	\$ 147,601
FY 2022	12	\$ 7,243,792	\$ 4,362,915	\$ 363,576
FY 2023	12	\$ 7,946,000	\$ 9,612,412	\$ 801,034
Q1-FY 2024	3	\$ -	\$ 1,962,886	\$ 654,295
Q2-FY 2024	3	\$ 2,364,619	\$ 1,689,245	\$ 563,082
Q3-FY 2024	3	\$ -	\$ 1,480,636	\$ 493,545
Q4-FY 2024	3	\$ 4,000,000	\$ 1,491,034	\$ 497,011
FY 2025	12	\$ -	\$ 3,626,873	\$ 302,240
<b>TOTAL</b>	<b>45</b>	<b>\$ 25,554,411</b>	<b>\$ 25,554,411</b>	

## ANNEX C: GIS INFORMATION

No	Organization	Province	District	Address	Geotagging Location
1	USAID ERAT	National level	National level, Jakarta Selatan	Jl. Barito II 17A	-6.249737472898848, 106.79630034521301
2	USAID ERAT	North Sumatra	Province level, Kota Medan	Provincial Bappelitbang Office, Jl. Pangeran Diponegoro 21	3.5822242775079345, 98.67328486449743
3	USAID ERAT	North Sumatra	Karo	Badan Keuangan dan Aset Daerah Office, Jl. Letjen Jamin Ginting No.17	3.110935783115581, 98.50245610162575
4	USAID ERAT	North Sumatra	Kota Medan	District Bappeda Office, Jl. Kapt. Maulana Lubis 1	3.5820382871725354, 98.67329038979854
5	USAID ERAT	North Sumatra	Mandailing Natal	District Bappeda Office, Perkantoran Payaloting	0.7964567199514471, 99.58014190203347
6	USAID ERAT	North Sumatra	Nias	District Bappedalitbangda Office, Jl. Pelud Binaka, Gunung Sitoli	1.3799817189145063, 97.3744002497654
7	USAID ERAT	North Sumatra	Samosir	District Bappedalitbangda Office, . Jln. Rianiate Km. 5,5 Pangururan	2.566686054763585, 98.7369008109887
8	USAID ERAT	Banten	Province level, Kota Serang	Kawasan Pusat Pemerintahan Provinsi Banten (KP3B), 6th fl., Biro Organisasi Setda Provinsi Banten Jl. Syech Nawawi Al-Bantani No.1	-6.170574883626539, 106.16751514477079
9	USAID ERAT	Banten	Lebak	Bapelitbangda, Jl. Rm Nata Atmaja No.5, Rangkasbitung Barat	-6.361352751961178, 106.2480691891468
10	USAID ERAT	Banten	Kota Cilegon	Kantor Walikota, Ruangan Bagian Pemerintahan Setda Kota Cilegon Jl. Sudirman No. 2	-6.008499156288183, 106.04329909893671
11	USAID ERAT	Banten	Kota Serang	Bappeda, Jl. Jendral Sudirman Jalan Highland Park Komplek	-6.132180929138003, 106.19436296176642
12	USAID ERAT	Banten	Kota Tangerang	Kantor Bappeda 4th fl., Pusat Pemerintahan Kota Tangerang (PUSPEM), Jl. Satria - Sudirman No. 1	-6.170551826983543, 106.64148910263756
13	USAID ERAT	Banten	Pandeglang	District SETDA Office, Jl. Bhayangkara No. 5	-6.309554746717862, 106.10559896825515
14	USAID ERAT	East Java	Province level, Kota Surabaya	Provincial Bappeda Office: Kantor Bappeda Provinsi	-7.246520545642196, 112.73979612778781



No	Organization	Province	District	Address	Geotagging Location
				Jatim Lantai II, Jl. Pahlawan No. 102-108	
15	USAID ERAT	East Java	Banyuwangi	District SETDA Office, Jl. Jendral A. Yani nomor 100	-8.222768895199138, 114.36754689526695
16	USAID ERAT	East Java	Blitar	District Bappeda Office, Jl. Semeru No.40	-8.096576979808955, 112.16665389814395
17	USAID ERAT	East Java	Lamongan	District Bappeda Office, Jl. KH Ahmad Dahlan No. 01	-7.12146500419185, 112.41582656782899
18	USAID ERAT	East Java	Sidoarjo	District Bappeda Office, Jl. Sultan Agung No.13	-7.447317934038121, 112.71698210783545
19	USAID ERAT	East Java	Sumenep	District Bappelitbangda Office, Jl. Trunojoyo No. 120	-7.010151154809831, 113.85903096322083
20	USAID ERAT	West Kalimantan	Province level, Kota Pontianak	Provincial Governor Office, Jl. A Yani, Bansir Darat. Kota Pontianak, 2 <sup>nd</sup> fl.	- 0.061208365675408986, 109.3537905853956
21	USAID ERAT	West Kalimantan	Ketapang	District Bappeda Office, Jl. Delta Pawan, Mulia Baru. Jl. Jendral Sudirman No 15B	-1.838908562003193, 109.97886107985687
22	USAID ERAT	West Kalimantan	Kubu Raya	District Bappelitbangda Office, Jl. Arteri Supadio, Komplek Kantor Bupati Kubu Raya. 2 <sup>nd</sup> fl.	- 0.12669508953615344., 109.40417279018594
23	USAID ERAT	West Kalimantan	Melawi	District Bappeda Office, Jl. Lintas Kalimantan Poros Tengah	-0.3793440133963724, 111.76341785286242
24	USAID ERAT	West Kalimantan	Sambas	District Bappeda Office, Bidang PPM, Jl. Pembangunan	1.3609094768284888, 109.32527799628637
25	USAID ERAT	West Kalimantan	Sintang	District Bappeda Office, Bidang PPM, Jln. Saad Tanjung Puri	0.07701006293330892, 111.50228535683283
26	USAID ERAT	South Sulawesi	Province level, Kota Makassar	Provincial Governor Office, Gedung Penelitian dan Pengembangan 3 <sup>rd</sup> fl., Kantor Gubernur Sumoharjo No. 269	-5.1389232377515786, 119.45314207194072
27	USAID ERAT	South Sulawesi	Barru	District Bappelitbangda Office, Jl. H.A.Iskandar Unru No. 2	-4.411613254600779, 119.61789469707007
28	USAID ERAT	South Sulawesi	Gowa	District Bappeda Office, Jl. Tumanurung Raya No 45	-5.19909877741614, 119.45298047194142

No	Organization	Province	District	Address	Geotagging Location
29	USAID ERAT	South Sulawesi	Kepulauan Selayar	District Bappelitbangda Office, Jl. Ahmad Yani No. 1	-6.120178933891963, 120.46718458480589
30	USAID ERAT	South Sulawesi	Kota Makassar	Bappeda Office, Jl. Ahmad Yani No. 2	-5.1210506894949726, 119.43089015250851
31	USAID ERAT	South Sulawesi	Luwu Utara	District Bappelitbangda Office, Kantor Gabungan Dinas 3 <sup>rd</sup> fl., Jl. Simpursiang No. 27	-2.5485399282802446, 120.34486351376323
32	USAID ERAT	East Nusa Tenggara	Province level, Kota Kupang	Aula El Tari, Kompleks Kantor Gubernur NTT, Jl. Polisi Militer No. 9	-10.171103285362701, 123.60885287201037
33	USAID ERAT	East Nusa Tenggara	Belu	Kantor BP4D Kabupaten Belu, Jl. El Tari No. 2	-9.104730951609525, 124.87729138144768
34	USAID ERAT	East Nusa Tenggara	Manggarai Barat	Kantor BAPPEDA Kabupaten Manggarai Barat, Jl. Daniel Daeng Nabit	-8.498191192161254, 119.89753477965503
35	USAID ERAT	East Nusa Tenggara	Sabu Raijua	Kantor BAPPEDA, Kompleks Bupati Sabu Raijua, Jl. El Tari KM 7	-10.452858730732046, 121.87806459721028
36	USAID ERAT	East Nusa Tenggara	Sumba Timur	Kantor BAPPEDA, Jl. Jend. A. Soeharto No. 42	-9.660291233120844, 120.26282306830302
37	USAID ERAT	East Nusa Tenggara	Timor Tengah Utara	Kantor BappelitbangdaS, Jl. El Tari KM 9,	-9.514655826037762, 124.4929197181518
<b>USAID ERAT Subcontractor</b>					
38	Yayasan ANGIN Dampak Jaya	Banten	Kota Tangerang Selatan	Golden Serpong Square GS-06, Jl. Ciater Raya	-6.3122304732451795, 106.69015159845175
39	B_Trust (Bandung Trust Advisory Group)	West Java	Kota Bandung	Jl. Terusan Citamiang 61	-6.9072310737463845, 107.63528142408437
40	BITRA ( <i>Bina Keterampilan Pedesaan Indonesia</i> )	North Sumatra	Kota Medan	Jl. Bahagia by Pass 11	3.558481418678174, 98.70391659703206
41	Kemitraan (Partnership for Governance Reform)	DKI Jakarta	Kota Jakarta Selatan	Jl. Taman Margasatwa Raya 26	-6.290721000133371, 106.82396292924153
42	KOPEL ( <i>Komite Pemantau Legislatif</i> )	South Sulawesi	Kota Makassar	Jl. Batua Raya IX/3	-5.156207571836798, 119.45928999707762
43	PAMFLET ( <i>Perkumpulan Pamflet Generasi</i> )	DKI Jakarta	Kota Jakarta Selatan	Komplek Buncit Indah, Jl. Mimosa IV Blok E17	-6.273019852593541, 106.8340465115414
44	PATTIRO ( <i>Pusat Telaah dan Informasi Regional</i> )	DKI Jakarta	Kota Jakarta Selatan	Jl. Komp. Kejaksaan Agung No.35 Blok G	-6.283671106133281, 106.84002132037767

No	Organization	Province	District	Address	Geotagging Location
45	LP3ES ( <i>Lembaga Penelitian, Pendidikan, dan Penerangan Ekonomi dan Sosial</i> )	West Java	Kota Depok	Jl. Pangkalan Jati I No.71	-6.316604330771398, 106.79628973718768
46	LPKP ( <i>Lembaga Pengkajian Kemasyarakatan dan Pembangunan Jawa Timur</i> )	East Java	Kota Malang	Perum Karanglo Indah Blok I No.4	-7.9146188897111855, 112.63672376208031
47	JARI Borneo ( <i>Perhimpunan Jari Indonesia Borneo Barat</i> )	West Kalimantan	Kota Pontianak	Parit H Husin 2, Jl. Cahaya Baru, Komp. Permata Paris No. A10, Kel. Bansir Darat, Pontianak Tenggara	-0.08386872317939376, 109.33978882532496
48	JPIP ( <i>Jawa Pos Institute of Pro-Otonomi</i> )	East Java	Kota Surabaya	Graha Pena, Jl. A. Yani 88, 8th Fl.	-7.320334189086368, 112.73290421059681
49	Perkumpulan IDEA ( <i>Ide dan Analitika Indonesia</i> )	DI Yogyakarta	Kota Yogyakarta	Jl. Tunjung 10	-7.79412159783302, 110.38264172594593
50	Perkumpulan INISIATIF	West Java	Kota Bandung	Jl. Suryalaya XVIII No. 23	-6.948127692420289, 107.62335805107116
51	PLUS ( <i>Platform Usaha Sosial</i> )	DKI Jakarta	Kota Jakarta Selatan	Menara Rajawali, GoWork, Jl. DR Ide Anak Agung Gde Agung, Ground Floor, Setia Budi	-6.227033207326498, 106.8271559566105
52	YASMIB ( <i>Yayasan Swadaya Masyarakat Sulawesi Selatan</i> )	South Sulawesi	Kota Makassar	Jl. Tamalate V No.48, Kassi-Kassi, Kec. Rappocini, Makassar, Sulawesi Selatan 90222	-5.168018664301626, 119.44898443755692

# ANNEX D: SUCCESS STORIES

## Success Stories/Lessons Learned

Program Element: **Governance**

Key Issues: **Innovation**

Title: **Encouraging Integrated Innovation Ecosystem in North Sumatra**

Operating Unit: **USAID/Indonesia**

### **Body Copy** (maximum 5,000 characters):

In the last decade, the Government of Indonesia has been pushing for public service innovation at all levels of government. North Sumatra province has been relatively lagging in this aspect. The central government categorized them as “Innovative” in the Innovative Governance Awards competitions for three years in a row (2021-2023). The province also never attained the top 10 most innovative provinces; their best rank was 12<sup>th</sup> out of 34 provinces in 2022. The provincial government has the ambition to achieve the “Very Innovative” category in 2024.

They recognize that the Provincial Development Planning, Research, and Development Board (BAPPELITBANGDA) possesses a vast repository of research and innovations. However, the lack of a proper knowledge-sharing mechanism and platform hinders the adaptation, adoption, and replication of these innovations. This prompted the Head of the Research Division of BAPPELITBANGDA to develop an innovation repository platform in early 2023. Nevertheless, the development of this platform stagnated due to several technical difficulties. It was USAID ERAT that revitalized the development of the platform through its technical assistance. Named SIRINOV SMART (Collaboration in the Utilization of Integrated Research Results and Innovations of North Sumatra Province ), the platform was publicly launched on October 20, 2023, and can be accessed at <https://sirinovsmart.sumutprov.go.id/>.

Since its launch, the platform has gone through several rounds of improvement with USAID ERAT’s support. The most notable change is the expansion of its function from only an innovation repository to a coordination tool for state and non-state actors to improve development in North Sumatra. Academics, businesses, community, philanthropy, and media are encouraged to submit and report their work plans and activities through the platform. This feature also enabled development actors to coordinate and synchronize their efforts with others. To date, 180 non-state institutions have logged in and utilized the platform by actively sharing and accessing research data related to developmental issues in the province. From January to September 2024, the platform has been accessed by more than 8,000 users and garnered more than 18,000 views. Real collaboration transpired from the platform, such as between Langkat District, in need of 40 squat toilets to reduce the open defecation rate, and Bank Sumatera Utara, which was willing to fund the initiative in March 2024.

The PG of North Sumatra also provided a dedicated page in the platform to host the 2024 North Sumatra Regional Innovation Competition. USAID ERAT has actively supported this competition by

recommending improvements for their assessment method and scoring sheet and suggesting the PG to open two more categories for students and communities in addition to the provincial and district/city government agencies category. From March 20 to May 20, 2024, the platform received 428 innovation submissions, 61% higher than the 2022 submissions. After a rigorous evaluation process, 338 innovations were deemed eligible for further evaluation in the four categories: provincial government offices (31 innovations), district governments (226 innovations), students (50 innovations), and general public (31 innovations) on issues related to public service digitalization, health, stunting, education, poverty alleviation, and environment. The competition has been completed by selecting 10 innovations from each of the four categories. The top three winners were announced on July 26, 2024. USAID ERAT will continue to provide technical assistance to support the government of North Sumatra to continue promoting innovations.

(See Picture No. 7 in Annex E)

Background Information (3,000 characters):

This success story is about USAID ERAT's support to the North Sumatra government in strengthening the provincial innovation hub in promoting local innovations and good practices on local governance and public service delivery, including its replication, by operationalizing a web-based provincial innovation hub platform named SIRINOV SMART, which then utilized as a platform for implementing the provincial innovation competition for PGs, LGs, students, and the general public.

Contact Information (300 characters):

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## Success Stories/Lessons Learned

Program Element: **Governance**

Key Issues: **Child, Forced, and Early Marriages (CEFM)**

Title: **Collaborative Efforts to Reduce Child Marriage in Lamongan**

Operating Unit: **USAID/Indonesia**

### **Body Copy** (maximum 5,000 characters):

Indonesia has committed to eliminating child, early, and forced marriage (CEFM) by 2030. The government targeted reducing CEFM prevalence to 8.74% in 2024. Although the target was achieved in 2023, with 6.92% prevalence in 2023, eliminating it in the next six years would still be a challenge. East Java is one of the highest CEFM prevalence provinces. According to data from the provincial Religious Court, in 2021, there were 17,151 underage marriages in East Java, which continuously decrease to 12,334 in 2023. Although the number has decreased, the number of cases remains concerning, thus requiring USAID ERAT to approach this issue from multiple angles.

In response to the CEFM issue, the Governor of East Java issued a Circular Letter in 2021, calling for all regents and mayors to take measures to reduce child marriage prevalence. As a result, several districts implemented policies related to child protection and child-friendly district initiatives. In Lamongan, facilitated by USAID ERAT since mid-2022, the local government has produced two regent regulations concerning Village Authority in the Acceleration of Stunting Reduction and the 2023-2026 Regional Action Plans for Child Marriage Prevention.

Related to the first regulation, USAID ERAT also successfully supported the local government to launch SADEL CEPAC (Model Village for Child Marriage Prevention). This initiative promotes engagement with village governments and communities, including religious and community leaders, to raise awareness of the risks of CEFM and to collaboratively prevent it. SADEL CEPAC requires the issuance of a village regulation governing recommendations for underage marriage dispensation. To be legally married, an underage couple needs a dispensation issued by the court (religious court in the case of Moslems) which requires a letter of recommendation from their village heads.

Lamongan's Action Plans for Child Marriage Prevention include the promotion of reproductive and sexual health education. A lack of comprehensive information on sexual reproductive health and rights, including limited exposure to accurate and reliable knowledge about the harmful impacts of CEFM, has been known to dampen efforts to reduce CEFM. Throughout 2023, 307 school-aged children in Lamongan requested marriage dispensations, some due to extramarital pregnancies.

Since then, the District Education Office has taken proactive steps in addressing CEFM issues through several approaches, such as providing training and support to teachers on reproductive health and integrating reproductive health education into the local curriculum. Further, the Education Office worked with the local Indonesian Medical Doctor Association to conduct reproductive health socialization for adolescents. Later, this collaboration was carried out based on the Cooperation Agreement (PKS) in 2024 to provide reproductive health knowledge as early as possible to reduce maternal and infant mortality rates, as well as stunting and CEFM prevalences.



USAID ERAT supports the government of Lamongan in integrating reproductive health education into school curricula and developing a culturally sensitive, medically accurate, and age-appropriate learning module. In the first five months of 2024, USAID ERAT facilitated the local government in formulating a learning module for science teachers at junior high schools, conducting public consultation of the draft, and finalizing it. In June 2024, the Head of Lamongan's Education Office issued a circular letter requiring all public middle schools to incorporate the module in their school orientation programs. By August, the module has been socialized to all 48 public junior high schools in Lamongan.

In parallel, USAID ERAT encouraged Lamongan's Women Empowerment and Child Protection Office to coordinate with the Religious Court as they are the one that issues CEFM dispensation. The process led to an agreement that the Religious Court would refer any proposal for CEFM dispensation to the Child Protection Office to conduct an assessment and counseling for the couple. The collaboration also led to the development of a digital platform for the registration of counseling services. The government of Lamongan is rewarded by Kompas TV as a Child-Friendly District in September 2024.

The case reflects the importance of collaborative governance in addressing CEFM issues. It requires collaboration among different local government offices, with the village governments and the religious court, as well as with the village community and religious leaders. Such efforts have significantly reduced the marriage dispensation issued by the Religious Court of Lamongan from 462 in 2022 to 280 cases in 2023.

(See Picture No. 9 in Annex E)

#### Background Information (3,000 characters):

USAID ERAT supported the Lamongan government in East Java in facilitating discussions with key stakeholders to comprehensively assess the issue of CEFM. Since mid-2022, USAID ERAT has facilitated the local government's production of two regent regulations concerning Village Authority in the Acceleration of Stunting Reduction and the Regional Action Plans for Child Marriage Prevention for 2023-2026. These regulations have resulted in the launch of the Child Marriage Prevention Model Village (SADEL CEPAK) and the development of a reproductive health module and its insertion into the local curricula for middle schools. In parallel, USAID ERAT also supports the collaboration between the LG and the Religious Court to further prevent CEFM in the region.

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## Success Stories/Lessons Learned

**Program Element:** Governance

**Key Issues:** Extreme Poverty and Stunting

**Title:** Public-Private Collaboration to Alleviate Extreme Poverty and Reduce Stunting Rates in Manggarai Barat, East Nusa Tenggara

**Operating Unit:** USAID/Indonesia

**Body Copy** (maximum 5,000 characters):

The Government of Indonesia targets to alleviate extreme poverty down to 0% and to reduce stunting prevalence to 14% in 2024. However, in 2023, the extreme poverty rate was still 1.1%, while stunting prevalence remained high at 21.5%. East Nusa Tenggara province is one of the priority areas for addressing these two development issues. Among 22 districts in the province, Manggarai Barat is relatively developed. The rapid development of the tourism sector helped the district to be economically vibrant. However, this has not been trickled down to social development. In 2023, 4.5% of Manggarai Barat's population was still considered "extremely poor," while stunting prevalence was as high as 36.2%.

When USAID ERAT was started in mid-2022, USAID ERAT initiated its support to Manggarai Barat in addressing extreme poverty and stunting. In 2023, USAID ERAT supported both provincial and district government in analyzing poverty data. Provincial government overlaid the Targeting Data for Acceleration of Extreme Poverty (P3KE) curated by the National Poverty Reduction Team, Social Welfare Data (DTKS) managed by the Ministry of Social Affairs, and Population Administration and Civil Registration curated by the Ministry of Home Affairs. This process identified a significant number of the Manggarai Barat population were not covered by Employment Insurance (BPJS *Ketenagakerjaan*).

The Employment Insurance protects workers, including those working in informal sectors. Any worker who experiences a workplace accident will receive benefits such as unlimited medical treatment and care until they can return to work, including disability compensation and death benefits. In the formal sector, employers are responsible for covering the Employment Insurance premiums. This is not the case in the informal sector, including farmers, fishermen, tour guides, and tourism transportation workers who can be considered as working in high-risk sectors. Vulnerable groups, such as people with disability and women-headed households, were also not protected.

The government of Manggarai Barat responded to this situation by increasing its local budget allocation for subsidizing the premiums by threefold to USD 12,841 in 2024. This is adequate to cover 1,000 vulnerable informal workers. However, the data poverty data analysis above identified a total of 3,000 vulnerable people not covered by Employment Insurance.

Responding to the challenge, USAID ERAT facilitated the district government to link with WeCare.id, a social entrepreneur focuses on generating funds from individuals and private companies to address social development issues. WeCare.id was one of the finalists of the WINNER social entrepreneurship competition that was implemented by the Ministry and Administrative and Bureaucracy Reform in partnership with USAID ERAT.

During the discussions, Manggarai Barat government and WeCare.id not only agreed to cooperate in expanding the coverage of Employment Insurance discussed above, but also to finance the government's stunting reduction efforts. The district government previously attempted to address this issue by launching a crowdfunding movement to reduce stunting (Gerai Molas Mabar), targeting civil servants and visitors to contribute. However, the LG had to comply with national regulations from the Ministry of Social Affairs that allow fundraising for social causes to be carried out by social organizations. This initiative was later merged with WeCare.id to support crowdfunding for stunting reduction.

On August 6, 2024, the CEO of WeCare.id and the Regent of Manggarai Barat signed a memorandum of understanding on the collaboration, that was elaborated in two cooperative agreements with the District Employment Office and the Health Offices that were signed on the same date. WeCare.id would generate funds to finance premiums of Employment Insurance for vulnerable workers – with a target of about 2,000 people who are not covered by the government subsidies – and priority actions of the district government in reducing stunting.

In mid-August 2024, WeCare.id established two donation portals, leveraging USD 148 from 24 individual donors to [finance workers' premiums](#) and USD 373 from 52 individual donors to [finance the stunting program](#) for Manggarai Barat to date. To promote the platforms and socialize stunting prevention further, WeCare.id collaborated with influencers to train *posyandu* cadres by bringing a breastfeeding counselor to Liang Sola village and invited an author to lead a literacy activity and book donation to an elementary school. The team also engaged two social enterprises, which donated vitamin D supplies to the village and funded USD 9,740 for community organizing activities, specifically for vulnerable workers. As the partnership between LG and private enterprises became solid, USAID ERAT remains committed to socializing both platforms and facilitating business meetings with the tourism sector organizations and the Employment Office.

This collaboration promotes a supportive environment for the district government and social enterprises, enabling them to work together toward the district's long-term social development goals and ultimately improve the quality of life for its residents.

(See Picture No. 10 in Annex E)

#### Background Information (3,000 characters):

USAID ERAT supports the Manggarai Barat government in East Nusa Tenggara to accelerate its extreme poverty alleviation and stunting reduction efforts. The Activity supported the district government to engage with a social enterprise, WeCare.id that focuses on generating private funds to address social development issues. The facilitation resulted in an agreement between the district government and social enterprise. WeCare.id is committed to generating funds to improve social security for vulnerable informal workers and to implement stunting reduction actions, complementing the government's local budgets.

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## ANNEX E: PHOTOGRAPHS

1



The inauguration ceremony of the complaint handling task force in Kepulauan Selayar, South Sulawesi, attended by the Kepulauan Selayar's Deputy Regent on June 24, 2024.

2



Prior to registration at the Community Learning Center in Sambas, West Kalimantan, validation visits are conducted at the homes of out-of-school individuals to ask for their interest in returning to school and gather necessary supporting documents, January 2024.

3



CSO representatives during discussion session of the fifth Indonesia Civil Society Forum (ICSF) in Jakarta, on September 25-26, 2024.

4



Youth participants in workshops promoting the use of the national complaint handling system in Manggarai Barat, East Nusa Tenggara, on June 25, 2024.



5



Local government officials in Kota Serang, Banten, discussed improving and implementing One Data in their city, Banten, in February 2024.

6



The Regent of Sumenep presented the Sumenep Local Innovation Award 2024 to the Head of the District Health Office on September 13, 2024, for an innovation to improve health insurance coverage, SIAP LAHIR.

7



The launch of SIRINOV SMART on October 20, 2023, attended by the Head of Organization Bureau of Regional Secretariat of North Sumatra, Head of the Research and Development Planning Agency of North Sumatra, and Consul of the United States of America for Sumatra.

8



Minister of PAN-RB during a meeting in Jakarta with USAID ERAT to discuss the further improvement of SP4N-LAPOR! in December 2023.

9



SMPN 2 Deket in Lamongan, East Java, used the reproductive and sexual health module during the school orientation period on July 17, 2024.

10



The signing of MOU between the district government of Manggarai Barat, East Nusa Tenggara, and a social enterprise, WeCare.id, to reduce poverty and stunting in the region, August 6, 2024.



## ANNEX F: SUB-CONTRACTORS/SUB-AWARDEES

**Table 22: List of Sub-contractors/Sub-awardees**

No.	Subcontractor	Scope of work	Subcontract Value/Ceiling		Subcontract Period		Type of Subcontract
			IDR mio.	USD	Begin	End	
1	Kemitraan (Partnership for Governance Reform), Jakarta	Supporting MOHA in improving subnational government performance monitoring & evaluation (M&E) systems	2,753	203,448	Sep 16, 2022	Jan 7, 2024	Cost Reimbursement (Closed, Final payment released in Q3/May 2024)
2	Perkumpulan IDEA ( <i>Ide dan Analitika Indonesia</i> ) Yogyakarta	Supporting extreme poverty alleviation in East Java and East Nusa Tenggara	2,581	173,721	Sep 16, 2022	Dec 31, 2023	Cost Reimbursement (Closed, Final payment released in Q2/Feb 2024)
3	KOPEL ( <i>Komite Pemantau Legislatif</i> ), Makassar	District-level budget analysis in Banten, South Sulawesi	779	52,351	Sep 26, 2022	Oct 31, 2023	Fixed Price (Closed, Final payment released in Q2/Feb 2024)
4	Perkumpulan INISIATIF, Bandung	District-level budget analysis in North Sumatra, East Java, West Kalimantan, East Nusa Tenggara	1,600	107,232	Sep 26, 2022	Oct 31, 2023	Fixed Price (Closed, Final payment released in Q2/Mar 2024)
5	BITRA ( <i>Bina Keterampilan Pedesaan Indonesia</i> ), Medan	Supporting provincial innovation hub and peer-to-peer learning in North Sumatra	723.8	48,509	Sep 23, 2022	Oct 31, 2023	Cost Reimbursement (Closed, Final payment released in Q2/Feb 2024)
6	PATTIRO ( <i>Pusat Telaah dan Informasi Regional</i> ), Jakarta	Supporting provincial innovation hub and peer-to-peer learning in Banten	724.9	48,586	Sep 23, 2022	Oct 31, 2023	Cost Reimbursement (Closed, Final payment released in Q2/Jan 2024)
7	PAMFLET ( <i>Perkumpulan Pamflet Generasi</i> ), Jakarta	Conducting idea-thon competitions in North Sumatra, East Java, and South Sulawesi	1,607	107,243	Sep 1, 2022	Nov 30, 2023	Fixed Price (Closed, Final payment released in Q2/Jan 2024)

No.	Subcontractor	Scope of work	Subcontract Value/Ceiling		Subcontract Period		Type of Subcontract
			IDR mio.	USD	Begin	End	
8	JPIP ( <i>Jawa Pos Institute of Pro-Otonomi</i> ), Surabaya	Supporting provincial innovation hubs and peer-to-peer learning in East Java, West Kalimantan, South Sulawesi, and East Nusa Tenggara	2,849	191,013	Dec 1, 2022	Nov 30, 2023	Cost Reimbursement (Closed, Final payment released in Q2/Jan 2024)
9	PLUS ( <i>Platform Usaha Sosial</i> ), Jakarta	Conducting idea-thon competitions in Banten, West Kalimantan, and East Nusa Tenggara	1,495	99,766	Dec 6, 2022	Dec 31, 2023	Fixed Price (Closed, Final payment released in Q2/Jan 2024)
10	B_Trust (Bandung Trust Advisory Group), Bandung	Improving public service mall M&E system	1,216	77,567	Jan 1, 2023	Feb 29, 2024	Cost Reimbursement (Closed, Final payment released in Q3/May 2024)
11	Yayasan ANGIN (Angel Investment Network Indonesia) Dampak Jaya, Jakarta	Conducting social entrepreneurship competitions and support in 6 provinces	3,478	234,651	Sep 1, 2022	Aug 31, 2024	Fixed Price (closeout process, final payment to be released in Q1FY2025)
12	PATTIRO ( <i>Pusat Telaah dan Informasi Regional</i> ), Jakarta	Improving complaint handling mechanism at the district level in 6 provinces	2,852	181,931	Jan 1, 2023	Apr 30, 2024	Cost Reimbursement (already closed, final payment released in Q4/Sept 2024)
13	LP3ES ( <i>Lembaga Penelitian, Pendidikan, dan Penerangan Ekonomi dan Sosial</i> ), Jakarta	Supporting the acceleration of stunting reduction at the district level in 6 provinces	6,072	399,742	May 1, 2023	Apr 30, 2024	Cost Reimbursement (closeout process, final payment to be released in Q1FY2025)
14	YASMIB Sulsel ( <i>Yayasan Swadaya Masyarakat Sulawesi Selatan</i> ), Makassar	Preventing CEFM in South Sulawesi – Phase II	1,000	62,851	Dec 16, 2023	Dec 15, 2024	Cost Reimbursement
15	JARI Borneogo ( <i>Perhimpunan Jari Indonesia Borneo Barat</i> ), Pontianak	Preventing CEFM in West Kalimantan – Phase II	1,055	66,312	Dec 16, 2023	Dec 15, 2024	Cost Reimbursement
16	LPKP ( <i>Lembaga Pengkajian Kemasyarakatan dan Pembangunan Jawa Timur</i> ), Malang	Preventing CEFM in East Java – Phase II	1,000	62,847	Dec 16, 2023	Dec 15, 2024	Cost Reimbursement
	<b>TOTAL</b>		<b>31,785.70</b>	<b>2,117,774</b>			

**Table 23: List of STTA On-Demand Subcontracts**

No.	Subcontractor	Scope of work	Subcontract Value/Ceiling		Subcontract Period		Type of Subcontract
			IDR mio.	USD	Begin	End	
1	Yayasan Humanis dan Inovasi Sosial (Humanis), Jakarta	Indonesia Civil Society Forum (ICSF) 2024	1,206	74,952	May 14, 2024	Oct 31, 2024	Fixed Price
2	PT ERNEST & YOUNG INDONESIA (EY), Jakarta	The 2024 US-Indonesia Investment Report	2,089	130,000	Aug 7, 2024	Dec 31, 2024	Fixed Price
	<b>TOTAL</b>		<b>3,295</b>	<b>204,952</b>			

## ANNEX G: USAID ERAT ACTIVITIES BY IR AND LEVELS OF INTERVENTION

Central	Provincial	District
<b>IR 1 - Coherence between national and subnational policies strengthened</b>		
C.1: Strengthen subnational performance M&E systems	P.1: Enhance PG's ability to monitor the performance of and support LGs	D.1: Improve policy formulation and harmonization
C.2: Improve policy formulation and harmonization	P.2: Improve PG capacity in data utilization in policy-making	
<b>IR 2 - Performance of local service delivery enhanced</b>		
C.3: Facilitate innovation exchange and learning on governance and public services	P.3: Support PG to facilitate peer learning and replication of innovations	D.2: Promote collaborative governance to improve public service provision
	P.4: Improve access to information and public participation	D.3: Leverage smart city and digital transformation (incl. business process) to improve public service delivery & citizen engagement
	P.5: Promote private sector engagement in public service delivery	D.4: Improve access to information and public participation
<b>IR 3 - Local budget allocation and execution improved</b>		
C.4: Support more inclusive, problem-driven, multi-sectoral, inter-governmental, and multi-year planning and budgeting policies	P.6: Improve PG fiscal transfers to reduce disparities and/or create incentives for the LGs	D.5: Strengthen problem-driven, multi-sectoral, multi-stakeholder planning and budgeting processes
C.5: Improve CG fiscal transfers to incentivize improved subnational governance and public service delivery		D.6: Improve the quality of spending for public service provision

## ANNEX H: MEDIA COVERAGE Q4 FY 2024

No	Date	Province	Area	Type of Media	Title	Link
1	3 Jul 24	South Sulawesi	Kota Makassar	Official Government Website	USAID ERAT dan Pemkot Makassar Gelar Lokakarya Data untuk Pencegahan Perkawinan Anak	<a href="https://makassarkota.go.id/usa-id-erat-dan-pemkot-makassar-gelar-lokakarya-data-untuk-pencegahan-perkawinan-anak/">https://makassarkota.go.id/usa-id-erat-dan-pemkot-makassar-gelar-lokakarya-data-untuk-pencegahan-perkawinan-anak/</a>
2	4 Jul 24	Banten	Kota Cilegon	Online News	Dindikbud Cilegon Kembalikan Ratusan Anak Putus Sekolah	<a href="https://faktabanten.co.id/cilegon/dindikbud-cilegon-kembalikan-ratusan-anak-putus-sekolah/">https://faktabanten.co.id/cilegon/dindikbud-cilegon-kembalikan-ratusan-anak-putus-sekolah/</a>
3	4 Jul 24	South Sulawesi	Kota Makassar	Online News	Pemkot Makassar gelar lokakarya pencegahan-penanganan perkawinan anak	<a href="https://makassar.antaranews.com/berita/545958/pemkot-makassar-gelar-lokakarya-pencegahan-penanganan-perkawinan-anak">https://makassar.antaranews.com/berita/545958/pemkot-makassar-gelar-lokakarya-pencegahan-penanganan-perkawinan-anak</a>
4	4 Jul 24	South Sulawesi	Kota Makassar	Online News	USAID ERAT dan Pemkot Makassar Gelar Lokakarya Data untuk Pencegahan Perkawinan Anak	<a href="https://sulsel.terkini.id/2024/07/04/usa-id-erat-dan-pemkot-makassar-gelar-lokakarya-data-untuk-pencegahan-perkawinan-anak">https://sulsel.terkini.id/2024/07/04/usa-id-erat-dan-pemkot-makassar-gelar-lokakarya-data-untuk-pencegahan-perkawinan-anak</a>
5	5 Jul 24	West Kalimantan	Sintang	Online News	Kecamatan Sintang Upayakan Anak Tidak Sekolah Kembali Belajar	<a href="https://www.rri.co.id/daerah/804651/kecamatan-sintang-upayakan-anak-tidak-sekolah-kembali-belajar">https://www.rri.co.id/daerah/804651/kecamatan-sintang-upayakan-anak-tidak-sekolah-kembali-belajar</a>
6	7 Jul 24	South Sulawesi	Kota Makassar	Online News	Lokakarya USAID ERAT dan Pemkot Makassar, Bahas Pencegahan Perkawinan Anak Lewat Penggunaan Data	<a href="https://pedomanrakyat.com/lokakarya-usaid-erat-dan-pemkot-makassar-bahas-pencegahan-perkawinan-anak-lewat-penggunaan-data/">https://pedomanrakyat.com/lokakarya-usaid-erat-dan-pemkot-makassar-bahas-pencegahan-perkawinan-anak-lewat-penggunaan-data/</a>
7	11 Jul 24	South Sulawesi	Luwu Utara	Online News	Dapat Dukungan dari Bupati Luwu Utara, Kabid Pemerintahan Desa DPMD Buat Inovasi Si Gadis Desa	<a href="https://batarapos.com/dapat-dukungan-dari-bupati-luwu-utara-kabid-pemerintahan-desa-dpmd-buat-inovasi-si-gadis-desa/">https://batarapos.com/dapat-dukungan-dari-bupati-luwu-utara-kabid-pemerintahan-desa-dpmd-buat-inovasi-si-gadis-desa/</a>
8	16 Jul 24	North Sumatra	Karo	Online News	Gerakan Pengembalian Anak dan Dewasa Tidak Sekolah di Kabupaten Karo	<a href="https://www.rri.co.id/daerah/830967/gerakan-pengembalian-anak-dan-dewasa-tidak-sekolah-di-kabupaten-karo">https://www.rri.co.id/daerah/830967/gerakan-pengembalian-anak-dan-dewasa-tidak-sekolah-di-kabupaten-karo</a>
9	16 Jul 24	Banten	Kota Serang	Online News	Pemkot Serang kembalikan anak putus sekolah ke SD hingga SMA	<a href="https://batamclick.com/16/07/2024/pemkot-serang-kembalikan-anak-putus-sekolah-ke-sd-hingga-sma/">https://batamclick.com/16/07/2024/pemkot-serang-kembalikan-anak-putus-sekolah-ke-sd-hingga-sma/</a>
10	16 Jul 24	Banten	Kota Serang	Online News	Pemkot Serang kembalikan anak putus sekolah mengenyam pendidikan	<a href="https://banten.antaranews.com/berita/289869/pemkot-serang-kembalikan-anak-putus-sekolah-mengenyam-pendidikan">https://banten.antaranews.com/berita/289869/pemkot-serang-kembalikan-anak-putus-sekolah-mengenyam-pendidikan</a>
11	16 Jul 24	North Sumatra	Karo	Official Government Social Media	Bupati Karo Meluncurkan Gerakan Pengembalian Anak Tidak Sekolah (ATS) dan Dewasa Tidak Sekolah di Kabupaten Karo	<a href="https://www.instagram.com/p/C9e9LtUvSOH/">https://www.instagram.com/p/C9e9LtUvSOH/</a>
12	17 Jul 24	North Sumatra	Karo	Online News	Bupati Karo Luncurkan Gerakan Pengembalian Anak dan Dewasa Tidak Sekolah	<a href="https://harianstar.com/seremoni/bupati-karo-luncurkan-gerakan-pengembalian-anak-dan-dewasa-tidak-sekolah/">https://harianstar.com/seremoni/bupati-karo-luncurkan-gerakan-pengembalian-anak-dan-dewasa-tidak-sekolah/</a>

No	Date	Province	Area	Type of Media	Title	Link
13	22 Jul 24	East Nusa Tenggara	Manggarai Barat	Online News	USAID ERAT Siap Mendukung Inovasi PBI BPJSTK Di Manggarai Barat	<a href="https://www.rri.co.id/ende/daerah/844897/usaid-erat-siap-mendukung-inovasi-pbi-bpjstk-di-manggarai-barat">https://www.rri.co.id/ende/daerah/844897/usaid-erat-siap-mendukung-inovasi-pbi-bpjstk-di-manggarai-barat</a>
14	22 Jul 24	East Nusa Tenggara	Manggarai Barat	Online News	Gandeng USAID ERAT, Pemkab Mabar Rumuskan Kriteria Penerima BPJSTK	<a href="https://www.rri.co.id/ende/daerah/844847/gandeng-usaid-erat-pemkab-mabar-rumuskan-kriteria-penerima-bpjstk">https://www.rri.co.id/ende/daerah/844847/gandeng-usaid-erat-pemkab-mabar-rumuskan-kriteria-penerima-bpjstk</a>
15	22 Jul 24	East Nusa Tenggara	Manggarai Barat	Online News	Pemkab Manggarai Barat Gandeng Usai Erat Rumuskan Penetapan Kriteria BPJS Tenaga Kerja	<a href="https://labuanbajo.pikiran-rakyat.com/ntt/pr-3728354661/pemkab-manggarai-barat-gandeng-usai-erat-rumuskan-penetapan-kriteria-bpjs-tenaga-kerja">https://labuanbajo.pikiran-rakyat.com/ntt/pr-3728354661/pemkab-manggarai-barat-gandeng-usai-erat-rumuskan-penetapan-kriteria-bpjs-tenaga-kerja</a>
16	25 Jul 24	South Sulawesi	Gowa	Online News	Tinggi Angka Perkawinan Anak, ini Langkah Pencegahan Pemkab Gowa	<a href="https://infokini.id/2024/07/25/tinggi-angka-perkawinan-anak-ini-langkah-pencegahan-pemkab-gowa/">https://infokini.id/2024/07/25/tinggi-angka-perkawinan-anak-ini-langkah-pencegahan-pemkab-gowa/</a>
17	26 Jul 24	South Sulawesi	Gowa	Online News	2023 Terdapat 29 Kasus Dispendasi Perkawinan Anak, Pemkab Gowa Susun SOP Pencegahan	<a href="https://www.ujungjari.com/2024/07/26/2023-terdapat-29-kasus-dispendasi-perkawinan-anak-pemkab-gowa-susun-sop-pencegahan/2/">https://www.ujungjari.com/2024/07/26/2023-terdapat-29-kasus-dispendasi-perkawinan-anak-pemkab-gowa-susun-sop-pencegahan/2/</a>
18	26 Jul 24	East Java	Banyuwangi	Online News	Uji Coba Instrumen Monitoring ARPS, Dispendik Banyuwangi Bersama USAID ERAT Mengadakan Penanganan Anak Tidak Sekolah	<a href="https://harianlenteraindonesia.co.id/2024/07/26/uji-coba-instrumen-monitoring-arps-dispendik-banyuwangi-bersama-usaid-erat-mengadakan-penanganan-anak-tidak-sekolah/">https://harianlenteraindonesia.co.id/2024/07/26/uji-coba-instrumen-monitoring-arps-dispendik-banyuwangi-bersama-usaid-erat-mengadakan-penanganan-anak-tidak-sekolah/</a>
19	27 Jul 24	South Sulawesi	Gowa	Online News	Januari-Juni 2024 Terdata 191 Anak Melahirkan, Pemkab Gowa Buat SOP Cegah Perkawinan Anak	<a href="https://beritakotamakassar.com/berita/2024/07/27/januari-juni-2024-terdata-191-anak-melahirkan/">https://beritakotamakassar.com/berita/2024/07/27/januari-juni-2024-terdata-191-anak-melahirkan/</a>
20	29 Jul 24	West Kalimantan	Province	Online News	DPPPA Kalbar sosialisasikan pergub cegah pernikahan dini pada anak	<a href="https://kalbar.antarane.ws.com/berita/587547/dpppa-kalbar-sosialisasikan-pergub-cegah-pernikahan-dini-pada-anak">https://kalbar.antarane.ws.com/berita/587547/dpppa-kalbar-sosialisasikan-pergub-cegah-pernikahan-dini-pada-anak</a>
21	30 Jul 24	West Kalimantan	Province	Online News	Dinas Pemberdayaan Perempuan dan Perlindungan Anak Kalbar Gelar Lokakarya Membahas Tantangan dan Strategi Pencegahan Perkawinan Anak	<a href="https://pontianakpost.jawapos.com/metropolis/1464919487/dinas-pemberdayaan-perempuan-dan-perlindungan-anak-kalbar-gelar-lokakarya-membahas-tantangan-dan-strategi-pencegahan-perkawinan-anak">https://pontianakpost.jawapos.com/metropolis/1464919487/dinas-pemberdayaan-perempuan-dan-perlindungan-anak-kalbar-gelar-lokakarya-membahas-tantangan-dan-strategi-pencegahan-perkawinan-anak</a>
22	30 Jul 24	West Kalimantan	Province	Online News	Pemprov Kalbar Gelar Monev dan Susun Strategi Rencana Aksi Daerah Cegah Terjadinya Perkawinan Anak	<a href="https://pontianak.tribunnews.com/2024/07/30/pemprov-kalbar-gelar-monev-dan-susun-strategi-rencana-aksi-daerah-cegah-terjadinya-perkawinan-anak">https://pontianak.tribunnews.com/2024/07/30/pemprov-kalbar-gelar-monev-dan-susun-strategi-rencana-aksi-daerah-cegah-terjadinya-perkawinan-anak</a>
23	31 Jul 24	West Kalimantan	Province	Online News	USAID Kolaborasi Pemprov Kalbar Tekan Angka Perkawinan Anak	<a href="https://www.rri.co.id/daerah/866992/usaid-kolaborasi-pemprov-kalbar-tekan-angka-perkawinan-anak">https://www.rri.co.id/daerah/866992/usaid-kolaborasi-pemprov-kalbar-tekan-angka-perkawinan-anak</a>



No	Date	Province	Area	Type of Media	Title	Link
24	31 Jul 24	West Kalimantan	Province	Online News	DPPPA Kalbar Sosialisasikan Pencegahan Pernikahan Dini	<a href="https://www.beritasatu.com/network/suarakalbar/243481/dpppa-kalbar-sosialisasikan-pencegahan-pernikahan-dini">https://www.beritasatu.com/network/suarakalbar/243481/dpppa-kalbar-sosialisasikan-pencegahan-pernikahan-dini</a>
25	5 Aug 24	South Sulawesi	Gowa	Official Government Website	Kunjungan dari Kemendagri RI di MPP Gowa	<a href="https://dpmptsp.gowakab.go.id/kunjungan-dari-kemendagri-ri-di-mpp-gowa/">https://dpmptsp.gowakab.go.id/kunjungan-dari-kemendagri-ri-di-mpp-gowa/</a>
26	6 Aug 24	South Sulawesi	Gowa	Online News	Sekda Gowa: Sahabat LAPOR! Ujung Tombak Pengaduan Masyarakat Atas Pelayanan Publik	<a href="https://linisulsel.com/sekda-gowa-sahabat-lapor-ujung-tombak-pengaduan-masyarakat-atas-pelayanan-publik/">https://linisulsel.com/sekda-gowa-sahabat-lapor-ujung-tombak-pengaduan-masyarakat-atas-pelayanan-publik/</a>
27	7 Aug 24	East Java	Sumenep	Official Government Website	Diskominfo Sumenep dan USAID ERAT Gelar Workshop Evaluasi dan Optimalisasi Penyelenggaraan PPID	<a href="https://sumenepkab.go.id/berita/baca/diskominfo-sumenep-dan-usaid-erat-gelar-workshop-evaluasi-dan-optimalisasi-penyelenggaraan-ppid">https://sumenepkab.go.id/berita/baca/diskominfo-sumenep-dan-usaid-erat-gelar-workshop-evaluasi-dan-optimalisasi-penyelenggaraan-ppid</a>
28	7 Aug 24	East Java	Sumenep	Online News	Diskominfo Sumenep dan USAID ERAT Gelar Workshop Evaluasi dan Optimalisasi Penyelenggaraan PPID	<a href="https://indonesiakini.go.id/berita/9597020/diskominfo-sumenep-dan-usaid-erat-gelar-workshop-evaluasi-dan-optimalisasi-penyelenggaraan-ppid">https://indonesiakini.go.id/berita/9597020/diskominfo-sumenep-dan-usaid-erat-gelar-workshop-evaluasi-dan-optimalisasi-penyelenggaraan-ppid</a>
29	8 Aug 24	East Java	Sumenep	Official Government Website	Workshop Evaluasi dan Optimalisasi Penyelenggaraan PPID Kabupaten Sumenep, Sukses	<a href="https://sumenepkab.go.id/berita/baca/workshop-evaluasi-dan-optimalisasi-penyelenggaraan-ppid-kabupaten-sumenep-sukses">https://sumenepkab.go.id/berita/baca/workshop-evaluasi-dan-optimalisasi-penyelenggaraan-ppid-kabupaten-sumenep-sukses</a>
30	8 Aug 24	West Kalimantan	Melawi	Official Government Website	Dinas Komunikasi dan Informatika Kabupaten Melawi menggelar Lokakarya Optimalisasi Peran Pejabat Pengelola Informasi dan Dokumentasi (PPID)	<a href="https://www.facebook.com/story.php?story_fbid=3957894911199186&amp;id=100009361479255&amp;mibextid=oFDknk&amp;rdid=218Vkfjad4xVWuz5T">https://www.facebook.com/story.php?story_fbid=3957894911199186&amp;id=100009361479255&amp;mibextid=oFDknk&amp;rdid=218Vkfjad4xVWuz5T</a>
31	9 Aug 24	East Java	Sumenep	Online News	Sumenep Gelar Workshop Evaluasi dan Optimalisasi Penyelenggaraan PPID	<a href="https://infopublik.id/kategori/nusantara/859522/sumenep-gelar-workshop-evaluasi-dan-optimalisasi-penyelenggaraan-ppid">https://infopublik.id/kategori/nusantara/859522/sumenep-gelar-workshop-evaluasi-dan-optimalisasi-penyelenggaraan-ppid</a>
32	17 Aug 24	South Sulawesi	Gowa	Online News	Menuju Kabupaten Inklusi, Pemkab Gowa akan Susun Ranperbup Pemenuhan Hak Disabilitas	<a href="https://infokini.id/2024/09/17/menuju-kabupaten-inklusi-pemkab-gowa-akan-susun-ranperbup-pemenuhan-hak-disabilitas/">https://infokini.id/2024/09/17/menuju-kabupaten-inklusi-pemkab-gowa-akan-susun-ranperbup-pemenuhan-hak-disabilitas/</a>
33	17 Aug 24	South Sulawesi	Gowa	Online News	Pemkab Gowa Susun Ranperbup Pemenuhan Hak Disabilitas	<a href="https://www.rri.co.id/daerah/980420/pemkab-gowa-susun-ranperbup-pemenuhan-hak-disabilitas">https://www.rri.co.id/daerah/980420/pemkab-gowa-susun-ranperbup-pemenuhan-hak-disabilitas</a>
34	18 Aug 24	South Sulawesi	Gowa	Online News	Pemkab Gowa akan Susun Ranperbup Pemenuhan Hak Disabilitas	<a href="https://republiknews.co.id/pemkab-gowa-akan-susun-ranperbup-pemenuhan-hak-disabilitas/">https://republiknews.co.id/pemkab-gowa-akan-susun-ranperbup-pemenuhan-hak-disabilitas/</a>
35	19 Aug 24	South Sulawesi	Kep. Selayar	Online News	Libatkan Disabilitas, Humas Pemkab Selayar Perluas Kolaborasi Simpul SP4N LAPOR	<a href="https://www.celebesmedia.id/celebes/artikel/1010190924/libatkan-disabilitas-humas-pemkab-selayar-perluas-kolaborasi-simpul-sp4n-lapor">https://www.celebesmedia.id/celebes/artikel/1010190924/libatkan-disabilitas-humas-pemkab-selayar-perluas-kolaborasi-simpul-sp4n-lapor</a>
36	19 Aug 24	South Sulawesi	Kep. Selayar	Online News	Humas Pemkab Selayar Pertajam Simpul SP4N LAPOR! Libatkan Kelompok Masyarakat dan Disabilitas	<a href="https://mediata.id/2024/09/humas-pemkab-selayar-pertajam-simpul-sp4n-lapor-libatkan-kelompok-masyarakat-dan-disabilitas/">https://mediata.id/2024/09/humas-pemkab-selayar-pertajam-simpul-sp4n-lapor-libatkan-kelompok-masyarakat-dan-disabilitas/</a>

No	Date	Province	Area	Type of Media	Title	Link
37	19 Aug 24	South Sulawesi	Kep. Selayar	Online News	Libatkan Disabilitas, Humas Pemkab Selayar Perluas Kolaborasi Simpul SP4N LAPOR!	<a href="https://www.bicarabaik.id/news/365106126/libatkan-disabilitas-humas-pemkab-selayar-perluas-kolaborasi-simpul-sp4n-lapor">https://www.bicarabaik.id/news/365106126/libatkan-disabilitas-humas-pemkab-selayar-perluas-kolaborasi-simpul-sp4n-lapor</a>
38	19 Aug 24	South Sulawesi	Kep. Selayar	Online News	Humas Pemkab Selayar Pertajam Simpul SP4N LAPOR! Libatkan Kelompok Masyarakat dan Disabilitas	<a href="https://bukaberita.id/humas-pemkab-selayar-pertajam-simpul-sp4n-lapor-libatkan-kelompok-masyarakat-dan-disabilitas/">https://bukaberita.id/humas-pemkab-selayar-pertajam-simpul-sp4n-lapor-libatkan-kelompok-masyarakat-dan-disabilitas/</a>
39	19 Aug 24	South Sulawesi	Kep. Selayar	Online News	Libatkan Disabilitas, Humas Pemkab Selayar Perluas Kolaborasi Simpul SP4N LAPOR!	<a href="https://waspadapos.com/2024/09/19/libatkan-disabilitas-humas-pemkab-selayar-perluas-kolaborasi-simpul-sp4n-lapor/">https://waspadapos.com/2024/09/19/libatkan-disabilitas-humas-pemkab-selayar-perluas-kolaborasi-simpul-sp4n-lapor/</a>
40	19 Aug 24	South Sulawesi	Kep. Selayar	Online News	Libatkan Disabilitas, Pemkab Selayar Perluas Kolaborasi Simpul SP4N LAPOR!	<a href="https://selayar.rakyat.news/read/109854/libatkan-disabilitas-pemkab-selayar-perluas-kolaborasi-simpul-sp4n-lapor">https://selayar.rakyat.news/read/109854/libatkan-disabilitas-pemkab-selayar-perluas-kolaborasi-simpul-sp4n-lapor</a>
41	19 Aug 24	South Sulawesi	Kep. Selayar	Official Government Website	Humas Pemkab Selayar Pertajam Simpul SP4N LAPOR! Libatkan Kelompok Masyarakat dan Disabilitas	<a href="https://kepulauanelayarkab.go.id/berita-humas-pemkab-selayar-pertajam-simpul-sp4n-lapor-libatkan-kelompok-masyarakat-dan-disabilitas.html">https://kepulauanelayarkab.go.id/berita-humas-pemkab-selayar-pertajam-simpul-sp4n-lapor-libatkan-kelompok-masyarakat-dan-disabilitas.html</a>
42	19 Aug 24	North Sumatra	Karo	Official Government Website	Desk Validasi Data Sektoral KCDA	<a href="https://karokab.bps.go.id/id/news/2024/08/19/54/desk-validasi-data-sektoral-kcda.html">https://karokab.bps.go.id/id/news/2024/08/19/54/desk-validasi-data-sektoral-kcda.html</a>
43	20 Aug 24	East Java	Blitar	Online News	Tangani Anak Tidak Sekolah, Bupati Blitar Ajak Kolaborasi Semua Elemen	<a href="https://timesindonesia.co.id/pemerintahan/506905/tangani-anak-tidak-sekolah-bupati-blitar-ajak-kolaborasi-semua-elemen">https://timesindonesia.co.id/pemerintahan/506905/tangani-anak-tidak-sekolah-bupati-blitar-ajak-kolaborasi-semua-elemen</a>
44	22 Aug 24	South Sulawesi	Kep. Selayar	Online News	Dinas Kominfo Selayar dan USAID Erat Kolaborasi Tingkatkan Respons Pengaduan Publik Lewat SPAN LAPOR!	<a href="https://rakyatsulsel.fajar.co.id/2024/08/22/dinas-kominfo-selayar-dan-usaid-erat-kolaborasi-tingkatkan-respons-pengaduan-publik-lewat-span-lapor/">https://rakyatsulsel.fajar.co.id/2024/08/22/dinas-kominfo-selayar-dan-usaid-erat-kolaborasi-tingkatkan-respons-pengaduan-publik-lewat-span-lapor/</a>
45	22 Aug 24	South Sulawesi	Kep. Selayar	Online News	Bidang Humas IKP Diskominfo Selayar Kerja Sama USAID Erat Technical Assistance peningkatan kualitas pengaduan SP4N Lapor	<a href="https://radarselatan.fajar.co.id/2024/08/22/bidang-humas-ikp-diskominfo-selayar-kerja-sama-usaid-erat-technical-asistance-peningkatan-kualitas-pengaduan-sp4n-lapor/">https://radarselatan.fajar.co.id/2024/08/22/bidang-humas-ikp-diskominfo-selayar-kerja-sama-usaid-erat-technical-asistance-peningkatan-kualitas-pengaduan-sp4n-lapor/</a>
46	22 Aug 24	South Sulawesi	Kep. Selayar	Online News	Diskominfo- SP Selayar Kerja Sama Usaid Erat Lakukan Technical Assistance	<a href="https://upeks.co.id/2024/08/diskominfo-sp-selayar-kerja-sama-usaid-erat-lakukan-technical-asistance/">https://upeks.co.id/2024/08/diskominfo-sp-selayar-kerja-sama-usaid-erat-lakukan-technical-asistance/</a>
47	22 Aug 24	South Sulawesi	Kep. Selayar	Official Government Website	Kerja Sama USAID Erat, Bidang Humas IKP Diskominfo Technical Assistance Peningkatan Kualitas Pengelolaan SP4N Lapor	<a href="https://kepulauanelayarkab.go.id/berita-kerja-sama-usaid-erat-bidang-humas-ikp-diskominfo-technical-asistance-peningkatan-kualitas-pengelola.html">https://kepulauanelayarkab.go.id/berita-kerja-sama-usaid-erat-bidang-humas-ikp-diskominfo-technical-asistance-peningkatan-kualitas-pengelola.html</a>

No	Date	Province	Area	Type of Media	Title	Link
48	22 Aug 24	South Sulawesi	Kep. Selayar	Official Government Website	Technical Asistance peningkatan kualitas pengaduan dan respon atas pengaduan SP4N-LAPOR	<a href="https://www.instagram.com/kepulauan_selayar/reel/C-9Ut-_Sf8j/">https://www.instagram.com/kepulauan_selayar/reel/C-9Ut-_Sf8j/</a>
49	22 Aug 24	South Sulawesi	Province	Official Government Website	DP3A-Daldukk KB Sulsel Bahas Rencana Kerja USAID ERAT Tahun Fiskal 2025 di Rapat Koordinasi	<a href="https://dp3adaldukkb.sulselprov.go.id/berita/dp3a-daldukk-kb-sulsel-bahas-rencana-kerja-usaid-erat-tahun-fiskal-2025-di-rapat-koordinasi">https://dp3adaldukkb.sulselprov.go.id/berita/dp3a-daldukk-kb-sulsel-bahas-rencana-kerja-usaid-erat-tahun-fiskal-2025-di-rapat-koordinasi</a>
50	24 Aug 24	South Sulawesi	Kep. Selayar	Online News	Diskominfo SP Bekerjasama dengan USAID Erat Melakukan Technical Asistance Peningkatan Kualitas Pengaduan	<a href="https://beritakotamakassar.com/berita/2024/08/24/diskominfo-sp-bekerjasama-dengan-usaid-erat-melakukan-technical-asistance-peningkatan-kualitas-pengaduan/">https://beritakotamakassar.com/berita/2024/08/24/diskominfo-sp-bekerjasama-dengan-usaid-erat-melakukan-technical-asistance-peningkatan-kualitas-pengaduan/</a>
51	26 Aug 24	South Sulawesi	Province	Online News	Tingkatkan Efektivitas SP4N-LAPOR, Kabid Komunikasi dan Humas Diskominfo SP Sulsel Terima Kunjungan USAID ERAT	<a href="https://sulselprov.go.id/post/tingkatkan-efektivitas-sp4n-lapor-kabid-komunikasi-dan-humas-diskominfo-sp-sulsel-terima-kunjungan-usaid-erat">https://sulselprov.go.id/post/tingkatkan-efektivitas-sp4n-lapor-kabid-komunikasi-dan-humas-diskominfo-sp-sulsel-terima-kunjungan-usaid-erat</a>
52	26 Aug 24	South Sulawesi	Province	Official Government Website	Tingkatkan Efektivitas SP4N-LAPOR, Kabid Komunikasi dan Humas Diskominfo SP Sulsel Terima Kunjungan USAID ERAT	<a href="https://sulselprov.go.id/post/tingkatkan-efektivitas-sp4n-lapor-kabid-komunikasi-dan-humas-diskominfo-sp-sulsel-terima-kunjungan-usaid-erat">https://sulselprov.go.id/post/tingkatkan-efektivitas-sp4n-lapor-kabid-komunikasi-dan-humas-diskominfo-sp-sulsel-terima-kunjungan-usaid-erat</a>
53	27 Aug 24	South Sulawesi	Province	Online News	Pemprov Sulsel dan USAID ERAT Perkuat Sinergi Tingkatkan Efektivitas SP4N-LAPOR	<a href="https://www.kabarmakassar.com/news/pemprov-sulsel-dan-usaid-erat-perkuat-sinergi-tingkatkan-efektivitas-sp4n-lapor">https://www.kabarmakassar.com/news/pemprov-sulsel-dan-usaid-erat-perkuat-sinergi-tingkatkan-efektivitas-sp4n-lapor</a>
54	28 Aug 24	Banten	Lebak	Official Government Social Media	Sosialisasi Penggunaan SP4N-LAPOR! Sebagai Kanal Aspirasi dan Pengaduan	<a href="https://www.instagram.com/diskominfosplebak/reel/DABYY2jShFM/">https://www.instagram.com/diskominfosplebak/reel/DABYY2jShFM/</a>
55	29 Aug 24	South Sulawesi	Kep. Selayar	Online News	Pemkab Selayar Melalui Dinas Kominfo Gelar Sosialisasi Sistem SP4N LAPOR	<a href="https://mitramabes.com/pemkab-selayar-melalui-dinas-kominfo-gelar-sosialisasi-sistem-sp4n-lapor/">https://mitramabes.com/pemkab-selayar-melalui-dinas-kominfo-gelar-sosialisasi-sistem-sp4n-lapor/</a>
56	30 Aug 24	South Sulawesi	Kota Makassar	Official Government Website	Pemkot Makassar dan USAID ERAT Gelar Lokakarya Pemantaun untuk Pencegahan dan Penanganan Perkawinan Anak	<a href="https://diskominfo.makassarkota.go.id/pemkot-makassar-dan-usaid-erat-gelar-lokakarya-pemantaun-untuk-pencegahan-dan-penanganan-perkawinan-anak/">https://diskominfo.makassarkota.go.id/pemkot-makassar-dan-usaid-erat-gelar-lokakarya-pemantaun-untuk-pencegahan-dan-penanganan-perkawinan-anak/</a>
57	30 Aug 24	South Sulawesi	Kota Makassar	Online News	Pemkot Makassar dan USAID ERAT Gelar Lokakarya untuk Cegah Perkawinan Anak	<a href="https://makassar.pikiran-rakyat.com/pemerintahan/pr-3508503783/pemkot-makassar-dan-usaid-erat-gelar-lokakarya-untuk-cegah-perkawinan-anak">https://makassar.pikiran-rakyat.com/pemerintahan/pr-3508503783/pemkot-makassar-dan-usaid-erat-gelar-lokakarya-untuk-cegah-perkawinan-anak</a>
58	3 Sep 24	East Java	Sumenep	Official Government Website	USAID ERAT Gelar Lokakarya Evaluasi Inovasi Siap Lahir dan Bimtek Input Data	<a href="https://www.sumenepkab.go.id/berita/baca/usaid-erat-gelar-lokakarya-evaluasi-inovasi-siap-lahir-dan-bimtek-input-data">https://www.sumenepkab.go.id/berita/baca/usaid-erat-gelar-lokakarya-evaluasi-inovasi-siap-lahir-dan-bimtek-input-data</a>
59	4 Sep 24	South Sulawesi	Gowa	Online News	Gowa tingkatkan layanan publik melalui program Sahabat LAPOR	<a href="https://www.borneonews.co.id/berita/367536-gowa-tingkatkan-layanan-publik-melalui-program-sahabat-lapor">https://www.borneonews.co.id/berita/367536-gowa-tingkatkan-layanan-publik-melalui-program-sahabat-lapor</a>

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60	4 Sep 24	South Sulawesi	Gowa	Online News	Pemkab Gowa Dorong Sahabat LAPOR! Jadi Agen Perubahan Pelayanan Publik	<a href="https://indonesiakini.go.id/berita/9609463/pemkab-gowa-dorong-sahabat-lapor-jadi-agen-perubahan-pelayanan-publik">https://indonesiakini.go.id/berita/9609463/pemkab-gowa-dorong-sahabat-lapor-jadi-agen-perubahan-pelayanan-publik</a>
61	4 Sep 24	South Sulawesi	Gowa	Online News	Pemkab Gowa Dorong Sahabat Lapor! Jadi Agen Perubahan Pelayanan Publik	<a href="https://www.beritasatu.com/network/mediasulsel/293183/pemkab-gowa-dorong-sahabat-lapor-jadi-agen-perubahan-pelayanan-publik">https://www.beritasatu.com/network/mediasulsel/293183/pemkab-gowa-dorong-sahabat-lapor-jadi-agen-perubahan-pelayanan-publik</a>
62	4 Sep 24	South Sulawesi	Gowa	Official Government Website	Pemkab Gowa Dorong Sahabat LAPOR! Jadi Agen Perubahan Pelayanan Publik	<a href="https://humas.gowakab.go.id/pemkab-gowa-dorong-sahabat-lapor-jadi-agen-perubahan-pelayanan-publik/">https://humas.gowakab.go.id/pemkab-gowa-dorong-sahabat-lapor-jadi-agen-perubahan-pelayanan-publik/</a>
63	4 Sep 24	South Sulawesi	Gowa	Online News	Diskominfo SP Gowa Optimalkan Kinerja Lewat Lokakarya Peningkatan Kolaborasi Sahabat Lapor!	<a href="https://makassar.tribunnews.com/2024/09/04/diskominfo-sp-gowa-optimalkan-kinerja-lewat-lokakarya-peningkatan-kolaborasi-sahabat-lapor">https://makassar.tribunnews.com/2024/09/04/diskominfo-sp-gowa-optimalkan-kinerja-lewat-lokakarya-peningkatan-kolaborasi-sahabat-lapor</a>
64	5 Sep 24	South Sulawesi	Gowa	Online News	Pemkab Gowa Dorong Sahabat LAPOR! Jadi Agen Perubahan Pelayanan Publik	<a href="https://bacapesan.fajar.co.id/2024/09/05/pemkab-gowa-dorong-sahabat-lapor-jadi-agen-perubahan-pelayanan-publik/">https://bacapesan.fajar.co.id/2024/09/05/pemkab-gowa-dorong-sahabat-lapor-jadi-agen-perubahan-pelayanan-publik/</a>
65	17 Sep 24	South Sulawesi	Gowa	Online News	Pemkab Gowa siapkan ranperbup untuk lindungi hak disabilitas	<a href="https://www.borneonews.co.id/berita/376835-pemkab-gowa-siapkan-ranperbup-untuk-lindungi-hak-disabilitas">https://www.borneonews.co.id/berita/376835-pemkab-gowa-siapkan-ranperbup-untuk-lindungi-hak-disabilitas</a>
66	17 Sep 24	South Sulawesi	Gowa	Online News	Pemkab Gowa menyusun ranperbup pemenuhan hak disabilitas	<a href="https://makassar.antaranews.com/berita/559743/pemkab-gowa-menyusun-ranperbup-pemenuhan-hak-disabilitas">https://makassar.antaranews.com/berita/559743/pemkab-gowa-menyusun-ranperbup-pemenuhan-hak-disabilitas</a>
67	17 Sep 24	South Sulawesi	Gowa	Online News	Pemkab Gowa Bakal Susun Ranperbup Pemenuhan Hak Disabilitas, Siap Menuju Kabupaten Inklusi	<a href="https://www.sulselsatu.com/2024/09/17/sulsel/pemkab-gowa-bakal-susun-ranperbup-pemenuhan-hak-disabilitas-siap-menuju-kabupaten-inklusi.html">https://www.sulselsatu.com/2024/09/17/sulsel/pemkab-gowa-bakal-susun-ranperbup-pemenuhan-hak-disabilitas-siap-menuju-kabupaten-inklusi.html</a>
68	18 Sep 24	South Sulawesi	Gowa	Online News	Menuju Gowa Kabupaten Inklusi, Pemerintah akan Susun Ranperbup Pemenuhan Hak Disabilitas	<a href="https://bacapesan.fajar.co.id/2024/09/18/menuju-gowa-kabupaten-inklusi-pemerintah-akan-susun-ranperbup-pemenuhan-hak-disabilitas/">https://bacapesan.fajar.co.id/2024/09/18/menuju-gowa-kabupaten-inklusi-pemerintah-akan-susun-ranperbup-pemenuhan-hak-disabilitas/</a>
69	19 Sep 24	South Sulawesi	Kep. Selayar	Online News	Libatkan Disabilitas, Humas Pemkab Selayar Perluas Kolaborasi Simpul SP4N LAPOR!	<a href="https://zonareformasi.com/libatkan-disabilitas-humas-pemkab-selayar-perluas-kolaborasi-simpul-sp4n-lapor/">https://zonareformasi.com/libatkan-disabilitas-humas-pemkab-selayar-perluas-kolaborasi-simpul-sp4n-lapor/</a>
70	21 Sep 24	South Sulawesi	Kep. Selayar	Online News	Humas Pemkab Selayar Pertajam Simpul SP4N LAPOR! Libatkan Kelompok Masyarakat dan Disabilitas	<a href="https://beritakotamakassar.com/berita/2024/09/21/humas-pemkab-selayar-pertajam-simpul-sp4n-lapor-libatkan-kelompok-masyarakat-dan-disabilitas/">https://beritakotamakassar.com/berita/2024/09/21/humas-pemkab-selayar-pertajam-simpul-sp4n-lapor-libatkan-kelompok-masyarakat-dan-disabilitas/</a>
71	28 Sep 24	East Nusa Tenggara	Kep. Selayar	Online News	Diskominfo Selayar-USAID ERAT sosialisasi SP4N LAPOR	<a href="https://bukamatanews.id/read/2024/09/29/diskominfo-sp-selayar-usaid-erat-sosialisasi-sp4n-lapor">https://bukamatanews.id/read/2024/09/29/diskominfo-sp-selayar-usaid-erat-sosialisasi-sp4n-lapor</a>
72	28 Sep 24	Banten	Lebak	Official Government Social Media	Sosialisasi Penggunaan SP4N-LAPOR! Sebagai Kanal Aspirasi dan Pengaduan di Kabupaten Lebak	<a href="https://www.instagram.com/p/DAbalCQTqcr/">https://www.instagram.com/p/DAbalCQTqcr/</a>

No	Date	Province	Area	Type of Media	Title	Link
73	28 Sep 24	Banten	Lebak	Official Government Social Media	Sosialisasi Penggunaan SP4N-LAPOR! Sebagai Kanal Aspirasi dan Pengaduan di Kabupaten Lebak	<a href="https://www.instagram.com/p/DAbYY2jShFM/">https://www.instagram.com/p/DAbYY2jShFM/</a>
74	28 Sep 24	South Sulawesi	Kep. Selayar	Official Government Website	Kabid Humas Andi Esty Kenalkan SP4N Lapor di Makbar ITSBM Selayar	<a href="https://kepulauanelayarkab.go.id/berita-kabid-humas-andi-esty-kenalkan-sp4n-lapor-di-makbar-itsbm-selayar.html">https://kepulauanelayarkab.go.id/berita-kabid-humas-andi-esty-kenalkan-sp4n-lapor-di-makbar-itsbm-selayar.html</a>
75	28 Sep 24	South Sulawesi	Kep. Selayar	Online News	Jadi Narasumber di Makbar ITSBM Selayar, Andi Esty Kenalkan SP4N Lapor	<a href="https://www.bonepos.com/2024/09/28/jadi-narasumber-di-makbar-itsbm-selayar-andi-esty-kenalkan-sp4n-lapor">https://www.bonepos.com/2024/09/28/jadi-narasumber-di-makbar-itsbm-selayar-andi-esty-kenalkan-sp4n-lapor</a>

## ANNEX I: PARTICIPANT TRAINING REPORT

No.	Date(s)	Title of the Training	Participants Description	No. of Participants <sup>24</sup>	
				M	F
Q1 (October-December 2023)					
1	Oct 16-17, 2023	Capacity building on the formulation of MSS action plan in Kota Cilegon	Setda, Bappedalitbang, BPBD, BPKPAD, Dinkes, Diskominfo, Dinas Pemadam Kebakaran dan Penyelamatan, Disdikbud, Dinsos, Disdukcapil, DPUPR, Inspektorat, Satuan Polisi Pamong Praja, Bappeda of Kota Cilegon	26	20
2	Oct 2-3, 2023	Capacity building on the formulation of MSS action plan in Kota Serang	Kemendagri, Satpol PP, Setda, BPBD, Bappeda, BPKAD, Disdukcapil, Dinkes, DPUPR, Disdikbud, DPKP, Dinsos of Kota Serang, UNTIRTA	20	18
3	Nov 28-29, 2023	Training for APIP on MSS implementation in Banten	Inspektorat (Provinsi Banten, Kota Serang, Pandeglang, Lebak, Tangerang Selatan, Kota Cilegon), Bangda, Bappeda of Banten	20	18
4	Nov 22, 2023	Training for utilization of SIAP LAHIR application in Sumenep – Batch 1	Bappeda, Puskesmas (Delima, Batang-batang, Dasuk, Dungkek, Ganding, Gapura, Guluk-guluk, Kalianget, Manding, Muncek, Batuan, Plano, Leggung, Pamolokan, Pasongsongan, Rubaru, Saronggi), BKKBN, BPM, Disdukcapil, Diskominfo, Media Center, DKP2KB, Klinik, PMB, RSI Kalianget, RSIA Estu Ebhu, RSIGK, RSUD (Semekar, Abuya, Moh. Anwar)	19	36
5	Dec 19, 2023	Training for utilization of SIAP LAHIR application in Sumenep – Batch 2	Disdukcapil, Puskesmas (Pamolokan, Delima, Ambunten, Pragaan, Amanda, Batuputih), DKP2KB, PMB (Hozaimah, Hasilah, Surga, Mawar Biru), Diskominfo, RSUD Sumenep, RSIA (Garam, Esto Ebhu), IBI, Klinik Ummi, Dinkes, Media Center	14	36
6	Dec 14-15, 2023	Training on ATS/DTS data verification and validation in Ketapang	BAPPEDA, KPM (Kel. Banjar, Kel. Tuan-tuan, Desa Suka Maju, Desa Mayak, Desa Baru, Sungai Awan Kiri, Suka Baru, Kinjil Pesisir, Desa Tempuruk, Desa Tanjung Pura, Desa Negeri Baru, Desa Sungai Kinjil, Kel. Mulia Kerta, Desa Tanjung Pasar, Desa Mekar Sari), Dukcapil, Setda, Kemenag, Camat Muara Pawan, Dinas Pendidikan, FK PKBM	16	25
7	Oct 4-6, 2023	Training of facilitators on innovation and best practices in East Nusa Tenggara	Bappelitbangda, Dinas Peternakan, Setda, Dinas Kelautan dan Perikanan, Dinas Kesehatan, Kependudukan dan Pencatatan Sipil, Dinas Pertanian dan Ketahanan Pangan, Dinsos, Dinas PUPR, Dinas PMD, BKKBN	20	13
8	Nov 14-16, 2023	Coaching clinic and peer-to-peer learning on innovation and best practices in Timor Tengah Utara	Dinas Pangan, Piskesmas (Wini, Napan), DP2KB, Setda, Bappelitbangda, Bumdes, Sekdes, RSUD	15	7

<sup>24</sup> The “total” (see previous row) refers to the number of participants attending the reported events – one person who attended two events will be counted twice. The distinct count is based on unique individual data – one person attending two or more events will be counted only once.



No.	Date(s)	Title of the Training	Participants Description	No. of Participants <sup>24</sup>	
				M	F
9	Nov 21-23, 2023	Coaching clinic and peer-to-peer learning on innovation and best practices in Belu	Dinas PUPR, DP2KB, Bappeda, Disdukcapil, Disdikpora, Setda, DPKP, DSPMD, Dinkes, DPKP of Belu	12	6
10	Nov 14-16, 2023	Coaching clinic and peer-to-peer learning on innovation and best practices in Sabu Raijua	Bappeda, Disdukcapil, DPKP, DPMD, Diskopnakertrans, Dinkes PPKB, Yayasan Tunas Aksara, Setda, Disdikbudpora of Sabu Raijua	12	6
11	Nov 14-16, 2023	Coaching clinic and peer-to-peer learning on innovation and best practices in Manggarai Barat	Dinas PKO, Dinkes, Dinas Cipta Karya, BAPPEDA, Disnak, Brida, Dinas Sosial P3A, Disnakertrans, Dinas DPMD	12	5
12	Nov 21-23, 2023	Coaching clinic and peer-to-peer learning on innovation and best practices in Sumba Timur	Dispertan, Bappeda, Setda, DPMD, RSUD Uumbu Rara Meha, Dinsos, DP3AP2KB, Balitbangda	10	7
13	Oct 12-13, 2023	Training on the implementation of GRPB in Lebak	Dinas Pertanian, DP3A P2KB, Dinas PUPR, Dinas Perkim, Dinas Perikanan, BPBD of Lebak, Kecamatan (Cipanas, Malingping, Cigemblong, Cikulur, and Rangkasbitung).	35	29
14	Oct 25-26, 2023	Training on the implementation of GRPB in Kota Cilegon	Bappedalitbang, BKPSDM, BPKPAD, BPBD, Damkar, Dindukcapil, Dindikbud, Dinkes, Dinsos, Dishub, Diskominfo, Diskop, Disparapar, Disperindag, Disperkim, DKPP, DLH, DPK, DP3AP2KB, nspektorat, Kesbangpol, RSUD, Satpol PP, Setda, Setwan, UPTD PPA of Kota Cilegon, Kecamatan (Grogol, Cibeber, Cilegon, Pulomerak, Citangkil, Jombang, Purwakarta, Ciwandan).	25	49
15	Nov 20-21, 2023	Capacity building for GESI mainstreaming team in Pandeglang	Bappeda, BPKD, DP2KBP3A, Inspektorat of Pandeglang.	8	10
16	Nov 21-24, 2023	Capacity building for GESI mainstreaming team in North Sumatra	Bappelitbang, BKAD, BPSDM, Diskominfo, Dinnnkes, Dinas P3AKB, Disperkim, Dinsos, Inspektorat of North Sumatra province.	3	26
17	Nov 14-16, 2023	Training of soft skill development in Kubu Raya (West Kalimantan)	Teachers of SMKN I Sungai Kakap, Kubu Raya	5	5
18	Oct 28-Nov 27, 2023	Coaching sessions on communicating the ideas for Idea-thon first-ranked winners.	DPMPTSP Kota Serang, Setda Banten; Komunitas Water for NTT, Lembaga Penelitian dan Pengembangan Universitas Bakrie, U-INSPIRE Indonesia, Universitas Al-Azhar Indonesia (DKI Jakarta); Universitas Katolik Parahyangan (West Java); Universitas Negeri Semarang, Dinas Ketahanan Pangan Kab. Tulungagung, Institut Teknologi Sepuluh Nopember (Central Java); Bapelitbang Labuhanbatu, Politeknik Negeri Medan, Yayasan Pendidikan Dwituna Harapan Baru (North Sumatra); Binus University, Universitas Tanjungpura, UPT Puskesmas Kathulistiwa, Dinas Kelautan dan Perikanan (West Kalimantan); Inspektorat Ngada (East Nusa Tenggara); Puskesmas Sinoa, Universitas Negeri Makassar (South Sulawesi);	18	16

No.	Date(s)	Title of the Training	Participants Description	No. of Participants <sup>24</sup>	
				M	F
<b>Q2 (January-March 2024)</b>					
19	Jan 29-31, 2024	Training on the verification, validation, and management of ATS-DTS data in Sambas (West Kalimantan)	Bappeda, BPS, Dinsos PMD, Disdikbud, Disdukcapil, Kemenag, representatives from subdistricts, village apparatus (Pasar Melayu, Kartiasa, Lorong, Lumbang, Pendawan, Sumbar Harapan, Tanjung Mekar), representatives from villages (Dalam Kaum, Durian, Lubuk Dagang, Pasar Melayu, Pendawan, Saing Rambai, Sebayon, Sungai Rambah), village cadres (Dalam Kaum, Gapura, Jagur, Lorong, Sebayon, Semangau, Sumber Harapan, Sungai Rambah, Tumuk Manggis) in Sambas.	28	25
20	Feb 5-7, 2024	Training on the management of out-of- school children's data in Sintang (West Kalimantan)	Bappeda, Dinsos, Disdikbud, Disdukcapil, DKBP3A, representative from sub-district and villages in Sintang.	24	22
21	Feb 1-2, 2024	Training on the management of out-of- school children's data in Melawi (West Kalimantan)	Disdukcapil, Disdikbud, DPMD, Bappeda, Representative of Villages, SDN 13 Nango Pinoh, PKBM Kasih Ibu, Setda, Dinsos, Representative from Sub District in Melawi	10	22
22	Feb 6-7, 2024	Training for Trainers on the data extreme poverty data analysis in South Sulawesi	Dinsos (Provins South Sulawesi, Kab. Barru, Kab. Luwu Utara, Selayar), Disdukcapil (Kab. Barru, Kota Makassar, Kab. Luwu Utara), Disdukcapil (Kab. Gowa, Kota Makassar, Kab. Barru, Kab. Luwu Utara), Bappelitbangda (Kota Makassar, Kab. Gowa, Kab. Selayar, Kab. Barru), BAPPEDA (Kota Makassar, Kab. Gowa, Kab. Luwu Utara, Kab. Gowa), BAPPERIDA	22	14
23	Jan 23-25, 2024	Training on early detection of stunting in Sabu Raijua (East Nusa Tenggara)	Community Leaders and Organizations Sabu Raijua, Posyandu (Desa Raemadia, Desa Menia, Desa Eimau), Puskesmas (Eimadake, Daieko, Ledeeunu, Seba, Eilogo, Bolou), Disdinkes (Sabu Raijua, Sarai, NTT), DKPPKB, DKPPKBSR, Educator (Djala Deo NTT Sabu Raijua, Helau Ade NTT, Pago Immanuel Wuihebo, Kober Kasih, Jingga, PAUD Militia Christy, Kasih Koloudju, Pelangi Kasih)	11	43
24	Feb 19-20, 2024	Training on the poverty data overlay in ENT	Bappelitbangda of ENT Province.	5	3
25	Mar 4-5, 2024	Training for Trainers on GESI mainstreaming in North Sumatra	Bappeda, BKAD, BPKPD, DP3APMP2KB, Inspektorat of Kota Medan, Kota Pematangsiantar, Kota Binjai, Samosir, Deli Serdang, Karo, Mandailing Natal, Simalungun.	8	27
26	Mar 9-10, 2024	Training on CEFM prevention in East Java	DP3A of Lamongan, Blitar, Sumenep, Banyuwangi; Forum Anak Jawa Timur; Forum Anak of Lamongan, Blitar, 27Sumenep, Banyuwangi; Forum Anak Desa of Lamongan, Blitar, Sumenep; Duta Stop Perkawinan Anak of Banyuwangi.	9	9
<b>Q3 (April-June 2024)</b>					
27	Jan 16-17, 2024	Capacity building for SP4N-LAPOR! operators in Lebak (Banten)	Diskominfo, Dinsos, DPKA, DPMD, Dispora, DP3AP2KB, DLH, DPKH, Disbudpar, DISKOPUKM, Disketapang, Sekretariat DPRD, BPBD,	36	25

No.	Date(s)	Title of the Training	Participants Description	No. of Participants <sup>24</sup>	
				M	F
			Inspektorat, Dinkes, Distan, Dishub, Kecamatan (Bayah, Maja, Rangkasbitung), Disdik, BKPSDM, Kesbangpol, Disdukcapil, Sekda, Dinas PUPR, BKAD, DPRKPP, Bapelitbangda, DPMPTSP, Disnaker.		
28	Jan 25-26, 2024	Capacity building for SP4N-LAPOR! operators in Kota Makassar (South Sulawesi)	Disdukcapil, Disketapang, Diskominfo, Dinsos, Dishub, Prokopim, Dinas PU, Inspektorat, DLH, DP3A, Bagian Organisasi, PDAM, Satpol PP, DPMPTSP, Disdik, Disnaker, BPBD, Dinkes.	26	28
29	Jan 29-30, 2024	Capacity building for SP4N-LAPOR! operators in Kota Cilegon (Banten)	Kecamatan (Citangkil, Gerogol, Purwakarta, Pulomerak, Cibeber, Cilegon), Disdikbud, Dispora, Disperindag, Dinkop, Diskominfo, Pemkot, DLH, DPKA, Dinas Damkar, Dinsos, Disdukcapil, Dinkes, DPMPTSP, Disnaker, Dishub, Dinas PUPR, BKPSDM, Disketapang & pertanian, Inspektorat, RSUD, BPKPAD, Pol PP.	28	21
30	Feb 1-2, 2024	Capacity building for SP4N-LAPOR! operators in Sintang (West Kalimantan)	Setda, Kecamatan Sintang, Inspektorat, DPRD Sintang, Bappeda, BPPD, BAPPENDA, Dinas PU, DPRP, Disperkim, RSUD Ade M. Djoen Sintang, Dinkes, BKPSDM, Dinsos, DPMD, DP3AKB, Dishub, Diskominfo, DLH, Dinas Pertanian & Perkebunan, Disketapang & Perikanan, Satpol PP, BPBD, Disnakertrans, DPMPTSP, Disperindagkop UKM, Perumdam Tirta Senentang, DPKA, BPKAD.	29	34
31	Feb 1-2, 2024	Capacity building for SP4N-LAPOR! operators in Barru (South Sulawesi)	Setda, BAPPEDA, Periksa Air Minum Tirta Waesai Barru, Diskominfo-SP, Dinkes, Bappelitbangda, Dinsos, Dishub, Disnaker, Diskop UKM dan Perdagangan, Dinas PMDPKBPPPA, Dinas PUTR-PERKIM, BAPENDA, Badan Kesbangpol, BPKAD, Inspektorat, Satpol PP, RSUD Lapatarai Barru, DPMPTSP, BPBD, BKPSDM, BKAD, Disparpora	26	17
32	Feb 05-06, 2024	Capacity building for SP4N-LAPOR! operators in Sambas (West Kalimantan),	Setda, BKD, BKPSDMAD, Disdukcapil, DPRKPLH, Dinkes, Disdikbud, Disperindag, Diskop UKM Perindag, Dinas PUPR, Dinsos PMD, Disperpus, P3AP2KB, Disnakertrans, BAPPEDA, BPBD, Kesbangpol, Inspektorat, Diskominfo, Dishub, Satpol PP, Diskumindag, DPMPTSP, DISPARPORA	26	16
33	Feb 05-06, 2024	Capacity building for SP4N-LAPOR! operators in Gowa (South Sulawesi)	BPKD, BAPPEDA, Inspektorat, Setda, Satpol PP, Dishub, Dinsos, Dinkes, Disperindag, Diskominfo, Disparbud, Dikop UKM, DPMD, PUPR, Perkimtan, Disnakertrans, BPBD, Bapenda, Bappelitbangda, Representative from The Sub Districts, Representative of Villages, Perumda Air Minum Tirta Jeneberang, LPPL Radio Rewako, LPPL Radio Rewako Dinas Kominfo SP Kabupaten Gowa, Damkar, RSUD Syekh Yusuf Kab Gowa	26	20
34	Feb 19-20, 2024	Capacity building for SP4N-LAPOR! operators in Kubu Raya (West Kalimantan)	Setda, Setwan, Bapenda, BPKAD, BKPSDM, Kesbangpol, Dinkop, Distan, PUPR, Disdikbud, DPMD, Disperpus, Dinkes, Disdukcapil, Disnakertrans, DLH, Dispora, Representative from the sub-Districts, Diskominfo, Satpol PP, BPBD, DP3KB.	16	22

No.	Date(s)	Title of the Training	Participants Description	No. of Participants <sup>24</sup>	
				M	F
35	Feb 19-20, 2024	Capacity building for SP4N-LAPOR! operators in Ketapang (West Kalimantan)	Diskominfo, DP3AKB, Disdik, Dinkes, Distanakbun, Dispersip, Dispora, Dinas PUTR, Disperkim LH, Disparbud, Dinas KUKMPP, DKKP, DPMPTSP, Disnakertrans, BKPSDM, Bapenda, Balitbang, Bakesbangpol, BPKAD, representatives from Setda, Satpol PP, RSUD dr. Agoesdjarm, DPRD, Disdukcapil.	40	16
36	Feb 28-29, 2024	Capacity building for SP4N-LAPOR! operators in Kota Medan (North Sumatra)	Diskominfo, DLH, Dinas Damkar, Disdikbud, Dispar, Dishub, DKP3, P3APMP2KB, Disnaker, Disduk, Dinkes, Dispersip, Dinsos, BKDPSDM, BPBD, BKAD, BRIDA, Bakesbangpol, representatives from PUDs, BPK, representatives from Setda, DPRD, Dispora, Dinas PUPR, Diskoperindag, DPMPTSP, Satpol PP, Bappeda, Bapenda.	36	25
37	Mar 06-07, 2024	Capacity building for SP4N-LAPOR! operators in TTU (ENT)	Diskominfo, Disdukcapil, DPMPTSP, Dinas PU, Disnakertrans, Disdikbud, DP3A, Diskop UKM, Dispora, Dispersip, Dinkes, Dishub, Distan, Disnak, DPMD, Dinsos, Dinas KKP, DLH, Disparekraf, Disperindag, Disketapang, BKDPSDM, Bapelitbangda, Bapenda, BKAD, Setda, Satpol PP, RSUD Kefamenanu, Inspektorat.	31	24
38	Apr 18-19, 2024	Capacity building for SP4N-LAPOR! operators in Kota Tangerang (Banten)	Disbudpar, Diskominfo, Disdukcapil, DPKA, Disdik, Dishub, DLH, Dinsos, Dinkes, Disnaker, Disperindag UKM, Dinas PUPR, Disperkim, Disketapang, Dispora, DP3AP2KB, Kesbangpol, BPBD, BKDPSDM, BPKD, BPD, Representatives from villages, Inspektorat, Satpol PP, DPMPTSP, Setda.	30	17
39	May 3, 2024	Capacity building for SP4N-LAPOR! operators in Manggarai Barat (ENT)	Diskominfo, Dinas PPKB, RSUD Komodo Labuan Bajo, Dinas Sosial P3A, Dinas Peternakan, Dinkes, Dinas PKO, Bappeda, Dinas Tanaman Pangan, Holtikultura dan Perkebunan, DP2KB, Dinas CKTRPKP, DPMD, Disdukcapil of Manggarai Barat.	16	9
40	May 28-29, 2024	Capacity building on GRPB for multi-sectoral issues in South Sulawesi	BKAD, Dinas PMDP2KBP3A, Bappeda, Inspektorat, Dinkes of Barru; Inspektorat, BKAD, DP3AP2KB of Luwu Utara; DP3A Dalduk KB, Bappelitbangda, Disdik, Dinkes of Sulsel; DP3AP2KB, Bappelitbangda, Disdik of Selayar; DP3A, Bappeda, Diknas, Dinkes, Inspektorat of Gowa; Bappeda, Disdik, Dinkes, Inspektorat, BPKAD of Kota Makassar	15	19
41	May 29-30, 2024	Capacity building on parenting practices to support the stunting reduction acceleration program in Banyuwangi (East Java) - Batch 1	Dinkes, Stikes, Nasyiatul Aisyiyah of Banyuwangi. Village: Fatayat Wongsorejo, Muslimat Wongsorejo, PKK Wongsorejo, PKM Bajulmati, Promkes PKM Wongsorejo.	3	31
42	Jun 6-7, 2024	Capacity building on parenting practices to support the stunting reduction acceleration program in Banyuwangi (East Java) - Batch 2	Dinkes, Aisyiyah, Fatayat, Muslimat of Banyuwangi, PACMNU, LDII. Village: PCNA, Puskesmas Tampo, Puskesmas Benciluk, PKM Benciluk, PKK Sembulung.	-	34
43	May 14-15, 2024	Training on the utilization of SP4N-LAPOR! in Gowa (South Sulawesi)	Sahabat Lapor Kec. Pattalassang, Tompobulu, Manuju, Barombong, Biringbulu, Pallangga, Bt. Nampo, Parigi, Bungaya, Bontolempangan,	9	10

No.	Date(s)	Title of the Training	Participants Description	No. of Participants <sup>24</sup>	
				M	F
			Somba Opu, Bt. Nompo Selatan, Tombolo Pao, Parangloe, Tinggimoncong, Bajeng, Bt. Marannu of Gowa.		
44	May 30, 2024	Training on the utilization of SP4N-LAPOR! in Kepulauan Selayar (South Sulawesi)	Distan, DP3AP2KB, Dinsos, Disdukcapil, Diskominfo-SP, Dinsos, Setda, Puskesmas (Benteng, Bontoharu, Barugaia, Lowa, Polebunging, Bontomatene, Bontosunggu, Parangia, Buki) of Kepulauan Selayar.	9	12
45	Jun 25, 2024	Training on the utilization of SP4N-LAPOR! in Manggarai Barat (ENT)	Diskominfo, OMK Roh Kudus, OMK Rekas, OMK Noa, Anggota Komunitas Guru, OMK MBSB, Pemuda Muhammadiyah, Perfect Fit, Komunitas Antigores, Komunitas Stand up of Manggarai Barat.	10	5
<b>Q4 (July-September 2024)</b>					
46	Jul 29, 2024	Training on spatial data management for ARPTLS thematic in Kubu Raya (West Kalimantan)	Bappedalitbang and Disdikbud of Kubu Raya	5	7
47	Sep 23, 2024	Training on the formulation of public information list in Belu (ENT)	Diskominfo Belu	5	5
48	Jul1-2, 2024	Training on the implementation of GRPB in Nias (North Sumatra)	Inspektorat, Dinas PKP2LH, Dinsos PMDP2A, Bappedalitbang, Dinkes P2KB, Dinas PUTR, BPKPD, Disdik, Dinas BKPSDM of Nias.	9	6
49	Jul 30-31, 2024	Training on counseling services in CEFM prevention in Sumenep (East Java)	Dinsos P3A, DinkesP2KB, Religious Court, and Bappeda of Sumenep.	4	13
50	Sep 19, 2024	Training on the utilization of SP4N-LAPOR! in TTU (ENT)	Komunitas KLIK Kefamenanu, Sanggar Sandalwood, Diskominfo of TTU	7	9
51	Sep 24-26, 2024	Training of Trainer (ToT) on soft skill development in Pontianak (West Kalimantan)	Teachers/school staffs from SMKN 1 Pontianak, SMKN 2 Pontianak, SMKN 3 Pontianak, SMKN 4 Pontianak, SMKN 5 Pontianak, SMKN 6 Pontianak, SMKN 7 Pontianak, SMKN 8 Pontianak, SMKN 9 Pontianak, SMK SMTI Pontianak, SMKN 1 Sungai Raya, SMKN 2 Sungai Raya, SMKN 2 Sungai Kakap, SMKN 1 Rasau Jaya, SMKN 1 Kuala Mandor B.	6	8

# ANNEX J:ACTIVITY LOCATION AND PROVINCIAL INVESTMENT DATA

**Table 24: Activity Location Data**

No	Province	District	Implementation Time				
			FY 2024			FY 2025	
			Data from Jul 2024	Plan for Jul-Sep 2024	Status for Jul-Sep 2024	Plan for Oct-Dec 2024	Status for Oct-Dec 2024
1	National Level		Yes	Yes	Ongoing	Yes	Ongoing
2	North Sumatra	Provincial level	Yes	Yes	Ongoing	Yes	Ongoing
3	North Sumatra	Kota Medan	Yes	Yes	Ongoing	Yes	Ongoing
4	North Sumatra	Karo	Yes	Yes	Ongoing	Yes	Ongoing
5	North Sumatra	Samosir	Yes	Yes	Ongoing	Yes	Ongoing
6	North Sumatra	Mandailing Natal	Yes	Yes	Ongoing	Yes	Ongoing
7	North Sumatra	Nias	Yes	Yes	Ongoing	Yes	Ongoing
8	Banten	Provincial level	Yes	Yes	Ongoing	Yes	Ongoing
9	Banten	Kota Tangerang	Yes	Yes	Ongoing	Yes	Ongoing
10	Banten	Kota Cilegon	Yes	Yes	Ongoing	Yes	Ongoing
11	Banten	Kota Serang	Yes	Yes	Ongoing	Yes	Ongoing
12	Banten	Pandeglang	Yes	Yes	Ongoing	Yes	Ongoing
13	Banten	Lebak	Yes	Yes	Ongoing	Yes	Ongoing
14	East Java	Provincial level	Yes	Yes	Ongoing	Yes	Ongoing
15	East Java	Sidoarjo	Yes	Yes	Ongoing	Yes	Ongoing
16	East Java	Blitar	Yes	Yes	Ongoing	Yes	Ongoing
17	East Java	Banyuwangi	Yes	Yes	Ongoing	Yes	Ongoing
18	East Java	Lamongan	Yes	Yes	Ongoing	Yes	Ongoing
19	East Java	Sumenep	Yes	Yes	Ongoing	Yes	Ongoing
20	West Kalimantan	Provincial level	Yes	Yes	Ongoing	Yes	Ongoing
21	West Kalimantan	Kubu Raya	Yes	Yes	Ongoing	Yes	Ongoing



No	Province	District	Implementation Time				
			FY 2024			FY 2025	
			Data from Jul 2024	Plan for Jul-Sep 2024	Status for Jul-Sep 2024	Plan for Oct-Dec 2024	Status for Oct-Dec 2024
22	West Kalimantan	Ketapang	Yes	Yes	Ongoing	Yes	Ongoing
23	West Kalimantan	Sambas	Yes	Yes	Ongoing	Yes	Ongoing
24	West Kalimantan	Sintang	Yes	Yes	Ongoing	Yes	Ongoing
25	West Kalimantan	Melawi	Yes	Yes	Ongoing	Yes	Ongoing
26	South Sulawesi	Provincial level	Yes	Yes	Ongoing	Yes	Ongoing
27	South Sulawesi	Kota Makassar	Yes	Yes	Ongoing	Yes	Ongoing
28	South Sulawesi	Barru	Yes	Yes	Ongoing	Yes	Ongoing
29	South Sulawesi	Gowa	Yes	Yes	Ongoing	Yes	Ongoing
30	South Sulawesi	Kepulauan Selayar	Yes	Yes	Ongoing	Yes	Ongoing
31	South Sulawesi	Luwu Utara	Yes	Yes	Ongoing	Yes	Ongoing
32	East Nusa Tenggara	Provincial level	Yes	Yes	Ongoing	Yes	Ongoing
33	East Nusa Tenggara	Belu	Yes	Yes	Ongoing	Yes	Ongoing
34	East Nusa Tenggara	Manggarai Barat	Yes	Yes	Ongoing	Yes	Ongoing
35	East Nusa Tenggara	Timor Tengah Utara	Yes	Yes	Ongoing	Yes	Ongoing
36	East Nusa Tenggara	Sumba Timur	Yes	Yes	Ongoing	Yes	Ongoing
37	East Nusa Tenggara	Sabu Raijua	Yes	Yes	Ongoing	Yes	Ongoing

**Table 25: Investment by Location Data**

ESTIMATED TOTAL INVESTMENT						
Investment	FY 2021	FY 2022	FY 2023	Estimated FY 2024 investment (provided in Jul 2024)	Estimated FY 2024 investment (as of Sep 2024)	Estimated FY 2025 investment
<b>Total</b>	\$1,328,409.87	\$4,362,914.98	\$9,612,412.28	\$6,747,924.34	\$6,625,984.68	\$5,210,000.00

PERCENTAGE OF INVESTMENT BY LOCATION						
Location - Province	FY 2021	FY 2022	FY 2023	Estimated FY 2024 percentage of investment (provided in Jul 2024)	Estimated FY 2024 percentage of investment (as of Sep 2024)	Estimated FY 2025 percentage of investment
Banten	12.88%	7.43%	13.39%	13.43%	13.30%	13.30%
East Java	11.03%	16.98%	13.41%	13.35%	13.10%	13.10%
North Sumatra	17.36%	10.03%	13.40%	16.25%	13.94%	13.94%
West Kalimantan	13.07%	22.98%	19.79%	15.06%	15.69%	15.69%
East Nusa Tenggara	16.70%	21.79%	15.96%	15.59%	15.67%	15.67%
South Sulawesi	14.76%	11.44%	13.46%	14.15%	13.17%	13.17%
National level	14.21%	9.35%	10.59%	12.17%	15.13%	15.13%